



OKLAHOMA
Turnpike Authority

2022 Adopted Budget

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Gene Love, Chairwoman

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ACKNOWLEDGMENTS

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Table of Contents

BUDGET MESSAGE & ORGANIZATIONAL INFORMATION

Summary of Significant Budget Items Memo	1
Description of the Oklahoma Turnpike Authority	14

FINANCIAL BUDGET SUMMARY

Division Organization Chart	19
Summary of Cash Investments Accounts Chart	20
Summary of Operating Results	22
Financial Description of Entity	24
Revenue Projections	50

CAPITAL PLAN

Five Year Capital Plan Summary	60
Five Year Capital Plan Detail	63

GENERAL FUND BUDGET

General Fund Budget Summary	74
General Fund Budget Detail	75

CONSTRUCTION FUND BUDGET

Construction Fund Budget Summary	78
Construction Fund Detail	79

RESERVE MAINTENANCE BUDGET

Reserve Maintenance Fund Budget Summary	96
Reserve Maintenance Fund Budget Detail	97

OPERATING AND MAINTENANCE BUDGET

Operating and Maintenance Fund Budget Summary	100
Operating and Maintenance Fund Budget Detail	101

Table of Contents (Continued)

Authority	110
Executive Division	114
Administration Branch	119
General Counsel Branch	120
Asset Management Branch	121
Internal Audit Branch	122
Chief Security Officer Branch	123
Chief Innovation Officer	124
Public Relations & Media Branch	125
Concession Administration Branch	126
Maintenance Division	128
Administration Branch	135
HQ Vehicle Maintenance Branch	136
Maintenance Branch	137
Engineering Division	144
Administration Branch	147
Project Management Branch	148
Contruction Division	150
Office Branch	154
Field Branch	155
Toll Operations Division	156
Administration Branch	162
Back Office Branch	163
Attended Lane Operations Branch	164
AVI Operations Branch	165
Automatic Coin Machine Branch	166
Automatic Ticket Issuing Machine Branch	167
Customer Service Division	172
Administration Branch	177
Change, Control, Inventory & Accounting Branch	178

Table of Contents (Continued)

Finance and Revenue Division	180
Budgeting and Financial Analysis Branch	183
Debt Administration Branch	184
Comptroller Division	186
Administration Branch	191
Accounting Branch	192
Operations Support Division	194
Account Specialist/Customer Service	196
Information Technology Division	198
Information Systems Branch	203
Document Imaging Branch	204
Telecommunications Branch	205
Administrative Services Division	206
Human Resources Branch	211
Safety Training Branch	212
General Organizational Support Branch	213
Printing Services Branch	214
Highway Patrol	216
BUDGETARY POLICIES	220
APPENDIX	
Glossary of Terms	224

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OKLAHOMA TURNPIKE AUTHORITY

3500 Martin Luther King Avenue - P.O. Box 11357 - Oklahoma City, Oklahoma 73136-0357 - 405-427-8331

MEMORANDUM

Date: December 7, 2021
From: Wendy Smith
Subject: Adopted 2022 Annual Budget
To: Authority Members

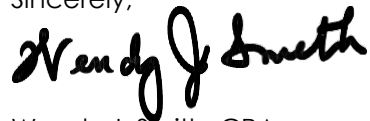
On December 7, 2021, the Authority adopted the calendar year 2022 Annual Budget. The 2022 Annual Budget totals \$120,886,813 for operations and maintenance of the turnpike system. A detailed Capital Plan covering the years 2022-2026 can also be found.

The Construction Budget contains details of the progress of the Driving Forward Program that was announced in October of 2015. This initiative was developed to address the critical needs to expand and enhance the transportation system in Oklahoma. Oklahoma has effectively invested in expanding and improving our transportation network many times which supports the public need for safe passage and provides for the more efficient movement of goods and services across the state and the country.

Additional details regarding the adopted budget and each division with its associated branches is provided in the budget document. Further details of this budget can be found in the memorandum beginning on the following pages including information regarding COVID19 and the Authority's revenue recovery during that time.

This budget has been prepared based on criteria established by the Government Finance Officers Association (GFOA).

Sincerely,

A handwritten signature in black ink that reads "Wendy J. Smith". The signature is written in a cursive, flowing style.

Wendy J. Smith, CPA

OKLAHOMA TURNPIKE AUTHORITY

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COVID

The OTA is continuing to see clear positive signs of the country coming out of the economic effects of COVID19 that began in mid-March 2020 and continued throughout the early parts of the year 2021.

The Oklahoma Turnpike Authority began seeing the impacts of COVID-19 around the middle of March of 2020 with the most significant coming in April of 2020 with the Governor closing non-essential services to help Oklahoma "flatten the curve". Once the State continued implementing the Governor's three-phased approach to opening Oklahoma's economy, you can see the improvement to the Authority's toll revenues in the chart below.

	2021	2020	2019	2021	% Change from Same period in 2020	% Change from Same period in 2019	+/- CDM Projections
	Toll Revenue	Toll Revenue	Toll Revenue	CDM projections			
January	\$ 25,363,557	\$ 25,991,081	\$ 24,676,033	\$ 24,391,591	-2.4%	2.8%	4.0%
February	\$ 20,557,547	\$ 24,973,309	\$ 23,261,898	\$ 22,184,497	-17.7%	-11.6%	-7.3%
March	\$ 30,628,812	\$ 24,732,723	\$ 27,940,622	\$ 27,435,023	23.8%	9.6%	11.6%
April	\$ 29,956,849	\$ 18,145,870	\$ 27,427,079	\$ 26,923,450	65.1%	9.2%	11.3%
May	\$ 30,951,242	\$ 23,468,647	\$ 28,151,007	\$ 28,316,879	31.9%	9.9%	9.3%
June	\$ 31,029,438	\$ 26,238,338	\$ 27,651,052	\$ 27,654,539	18.3%	12.2%	12.2%
July	\$ 31,714,923	\$ 26,644,987	\$ 28,657,163	\$ 27,967,948	19.0%	10.7%	13.4%
August	\$ 31,078,793	\$ 26,664,392	\$ 28,522,606	\$ 28,313,287	16.6%	9.0%	9.8%
September	\$ 30,600,801	\$ 26,089,817	\$ 27,129,069	\$ 26,894,814	17.3%	12.8%	13.8%
	\$ 261,881,962	\$ 222,949,164	\$ 243,416,529	\$ 240,082,027	17.5%	7.6%	9.1%

Although the revenues looked to be coming back, with these unprecedented challenges and the uncertainty of the potential future effects to the Authority's toll revenues, in 2020, the Authority's traffic engineer was tasked with providing OTA with an updated System short-term traffic and revenue forecast. This updated forecast is built upon the most recent OTA System projections CDM Smith had developed and incorporated the observed and projected COVID-19 impacts into the analysis. The entire report is contained in the Financial Budget Summary Section of this document but the resulting updated revenue projections are contained below. As can be seen by the table above, the OTA has bounced back even quicker than anticipated with toll revenues for 2020 coming in at \$302.6 million as compared to the CDM projection of \$297 million and toll revenues for 2021 already outpacing those same projections by \$21.8 million through September. With that quicker than anticipated bounce-back, the Authority has requested Investment Grade level revenue projections. These Investment Grade level projections are expected to be completed and released in the spring of 2022.

SHORT-TERM TRAFFIC PROJECTIONS AND REVENUE ESTIMATES

The updated short-term (2020-2025) revenue forecasts for each OTA System facility are shown in Table 2. The revenue forecasts have been updated based on the recent transaction and revenue data and input assumptions provided by OTA that have become available since the completion of the 2018 Letter Update.

The projections extend from 2020 through 2025 and include revenue forecasts for each of the ten current OTA System turnpikes as well as the Kickapoo Turnpike, which opened to traffic in October 2020. As shown in Table below, the estimated toll revenue for 2022 is expected to reach \$353.35 million.

Annual Turnpike Revenue (millions)						
Turnpike	2020	2021	2022	2023	2024	2025
Turner	\$ 71.81	\$ 76.71	\$ 82.97	\$ 86.49	\$ 87.66	\$ 88.81
Will Rogers	\$ 63.26	\$ 65.34	\$ 69.29	\$ 71.42	\$ 72.00	\$ 72.57
H.E. Bailey	\$ 30.23	\$ 32.77	\$ 36.11	\$ 38.07	\$ 38.81	\$ 39.53
Indian Nation	\$ 15.42	\$ 16.63	\$ 18.49	\$ 19.41	\$ 19.55	\$ 19.68
Muskogee	\$ 20.38	\$ 21.85	\$ 23.17	\$ 23.90	\$ 24.12	\$ 24.31
Cimarron	\$ 12.20	\$ 13.10	\$ 14.61	\$ 15.38	\$ 15.53	\$ 15.66
Cherokee	\$ 9.26	\$ 9.75	\$ 10.54	\$ 10.93	\$ 10.99	\$ 11.05
Chickasaw	\$ 0.87	\$ 0.95	\$ 1.08	\$ 1.15	\$ 1.18	\$ 1.20
John Kilpatrick	\$ 42.06	\$ 47.20	\$ 52.51	\$ 55.91	\$ 57.35	\$ 58.52
Creek	\$ 31.50	\$ 35.00	\$ 38.27	\$ 40.22	\$ 41.01	\$ 41.79
Kickapoo	\$ -	\$ 4.36	\$ 6.31	\$ 7.43	\$ 8.29	\$ 8.86
TOTAL	\$ 296.98	\$ 323.66	\$ 353.35	\$ 370.32	\$ 376.49	\$ 381.98

Cashless Tolling

Nationally and globally, cashless tolling is continuing to bring enhanced access and ease of travel to customers. OTA management initiated a Strategic Planning Group to examine the benefits, risks and potential issues associated with the future conversion of the turnpikes composing the Oklahoma Turnpike System to a cashless system. The planning group conducted an overview of the Oklahoma Turnpike System's existing toll collection system as well as an analysis of cashless systems throughout the United States, comparing costs and benefits of various electronic tolling options. This analysis included multiple peer-to-peer meetings with other toll road authorities that have AET tolling systems.

On July 25, The John Kilpatrick Turnpike converted to cashless tolling due to its high PIKEPASS utilization of 91.5%. The Kickapoo Turnpike is scheduled for conversion in January 2022 and the H.E. Bailey and Creek Turnpikes will soon follow in mid-2022. The Gilcrease Turnpike will also open as a cashless facility in mid-2022. The remaining turnpikes will continue to progress to cashless tolling over time with the final turnpike being converted no later than 2025.

Why Cashless tolling?

Converting to cashless tolling creates a much safer travel environment for the Authority's patrons. Existing cash toll plazas on the turnpike network represent a primary safety concern and introduce three points of potential conflict including:

- Exiting from the Mainline;
- The stop condition to pay the toll;
- Re-entry to the mainline

Cashless tolling eliminates these points of potential conflict and will allow the OTA to enhance the safety of all turnpike patrons while also offering the convenience of true open road tolling for non-PIKEPASS customers. Existing toll plazas, especially at interchanges, can then be reconfigured through traffic operational improvements with a focus on safety.

Along with reconfiguring the current toll plazas for safety, a new cashless tolling system also eliminates the need to spend future capital dollars on traditional toll plazas which in the past, included infrastructure such as tollbooths, small offices, bathrooms and breakrooms for employees.

In addition, cash collection machines such as Automatic Coin Machines are obsolete and therefore more expensive or nearly impossible to procure or repair as entities throughout the country adopt the cashless model of collection.

System-wide, the PIKEPASS utilization rate sits at over 81% of all transactions.

The cost of collecting traditional cash tolls continues to rise and cash revenues continue to decrease. System-wide, between 2009 and 2019, cash transactions dropped by over 33%. With cash continuing to become obsolete, most toll agencies either have adopted cashless tolling systems or are in the process of converting their facilities to cashless.

When compared to the PIKEPASS toll rates, current cash tolls are already higher to help offset the increasing administrative and processing costs of collection. If the OTA continued with that current cash collection model, cash rates would need to continue to be increased drastically in order to cover these increased costs.

A Cashless System with both transponder and video payment types allows OTA to toll their regular customers using the PIKEPASS transponder as well as occasional customers thus offering the safety and convenience of open road tolling to non-PIKEPASS customers.

For these occasional motorists without transponders, the license plate is photographed and a bill is sent to the registered owner's address. The OTA'S cashless license-plate video capture system is known as "PlatePay".

Much the same as cash tolling systems around the country, the toll rate for "PlatePay" transactions is set higher than PIKEPASS transactions to account for the higher administrative and processing costs of collection. This rate will be monitored, and responsibly managed as cashless tolling is further implemented across the turnpike network over time and as the administrative and processing costs of collection are clearer and better understood.

The OTA is opening new PIKEPASS accounts at record rates this year. During this conversion from cash collection to cashless tolling, a targeted advertising campaign is continuing in order to inform the public about the benefits of opening a PIKEPASS account as each turnpike readies for conversion.

As the conversion to cashless tolling progresses, OTA will continue to explore and implement other payment options such as smart phone applications and web-based toll payments that

could reduce the cost to collect and thereby reduce the toll rate differential between “PlatePay” and PIKEPASS transactions.

Operating Budget

The Oklahoma Turnpike Authority is continuing to wind down its very expansive Driving Forward Program that was announced in 2015. Along with that program, the Authority continues to explore toll collection options that will give our customers more choice and convenience. These initiatives impacted the 2022 Operating and Maintenance Budget of \$120,886,813 by 10.3% as compared to 2021. The three most significant changes to the budget are highlighted below:

- Increased funding related to offering more convenient payment methods. Along with continuing interoperability with other states, the Authority is ramping up the “back office” for the convenience of cashless tolling for its customers that will continue to be implemented by turnpike over the next four years.
- Increased funding for the Customer Service Center which will ensure customer service for PIKEPASS customers as well as the expected increased PlatePay customers. This increase also includes funding for staffing a new customer service facility in McAlester in late 2022.
- Increased funding for cybersecurity and other software technology

Future Turnpike System Capital concerns

With the system’s two oldest turnpikes (Turner and Will Rogers) opening to traffic in the 1950’s and three more (Bailey, Muskogee, and Indian Nation) opening to traffic in the 1960’s, the Oklahoma Turnpike System’s biggest challenge is aging infrastructure with some of the Authority’s most notable capital challenges listed on the following page:

- a. Safety Improvements:** Several turnpike separate traffic with the original 15’ wide grass median. Modern cable barrier projects to further restrict crossover accidents are needed on sections of the Cimarron, Muskogee, and Indian Nation Turnpikes.
- b. Pavements:** Routine maintenance projects continue to be conducted on the Will Rogers and Turner Turnpikes to resurface the asphalt sections of the roadways which carry a significant amount of truck traffic. Faulted concrete panels on the Bailey, Cimarron and Indian Nation will require surface treatments in coming years to maintain their structural integrity and improve performance.
- c. Bridges:** Bridges will continue to need rehabilitation and added maintenance throughout the system as the design life of any bridges have reached the midpoint.

In order to address these needs, the Authority prioritizes its capital needs: by identifying the maintenance, rehabilitation and improvement needs of its existing system for the next 20 to 30 years. Instituted a five-year maintenance and rehabilitation program designed to keep existing turnpikes in good condition thereby maintaining traffic flows and extending the useful life of the turnpikes. The maintenance, rehabilitation and improvement projects included in the five-year program are designed to significantly increase the functionality and condition of the entire turnpike system. The five-year maintenance program is reviewed and updated on an annual basis.

The Capital Plan for the years 2022-2026 totals \$753,628,477 and includes \$190.8 million for Paving Rehabilitation, \$79.1 million for DBR Grind, \$67.6 million for Bridge Rehabilitation, \$29 million in Concession Area redevelopment, \$52.5 million in Interchanges, \$97.9 million for safety, positive barrier, fencing, surface treatment, striping, and guardrail improvements, \$56.7 million for PIKEPASS and toll collection related items, \$12.5 million for Highway Patrol related items, \$16.8 million for Maintenance Machinery & Equipment, \$3.2 million in Building Improvements, \$10 million in concrete panel lifting, \$50.4 million in AET Roadway conversion, \$42.2 million for various technology and other capital projects and \$45 million set aside for the Gilcrease construction.

MISSION CRITICAL PROJECTS

1. Driving Forward

On October 29, 2015, the Driving Forward Initiative was announced, which included projects to be financed with the proceeds from revenue bonds issued by the Oklahoma Turnpike Authority over the next several years.

The Driving Forward initiative has been developed to address the critical need to reconstruct, expand and enhance the transportation system in Oklahoma. The new corridors being developed have been examined and discussed for many years in response to growing traffic volumes and congestion. The increased volumes being experienced represent a primary factor in severe injury and fatality accidents and cause significant reductions in access and mobility for the traveling public. Left unaddressed, the conditions will only worsen and continue to compound across the region.

Historically, periodic investments in the replacement, enhancement, and expansion of the transportation system are necessary to provide modern and safe facilities and infrastructure. The represented Driving Forward improvements are predicated on national, regional and local population and traffic growth and are patterned by careful planning and analysis of current and future needs. Oklahoma has effectively invested in expanding and improving its transportation network many times in support of the public need for safe passage and to provide for the more efficient movement of goods and services across the state and the country.

The program's focus is to enhance the safety of the turnpike system by replacing aging pavement and toll plazas as well as developing new alignments that will provide additional routes around Oklahoma City. The projects are generally described below and on the following pages:

HE Bailey Turnpike

- **Project Length:** 7.5 miles
- **Type:** Turnpike reconstruction for lanes and safety features and toll plaza modernization for better access for PIKEPASS customers
- **Overview:** This project reconstructed aging pavement and provided wider lanes and enhanced safety features for travel as well as improved technology for toll plaza locations for customer convenience between Bridge Creek and North Meridian Avenue near Newcastle.

Muskogee Turnpike

- **Project Length:** 9.5 miles
- **Type:** Reconstruction from "ground-up" for safety and modernization of toll plaza

- **Overview:** This pavement and toll plaza reconstruction occurred between Creek Turnpike interchange and State Highway 51 near Coweta. It allows for a safer and more drivable surface and provide increased safety features such as improved lighting and wider lanes.

Turner Turnpike

- **Project Length:** 22 miles
- **Type:** Reconstruction for more lanes and safety features including lights and other future safety enhancements
- **Overview:** The Turner Turnpike is a vital turnpike corridor that connects Oklahoma's two metro areas. Improving safety and convenience on this road is a priority for the OTA. This pavement reconstruction, expansion and safety project will begin in the vicinity of Bristow and extend easterly through the Creek Turnpike West (State Highway 364) junction of the Turner Turnpike. In the last five years, there have been 15 fatalities and 514 wrecks on this section of road. This project will create an "urban turnpike corridor" with lighting, wider lanes, and the addition of lanes. Adding capacity and modernizing the facility with new pavement, wide shoulders and highway lighting will make travel much safer and is necessary to accommodate the increasing volume and types of present day and future traffic and vehicles that will use it.

Southwest OKC Kilpatrick Extension

- **Project Length:** 7 miles
- **Type:** New construction
- **Overview:** This project will be an extension of the John Kilpatrick Turnpike (JKT) that will connect SW OKC and the metro area at-large with the urban core. It will increase access and offer another route for Will Rogers World Airport. The project begins at the existing I-40/JKT junction and extends southeasterly providing access to State Highway 152/Airport Road. Because opening this extension is expected to increase traffic on the full extent of the Kilpatrick Turnpike, the Authority has proceeded with a project designed to widen and replace the existing bridge decks on two bridges just west of Lake Overholser in advance of the opening of this extension.

Kickapoo

- **Project Length:** 21 miles
- **Type:** New construction
- **Overview:** This project will allow for a connection from Eastern Oklahoma County to vital intersections for travel. The facility will offer a safer and more efficient alternative connection between the Turner Turnpike (I-44) and Interstate 40. The route will provide a drive-time reduction to access Tulsa from the OKC Metro and assist in alleviating growing congestion in the Oklahoma City area.

Updates on all of these projects can be found below:

- The projects on the H.E. Bailey Turnpike and Muskogee Turnpike are currently open to traffic
- The remaining 4 miles of reconstruction and widening on the east end of the Turner Turnpike is ongoing.
- Construction is complete for the Kickapoo Turnpike in Eastern Oklahoma County with the northern half opening on October 13, 2020 and the entire corridor opening in 2021.

- The Southwest John Kilpatrick Turnpike has been completed and opened to traffic in early 2020

Financing the Driving Forward Plan

The Driving Forward program was financed by several bond issues over the last three-year period. The first bond issue was completed on January 31, 2017 and closed on February 8, 2017. This bond issue included the Series 2017A Second Senior Revenue Bonds in the amount of \$456.1 million and the Series 2017B Second Senior Refunding Revenue Bonds in the amount of \$23.9 million. The Series 2017A Bonds were issued for the purpose of financing the Driving Forward projects and the Series 2017B Bonds were issued to refund the Series 2007A Bonds. These bonds were structured as tax-exempt fixed rate "AA-" bonds, and the OTA's total all-in-cost of capital for the transaction was just under 4.0%.

The second bond issue was completed on December 6, 2017 and closed on December 21, 2017. This bond issue included the 2017C Second Senior Revenue Bonds in the amount of \$312.8 million, the Series 2017D Second Senior Refunding Revenue Bonds in the amount of \$275.7 million, and the 2017E Second Senior Refunding Revenue Bonds in the amount of \$95.8 million. The Series 2017C Bonds were issued for the purpose of financing the Driving Forward projects, the Series 2017D Bonds were issued to refund the Series 2006B, E, & F Bonds, and the Series 2017E Bonds were issued to advance refund a portion of the Series 2011B Bonds. These bonds were structured as tax-exempt fixed rate "AA-" bonds, and the OTA's total all-in-cost of capital for the transaction was just over 3.75%.

The third bond issue was completed on October 17, 2018 and closed on October 31, 2018. This bond issue included the 2018A Second Senior Revenue Bonds in the amount of \$344.5 million. The series 2018A Bonds were issued for the purpose of financing the Driving Forward Projects. These bonds were structured as tax-exempt fixed rate "AA-" bonds, and the OTA's total all-in-cost of capital for the transaction was just over 4.15%.

2. Gilcrease Expressway Project

Also contemplated as a Driving Forward Project, the Oklahoma Turnpike Authority has established a funding partnership with the city of Tulsa, the Indian Nations Council of Governments, Tulsa County, the Oklahoma Department of Transportation, the federal government and a competitively Project Company to partially finance the construction of the Gilcrease Expressway West Project. The project delivery method is the first of its kind in the State of Oklahoma and fulfills a critical transportation need for the western Tulsa Metropolitan Area.

The five-mile, four-lane roadway will include an adjacent multi-use trail and feature 22 bridges, including the two most expensive Arkansas River crossings. This extension from Interstate 44 to West Edison Street will be a toll road owned and operated by the Oklahoma Turnpike Authority, utilizing all-electronic ("AET") toll collection including PIKEPASS and PlatePay.

Thus far, the OTA Board has passed several resolutions to facilitate the finance, construction and ultimately the maintenance and operations of the Gilcrease Expressway. No single entity was able to finance and construct the Gilcrease Project, thus the need to form the partnership among the Governmental Entities to leverage available resources. In early 2018, the Authority issued a Request for Information to solicit ideas from the private sector. The Authority received 22 responses from interested parties, which helped form the project delivery method. In May of 2018, a Public Sector Comparator was completed, that determined a Build-Finance delivery method was the most cost effective for the OTA. In June of 2018, the Authority issued a Request for Qualifications. These responses were received August 22 and the Authority shortlisted potential private collaborates on September 25. A Request for Proposals was issued to shortlisted

respondents on April 17, 2019 and the OTA Board awarded the contract to AECOM-Duit Joint Venture team on July 23, 2019, eventually becoming Gilcrease Developers, LLC.

The estimated cost of completion is \$290 million. The project will rely on several sources of funding. In late May 2018, the ODOT GARVEE bonds were issued as an additional funding source for the project in the amount of \$71.4 million. The OTA will provide cash contributions and the Project Company will provide \$125 million in interim financing during the construction period. The Authority is also seeking access to a low-interest federal Transportation Infrastructure Finance and Innovation Act (TIFIA) loan from the USDOT, which will allow the OTA to take out the Project Company's interim financing. The Authority submitted the TIFIA Letter of Interest in early June. The OTA cash contributions, GARVEE proceeds and short-term private sector financing will complete the cost to complete the project. The Oklahoma Development Finance Authority issued \$125 million of limited obligation revenue bonds on behalf of the Project Company and reached financial close on January 30, 2020. The OTA reached financial close on the roughly \$120 million TIFIA loan in May 2020. Construction began in early February 2020 and is expected to reach substantial completion in mid-2022.

3. Tolling and Regional Interoperability

The Authority is fully interoperable with both NTTA and KTA, and all entities in Texas because of its participation in the central US tolling interoperability hub. OTA is currently involved in the future implementation of interoperability with the southern state toll authorities in North and South Carolina, Georgia, and Florida. In the future, the OTA will ask the OTA Board to approve an agreement with the southern states interoperability hub. The goal of the future will be to link the central hub to others throughout the US working toward the objective of national interoperability in future years. These future interoperability agreements should reduce the potential number of out-of-state Platepay transactions which should lead to future cost savings.

Oklahoma Turnpike Authority Budget Overview

The 2022 budget for the Oklahoma Turnpike Authority is contained within this document. The budget contains a summary of expected revenues and expenditures, debt service coverage, and division summaries. There are four major budgets presented within this document: the General Fund Budget, Reserve Maintenance Budget, Construction and the Operating & Maintenance Budget. Within the Operating and Maintenance Budget there is a summary that provides a summary of each division as well as each branch's total operating expenditure types (personnel services, contractual services, commodities and contingencies). Each division and branch has a detail of expenditures by account and a detail of employees by position. Some divisions also show a detail of the proposed budget by location (turnpike). There are also various graphs throughout this document to better illustrate past achievements through previous budgeted programs.

The following contains the highlights of the 2022 Annual Budget.

Revenues

The Oklahoma Turnpike Authority has two major types of operating revenue--toll revenues which are the tolls collected from patrons traveling the turnpikes, and concession revenues. Concession Revenue is earned at various locations from contracts between the Authority and various concessionaires.

The OTA is continuing to see clear positive signs of the country coming out of the economic effects of COVID19 that began in mid-March 2020 and continued throughout the early parts of the year 2021.

The Oklahoma Turnpike Authority began seeing the impacts of COVID-19 around the middle of March of 2020 with the most significant coming in April of 2020 with the Governor closing non-essential services to help Oklahoma "flatten the cure". Once the State continued implementing the Governor's three-phased approach to opening Oklahoma's economy, you can see the improvement to the Authority's toll revenues in the chart below.

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Although the revenues looked to be coming back, with these unprecedented challenges and the uncertainty of the potential future effects to the Authority's toll revenues, in 2020, the Authority's traffic engineer was tasked with providing OTA with an updated System short-term traffic and revenue forecast. This updated forecast is built upon the most recent OTA System projections CDM Smith had developed and incorporated the observed and projected COVID-19 impacts into the analysis. The entire report is contained in the Financial Budget Summary Section of this document but the resulting updated revenue projections are contained below. As can be seen by the table above, the OTA has bounced back even quicker than anticipated with toll

Oklahoma Turnpike Authority Budget Overview

revenues for 2020 coming in at \$302.6 million as compared to the CDM projection of \$297 million and toll revenues for 2021 already outpacing those same projections by \$21.8 million through September. With that quicker than anticipated bounce-back, the Authority has requested Investment Grade level revenue projections. These Investment Grade level projections are expected to be completed and released in the spring of 2022.

UPDATED SHORT-TERM TRAFFIC PROJECTIONS AND REVENUE ESTIMATES

The updated short-term (2020-2025) revenue forecasts for each OTA System facility are shown in Table 2. The revenue forecasts have been updated based on the recent transaction and revenue data and input assumptions provided by OTA that have become available since the completion of the 2018 Letter Update.

The projections extend from 2020 through 2025 and include revenue forecasts for each of the ten current OTA System turnpikes as well as the Kickapoo Turnpike, which opened to traffic in October 2020. As shown in Table below, the estimated toll revenue for 2022 is expected to reach \$353.35 million.

Annual Turnpike Revenue (millions)						
Turnpike	2020	2021	2022	2023	2024	2025
Turner	\$ 71.81	\$ 76.71	\$ 82.97	\$ 86.49	\$ 87.66	\$ 88.81
Will Rogers	\$ 63.26	\$ 65.34	\$ 69.29	\$ 71.42	\$ 72.00	\$ 72.57
H.E. Bailey	\$ 30.23	\$ 32.77	\$ 36.11	\$ 38.07	\$ 38.81	\$ 39.53
Indian Nation	\$ 15.42	\$ 16.63	\$ 18.49	\$ 19.41	\$ 19.55	\$ 19.68
Muskogee	\$ 20.38	\$ 21.85	\$ 23.17	\$ 23.90	\$ 24.12	\$ 24.31
Cimarron	\$ 12.20	\$ 13.10	\$ 14.61	\$ 15.38	\$ 15.53	\$ 15.66
Cherokee	\$ 9.26	\$ 9.75	\$ 10.54	\$ 10.93	\$ 10.99	\$ 11.05
Chickasaw	\$ 0.87	\$ 0.95	\$ 1.08	\$ 1.15	\$ 1.18	\$ 1.20
John Kilpatrick	\$ 42.06	\$ 47.20	\$ 52.51	\$ 55.91	\$ 57.35	\$ 58.52
Creek	\$ 31.50	\$ 35.00	\$ 38.27	\$ 40.22	\$ 41.01	\$ 41.79
Kickapoo	\$ -	\$ 4.36	\$ 6.31	\$ 7.43	\$ 8.29	\$ 8.86
TOTAL	\$ 296.98	\$ 323.66	\$ 353.35	\$ 370.32	\$ 376.49	\$ 381.98

Capital Plan

The Capital Plan is the budget that funds all capital items including such things as rehabilitation to the existing turnpike system, *PIKEPASS* Refurbishment and purchases, improvements to the Headquarters facility, heavy equipment and major pieces of machinery, Fiber Optics equipment as well as major roadway system improvements.

In November 1994, the Authority adopted a five-year program of Turnpike System improvements and maintenance projects to cover the years 1995 through 1999. In developing this plan, the Authority identified the maintenance, rehabilitation and improvement needs to its existing system for the next 20 to 30 years and instituted a five-year maintenance and rehabilitation program. This program was designed to keep the existing turnpike system in good condition thereby maintaining traffic flows and extending the useful life of the turnpikes. This was deemed

Oklahoma Turnpike Authority Budget Overview

especially important as our Turnpike System ages--the Turner Turnpike has now been in operation for 64 years and the Will Rogers for 60 years.

2022 Capital Plan

In 1998 our Capital Planning process added inspection services. In previous years, inspection services had been performed by outside consultants, however, starting in 1996, many of our capital projects have been inspected by an in-house staff comprised of three inspectors. Prior to the 1998 budget, these three individuals had previously been budgeted for in the operating budget. In order to more appropriately match expenses with individual capital projects, the expenses associated with these staff positions continue to be funded from the Capital Plan and matched with the project that the individual staff members oversee. These 2022 expenses include any salaries, travel or other costs associated with these positions. Our inspection staff provides the division with invaluable expertise that would not otherwise be available. Their knowledge of the unique aspects of turnpike construction has been obtained by working on a wide variety of projects over many years. Incorporating feedback from the construction inspectors into the design process helps the engineers develop better plans for bridge and pavement rehabilitation projects. This valuable input results in longer lasting and more cost-effective facilities. If such specialized experience were not available, the long-term cost to the turnpike infrastructure would likely be many times the cost of the inspection staff expenses.

The Capital Plan for the years 2022-2026 totals \$753,628,477 and includes \$190.8 million for Paving Rehabilitation, \$79.1 million for DBR Grind, \$67.6 million for Bridge Rehabilitation, \$29 million in Concession Area redevelopment, \$52.5 million in Interchanges, \$97.9 million for safety, positive barrier, fencing, surface treatment, striping, and guardrail improvements, \$56.7 million for PIKEPASS and toll collection related items, \$12.5 million for Highway Patrol related items, \$16.8 million for Maintenance Machinery & Equipment, \$3.2 million in Building Improvements, \$10 million in concrete panel lifting, \$50.4 million in AET Roadway conversion, \$42.2 million for various technology and other capital projects and \$45 million set aside for the Gilcrease construction.

Operating Budget

The Oklahoma Turnpike Authority is continuing to wind down its very expansive Driving Forward Program that was announced in 2015. Along with that program, the Authority continues to explore toll collection options that will give our customers more choice and convenience. These initiatives impacted the 2022 Operating and Maintenance Budget of \$120,886,813 by 10.3% as compared to 2021. The three most significant changes to the budget are highlighted below:

- Increased funding related to offering more convenient payment methods. Along with continuing interoperability with other states, the Authority is ramping up the "back office" for the convenience of cashless tolling for its customers that will continue to be implemented by turnpike over the next four years.
- Increased funding for the Customer Service Center, which will ensure customer service for PIKEPASS customers as well as the expected increased Platepay customers. This increase also includes funding for staffing a new customer service facility in McAlester in late 2022.
- Increased funding for cybersecurity and other software technology

Oklahoma Turnpike Authority

Budget Overview

Division Budget Highlights

Authority

The Authority consists of the Governor (member ex-officio) and six members serving without pay for eight-year terms from districts established in the State statute. The 2021 budget for this division is remaining the same with a budget of \$5,000.

Executive Division

The Executive Division consists of ten branches: Administration, Maintenance, Engineering & Construction, Operations & Customer Services, Finance & Administration, Media & Community Relations, Asset Management, Concession Administration, General Counsel, Secretary of Transportation, Chief Security, and Internal Audit. Their responsibilities are as follows:

Administration: The Director facilitates the development of policies, which will provide assurances to bondholders, convenience to patrons, and efficiency of operations.

Maintenance, Engineering & Construction: The Assistant Director of Maintenance, Engineering & Construction oversees the Engineering and Maintenance Divisions.

Operations and Customer Services: The Assistant Director of Operations and Customer Services oversees the *PIKEPASS* Division and the Toll Division, and serves as the Authority's liaison with the Oklahoma Highway Patrol.

Finance and Administration Branch: The Assistant Director of Finance and Administration oversees the Finance Division, the Controller Division, the General Administration Division and the Information Technology Division.

Media & Community Relations: The Media and Community Relations Branch works in an effort to improve customer and public opinions about the Oklahoma Turnpike Authority. This branch is responsible for providing information to the public and handles the growing public relations needs for the organization. The Director of Public Relations works closely with the Oklahoma Department of Transportation's Public Affairs office along with making contact with the media and local press.

General Counsel: The General Counsel is responsible for acting as legal advisor to the Authority, the Managing Director and division administrators in relation to their duties. The General Counsel attends meetings of the Authority, reviews all agenda items for legality and form, reviews all contracts, and financing for all bond-funded expenditures.

Asset Management: The Asset Management branch coordinates and assists all divisions in the purchasing process in order to remain compliant with applicable OTA policies and state laws while keeping the process as efficient as possible. The branch oversees the maintenance of the OTA headquarters building. Additionally, this branch manages the work performed at OTA headquarters by outside contractors, including janitorial services, landscaping maintenance services, off-site storage, heating, air conditioning, electrical and plumbing repairs.

Concession Administration: This branch is responsible for administering the concession contracts with three vendors at various locations.

Oklahoma Turnpike Authority Budget Overview

Chief Security Branch: This branch is charged with Cybersecurity and Incident Response, Internal Audit and Review for compliance and risk, internal investigations for potential information and cyber security related events along with internal OTA Information OTA information security, compliance and awareness training programs. This branch also does executive level reporting and collaboration on cyber risk, information security risk, program risk and current control effectiveness to reduce risk.

Chief of Innovation: This branch is charged with overseeing and implementing changes in approaches, methods, and processes to enhance competitiveness and improve organizational efficiencies. They identify, strategize, develop, and drive transformative initiatives and champion the role of innovation by aligning overall business strategy with innovative practices.

Internal Audit: The Internal Audit Branch is responsible for conducting audit activities of the OTA. This includes both the internal audit and external audit functions. This function evaluates the effectiveness of the organization's system of internal controls and the efficiency of the organization's process. Internal Audit develops an audit plan addressing the areas of risk and concern within the organization.

Secretary of Transportation: The Secretary of Transportation provides executive coordination in policy establishment and administrative review of the Oklahoma Department of Transportation, the Oklahoma Turnpike Authority, the Aeronautics Commission, and the Waterways Advisory Board.

The Executive Division increased from \$3,931,999 in 2021 to \$4,431,442 in 2022, a significant decrease of 12.70%. This increase is primarily due to cybersecurity cost and the newly developed branch, Chief of Innovation.

Maintenance

During 2021, the Maintenance Division has projected to spend approximately \$23,056,863 for the eleven turnpikes, which is less than the 2021-budgeted amount of \$23,816,967. This decrease is due to personnel turnover. The Maintenance Division has proposed a Budget of \$23,574,120 in 2022. This is a decrease of 1.02% over the 2021 Budgeted amount.

The Maintenance Division has proposed \$5,394,400 in Capital Vehicle and Equipment for 2022. The Maintenance Division implemented a preventative maintenance program in 2001 that has allowed us to extend the service life of our lightweight trucks beyond 150,000 miles. \$2,385,400 of the Capital Plan is dedicated to replacing fifty-six ONG lightweight pickups that exceeds the 150,000-mile replacement threshold. In addition, the Authority has constructed three additional equipment sheds to compliment the five built in 2012 and the five built in 2019 to aid in protecting the capital vehicle investment.

Engineering

The Engineering Division will continue to provide a high level of service in 2021 with continuing implementation and oversight of the 5-year Capital Plan. In addition, the Division will continue to provide support for the Driving Forward Program; which includes oversight of the overall program manager contract, consultant design and right-of-way contracts administration, design process review, extensive utility relocation review and approval processes, administering the electronic bidding process, and total program cost reporting. The Engineering Division in cooperation with the General Consulting Engineer, Maintenance, Construction, Toll and Executive Divisions, is also responsible for planning and prioritizing long-range capital projects, both new and rehabilitative.

Oklahoma Turnpike Authority Budget Overview

The engineering staff is continually discovering improved solutions to every challenge in large part because of their diligence in the design effort as well as a thorough inspection program. The teamwork between the Engineering, Construction, and Maintenance divisions during the planning and design effort for capital projects will lead to an efficient, effective, and constructible set of construction plans.

The Division administers projects designed to increase service levels of critical locations throughout the turnpike system. This is done in close contact with outside consultants in every phase of design, utility relocations, right of way acquisition, including involvement with landowners, city, county, state officials and partnering with other organizations. The Division is also involved in all issues related to landowner relations and handles questions and concerns related to construction projects and the potential effects on the landowners as well as the adjacent municipalities.

The budget proposed by Engineering Division has a decrease of 1.64% for Contractual Services, a decrease of 17.02% for Commodities and a total overall increase of 17.89% primarily due to personnel cost.

Construction

The Construction Division will continue to provide a high level of service in 2021, as Driving Forward begins to wind down and the focus returns to Capital Program projects, with thorough construction management, an emphasis on efficient construction schedules and economical solutions based on sound engineering judgement. The staff will work closely with Engineering, Maintenance, and Toll Divisions during planning and construction so that all the projects are consistent and use more modern technologies in their construction.

Within the Construction Division, there are five employee positions. These positions will provide oversight with two Construction Inspectors, one Field Construction Manager, one Construction Office Manager, and the Construction Division Director for Driving Forward and Capital Plan projects. The expenses associated with staff positions are funded from the Capital Plan and assigned to the projects the staff oversees. These expenses includes salaries, anticipated training, equipment, and other costs associated with these positions. The staff in Construction Division provides a variety of knowledge to support design of future projects for the Capital Plan and future bond programs. The Division works closely with consultants during utility relocations and right of way acquisition as well as other entities and partners prior-to and during construction.

The overall 2022-budget request for Construction Division represents a 0.66% increase compared to 2021; this increase is attributed to training cost.

Toll Operations

The Toll Operations Division is committed to providing the best service possible to the customers of the Oklahoma turnpike system. This division is committed to enhanced customer service through training, and operational enhancements to the Cash, *PIKEPASS* and PlatePay systems thereby ensuring that customer expectations continue to be exceptional. To achieve this, the toll operations team strives to provide efficient collection of tolls, continued assistance to the traveling public, and the dedicated service of the toll collectors while continually searching for more efficient alternatives in managing toll collection operations.

The division is responsible for overseeing the operations and maintenance of the OTA's toll collection system that includes cash collections, automatic vehicle identification (AVI) collections,

Oklahoma Turnpike Authority Budget Overview

PlatePay collections and back office processing, and toll system integration and maintenance. The Toll Operations Division is organized into four branches:

Administration: This branch plans, manages and provides oversight to the Toll Division. Included in this branch are:

- Director of the Toll Division,
- Assistant Director-Cash,
- Assistant Director-Electronic Toll,
- Assistant Director-All Electronic Toll Back Office, and
- One (1) Administrative Assistant.

Attended Lanes: This branch is responsible for the attended lane collection of tolls on seven of the eleven turnpikes. The Toll Collectors have extensive contact with the traveling public on the State's turnpikes and as ambassadors for the State; they are committed to providing courteous service as well as helpful information to those traveling through Oklahoma. Included in this branch are:

- Three (3) Toll Operations Managers,
- seven (7) Toll Collector Supervisors;
- four (4) Toll Collector Leads/Trainers;
- two hundred eighteen (218) Toll Collectors;
- two (2) Administrative Assistants; and
- one (1) Material Management Specialist.

Automatic Vehicle Identification (AVI) Operations: This branch is responsible for the toll equipment implementation and lane operations and maintenance of the toll equipment in five hundred forty (540) tolling lanes on eleven turnpikes throughout the state. Responsibilities include: contract management; project management; data analysis; hardware testing; onsite inspections/audits; and software testing. Included in this branch are:

- one (1) Project Manager;
- two (2) Systems Integration Specialist; and
- three (3) Data Analysts.

All Electronic Tolling (AET) Back Office: This branch is responsible for the scheduling, planning and carrying out of activities by the Authority's AET Contractors for PlatePay. Responsibilities include: negotiate contracts and contract extensions with vendors; ensure back office contractors are in compliance with agreements; implement and review reports, documentation, Key Performance Indicators (KPIs) and other information to evaluate cashless operations; evaluate business rules, processes, technologies, and other cashless information; and evaluate costs, availability, alternatives, and other factors related to AET. Included in this branch are:

- one (1) Quality Assurance Manager and
- three (3) Business Analyst.

The eleven turnpikes throughout the state have 566 tolling lanes. These lanes have multiple types of tolling equipment for toll collection: 78 – Manual Toll Collection; 155 Automated Coin Machines; 16 Automated Payment Machines; 207 image capture cameras; and 459 Electronic Toll systems. In the previous year, the Toll Operations Division processed 186.2 million transactions, an increase of 1.38% from the previous year. Of those transactions, 146.9 million were electronic transactions an increase of 3.89% and 39.2 million were cash transactions, a decrease of 7.55%.

Oklahoma Turnpike Authority Budget Overview

The Toll Operations Division budget decreased from \$36,868,651 in 2021 to \$29,085,041 for 2022, a decrease of 21.11%. The decrease is due to conversion through attrition of permanent attended lane personnel to temporary personnel and transfer of responsibilities from the AET Back Office to the Operations Support Division.

Customer Service

The PIKEPASS Division is responsible to direct and manage all activities associated with the operation of four full-service customer service locations; the main customer service center in Oklahoma City, a second walk-in store location at the Oklahoma City Tourism Information Center, and expanded customer service locations in Tulsa and at the Walters service plaza on the H.E. Bailey Turnpike.

Customer operations include both phone and walk-in services related to PIKEPASS account creation and maintenance, payments, PIKEPASS transponder distribution, technical support, toll violation processing and resolution, interoperability and PlatePay All-Electronic Tolling. PIKEPASS also manages a group of Limited Service Partners that include various tag agencies and commercial entities who form an expanded network of PIKEPASS transponder distribution options for customers.

The Customer Service Division's 2022 Requested Budget of \$12,886,483 increased approximately 3.88% from the 2021 Adopted Budget \$12,404,744. The increase is due to increased call volumes and call types. The additional staff will assist with meeting our key performance Indicators consistently and decrease wait times for our customers.

Finance and Revenue

The Finance and Revenue Division consists of two branches, the Budgeting and Financial Analysis Branch and the Debt Administration Branch.

The Budgeting and Financial Analysis Branch is responsible for preparing an annual Operating and Maintenance, Reserve Maintenance, General Fund and Construction Fund Budget; periodic review of actual expenses versus budgeted expenditures; estimating potential revenues; analyzing revenue trends and making recommendations for improvements; financial planning; financial management; cash flow projections; investment administration; establishment of toll rates; overseeing the consulting traffic engineers' preparation of traffic and revenue estimates for existing and new projects; and preparation of various reports containing financial information and management used by the Authority and the Director for making policy and operating decisions of the Authority.

The Debt Administration Branch is responsible for payments of principal, interest and premiums from tolls and other revenues generated from ownership or operation of the Oklahoma Turnpike System.

The total budget for the Finance and Revenue Division increased by 21.44% increasing its total budget from \$769,937 in 2021 to \$935,031 in 2022. This was largely due to an increase in one staffing position to supplement the growing demands of the Finance Division.

Oklahoma Turnpike Authority

Budget Overview

Operations Support Division

The Operations Support Division is responsible for providing support to the Customer Service and Comptroller Divisions by ensuring OTA's various customer-specific sub-ledger systems are accurate and complete. This includes customer payment processing, dispute resolution, transaction and funds reconciliation and financial reporting. In this way, the Operations Support Division strengthens the financial record keeping for the Authority as it relates to these processes. This is a brand new division newly formed beginning in 2022.

Controller

The Controller Division is organized into two branches to achieve the following goals:

Administration: This branch provides supervision and oversight to the Controller Division. Included in this branch are OTA's Controller and Assistant Controller. Responsibilities of this branch of the Controller Division include providing advice to the Director on fiscal policies and issues; overseeing all work within the division, as well as the preparation of interim and annual financial reports; assuring that the financial requirements of OTA's Trust Indenture are met; and carrying out all other general administrative functions for the division.

Accounting: This branch is responsible for maintaining appropriate financial record keeping for the Authority. There are thirteen employees in this branch. The responsibilities of the employees in this branch include: preparing monthly, quarterly and annual financial reports; coordinating the annual audit of the Authority's financial records and preparing audit schedules for the external auditors; recording all revenue transactions, including those collected by the *PIKEPASS*, PlatePay, and Interoperability Systems; processing all payables and receivables; developing policy and procedures related to all areas of responsibility; processing the organization's payroll; accounting for all OTA fixed assets by maintaining a database of all fixed assets owned by OTA, coordinating physical inventories of fixed assets and calculating depreciation expense on all fixed assets.

The total budget for the Controller Division decreased from \$1,698,707 in 2021 to \$1,638,221 in 2022, a decrease of 3.56%. The decrease is due to a transfer of responsibilities from Accounting to the Operations Support Division.

Information & Technology Division

The Information Technology (IT) Division consists of three branches (Information Management Services, Fiber & Telecommunication Services, and Content Management Services) and the following cross-functional teams: Business Development Services, Network, Infrastructure, System Operations & IT Support Services, Content Management Services, and Enterprise Services.

IT Leadership is committed to retaining and growing exceptional personnel across the cross-functional teams throughout the division. IT strives to provide every individual a positive and challenging work environment while providing them with training opportunities to continuously enhance their skill sets. We continually seek to strengthen our existing culture oriented around serving others as we continue to improve the delivery of our services to both our internal and external customers.

Oklahoma Turnpike Authority Budget Overview

Technology, risk management, operational efficiency, data analysis and data presentation are all critical components of every facet of the Oklahoma Turnpike Authority's (OTA) operations. All users of information technology and information technology services at the OTA are regarded as our customers. The mission of the IT Division is to deliver enterprise level services with a focus on promoting a culture of innovation, transformation and self-service for our customers ensuring they have access to the tools and data they need to support their initiatives.

The total budget for the Information Technology Division increased from \$7,360,219 in 2021 to \$8,629,847 in 2022, an increase of 17.25%. This increased funding is for increased personnel and increased costs related to software and licensing fees.

Administrative Services

The Human Resources Branch is responsible to the organization for employee recruitment, classification, compensation, and employee benefits. These services are supported through the development, implementation and maintenance of personnel policies, procedures and programs. The branch ensures that the organization complies with adopted Personnel policies and procedures, applicable federal, state and local statutes and state Merit System Rules. In addition, the Human Resources Branch is responsible for providing relevant benefit information to employees and counseling employees on available employee benefits including administering the Employee Assistance Program. The IT platform currently used for Human Resources is Oracle PeopleSoft and for benefits, HR utilizes the Benefits Administration System administered by OMES. In spring 2022, the State of Oklahoma will implement Workday across all state agencies. Workday is a cloud-based system that will unify and modernize statewide HR, learning, and talent management processes that are currently managed in PeopleSoft.

The Safety Branch is responsible for the development of programs to ensure the health and safety of all employees. The Safety Branch ensures that the agency complies with all federal and state safety and health regulations. OTA employee safety has been and remains a critical component of our mission. The OTA has benefitted in having a more readily available work force due to improvements in management and employee performance, the introduction of new equipment, and a greater emphasis on the value of safe work practices. The Workers' Compensation program is also administered through this branch.

The Training Branch develops and facilitates workshops that provide required leadership training and other types of training to all OTA employees. The Training Branch develops and distributes monthly training bulletins for IT on system security topics as well as distributes a quarterly safety bulletin to all employees throughout the year. In addition, this Branch provides the entire hiring and training process for the Customer Service Division from recruitment, hiring, administrative processing, training and then final placement on the floor. OTA tracks training effectiveness by the number of employees trained, departmental performance and learner satisfaction.

The Printing Services Branch is responsible for providing accurate, timely, and cost effective processing of printing and duplicating. This Branch is also responsible for headquarters mail and delivery services.

The General Organizational Support Branch is responsible for providing contractual services and commodities for the organization as a whole. This branch is responsible for assuring that adequate insurance is carried on all OTA property, assessing all organizational risk, purchasing services, commodities, and capital equipment and developing product standards and

Oklahoma Turnpike Authority Budget Overview

specifications related to these products. In the area of risk management, this Branch ensures the OTA has adequate and economical insurance coverage. This Branch has been actively involved in the demolition of parcels purchased for the Driving Forward Program.

Administrative Services is required to meet various deadlines for payroll time submittal, benefits administration, operations reporting, workers' compensation program management and disability claim monthly reporting. These various measures help the OTA determine how effectively we are meeting our business objectives and managing our various areas of responsibility.

The budget proposed by Administrative Services Division has increased from \$1,469,329 in 2021 to \$1,533,008 for 2022. This is an increase of 4.33% overall and is primarily due to the addition of an Assistant Director position to assist in the planning, organizing and management of the Division.

Highway Patrol

The Oklahoma Highway Patrol is responsible for enforcing traffic laws of the State of Oklahoma, apprehending criminals and assisting in the preparation of cases for prosecution. Specific activities include patrolling and policing the turnpikes, enforcing laws, regulating and directing the movement of traffic, assisting the citizens and motoring public, and cooperating with other law enforcement officers and public officials in enforcing the laws of the State on the Oklahoma Turnpike System.

The 2022 OHP Budget remained the same as the 2021 budget at a level of \$17,191,624.

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

What is the Oklahoma Turnpike Authority?

Mission

Mission Statement: To construct, operate, and maintain a safe and economical turnpike system for the convenience of turnpike customers and to address transportation needs of the State.

The OTA is a non-tax supported instrumentality of the State of Oklahoma and a body corporate and politic, created by statute in 1947 to provide an alternative means of constructing necessary State roadways without further straining limited State highway funds. The OTA is authorized to construct, maintain, repair and operate the Turnpike System, which presently consists of ten turnpikes covering approximately 624.4 miles with the completion of the Kickapoo in early 2021. No tax appropriations are received by the OTA; operations and debt service are funded by toll and concession revenues. Only patrons that drive on the road pay for the road through tolling and 37% of toll revenues come from out-of-state drivers.

Turnpikes serve Oklahoma as a mechanism for building and using roads now but gradually paying for the roads as they are used. The OTA is similar to a public utility, providing a needed basic service at a fee that yields a return to its bondholders (investors). The OTA must generate sufficient revenues to operate and maintain its roads at a high quality, as well as provide for debt service payments to its bondholders. Toll rates for the Oklahoma Turnpike System are over 50% below the national average for similar turnpike systems. The OTA also pays for all salaries, benefits, equipment and operating costs for the Highway Patrol Officers that patrol the Turnpike System.

The Oklahoma Legislature has sole discretion to authorize new turnpike projects considered for construction by OTA, with approval from the Oklahoma Department of Transportation. Turnpike Revenue Bonds or Refunding Bonds may be issued for the purpose of paying the costs of turnpike projects or refunding any bonds of the Authority then outstanding. Turnpike bond sales must be approved by the Council of Bond Oversight and must comply with all rules and regulations of the United States Treasury Department and the United States Securities and Exchange Commission. All OTA debt is issued in accordance with the Trust Agreement dated February 1, 1989, as amended. Turnpike Revenue Bonds are payable solely from the tolls and other OTA revenues and do not constitute indebtedness of the State.

Financial Structure

The financial structure of the turnpike system is based on "cross-pledging". Costs incurred and revenues received are combined across the system. The total debt is based on the entire system and not on an individual turnpike within the system. "Cross-pledging" was approved by a referendum vote of the people in 1954 for the purpose of financing the construction of other key turnpikes. As stated previously, no tax appropriations are received by the OTA, operations and debt service are funded by toll and concession revenues.

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

The Authority's bonds are rated annually by the three Rating Agencies. The OTA carries the highest rating of any Toll Authority from Moody's Investor Services –Aa3. This Aa3 rating (which is equivalent of AA- rating) is based on a stable, well-established turnpike system that serves as an essential inter and intrastate connector. The Authority is also rated AA- by both Fitch and Standard and Poor's. These ratings help the Authority continue to have access to capital in the bond markets at the best possible rates.

Currently, the Oklahoma Turnpike System is comprised of the individual toll roads described below:

The **Turner Turnpike**, 86.0 miles in length and designated as part of Interstate 44, connecting Oklahoma City with Tulsa. It was financed by two revenue bond issues totaling \$38 million and opened to traffic on May 6, 1953.

The **Will Rogers Turnpike**, 88.5 miles in length and designated as part of Interstate 44, extends from Tulsa to the Oklahoma-Missouri state line. It was financed by a \$68 million bond issue and opened to traffic on June 18, 1957.

The **H.E. Bailey Turnpike**, 86.4 miles in length, connects Oklahoma City via Lawton to the Texas state line at a point just north of Wichita Falls, Texas. The Turnpike, which has been designated as part of Interstate 44, was financed by a \$56 million bond issue. The north section opened to traffic on March 1, 1965 and the south section on April 23, 1964.

The **Indian Nation Turnpike** comprised of Section A (41.1 miles in length) and Section B (64.1 miles in length) connects Henryetta, at Interstate 40, with Hugo near the Texas state line. Section A was financed by a \$31 million bond issue and opened to traffic on January 1, 1966. The \$40.8 million construction cost of Section B was financed as a part of the Oklahoma Turnpike System by a revenue bond issue sold on December 1, 1966. It opened to traffic on August 21, 1970.

The **Muskogee Turnpike**, 53.1 miles in length, connecting Interstate 40 at Webbers Falls with Tulsa via Muskogee. The \$32.3 million construction cost was financed as a part of the Oklahoma Turnpike System by a revenue bond issue sold on December 1, 1966. It opened to traffic on October 16, 1969.

The **Cimarron Turnpike**, 67.7 miles in length, extends westward from the Tulsa area to a junction with Interstate Highway 35 and U.S. Highway 64 leading to Enid. It was financed by a \$74 million revenue bond issue and opened to traffic on May 16, 1975.

The **John Kilpatrick Turnpike**, 9.5 miles in length, extends westward from I-35 to an interim terminus with the Hefner Parkway in Oklahoma City. The \$106.7 million construction cost was financed by a revenue bond issue sold in March of 1989, and opened to traffic on September 3, 1991.

The **Cherokee Turnpike**, 32.8 miles in length, extends eastward from U.S. 412 east of the Neosho River, midway between Chouteau and Locust Grove to about 10 miles west of the Arkansas State Line at Siloam Springs. The \$102.6 million construction was financed by a revenue bond issue sold in March of 1989. It opened to traffic on November 5, 1991.

The **Creek Turnpike**, 7.4 miles in length, extends eastward from at U.S. 75 near Jenks to an interim terminus at U.S. 64 immediately south of Tulsa. The \$84.8 million construction cost was financed by a revenue bond issue sold in March of 1989. Initial segments were opened to traffic on March 13, 1992. The final section opened to traffic on July 30, 1992.

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

The **Chickasaw Turnpike**, 27.1 miles in length, extends southward from S.H. 3 near Ada to S.H. 7 immediately west of Sulphur. The \$38.8 million construction cost was financed by a revenue bond issue sold in March of 1989. Initial segments were opened to traffic on September 2, 1991. The final section opened to traffic on September 9, 1991.

The **Creek West Turnpike Extension**, 4.9 miles in length, extends from the Turner Turnpike at S.H. 66 to U.S. 75. The \$63 million construction cost was financed by the revenue bond issues sold in 1998. This extension opened to traffic on December 15, 2000.

The **Creek East and Broken Arrow Extensions**, 23 miles in length, extends from U.S. 169 to the I-44 Interchange of the Will Rogers Turnpike. The \$292 million construction Cost was financed by the revenue bond issues sold in 1998. The first 5.3 mile section of this turnpike extending from U.S. 169 to 161st E. Ave. opened to traffic on August 15, 2001. On November 21, 2001, the first section of the Creek East Extension from 101st St. to the Muskogee Turnpike opened to traffic. On April 15, 2002, another 4.2 mile section of the Creek Turnpike Extension from 161st St E. Ave. to 101st St. opened to traffic. On August 16, 2002, the final section of the Creek East Turnpike, connecting the Muskogee Turnpike to the terminus of the Will Rogers Turnpike, opened to traffic.

The **Kilpatrick Extension**, 15.8 miles in length, extends from the current terminus of the Kilpatrick Turnpike at Portland Avenue to I-40 between Mustang and Sara Road. The \$173.8 million construction cost was financed by the revenue bond issues sold in 1998. The first two miles extending from Portland to MacArthur were opened on January 12, 2000, with the next 5.3 miles from MacArthur to S.H. 3 opening on September 1, 2000. The final 8.5 miles opened to traffic on January 31, 2001.

The **H.E. Bailey Turnpike Norman Spur**, 8.2 miles in length, extends from the existing H.E. Bailey Turnpike to S.H. 9. The \$70 million construction cost was financed by the revenue bond issues sold in 1998. On October 19, 2001, the H.E. Bailey Spur, an 8.2 mile four-lane, limited access, urban highway from an interchange of the existing H.E. Bailey Turnpike to S.H. 9, opened to traffic.

The **Southwest Kilpatrick Extension**, 5 miles in length, extends generally along Memorial Road on the north turning south parallel to Sara Road just west of County Line Road passing by Lake Overholser on its west side parallel to Morgan Road to an interchange at I-40.

The **Kickapoo Turnpike**, 18.5 miles in length located in Eastern Oklahoma County connects I-40 the south then extends north to the Turner Turnpike (I-44) along the vicinity of Luther Road.

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

Why Tolling?

Fuel taxes have been the primary source of highway funding in America since 1919, with the first state enacting the tax and 47 more states following suit by 1930. The federal government first enacted a tax in 1956, creating the federal Highway Trust Fund at the same time, to pay for building the Interstate highway system. Over the years, due to an unwillingness to increase the volumetric fuel tax rate, inflation, improved fuel efficiency, and slowed population growth, these state and federal taxes are increasingly inadequate to maintain the nation's tax supported transportation system. Today, motor fuel tax deposits to the federal Highway Trust Fund fall far short of keeping pace with outlays and it must be periodically infused with general revenue.

While tolling cannot address all infrastructure needs, it does serve Oklahoma and the rest of the country as an investment revenue stream to implement certain, well defined and critically-needed transportation system improvements. This concept is further evident in the fact that forty-two states have tolling entities today and that number grows with each passing year.

Since the Turnpike Authority was created in 1947, turnpikes have allowed the construction of safer, efficient transportation routes for drivers. These roads also provide an opportunity for local development and an economic boost to the surrounding communities, as well as the entire state of Oklahoma. Financing and construction of the Turnpike System has likewise provided infrastructure that would not be possible otherwise. Traditional transportation revenues historically directed to ODOT simply will not support the construction of these types of new roadways.

Per mile tolling is a direct, rather than indirect, user fee wherein only those who use the road actually pay for it. Traditional motor fuel and income tax based revenue mechanisms are unable to effectively assess out of state travelers for the use of Oklahoma's tax supported highways unless they stop for fuel; however 37% of tolls paid on the Oklahoma Turnpike System come from patrons from out of state.

Does any toll revenue generated from the Turnpikes go to the State of Oklahoma?

Besides being an alternative to state funded roads, state maintained roads receive motor fuel tax money generated by those who drive on the turnpikes.

In 1992, legislation was enacted which made available additional motor fuel excise taxes, if necessary, for payment of debt service requirements on the Authority's bonds. Each month, if motor fuel excise taxes apportioned to the Authority are not necessary to meet debt requirements, these motor fuel excise taxes are paid to the Oklahoma Department of Transportation. Since that legislation was put in place in July 1992, the Authority has received, and immediately remitted 100% of those receipts to the Department of Transportation. Today, those transferred funds are estimated at over \$40 million per year and have amounted to over \$1 billion since 1992.

This motor fuel tax "flow through" serves as a "credit enhancement" to the Turnpike bonds which ultimately help the Authority's bond rating. That "flow through" motor fuel

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

tax money is a LAST resort to pay bond debt. All other resources available to OTA would have to be exhausted. The State of Oklahoma considers the "flow through" a "win-win" for ODOT and OTA with OTA benefiting from the credit enhancement (which translates to lower toll rates for patrons), and the Department of Transportation benefiting from this cash funding source.

In addition to the Motor Fuel Taxes that the Turnpike System generates, the Turnpike Authority also contributes over \$20 million annually to the Oklahoma Highway Patrol by funding the patrolmen that are assigned to the Authority's roads. This funding not only pays for trooper salaries but also funds the patrol cars and equipment.

With the current statewide trooper staffing level at the Oklahoma Highway Patrol being down and the need to fund a Trooper Academy, the Authority used its General Fund to participate in the funding of the Trooper Academy. This funding is vital to avoid a reduction in Troopers currently assigned to patrol the existing turnpike network, address the unique challenges during network expansion activities as well as increase Trooper presence during the Driving Forward expansion.

Turnpike Authority Audit and Oversight

An audit of the Authority's financial statements must be performed annually in accordance with generally accepted auditing standards in compliance with Oklahoma State Statute and the requirements of Section 711 of the OTA's Trust Agreement. Under the covenants of the trust indenture, the audit must be performed by an independent firm of certified public accountants of recognized ability and national standing. Grant Thornton, as selected through a competitive process and as approved by the Turnpike Authority Board, is currently performing the annual audit and the latest audit to be completed was for the year ended December 31, 2020.

The Authority's outside auditor (currently BKD, LLP), on OTA's behalf, annually sends OTA's completed Comprehensive Annual Financial Report (CAFR) to the State Auditor's office. Additionally, OTA completes a Generally Accepted Accounting Principles (GAAP) reporting package for the State Auditor's office every year to ensure that the required financial information is completed and provided for inclusion in the State's CAFR.

In addition, an Inspection of the Oklahoma Turnpike System must be performed annually in accordance with the requirements of Section 504 of the OTA's Trust Agreement. This report, due October 1st of each year, sets forth (a) their findings as to whether the Oklahoma Turnpike System has been maintained in good repair, working order and condition and (b) their recommendations as to (i) proper maintenance, repair and operation of the OTA System during the ensuing fiscal year and an estimate of the amount of money necessary for such purposes; (ii) the insurance to be carried on the system; and (iii) the amount that should be deposited monthly during the ensuing year to the credit of the Reserve Maintenance Fund.

Also, the Authority's bonds are rated annually by the three Rating Agencies. The OTA carries the highest rating of any Toll Authority from Moody's Investor Services –Aa3. This Aa3 rating (which is equivalent of AA- rating) is based on a stable, well-established turnpike system that serves as an essential inter and intrastate connector. The Authority is also rated AA- by both Fitch and Standard and Poor's. These ratings help the Authority

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

continue to have access to capital in the bond markets at the best potential rates, which in turn assists in keeping Oklahoma's toll rates as low as possible.

Turnpike Revenue Bonds or Refunding Bonds may be issued for the purpose of paying the costs of turnpike projects that are defined in Statute by the Legislature or refunding outstanding bonds. Before any bonds are sold, the proposed and very specific turnpike activity targeted to utilize the bond proceeds is subjected to scrutiny by the Governor, the OTA Board, the Oklahoma Transportation Commission (unless there has been a previous route approval), the Council on Bond Oversight and the proposed bonds are often validated by the Oklahoma Supreme Court. After all approvals are obtained, the marketing and sale of the bonds is subjected to and must comply with all rules and regulations of the United States Treasury Department and the United States Securities and Exchange Commission. All OTA debt are allotted in accordance with the Trust Agreement. Turnpike Revenue Bonds are payable solely from the tolls and other OTA revenues and do not constitute indebtedness of the State.

Who owns the Turnpike Bonds?

As is common with most issues of bonds sold by public sector entities, the Oklahoma Turnpike Authority (Authority) issues bonds as "book-entry" through the Depository Trust Company (DTC). The use of DTC facilitates the settlement of, and subsequent trading in, bonds issued by public sector entities including the Oklahoma Turnpike Authority. DTC, through its nominee Cede & Co., is the registered owner of all of the securities making up a bond issue, routinely processing interest and principal payments on bonds, facilitating the distribution of notices by issuers of such bonds, and managing the electronic "book-entry" transfer of ownership interests in securities among DTC participants. These DTC participants are commercial banks and investment banks, which often hold and transfer ownership interest in the securities at the direction of their customers, which may be an institution or an individual, the ultimate owner of the bond.

After bonds are issued, the bond trustee, on behalf of the Authority, transfers payments of principal and interest to DTC who makes payment of such amounts to its participants that own the bonds of the Authority on the records of DTC. These DTC participants are typically banks and broker-dealers who receive the payments from DTC and then credit the account of their customers with the principal and interest received on a given payment date. DTC has a list of participants that hold the bonds but these bond holders can change frequently, even daily, through trading in the bonds subsequent to their original issuance.

Neither DTC nor the DTC participants have an obligation to share the name of the beneficial owner of any certificate with transaction parties and further, this ownership information is likely protected under a confidentiality agreement with the DTC participant or brokerage firm who represents the investor. Therefore, the creation of a "master list" of specific bondholders is technically infeasible and not practical. If it were possible to do so, the exercise would be very expensive to develop and would only be valid for a short time, with it unlikely that a significant number of retail investors holding bonds directly, or through a professional money manager, could be identified. This condition and difficulty in identifying specific bond holders is not isolated to the Turnpike Authority, but common to all public sector entities nationwide.

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

While not required to disclose their ownership position in municipal bonds, institutional holders may elect to disclose such holdings. As a result, the Authority can and does on a periodic basis identify its largest holders of bonds. The amount of bonds held by such holders relative to the amount of bonds of the Authority outstanding indicates, and confirms the Authority's long-held belief, that many of the Authority's bonds are owned by individual retail investors.

When the Authority issues bonds, it receives from the underwriters of its bonds the names of the institutional investors submitting orders and ultimately purchasing the bonds. Orders from individual retail investors submitted directly or on their behalf are not identified by the actual name of the individual submitting the order or purchasing the bonds. Based on the expressed interest in the most recent Authority bond sale, an intuitive snapshot of the holders of the Authority's bonds would include a broad base of investors ranging from individuals, directly and through a professional money manager, to large institutional entities like insurance companies, and bond funds.

Also, it is important to recognize that the Authority takes care to ensure Oklahoma residents have the opportunity to invest in the Oklahoma infrastructure through the purchase of its bonds and that their orders, whether submitted directly or through a money manager, are given the highest priority for being filled, ahead of national retail investors and institutional investors. In addition to allowing state residents to invest in the Authority, retail investors typically offer the Authority and other public sector issuers of tax-exempt debt an attractive cost of funds, making it in the financial interest of the Authority to seek out retail investors in its bonds. The Oklahoma State Bond Advisor and the financial advisor to the Authority review the proposed allotment of bonds before they are finalized, to among other things, ensure all orders submitted by or on behalf of Oklahoma residents are filled by the underwriters of the Authority's bonds.

Can turnpikes be returned to the State of Oklahoma to be maintained as taxpayer supported highways?

Unfortunately, Oklahoma's tax supported highway system bridge and pavement problems were well recognized and were a direct result of many decades of "deferred maintenance" due to a lack of funding. From 1985 to 2005, transportation investment was flat and as a result, the system experienced a consistent, downward spiral and decline in the condition of the infrastructure that will be difficult to reverse.

ODOT now has a strategy and a plan that wisely and transparently invests its available resources in a balanced manner. This strategy represents the beginning of a monumental effort to return not only Oklahoma's bridges, but also the highway system as a whole to a state of good repair. Oklahoma no longer leads the nation in bad bridges. The Department of Transportation reached its goal of being in the top 10 for Transportation in the United States.

However, there is no instant gratification when implementing improvements to infrastructure. It will take decades to address systemic problems that have developed over long periods of inadequate investment. Progress is evident, but much work and the need for continued investment remains. With Oklahoma being 44th in the country with respect to motor fuel tax rates, challenges remain to provide new and non-traditional

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

transportation revenue streams that can provide consistent and increasing funding levels for transportation.

The State of Oklahoma has seen tax and fee supported transportation funding projections significantly reduced since 2010 because of budget shortfalls caused by declines in state revenues. Over an eight-year period, the net reductions totaled \$886.6 million. Three state bond issues for ODOT were authorized during that period to partially offset these total reductions, resulting in debt service to be paid over a 15-year period. The \$200 million bond issue from 2016 resulted in debt payments including principal and interest totaling \$255 million through 2035. The stable, long term and consistent revenues necessary to plan for, construct and maintain the tax supported highway system are proving very difficult to protect from diversions during periods of broad state budgetary challenges.

With the funding challenges ODOT already faces, acceptance of the responsibility for the Turnpike System's roads would pose an insurmountable hardship and spread scarce transportation resources even further. If tolls were eliminated, the State would have to repay the infrastructure investment debt and spend at least \$125 million per year to maintain existing turnpikes and provide law enforcement from the Oklahoma Highway Patrol, thereby diverting additional funds away from an already stretched state budget.

Oklahoma's successful infrastructure investment model has included both tax-supported highways managed and maintained by ODOT and toll supported turnpikes since 1947. The Oklahoma Turnpike Authority provides a network of roads that not only serve Oklahomans but also out-of-state travelers and that support hundreds of thousands of vehicles per day. The original focus of the Turnpike Authority remains largely unchanged today. OTA works closely with the Oklahoma Department of Transportation to understand the critical infrastructure needs of the State of Oklahoma that are unable to be addressed with traditional resources and, as authorized in Statute by the Legislature, assess and evaluate the feasibility of implementing toll roads to meet those recognized needs, and construct, enhance, operate and maintain the Turnpike System effectively

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

Miscellaneous Statistics:

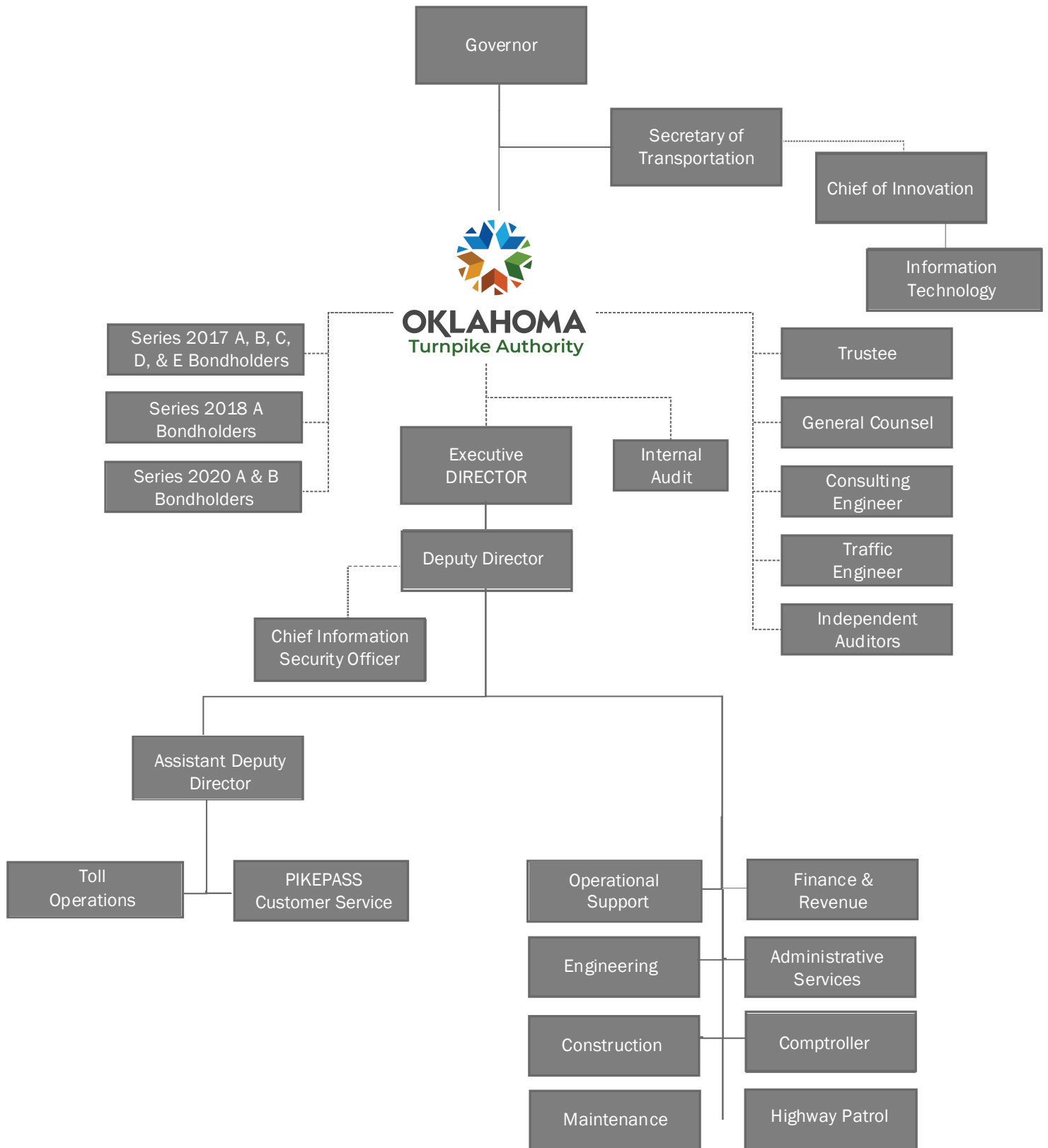
Date of Incorporation 1947

Form of Government Instrumentality of the
State of Oklahoma

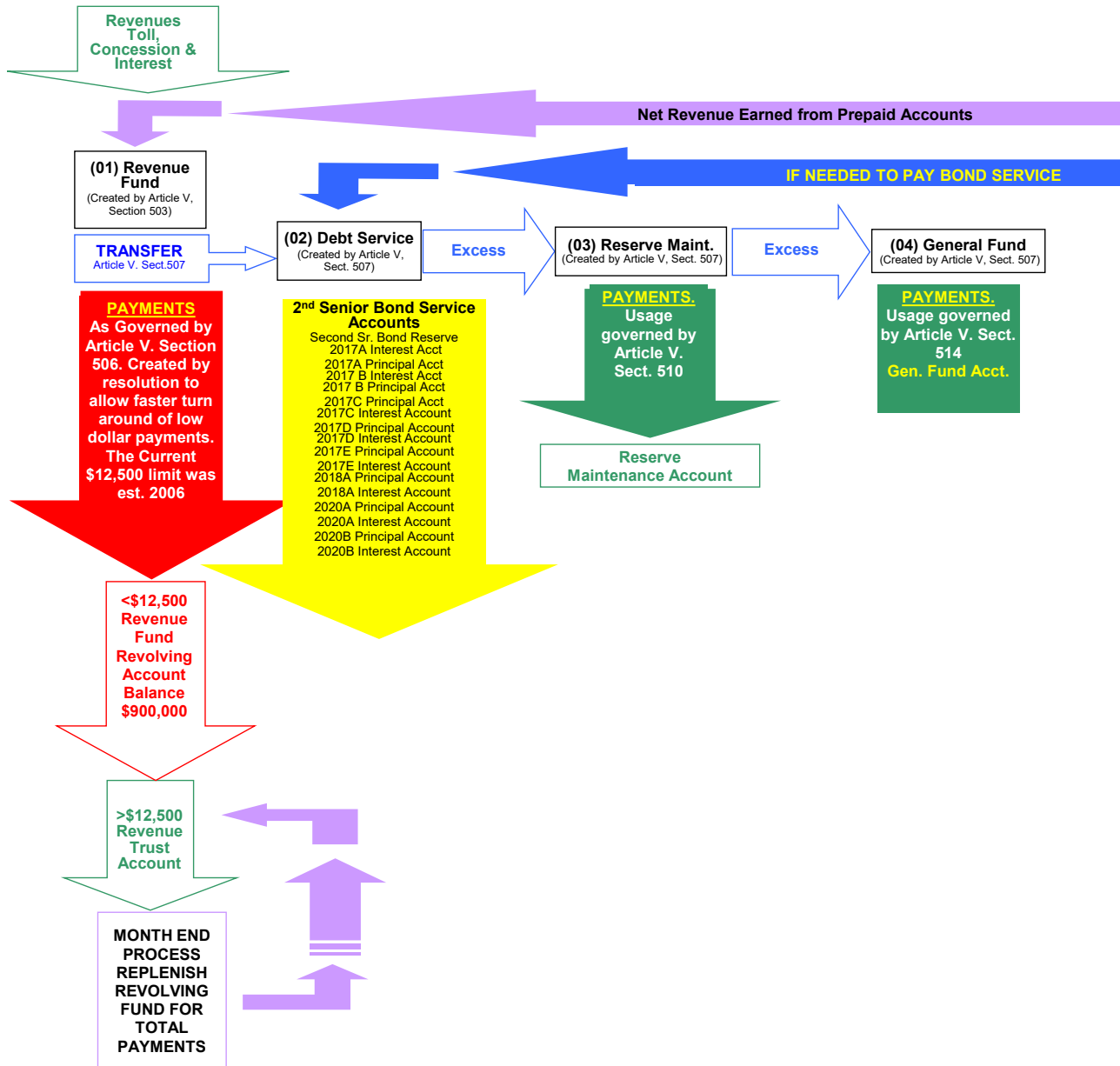
Turnpikes in Operation	Year Opened	Total Miles
Turner	1953	86.0
Will Rogers	1957	88.5
H.E. Bailey	1964	94.6
Indian Nation	1966 & 1970	105.2
Muskogee	1969	53.1
Cimarron	1971	67.7
J. Kilpatrick	1991	30.3
Cherokee	1991	32.8
Chickasaw	1991	13.3
Creek	1992	34.4
Kickapoo	2020	18.5
		624.4
Total Number of Lane Miles		2,536.9
Number of Facilities		
Interchanges		94
Service Plazas		18
Maintenance Buildings		195
Administration Buildings		1
PIKEPASS Customer Service Centers/Stores		4
Total Number of Crossing over/under turnpikes		
Other Highways or Interchange Ramps		533
Railroads		33
River and Streams		<u>307</u>
Total Crossings		873

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

Average toll collected from Passenger Vehicles	\$ 1.19
Average toll collected from Commercial Vehicles	\$ 7.89
Average length of trip for Passenger Vehicles	16.4 miles
Average length of trip for Commercial Vehicles	39.2 miles
Average toll per mile for Passenger Vehicles	7.2¢
Average toll per mile for Commercial Vehicles	20.1¢
Concession Sales	
Restaurant Sales	\$ 17,224,000
Service Station Sales	\$ 17,405,000
Gallons of Gasoline Sold	19,380,000
Gallons of Diesel Fuel Sold	14,854,000
Concessionaire rent paid to OTA	\$ 2,567,000



Oklahoma Turnpike Authority Summary of Cash Investment Accounts Including Regular Flows of Funds

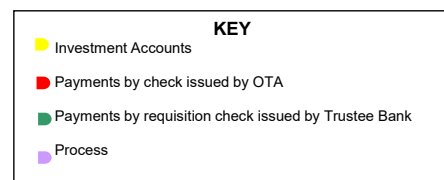


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graph TD
    A[Net Revenue Earned from Prepaid Accounts] --> B[MOTOR FUEL TAXES]
    A --> C[BOND MONIES]
    A --> D[PIKEPASS Prepaid Monies]
    
    B --> E["(05) Turnpike Trust  
(Governed by Article V, Sect. 507  
Created by Enabling Act)"]
    E --> F[Motor Fuel Tax Trust Fund]
    F --> G["Residual monies after debt service  
on bonds is paid &  
any deficiencies in bond reserve  
accounts is covered"]
    G --> H[Oklahoma Dept. of Transportation]
    
    C --> I["(06) Construction Funds  
New Construction &  
Rehabilitation  
(Created by Article IV, Sect. 401)"]
    I --> J["PAYMENTS.  
Usage governed by  
Article IV,  
Sect. 402"]
    J --> K[Bond Arbitrage Rebate Account]
    J --> L[Arbitrage Rebate Account]
    
    D --> M["(08) PIKEPASS  
  
Created by Resolution in  
1990 to segregate unearned  
deposits received from  
PIKEPASS patrons from  
revenues deposited in OTA's  
Revenue Fund"]
    M --> N["PAYMENTS.  
PIKEPASS  
REFUNDS"]
    N --> O[Net Revenues Earned]
    O --> P[PIKEPASS Investments]
  
```

The diagram illustrates the flow of funds from Net Revenue Earned from Prepaid Accounts through various trusts and funds to Bond Arbitrage Rebate Account and Arbitrage Rebate Account.

- Net Revenue Earned from Prepaid Accounts** (Purple box at top left) branches into three paths:
 - MOTOR FUEL TAXES** (Blue box): Leads to **(05) Turnpike Trust** (Governed by Article V, Sect. 507 Created by Enabling Act), which flows into the **Motor Fuel Tax Trust Fund** (Yellow box). This fund covers residual monies after debt service on bonds and any deficiencies in bond reserve accounts, which are then managed by the **Oklahoma Dept. of Transportation** (Red box).
 - BOND MONIES** (Cyan box): Leads to **(06) Construction Funds** (New Construction & Rehabilitation, Created by Article IV, Sect. 401). These funds lead to **PAYMENTS.** (Usage governed by Article IV, Sect. 402), which flows into the **Bond Arbitrage Rebate Account** and **Arbitrage Rebate Account** (Purple boxes at bottom).
 - PIKEPASS Prepaid Monies** (Purple box): Leads to **(08) PIKEPASS** (Created by Resolution in 1990 to segregate unearned deposits received from PIKEPASS patrons from revenues deposited in OTA's Revenue Fund). This leads to **PAYMENTS. PIKEPASS REFUNDS** (Red box), which flows into **Net Revenues Earned** (Red box) and finally into **PIKEPASS Investments** (Yellow box).



Oklahoma Turnpike Authority
Summary of Operating Results
For Years Ending December 31, XXXX
(Dollars in Thousands)

	2017 Actual	2018 Actual	2019 Actual	2020 Actual
Operating Revenue:				
Toll Revenue	\$300,811	\$317,716	\$327,429	\$302,617
VPC Revenue/Misc Revenue	6,654	2,605	8,018	7,696
Concession Revenue	2,390	2,342	2,425	2,568
Total	<u>309,855</u>	<u>322,663</u>	<u>337,872</u>	<u>312,881</u>
O&M Existing (2)	83,764	86,381	92,672	92,357
O&M Expanded (2)				
Total O&M	<u>83,764</u>	<u>86,381</u>	<u>92,672</u>	<u>92,357</u>
Net Operating Income	226,091	236,282	245,200	220,524
Motor Fuel Tax Apportionment(3)	46,960	46,380	47,056	43,408
Interest Income	5,919	8,052	10,967	7,003
Net Revenues	<u>278,970</u>	<u>290,714</u>	<u>303,223</u>	<u>270,935</u>
Net Revenue Available for Debt				
Service on Second Senior Bonds	278,970	290,714	303,223	270,935
Debt Service on Second Senior Bonds	99,263	128,770	140,108	73,608
Net Revenues Available				
after Total Debt Service	179,707	161,944	163,115	197,327
Less: Motor Fuel Tax Flow thru to ODOT	46,960	46,380	47,056	43,408
Balance available for Capital Expenditures	<u>\$132,747</u>	<u>\$115,564</u>	<u>\$116,059</u>	<u>\$153,919</u>
Required Reserve Maintenance Deposit	\$41,395	\$39,169	\$42,477	\$19,465
Reserve Fund Credit Facility (4)	1,176	1,405	1,404	
Senior Lien D/S Coverage(1.20x)	2.78	2.23	2.14	3.68
Total D/S Coverage	2.31	1.88	1.81	3.09
Excess of Net Revenues over 105% of all				
Debt + Res. Maint. Deposits(1.00x)	1.58	1.39	1.34	2.35

(1) Toll Revenue Projections provided by Investment Grade traffic studies from CDM Smith

(2)Projected by Authority's Consulting Engineer's

(3) Motor Fuel Excise Tax Monies are available to the Authority for the purpose of making debt service payments as required.

Future apportionments are projected by the Authority based upon historical information and assumptions of the Authority.

All Motor Fuel Excise Taxes that are not required by the Authority to pay monthly pro-rata debt service are transferred to ODOT on a monthly basis.

(See "MOTOR FUEL EXCISE TAX")

(4) Reserve Fund Loan amortized over the useful life (18 years pursuant to the Trust Agreement), impacts debt ratios only. See "OUTSTANDING OBLIGATIONS OF THE AUTHORITY--Second Senior Bonds and Parity Indebtedness" herein for a description of Reserve Fund Loan. (paid off in late 2020)

<u>2021</u> <u>Anticipated</u>	<u>2022</u> <u>Projected</u>	<u>2023</u> <u>Projected</u>	<u>2024</u> <u>Projected</u>	<u>2025</u> <u>Projected</u>
\$346,922	\$353,353	\$370,315	\$376,494	\$381,982
12,551	12,551	12,551	12,551	12,551
2,884	2,980	3,025	3,070	3,116
<u>362,357</u>	<u>368,884</u>	<u>385,891</u>	<u>392,115</u>	<u>397,649</u>
94,512	120,886	125,721	130,750	135,980
<u>94,512</u>	<u>120,886</u>	<u>125,721</u>	<u>130,750</u>	<u>135,980</u>
267,845	247,998	260,169	261,365	261,669
45,119	45,796	46,483	47,180	47,888
5,316	6,000	6,090	6,181	6,274
<u>318,280</u>	<u>299,794</u>	<u>312,742</u>	<u>314,726</u>	<u>315,831</u>
318,280	299,794	312,742	314,726	315,831
128,163	137,528	137,376	137,213	137,041
190,117	162,266	175,366	177,513	178,790
45,119	45,796	46,483	47,180	47,888
<u>\$144,998</u>	<u>\$116,470</u>	<u>\$128,883</u>	<u>\$130,333</u>	<u>\$130,902</u>
\$0	\$21,933	\$41,188	\$43,248	\$45,410
2.48	2.18	2.28	2.29	2.30
2.13	1.85	1.94	1.95	1.96
2.03	1.53	1.44	1.43	1.42

Financial Description of Entity

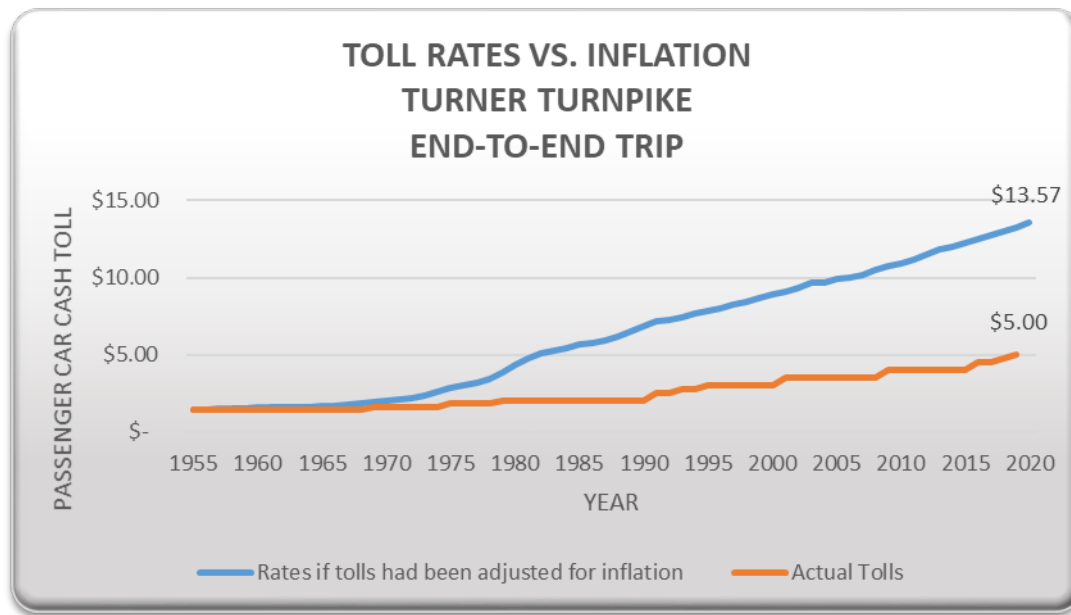
The Oklahoma Turnpike Authority is an instrumentality of the State of Oklahoma (the State) and a body corporate and politic created by statute in 1947. The Authority is authorized to construct, maintain, repair and operate turnpike projects at locations authorized by the Legislature of the State of Oklahoma and approved by the State Department of Transportation. The Authority receives revenues from turnpike tolls and a percentage of the turnpike concession sales. The Authority may issue Turnpike Revenue Bonds for the purpose of paying the costs of turnpike projects and Turnpike Revenue Refunding Bonds for the purpose of refunding any bonds of the Authority then outstanding. Turnpike Revenue Bonds are payable solely from the tolls and other revenues of the Authority and do not constitute indebtedness of the State.

In evaluating how to define the Authority for financial reporting purposes, management has determined that there are no entities over which the Authority exercises significant influence. Significant influence or accountability is based primarily on operational or financial relationships with the Authority. Since the Authority does not exercise significant influence or accountability over other entities, it has no component units.

The operations of the Authority are accounted for as an enterprise fund on an accrual basis in order to recognize the flow of economic resources. Under this basis, revenues are recognized in the period in which they are earned, expenses are recognized in the period in which they are incurred, depreciation of assets is recognized, and all assets and liabilities associated with the operation of the Authority are included in the Authority's Statement of Net Assets. The Trust Agreement and supplements thereto (the Trust Agreement) related to the Series 1989 Bonds requires that the Authority adopt generally accepted accounting principles for government entities; but, it also requires that certain funds and accounts be established and maintained. The Authority consolidates these funds and accounts for the purpose of enterprise fund presentation in its external financial statements.

The Annual Budget is prepared on a modified accrual (non-GAAP) basis for Revenue Fund expenses, Reserve Maintenance Fund deposits and General Fund Project expenditures. Project-length financial plans are established for all Reserve maintenance and General Fund projects and for all new construction projects. All non-projects related, unexpended budget amounts lapse at calendar year end. Expenditures are recognized in the period in which they are paid rather than the period in which they are incurred for budgetary control purposes. Depreciation is not recognized as an expenditure, but capital outlays are recognized as expenditures for budgetary control purposes.

The 2022 Annual Budget was prepared for the October 26, 2021 meeting. The Oklahoma Turnpike Authority recognizes the importance of keeping operating costs as low as possible in order to reduce the need for increasing tolls. This policy has paid off. In the 66 years since the first turnpike on the Oklahoma Turnpike system opened, tolls have been increased only eleven times, most recently in July of 2019. As can be seen in the graph on the following page, the toll to drive from Oklahoma City to Tulsa on the Turner Turnpike has increased from \$1.40 in 1953 to \$5.00 in 2020. However, if tolls had increased with the consumer price index (CPI-U), this toll would be just over \$13.57 in 2020.



The Summary of Operating Results is contained on the previous pages. This contains historical and projected information on an income statement-type basis for the years 2017 through 2025 and the information is illustrated in the Financial Budget Summary Section.

In 2022, it is estimated that the toll, VPC revenues, Interoperability revenues, and concession revenues will be \$368,884,000 and interest income \$6,000,000 for a total of \$374,884,000. These monies are deposited to the Revenue Fund and are held for the payment of the estimated \$120,886,000 in 2022 Operating and Maintenance expenses. The remaining \$253,998,000 is distributed as follows: \$137,528,000 to the Second Lien Senior Bonds Service Account and \$21,933,000 to the Reserve Maintenance Fund. The estimated excess monies of \$94,537,000 are deposited to the General Fund and utilized to fund the 5-year Capital Improvement Plan. In 1994 the Authority began funding a capital improvement program which has been funded by projected fund balances held in the General Fund deposits to the Reserve Maintenance Fund.

More information about the various funds held by the Authority as well as the flow of funds can be found on the following pages.

Description of Funds

The Oklahoma Turnpike Authority maintains four main funds. These funds are described below:

Revenue Fund - Monies flowing into and out of the Revenue Fund account for all tolls and other revenues and all operating expenses derived from the operation and ownership of the Oklahoma Turnpike System.

Reserve Maintenance Fund - Monies held to the credit of the Reserve Maintenance Fund shall be disbursed by the Depository or, in the case of item "e", set aside in reserve, only for the purpose of paying the cost of:

- a) resurfacing the Oklahoma Turnpike System or any part thereof,
- b) unusual or extraordinary maintenance or repairs, maintenance or repairs not recurring annually, and renewals and replacements including major items of equipment.
- c) repairs or replacements resulting from an emergency caused by some extraordinary occurrence so characterized by a certificate signed by Consulting Engineers and filed with the Trustee and accompanied by a certificate, signed by the Chief Executive Officer, stating that the monies in the Revenue Fund and insurance proceeds, if any available thereof are insufficient to meet such emergency.
- d) engineering expenses incurred under the provision of Section 510 of the Trust Agreement and
- e) premiums on purchased insurance carried, or payments to be set side in reserve for self insurance maintained, under the provisions of the 1989 Trust Agreement.

All expenses paid through this fund must have the approval of the Director of Finance & Revenue and be reviewed and approved by the consulting engineer, in addition to other approval guidelines.

Construction Fund - Payments from the Construction Fund may be made for the cost of any new turnpike project or improvement. All payments from the Construction Fund shall be subject to the provisions and restrictions set forth in Article IV "Custody and Application of Proceeds of Bonds". All expenses paid through this fund must be reviewed and approved by the consulting engineer prior to payment.

General Fund - Monies held in the General Fund can be used by the Authority for the purpose of pledging such monies to the payment of junior obligation debt or for any other lawful purpose of the Authority. It may also transfer or deposit to the credit of any Fund or Account created under the provisions of the Trust Agreement monies held for the credit of the General Fund as directed in a Resolution duly adopted by the Authority. All expenses paid through this fund must have the approval of the Director of Finance & Revenue, in addition to other approval guidelines, prior to payment in order to ensure that there is not an alternative funding source and that the appropriate approval by the Authority or the Director has been obtained.

A "2022 Budgeted Funds Summary" showing a summary of each fund's budget by division is located on subsequent pages of the Financial Budget Summary Section.

Flow of Funds

Section 507 of the Trust Agreement dated February 1, 1989, establishes the flow of funds with which the Authority must comply. The Oklahoma Turnpike Authority must deposit toll and other revenues from its operations into the Revenue Fund on a daily basis. All moneys in the Revenue Fund at the end of the month (less a reserve for current operating expenses shown in the Authority's latest budget) are transferred and deposited as follows:

1. bond service accounts in accordance with their respective lien hierarchy for the purpose of paying bond principal and interest;
2. bond reserves in accordance with their respective lien hierarchy for the purpose of ensuring sufficient moneys are available to make bond principal and interest payments in the event that current revenues are insufficient;
3. the Reserve Maintenance Fund for the purpose of paying special maintenance expenses to keep the turnpike system in good repair; and
4. the balance to the General Fund for the purpose of pledging such moneys to the payment of junior obligation debt or any other lawful purpose.

Under the Authority's Enabling Act, and amendments thereto, a portion of the motor fuel excise taxes collected on fuels consumed on the turnpikes is made available to the Authority from the Oklahoma Tax Commission. Since July 1, 1992, the motor fuel taxes moneys have been apportioned to the Authority in the first day of each calendar month. All motor fuel taxes apportioned to the Authority are available to fund debt service; to the extent moneys are not otherwise available. If such motor fuel excise taxes apportioned to the Authority are not necessary in such month, the fuel tax moneys shall be paid over immediately to the Oklahoma Department of Transportation (ODOT). Since July 1992, the Authority received, and immediately remitted to ODOT all of the motor fuel excise taxes apportioned to the Authority during each year amounting to almost \$950 million. All future projections anticipate the immediate remittance of such funds to ODOT. More about the Motor Fuel Tax Trust Fund is explained in the next section.

Motor Fuel Tax Trust Fund

By virtue of the "Enabling Act" of 1971 and amendments thereto, a portion of the motor fuel excise taxes collected on fuels consumed on the turnpikes is made available to the Authority from the Oklahoma Tax Commission. Prior to July 1, 1992, this amount was not to exceed \$3,000,000 during a fiscal year of the State. In 1992, Title 69, Section 1730 was amended. This amendment stated the motor fuel taxes due to the Authority would be apportioned to the Authority on the first day of each calendar month. Beginning July 1, 1992, the amount of cash and investments on deposit was frozen as security for the outstanding bonds. All motor fuel taxes apportioned to the Authority shall be available to fund debt service and reserves to the extent monies are not otherwise available to the Authority for such purpose. If such motor fuel excise taxes apportioned to the Authority are not necessary in such month, the motor fuel excise taxes shall be paid over to the Oklahoma Department of Transportation (ODOT). During 2020 and 2019, the Authority received and subsequently remitted to ODOT \$43.4 million and \$47.1. respectively of motor fuel excise taxes.

The Motor Fuel Tax Trust Fund is invested in interest-bearing obligations and with the interest received thereon is used to eliminate deficiencies, if any, in available monies to meet revenue bond interest and principal requirements. No transfers were required in 2019, nor are any anticipated in future projections.

Revenue Bonds

The Authority issues revenue bonds from time to time for the purpose of financing capital improvements and new projects. On February 1, 1989, the Authority issued \$385,400,000 of 1989 Series First Senior Revenue Bonds and \$173,000,000 of Series 1989 Subordinate Revenue Bonds. The purpose of the Series 1989 Revenue Bonds was (1) to finance the cost of constructing the John Kilpatrick, Creek, Cherokee, Chickasaw Turnpikes, (2) to finance the cost of making certain improvements to the existing turnpikes, and (3) to advance refund all of the outstanding Authority bonds from the 1966 and 1971 issues. The Series 1989 bonds' interest rates ranged from 6.0% to 7.875%.

The Series 1989 Revenue Bonds defeased all Authority revenue bonds from the 1966 and 1971 issues through the escrow deposit of approximately \$131,300,000 with two trustee banks. Consequently, the liability for the 1966 Series A, 1966 Series B, and the 1971 Series C Revenue Bonds have been removed from the Authority's Statement of Net Assets. This advance refunding was undertaken primarily to restructure the Authority's debt in order to enable the debt financing of the new projects in the most economically efficient manner. The Bank of Oklahoma served as the Escrow Trustee on the 1966 Series A and B Bonds. Final payment on the defeased 1966A and B Bonds was satisfied in 2006. Bank One Trust Company served as the Escrow Trustee on the 1971 Series C Bonds. Final payment on the defeased 1971 Series C Bonds was satisfied in 2003.

On October 1, 1991, the Authority issued \$22,000,000 of 6.6% 1991 Series First Senior Bonds and \$28,000,000 of 1991 Series Second Senior Revenue Bonds, \$13,000,000 which were at rates ranging from 4.50% to 6.30% and \$15,000,000 which were variable rate bonds. The Series 1991 bonds were issued to provide funds sufficient, together with other available funds of the authority, for the completion of the Portland Interchange on the Kilpatrick Turnpike and certain other improvements to the Oklahoma Turnpike System.

In May 1992, the Authority issued \$392,265,000 of Series 1992 First Senior Revenue Bonds, \$20,655,000 of Series 1992 Second Senior Revenue bonds and \$195,400,000 of Series 1992 Subordinated Revenue Bonds, with interest rates ranging from 4.35% to 6.30%, 4.25% to 6.25% and 4.25% to 6.25%, respectively. These Series 1992A-E Bonds were issued for the purpose of (a) refunding approximately 94% of the Authority's Oklahoma Turnpike System 1989 Revenue Bonds, (b) funding capital costs of certain turnpike projects, and (c) paying certain costs of issuance, including underwriters' discount of approximately \$4.7 million, and capitalized interest. The principal amount of the bonds advance refunded and considered defeased was \$526,440,000, and the liability for these bonds was removed from the Authority's Statement of Net Assets. Approximately 94% of the Series 1989 bonds were defeased through an escrow deposit with Liberty National Bank and Trust Company. Defeased bonds outstanding at December 31, 2005 and 2004 were \$29,000,000 in both years.

The Series 1992A-E Bonds were issued pursuant to provisions to the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee. Interest is payable semi-annually on January 1 and July 1 of each year, commencing on January 1, 1993.

On September 25, 1992, the Authority issued \$22,786,862 of Series 1992 first Senior Revenue Bonds and \$28,017,387 of 1992 Series Second Senior Revenue Bonds, both with

interest rates ranging from 3.15% to 5.30%. These bonds were issued to (a) provide funds, combined with other available funds of the Authority, to refund the Authority's Oklahoma Turnpike System Series 1991 first and Second Senior Revenue Bonds, (b) pay costs of issuance, and (c) make a deposit to the Second Senior Revenue Reserve Account established under the Trust Agreement. The principal amount of the bonds advance refunded and paid in full in October 1992 was \$49,350,000, and the liability was removed from the Authority's Statement of Net Assets.

The Series 1992 F&G bonds were issued pursuant to provisions of the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee. The bonds were dated October 1, 1992 with interest payable on January 1 and July 1 of each year, commencing on January 1, 1993. The Series F&G Bonds maturing on January 1 in each of the years 2004-2008, inclusive are Capital Appreciation Bonds. They were issued in the initial amounts and accrete at interest rates set forth in the Official Statement dated October 1, 1992 to arrive at the Compound Accreted Value at maturity. With the issuance of the Series 2006 Bonds, the outstanding Series 1992F-G CABS were defeased to maturity as they are not subject to optional exemption. The final payment on the defeased Series 1992F was made January 1, 2008.

On May 12, 1998, the Authority issued \$350,000,000 of 1998A Second Senior Revenue Bonds. The Series 1998A Bonds were issued to provide funds which, when combined with other available funds of the Authority, will be used for the purpose of (1) funding a portion of the capital costs of Improvements to extend the H.E. Bailey Turnpike, the Creek Turnpike, and the John Kilpatrick Turnpike and for right-of-way acquisition for the Muskogee Turnpike; (2) funding the capitalized interest account for the Series 1998A Bonds and; (3) paying the costs of issuance. The Series 1998A Bonds' interest rates ranged from 4.125% to 6%.

On July 14, 1998, the Authority issued \$337,010,000 of 1998B Second Senior Revenue Bonds. The Series 1998B Bonds were issued to provide funds which when combined with other available funds of the Authority, will be used for the purpose of (1) funding a portion of the capital costs of Improvements to extend the H.E. Bailey Turnpike, the Creek Turnpike, and the John Kilpatrick Turnpike and for right-of-way acquisition for the Muskogee Turnpike; (2) funding the capitalized interest account for the Series 1998A Bonds and; (3) paying the costs of issuance. The Series 1998B Bonds' interest rates ranged from 5% to 5.5%.

The Series 1998A and 1998B Second Senior Revenue Bonds were issued pursuant to provisions of the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee.

With the issuance of the Series 2006 Bonds, \$308,105,000 of the 1998A maturities ranging from 2010-2028 and \$301,565,000 of the 1998B maturities ranging from 2010-2028 were refunded to redemption through an escrow deposit. Bank of Oklahoma, N.A. serves as the Escrow Trustee on the Series 1998A and B Bonds. At December 31, 2009 and 2008, the total defeased bonds outstanding through an escrow deposit for the Series 1998A and B bonds were \$308,105,000 and \$301,565,000, respectively.

On May 14, 2002, the Authority issued \$314,065,000 of Series 2002A Refunding Second Senior Revenue Bonds, and \$255,575,000 of Series 2002B Refunding Second Senior Revenue Bonds. The Series 2002 Bonds were issued to provide funds which when combined with other available funds of the Authority, were issued for the purpose of (a) refunding the Series 1989 First Senior and Subordinate Lien Revenue Bonds; refunding the 1992A-E Revenue Bonds; refunding portions of the 1992F and 1992G Revenue Bonds; and

(b) paying the costs of issuance. The portions of the Series 1992F and 1992G Revenue Bonds not being refunded included Capital Appreciation Bonds which are not callable and will remain outstanding to their respective maturity dates of January 1, 2004 through 2008. The Series 2002 Bonds interest rates ranged from 4.0% to 5.5%. The principal amount of the bonds refunded and paid in full on July 1, 2002 was \$577,810,000, and the liability was removed from the Authority's Statement of Net Assets.

The Series 2002A and 2002B Refunding Second Senior Revenue Bonds were issued pursuant to provisions of the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee.

On August 24, 2006, the Authority issued \$635,590,000 in Second Senior Lien Revenue Bonds six separate series consisting of Series 2006A-F. The Series 2006 Revenue bonds consisted of one series of fixed rate bonds totaling \$104,790,000 (Series 2006A) and six series of variable rate bonds totaling \$530,800,000 (Series 2006 B-F). The fixed rate bonds interest rates ranged from 3.5% to 4%. The variable rate bonds were sold on August 23rd at an initial rate of 3.58% with a weekly reset. The \$530.8 million in variable rate bonds are being hedged with a swap with a fixed rate of 3.859% where the Authority pays the swap providers the fixed rate of 3.859% and the swap providers pay the Authority a rate equal to the Bond Market Association Index (BMA).

The Series 2006A-F Refunding Second Senior Revenue Bonds were issued pursuant to provisions of the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee.

On June 6th, 2007, the Oklahoma Turnpike Authority issued its 2007A Refunding Second Senior Revenue Bonds in the amount of \$45,680,000 which refunded portions of its Series 2002A and 2002B Bonds. These bonds were structured as tax-exempt fixed rate "AAA" insured bonds. These fixed rate bonds interest rates ranged from 4.0% to 4.25

On October 13, 2011, the Authority closed on the delivery of Series 2011A Refunding Second Senior Revenue Bonds totaling \$524,010,000. The Series 2011A were issued for the purposes of refunding (a) the 2013-2022 maturities of the Series 2002A&B Refunding Second Senior Revenue Bonds and (b) the Series 2006C&D Refunding Second Senior Revenue Bonds. In conjunction with the defeasance of the Series 2006C&D Bonds, the Authority also terminated two of its swap agreements. Interest rates on these bonds ranged from 0.2% to 5.0%.

On December 15, 2011, the Authority closed on the delivery of the Series 2011B Second Senior Revenue Bonds totaling \$159,650,000. The Series 2011B Bonds were issued to provide funds for the purposes of (1) financing a portion of the capital costs of certain Turnpike projects including capacity improvements for the John Kilpatrick and Creek Turnpikes. Interest rates on these bonds ranged from 2.0% to 5.0%

On February 8, 2017, the Authority closed on the delivery of \$456.1 million in Series 2017A Second Senior Revenue Bonds and \$23.9 million in Series 2017B Second Senior Refunding Revenue Bonds. The Series 2017A&B were issued for the purpose of financing a portion of the capital costs of certain Turnpike projects and improvements and to refund the Series 2007A Bonds. These bonds were structured as tax-exempt fixed rate "AA-" bonds. The net present value savings recognized through the refunding was approximately \$1.5 million. the OTA's total all-in-cost of capital for this transaction was just under 4.0%.

On December 21, 2017, the Authority closed on the delivery of \$312.8 million in Series Second Senior Revenue Bonds, \$275.7 million in Series 2017D and \$95.8 million Series 2017E

Second Senior Refunding Revenue Bonds. The Series 2017CDE Bonds were issued to finance a portion of the capital costs of certain Turnpike projects and improvements, to refund the Series 2006BEF Bonds and terminate the associated 2006 Swaps, and to partially refund the Series 2011B Bonds. These bonds were structured as tax-exempt fixed rate "AA'" bonds. The combined net present value savings recognized through the refunding was approximately \$9.4 million. The OTA's total all-in-cost of capital for this transaction was just over 3.75%.

On October 31, 2018, the Authority closed on the delivery of \$344,310,000 million in Series 2018A Second Senior Revenue Bonds. The Series 2018A Bonds were issued to finance a portion of the capital costs of certain Turnpike projects and improvements for the Driving Forward Program. These bonds were structured as tax-exempt fixed rate "AA'" bonds. The OTA's total all-in-cost of capital for this transaction was just over 4.15%.

On October 14, the Authority issued its Oklahoma Turnpike System Second Senior Refunding Revenue Bonds Series 2020A and Series 2020B which closed on October 29. The Series 2020 Bonds have a final maturity of January 1, 2033 with respect to the Series 2020A, and January 1, 2028 with respect to the Series 2020B. Proceeds of the Series 2020 Bonds are being used to refund all or a part of the Authority's outstanding Oklahoma Turnpike System (a) Refunding Second Senior Revenue Bonds, Series 2011A, (b) Second Senior Revenue Bonds Series 2011B, and (c) the 2029 through and including 2033 maturities of the Second Senior Revenue Bonds Series 2017C. On an overall basis, there was no extension of the final maturity date of the refunded bonds.

With the Authority's good credit rating and a great day in the market, the Authority's issue resulted in savings of approximately \$65.1 million, or approximately \$64.28 million on a net present value basis representing 16.14% of refunded principal. To support the liquidity position of the Authority, at closing, the savings will be brought forward, with gross savings of approximately \$54.97 million in 2021 and \$10.12 million in 2022.

The following page shows the Schedule of Annual Debt Service Requirements:

OKLAHOMA TURNPIKE AUTHORITY
SCHEDULE OF ANNUAL DEBT SERVICE REQUIREMENTS
SECOND SENIOR DEBT

Fiscal Year End December 31st	Net New Aggregate Debt Service			Outstanding
	Principal	Interest	Total P&I	Principal
2021	\$ 10,930,000	\$ 62,677,735	\$ 73,607,735	1,710,235,000.00
2022	56,345,000	71,817,815	128,162,815	1,653,890,000.00
2023	67,250,000	70,277,590	137,527,590	1,586,640,000.00
2024	69,300,000	68,076,413	137,376,413	1,517,340,000.00
2025	71,880,000	65,332,705	137,212,705	1,445,460,000.00
2026	74,575,000	62,466,155	137,041,155	1,370,885,000.00
2027	77,715,000	59,149,163	136,864,163	1,293,170,000.00
2028	81,005,000	55,670,924	136,675,924	1,212,165,000.00
2029	58,815,000	52,015,751	110,830,751	1,153,350,000.00
2030	61,265,000	49,566,685	110,831,685	1,092,085,000.00
2031	60,965,000	47,135,761	108,100,761	1,031,120,000.00
2032	42,030,000	45,037,697	87,067,697	989,090,000.00
2033	43,885,000	43,181,207	87,066,207	945,205,000.00
2034	45,520,000	41,548,298	87,068,298	899,685,000.00
2035	47,470,000	39,600,273	87,070,273	852,215,000.00
2036	49,600,000	37,471,173	87,071,173	802,615,000.00
2037	51,835,000	35,231,923	87,066,923	750,780,000.00
2038	54,335,000	32,733,923	87,068,923	696,445,000.00
2039	56,640,000	30,431,173	87,071,173	639,805,000.00
2040	59,145,000	27,926,473	87,071,473	580,660,000.00
2041	61,920,000	25,147,873	87,067,873	518,740,000.00
2042	64,830,000	22,238,023	87,068,023	453,910,000.00
2043	67,875,000	19,193,563	87,068,563	386,035,000.00
2044	70,940,000	16,130,563	87,070,563	315,095,000.00
2045	73,945,000	13,124,713	87,069,713	241,150,000.00
2046	77,080,000	9,990,213	87,070,213	164,070,000.00
2047	80,350,000	6,721,463	87,071,463	83,720,000.00
2048	83,720,000	3,348,800	87,068,800	-
Total	\$ 1,721,165,000	\$ 1,113,244,040	\$ 2,834,409,040	

Debt Service Coverage Ratios

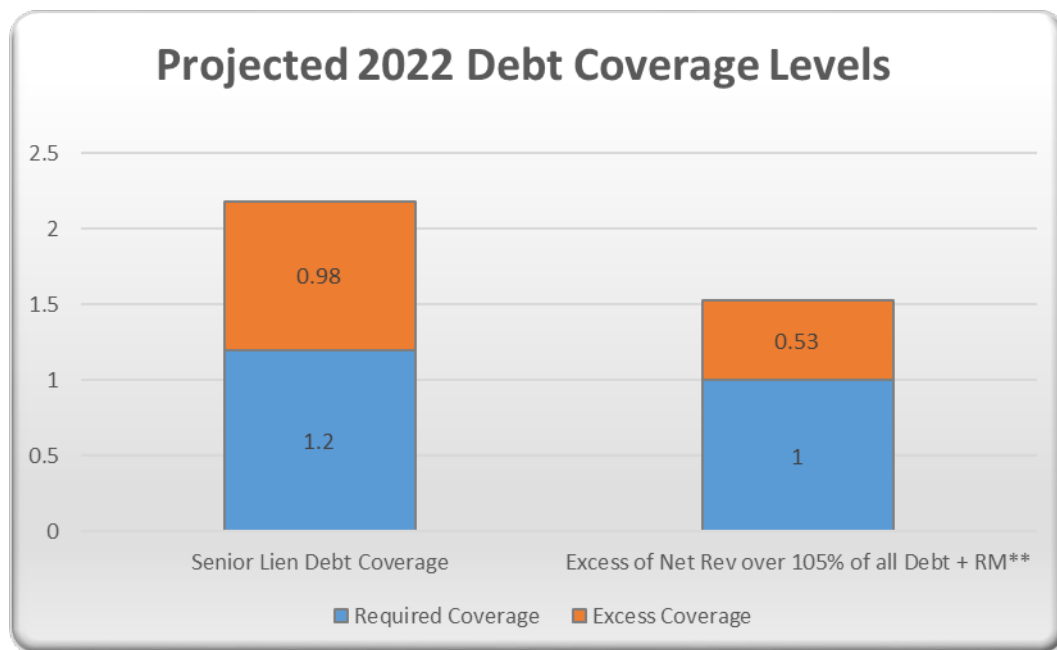
One of the best indicators of the "financial health" of the Oklahoma Turnpike Authority can be found in its Debt Service Coverage Ratios. The Trust Indenture requires that the Authority meet two debt service coverage ratios. These can be found on the bottom of the Summary of Operating Results. The two ratios that must be met include:

- (1) Senior Lien D/S Coverage which is equivalent to $((\text{Net Revenues} + \text{Motor Fuel Taxes}) / \text{Senior Debt Service Costs}) = 1.20$ or greater
- (2) Excess of Net Revenues over 105% of all Debt + Reserve Maintenance Deposits which is equivalent to $(\text{Net Revenues} / (\text{Reserve Maintenance Deposits} + (\text{Total Debt Service Costs} * 1.05))) = 1.00$ or greater.

If the schedules of tolls in effect for traffic using the Oklahoma Turnpike System are not producing Net Revenue sufficient to satisfy the above requirements, the Authority will request the Traffic Engineers to make recommendations as to a revision of the schedules of tolls in order to produce the maximum amount of Net Revenues possible. Upon receiving such recommendations, the Authority will revise such schedules of tolls in order

to produce the maximum amount of Net Revenues possible. However, the maximum amount produced by the revised schedules of tolls cannot exceed the Net Revenues sufficient to satisfy the debt service ratio requirements.

It should be noted that for the year 2022, despite the effects of COVID19 on the economy in 2020 and 2021, the debt service ratios are expected to exceed the levels required by the Trust Indenture. As can be seen in the Summary of Operating Results and the graph below, the Senior Lien Debt Service Ratio which has a required level of 1.20 is projected to be a healthy 2.18. Also, the Excess of Net Revenues over 105% of all Debt + Reserve Maintenance Deposits Ratio which has a required level of 1.00 is projected to reach a healthy level of 1.53. This healthy ratio is due in part to the Reserve Maintenance Deposit being pre-funded on July 1, 2020.



REVENUE PROJECTIONS

The year 2020 presented a number of challenges, including the unprecedented global pandemic of the novel coronavirus, COVID-19. CDM Smith provided OTA with an updated Oklahoma Turnpike Authority (OTA) System short-term traffic and revenue forecast. This updated forecast is built upon the most recent OTA System projections CDM Smith has developed and has incorporated the observed and projected COVID-19 impacts into the analysis. This report presents the methodologies employed to analyze the current traffic approximately six months after the pandemic was declared a national emergency. The analysis also incorporated the projected effects of the pandemic on forecasted traffic levels taking into account the economic impacts attributable to COVID-19. Below is the report in full. It should be noted that the Authority has outpaced CDM's projected revenues by over \$21.8 million through September 30, 2021 and that the Authority has requested that CDM Smith produce Investment Grade Revenue Projections by Spring 2022.

As shown in Figure 1, the OTA System consists of ten turnpikes that serve different functions for their respective regions and for the State of Oklahoma. The original six turnpikes – Turner, Will Rogers, H.E. Bailey, Muskogee, Indian Nation, and Cimarron – serve mostly as intercity connectors within Oklahoma and interstate connections for their respective regions. The Cherokee and Chickasaw Turnpikes mimic the functionality of the original six turnpikes as intercity and interstate connectors, while the Creek and John Kilpatrick Turnpikes serve the dual purposes of regional connectors, as well as intra-city connectors for the metropolitan areas of Tulsa and Oklahoma City, respectively.

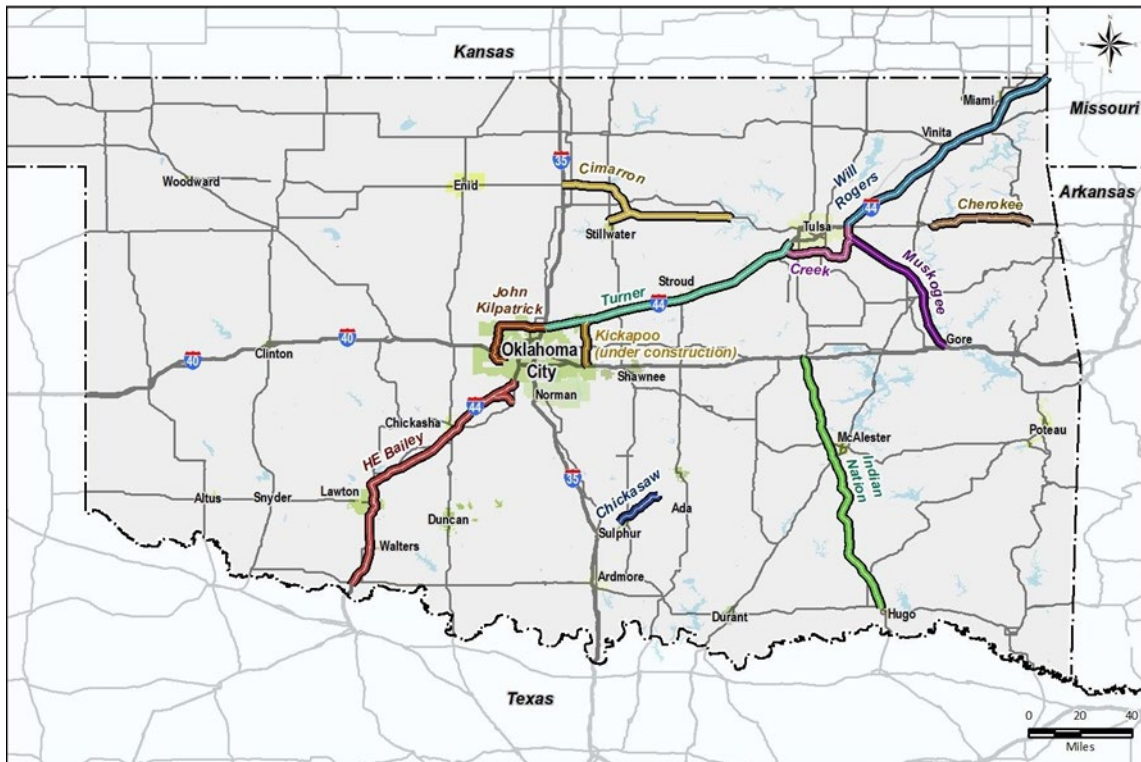


Figure 1. Oklahoma Turnpike Authority System

BACKGROUND

CDM Smith last completed an OTA System Comprehensive T&R Update in January 2017 (the "January 2017 Study") and subsequently updated the 2017 T&R forecasts in 2018 (the "2018 Letter Update"). The January 2017 Study included a comprehensive assessment of economic conditions, demographic growth projections and other key factors influencing forecasted T&R on OTA System facilities. The January 2017 Study also included an independent review of demographic projections in the Oklahoma City and Tulsa metropolitan areas as well as comprehensive traffic count and travel time data collection efforts. In addition to updated long- term T&R forecasts for the OTA System, the

January 2017 Study also included T&R forecasts for two new proposed turnpikes: the Southwest John Kilpatrick Turnpike Extension (SWJKT) that opened to traffic on January 9, 2020, and the Eastern Oklahoma County Turnpike (recently named the Kickapoo Turnpike) that is currently under construction and expected to open on March 1, 2021. The 2018 Letter Update provided updated T&R forecasts taking into account changes to underlying assumptions such as the effective date of the toll rate increases and expected opening dates of the new turnpikes. Due to the amount of time that has passed since the last full comprehensive T&R study in 2017, in addition to various changes in assumptions as well as the COVID-19 impacts on traffic, CDM Smith has developed updated short-term (five-year) T&R forecasts for the OTA System.

Since the completion of the 2018 Letter Update, the following new information has become available, which has warranted changes to the T&R forecasts:

- The third of three toll rate increases supporting the Driving Forward program was implemented on July 15, 2019
- Transaction and revenue data through July 2020
- The opening of the SWJKT Extension on January 9, 2020
- The planned opening date of the Kickapoo Turnpike was changed from January 1, 2021 to March 1, 2021
- The COVID-19 global pandemic significantly effecting traffic generation, traffic levels, and the economy

This reports incorporates the above new information and includes updates to the OTA System T&R forecasts for years 2020 through 2025.

COVID-19 IMPACTS ANALYSIS

COVID-19 has not only impacted the national economy leading to extensive job losses, but this global pandemic has also taken the lives of many Americans and people across the world. COVID- 19 has impacted almost every aspect of our way of life, including travel demand in the Oklahoma City and Tulsa metropolitan areas and statewide, and in particular the use of the OTA System of turnpikes. The events surrounding the pandemic have been highly unusual, completely unprecedented and unique in modern experience. As a result, there is a higher than normal degree of uncertainty in projecting traffic and the associated toll revenue. CDM Smith has been monitoring traffic impacts across the country, and on the nation's toll roads, through this pandemic period. CDM Smith has also been closely monitoring traffic levels on OTA's turnpikes while monitoring reports on the progression of the COVID-19 virus.

Since the primary recommendation for combating and reducing the spread of COVID-19 has been social distancing, daily activities that were considered normal have been significantly altered. For example, there have been widespread closings of schools, restaurants, malls, sporting events and public places leading to elimination of travel related to those destinations. One of the results of these changes in behavior is that many people have lost their jobs further impacting travel demand. There has also been a noticeable increase in the number of people working from home as employers opted for a virtual working environment rather than in-person specifically as a health and safety precautionary measure. This has further resulted in a dramatic effect on people's daily travel behavior, leading to an overall significant reduction in travel. There is also evidence across the country that toll roads have experienced a deeper traffic impact than their non-tolled counterparts.

Federal, state, and local governments have responded to COVID-19 with advice, recommendations, and specific orders as the spread of the virus progressed. The coronavirus disease is an infectious disease caused by severe acute respiratory syndrome coronavirus 2 (SARS-CoV-2). It was first reported in China in December 2019, hence the name COVID-19. Since then the disease has spread across the world. The

World Health Organization (WHO) declared the outbreak a global pandemic on March 11, 2020. Table 1 displays key milestones that have occurred since the beginning of 2020. In the majority of cases, the symptoms are mild. In some cases, however, the symptoms advance to pneumonia, organ failure and death. More recently, COVID-19 has been reported as the cause of deaths from both heart failure and stroke. The mortality rates are higher with elderly people and people with pre-existing conditions such as cardiovascular disease and diabetes.

KEY COVID-19 Milestones in 2020

Date	Event/Action
30-Jan-20	US Recorded First Person-to-Person Transmission
31-Jan-20	US Department of Health & Human Services Declares National Health Emergency
31-Jan-20	Suspension of Entry as Immigrants and Nonimmigrants of Certain Additional Persons Who Pose a Risk of Transmitting Coronavirus
6-Mar-20	First Case of COVID-19 Confirmed In Oklahoma
11-Mar-20	WHO declares COVID-19 a global pandemic
13-Mar-20	President Trump Declares National Emergency
15-Mar-20	Governor Stitt Announces Declaration of Emergency
22-Apr-20	Governor Stitt Announces "Open Up And Recover Safely" Plan
28-Apr-20	Governor Stitt and Governor's Solution Task Force Provides COVID-19 Update
1-Jun-20	Oklahoma Begins Phase 3 of Open up and Recover Safely Plan

The broad impacts of the COVID-19 pandemic on travel can be seen by comparing monthly demand in 2020 to what was observed in 2019. Figure 2 shows a comparison of the variations in vehicle miles traveled (VMT) in 2020 versus 2019 for the entire US, the state of Oklahoma, and transactions on the OTA System. Through the first two months of the year, all three were experiencing normal growth with 2020 VMT outpacing 2019 VMT. Starting in mid-March 2020, coincident with the universal "shelter in place" orders, there was a significant reduction of travel across the country as well as within the state. With travel continuing to be curtailed, April 2020 experienced the largest variation from 2019 traffic levels. Although the overall experience in Oklahoma has been similar to the national average, the magnitude of the impact has been smaller. Traffic began to recover almost as quickly as it declined as areas started to relax some of the restricted travel recommendations.

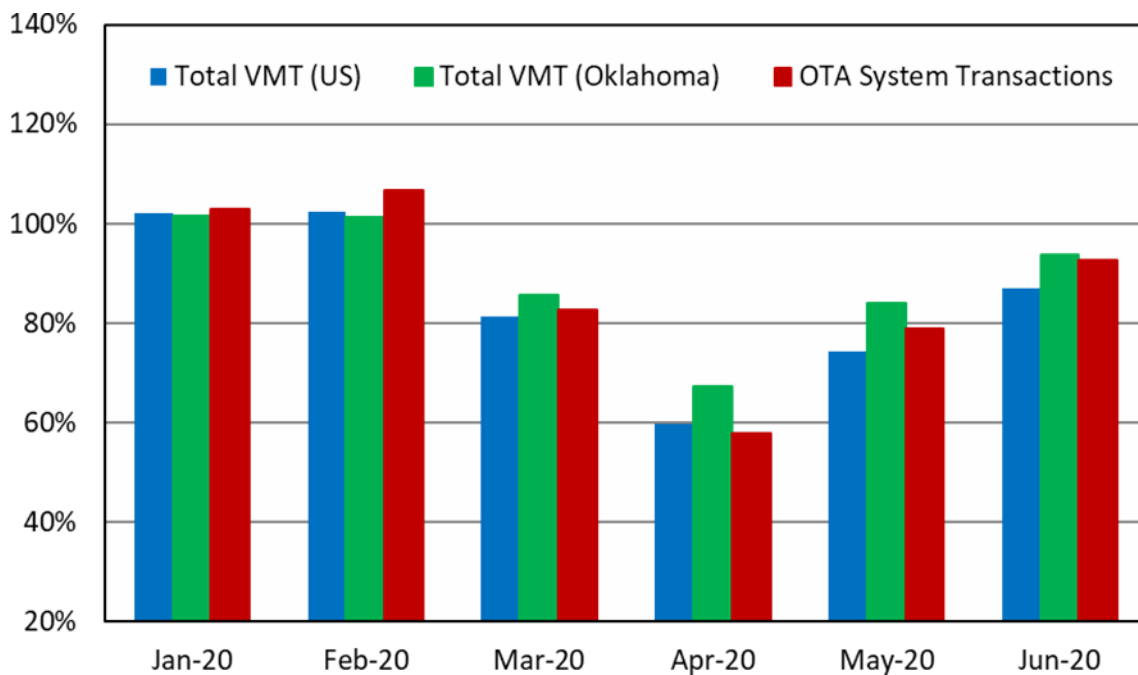


Figure 2. Monthly (January-June) 2020 VMT Comparisons Against 2019 VMT

Source: Federal Highway Administration, Oklahoma Turnpike Authority

One of the biggest changes seen since the start of the pandemic is a rise in the number of people working from home, which can be seen by looking that the average percent of the population staying at home over the last year. Figure 3 shows the percent of the population staying at home for both the US and the state. After remaining fairly constant, there was a large jump in mid-March at the outset of the pandemic. Although it is now lower than the peak seen in April, it is still elevated. With more people at home and not making normal workday commute trips, the distribution of travel demand throughout the day will be impacted and could lead to a fundamental change in travel demand patterns in the state.

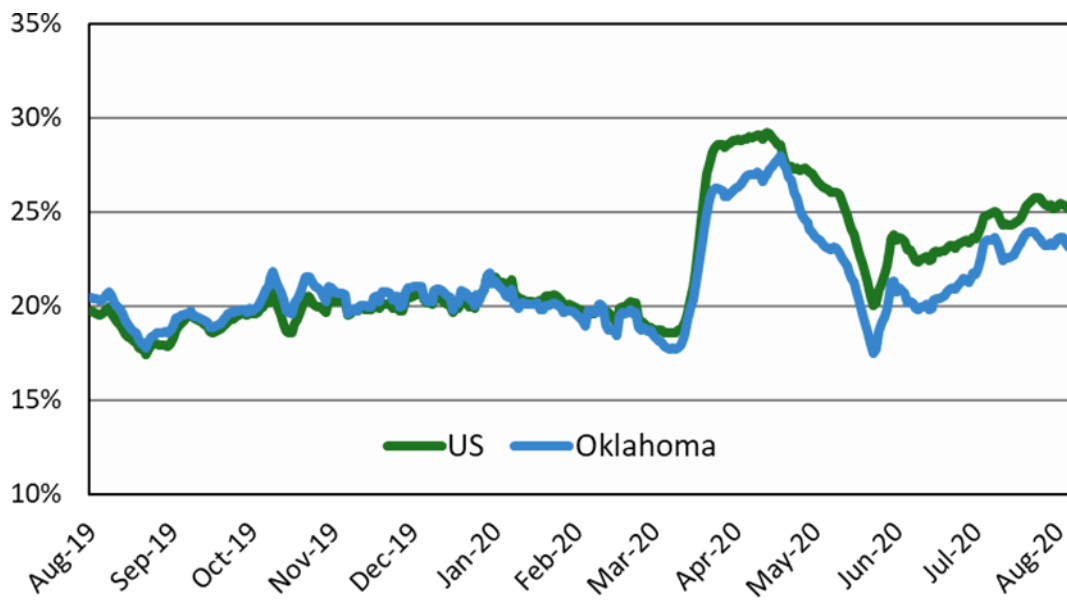


Figure 3. Average Percent of Population Staying at Home

Source: Bureau of Transportation Statistics

Toll roads have generally been more susceptible to negative traffic impacts from the pandemic due to reduced congestion on toll-free alternatives. However, when compared to the rest of the country, the OTA System has been extremely resilient, experiencing some of the highest retention rates in the country. For example, in May, where some agencies were still at just 40 percent of normal volumes, OTA was back above 80 percent. Figure 4 delineates the comparison of OTA System traffic versus other toll road traffic across the nation.

Of particular importance for the OTA System is the differences in the impacts on passenger cars versus commercial vehicles. Although trucks make up less than 10 percent of the overall traffic on the OTA System, since they pay much higher rates, they account for more than a third of total System revenue. As a result, a relatively small change in truck traffic demand can result in a large shift in revenue. However, what has been seen around the country is a much smaller impact on freight movements than passenger car travel, and that is reflected on the OTA System as well, as can be seen in Figure 5. There was a much smaller dip in commercial vehicle traffic as compared with passenger cars, and it had returned to normal levels by the end of June.

The changes in traffic on the OTA System due to COVID-19 infections rates in Oklahoma were also evaluated. As shown in Figure 6, the largest traffic impact occurred during the early days of the pandemic in March/April when infection rates were still relatively low. Traffic has since recovered quite a bit, reaching 90 percent of 2019 levels, despite increasing infection rates. This suggests that the efforts to combat the pandemic, such as stay-at-home initiatives, are more correlated to travel demand than the infection rate itself. The return of traffic on the OTA System may also be indicative of the adaptation of the population to public interaction following a period of great uncertainty at the outset of the pandemic in the spring.

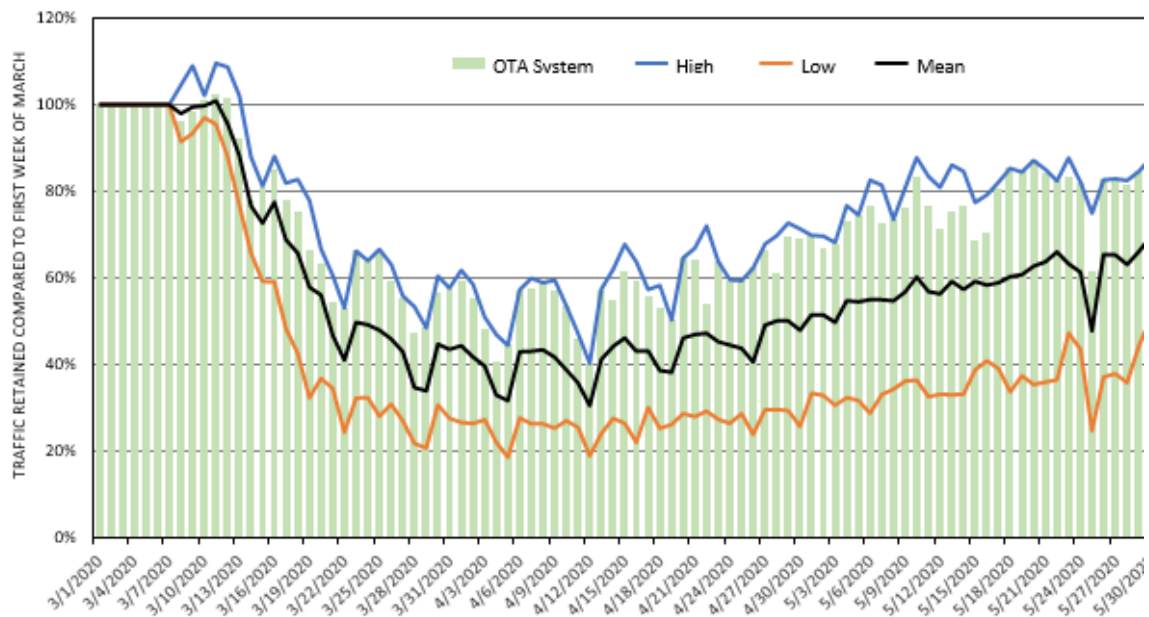


Figure 4. Nationwide Toll Road Traffic Trends

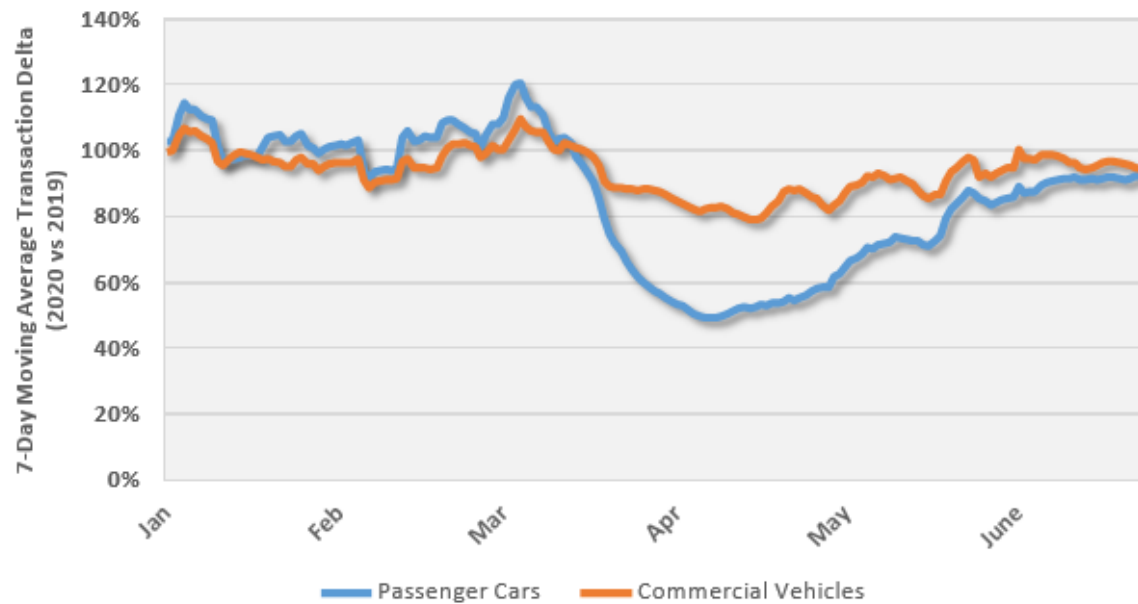


Figure 5. Seven-Day Moving Average Transactions Delta (2020 vs. 2019)

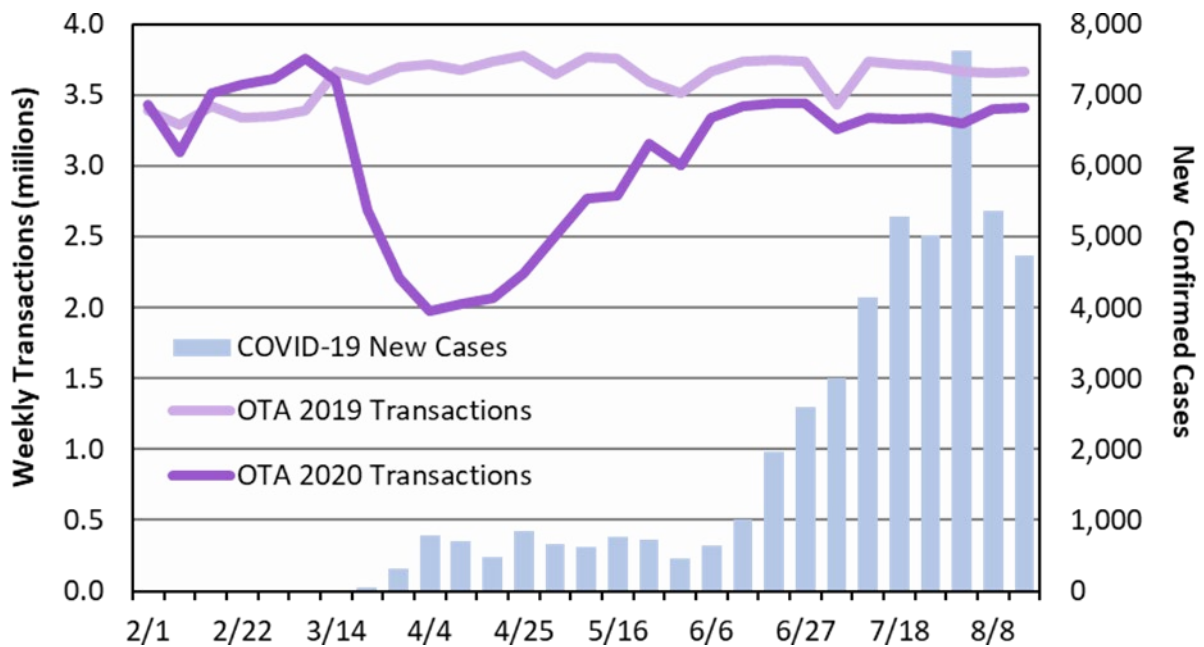


Figure 6. Comparison of OTA System Transactions and Confirmed COVID-19 Cases

Source: USAFacts.org

HISTORICAL TRANSACTION AND REVENUE TRENDS

Figure 7 summarizes the average annual transaction growth by facility for the period between 2016 and 2019. As shown in the figure, five of OTA's ten turnpikes have seen positive growth in transactions since 2016, and the growth at some of those locations has been very modest. The remaining five turnpikes have seen reductions in total transactions of approximately one to two percent per year compared to 2016. However, these types of changes were not entirely unexpected. The implementation of systemwide toll rate increases in March 2017, January 2018, and July 2019 was anticipated to create diversion of some vehicles away from OTA's facilities. However, overall, the OTA System has experienced a modest growth in transactions between 2016 and 2019.

Figure 8 shows the historical revenue growth through 2019 for the OTA System since the opening of the Turner Turnpike in 1953. Since 1990, revenue on the OTA System has increased at an average annual rate of 6.7 percent, due in part to periodic toll rate increases and expansions of the turnpike system. As a result of the toll rate increases that went into effect between 2017 and 2019, revenue on the system increased by 23.5 percent between 2016 and 2019, despite modest transaction growth.

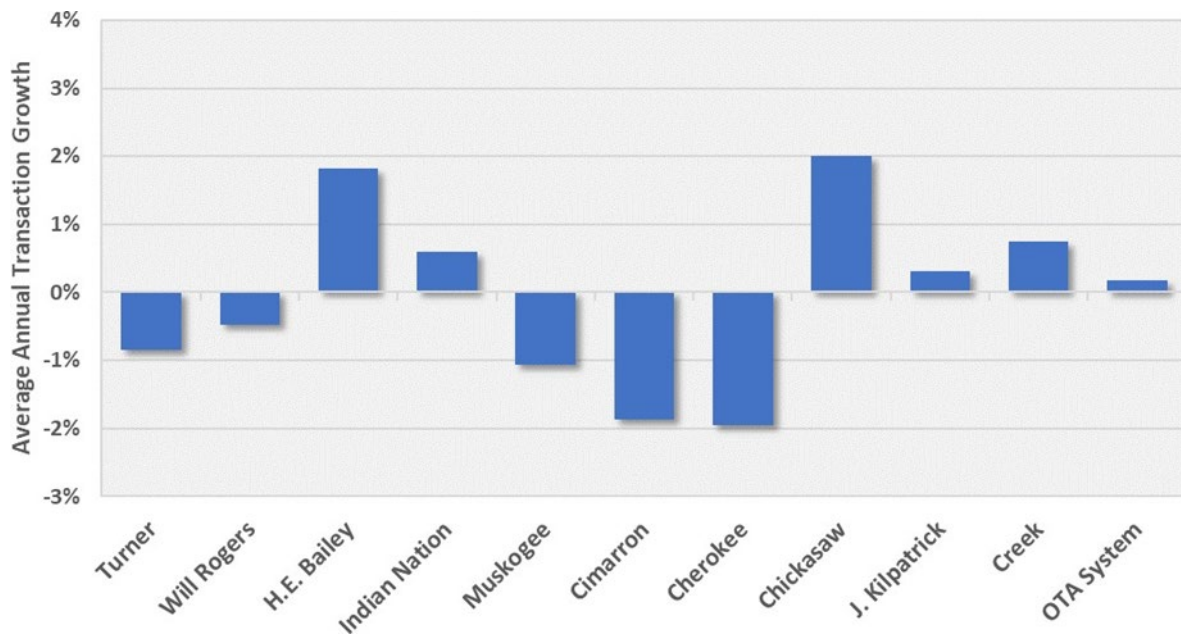


Figure 7. OTA System 2016-2019 Average Annual Transaction Growth

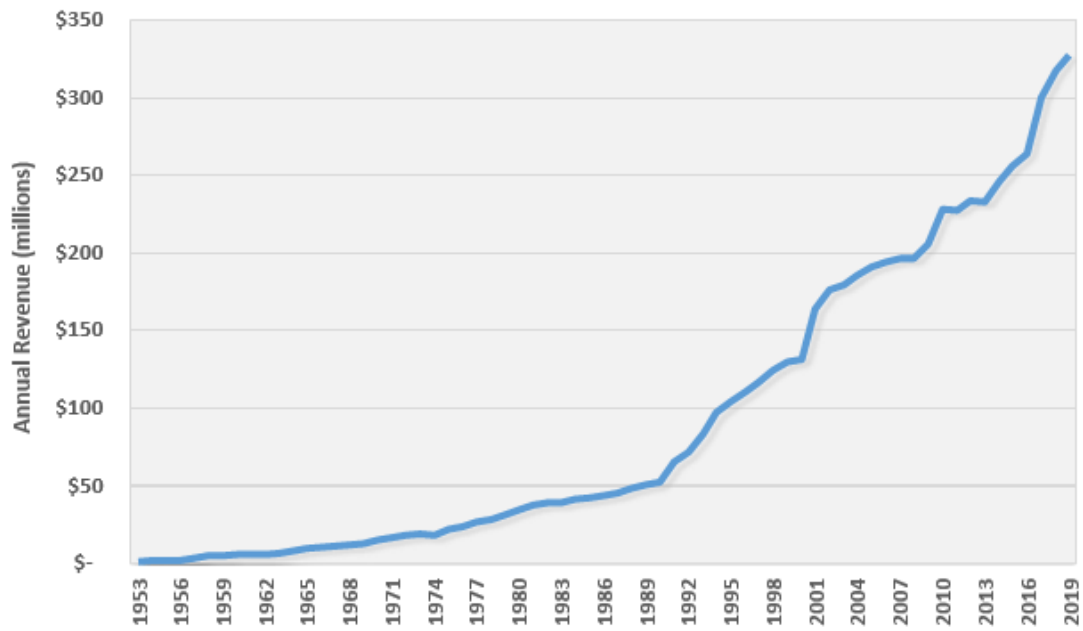


Figure 8. OTA System Historical Revenue Growth

Figure 9 summarizes the average annual revenue growth by facility from 2016 to 2019. As illustrated in the figure, the rate increases have resulted in noticeable revenue increases across all turnpikes, despite reductions in transactions at several locations. Systemwide, revenue has grown by an average of approximately seven percent per year since 2016, and most turnpikes have seen annual revenue increases in the range of five to eight percent per year.

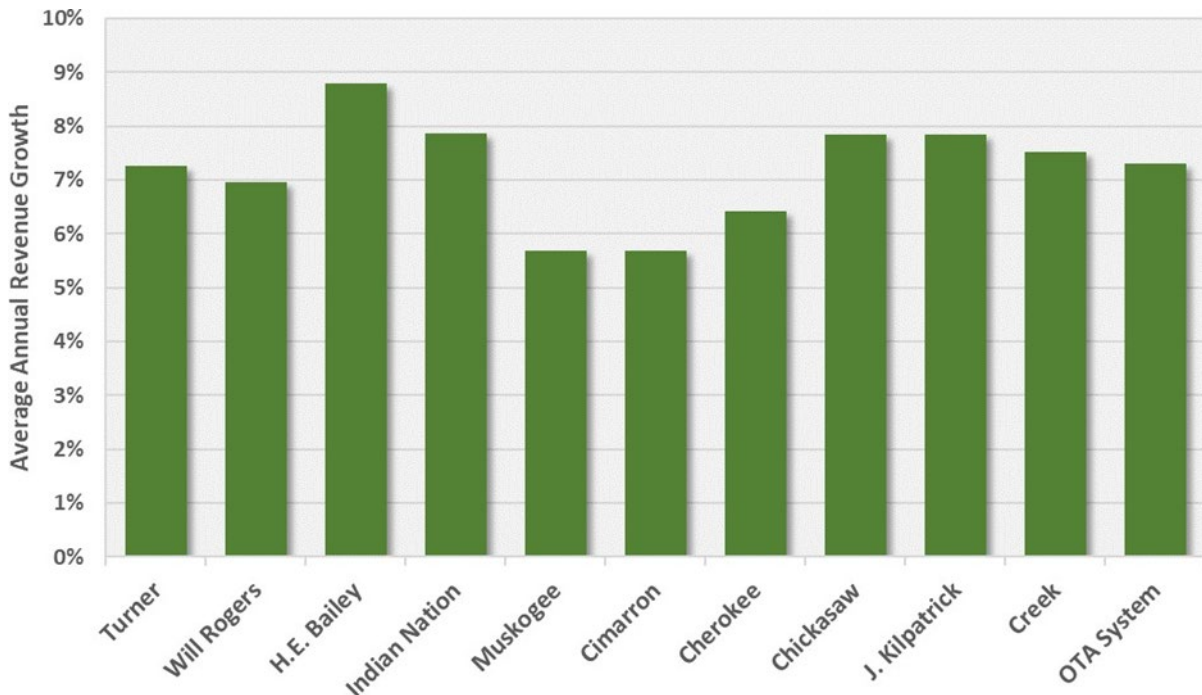


Figure 9. OTA System 2016-2019 Average Annual Revenue Growth

Growth in PIKEPASS Share

As can be seen in Figure 10, since the latter part of 2016, commercial vehicle PIKEPASS usage has increased more than that for passenger cars. While PIKEPASS usage for passenger cars has seen relatively small growth and is currently approximately 77 percent systemwide, PIKEPASS usage for commercial vehicles systemwide has grown from approximately 60 to 80 percent since July 2016. One possible explanation for this trend is that it is a reaction to the toll rate increases, which have been implemented over the past three years. Because of the rate discount offered to PIKEPASS users, cash-paying commercial vehicles may be incentivized to offset the costs of the rate increase by switching to PIKEPASS. This behavioral reaction is somewhat commonplace across the US where there is a differential in rates between transponder and non-transponder transactions.

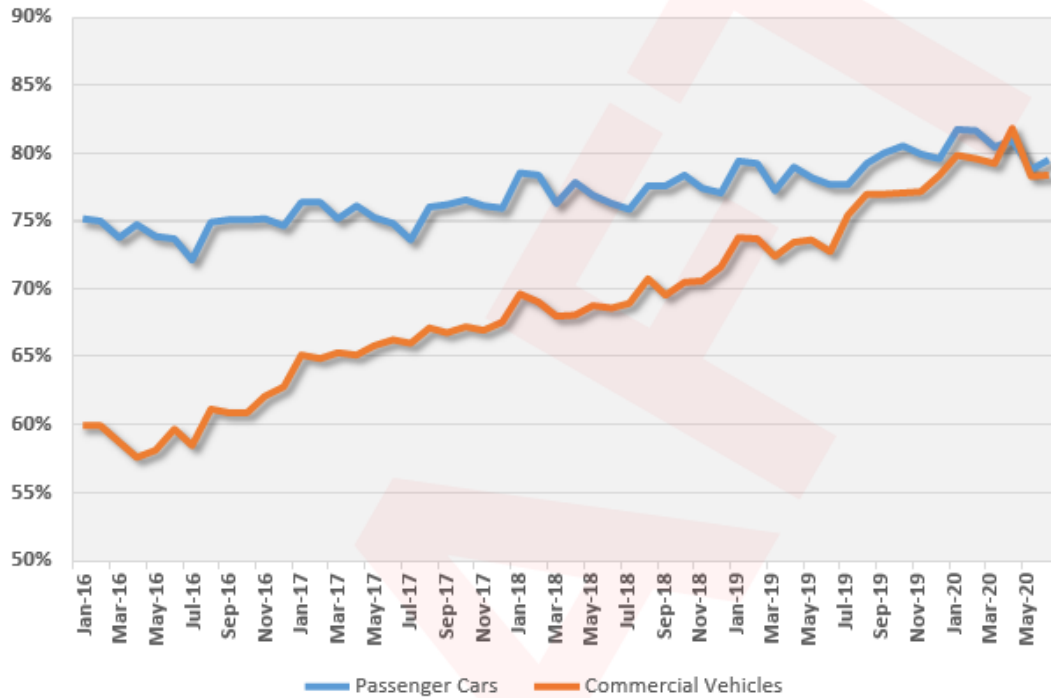


Figure 10. Recent Growth in PIKEPASS Share

FORECASTING METHODOLOGY and COVID-19 ADJUSTMENTS

In order to properly assess the COVID-19 impacts on projected traffic levels, CDM Smith initially developed updated traffic forecasts for 2020 and beyond assuming COVID-19 had not occurred. These forecasts established a baseline from which the COVID-19 related impacts would be assessed. Based upon actual observed traffic from March (at the onset of stay-at-home orders) through July 2020, the 2020 forecast was adjusted. Based on transaction trends through July 2020, assumptions were made for the continued recovery of passenger car and truck transactions on the system. CDM Smith developed a recovery curve taking actual observed traffic increases into consideration. This recovery curve assumes impacts from COVID-19 travel restrictions and associated economic impacts on the T&R forecasts through December 2022. As compared with other toll roads across the country, OTA facilities have experienced strong traffic recovery. Also, air travel has been significantly impacted across the country. Both of these have had a positive impact to area roadways and OTA System turnpikes in particular. Since many OTA facilities serve rural areas in the state, those facilities did not experience as great of a traffic impact associated with local “stay-at-home” orders. This short-term T&R forecast assumes traffic will return to “normal” pre-COVID-19 levels by December 2022.

Figures 11 and 12 show the percent difference (2020 vs. 2019) in passenger car and commercial vehicle transactions respectively between January and June. As seen in the figures, COVID-19 began to impact OTA System facilities in mid-March with the largest drop in transactions occurring in April. Since then, traffic has been steadily recovering. A much smaller decline in commercial vehicle transactions has been observed as compared to passenger car transactions.

Figures 13 and 14 show the recovery assumptions as a percent difference applied to transactions from August 2020 to December 2022 for passenger cars and commercial vehicles respectively. Actual impacts for July 2020 transactions were considered as a baseline. For some facilities, monthly decline in transactions was averaged for June and July to account for larger impacts. These baseline COVID-19 impacts were then applied to the T&R forecast with the assumption that baseline impacts will stay at the same levels until December 2020. After that, traffic impacts were slowly reduced through December 2022 as shown in Figures 9 and 10. Beyond December 2022, the forecasted T&R is assumed to return to the pre-COVID-19 baseline forecast.

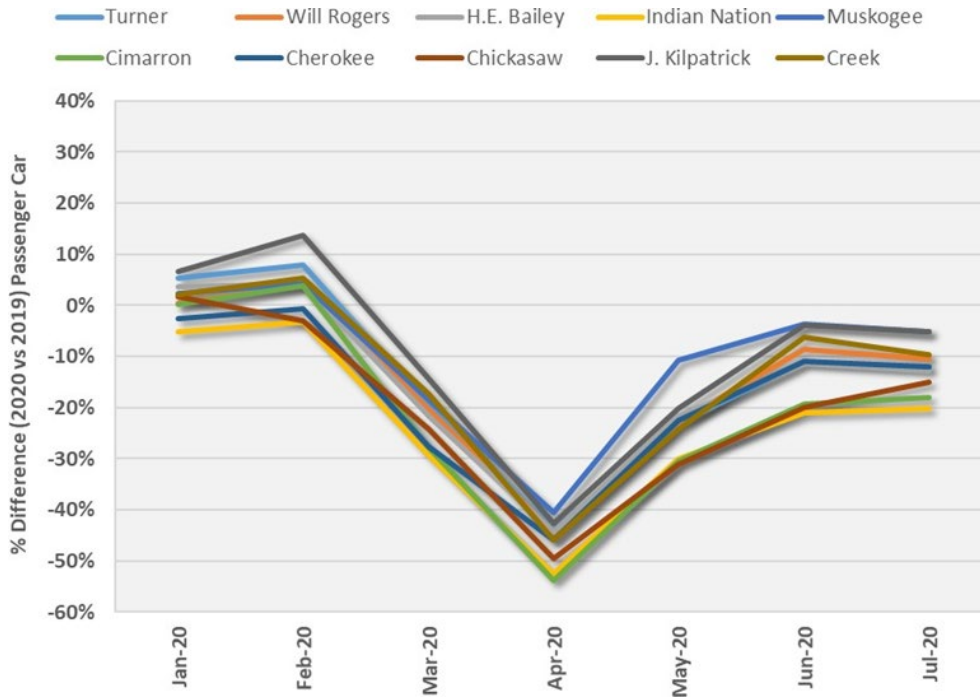


Figure 11: Change in Passenger Car Transactions by Turnpike (2020 vs 2019)

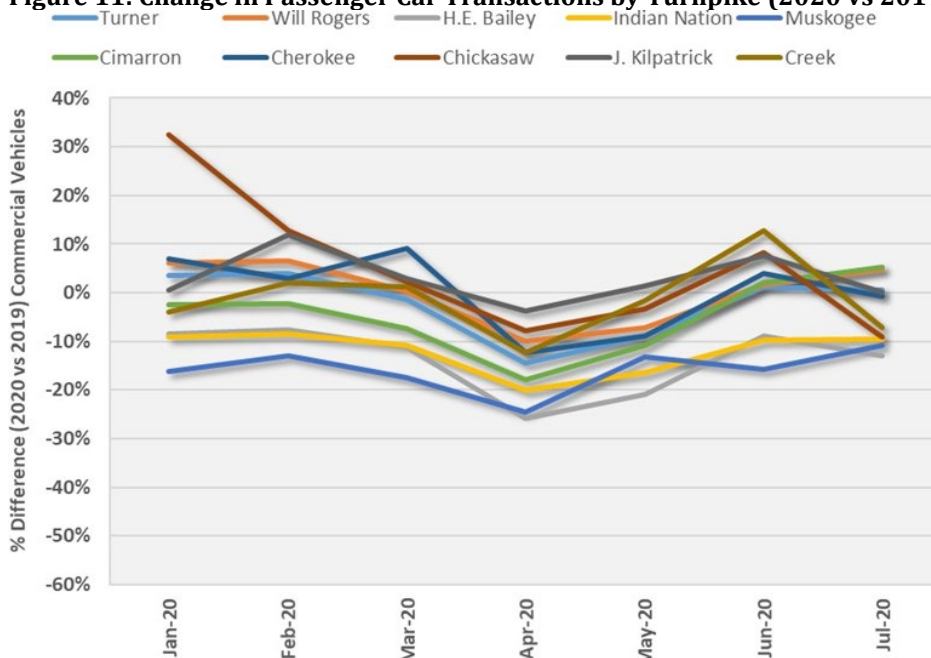


Figure 12: Change in Commercial Vehicle Transactions by Turnpike (2020 vs 2019)

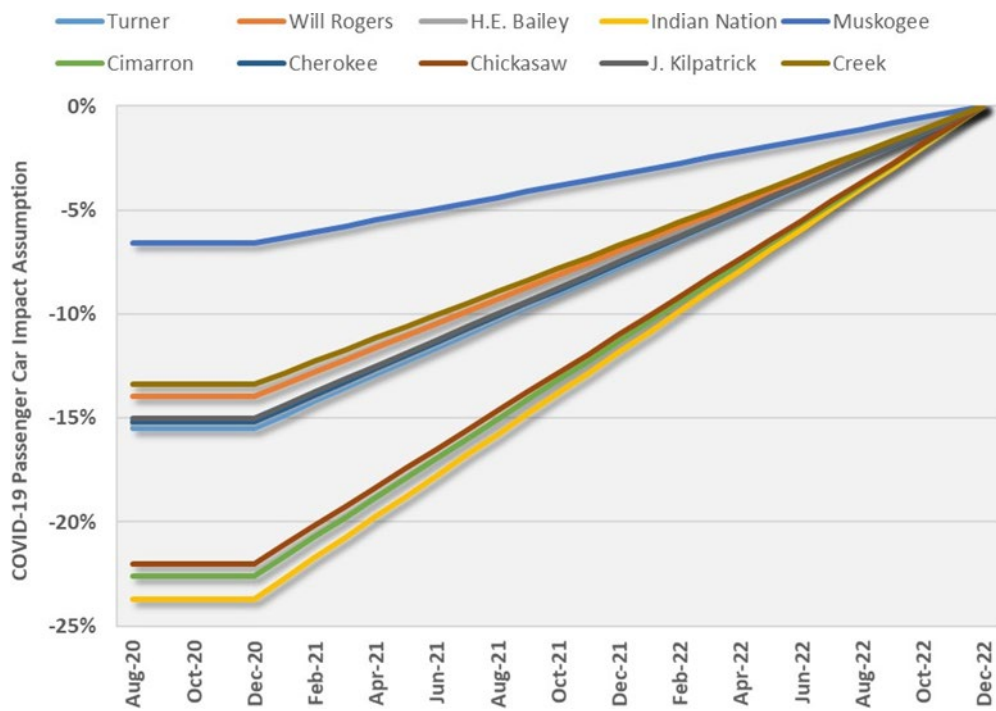


Figure 13: Assumed Passenger Car Transaction Recovery (2020-2022)

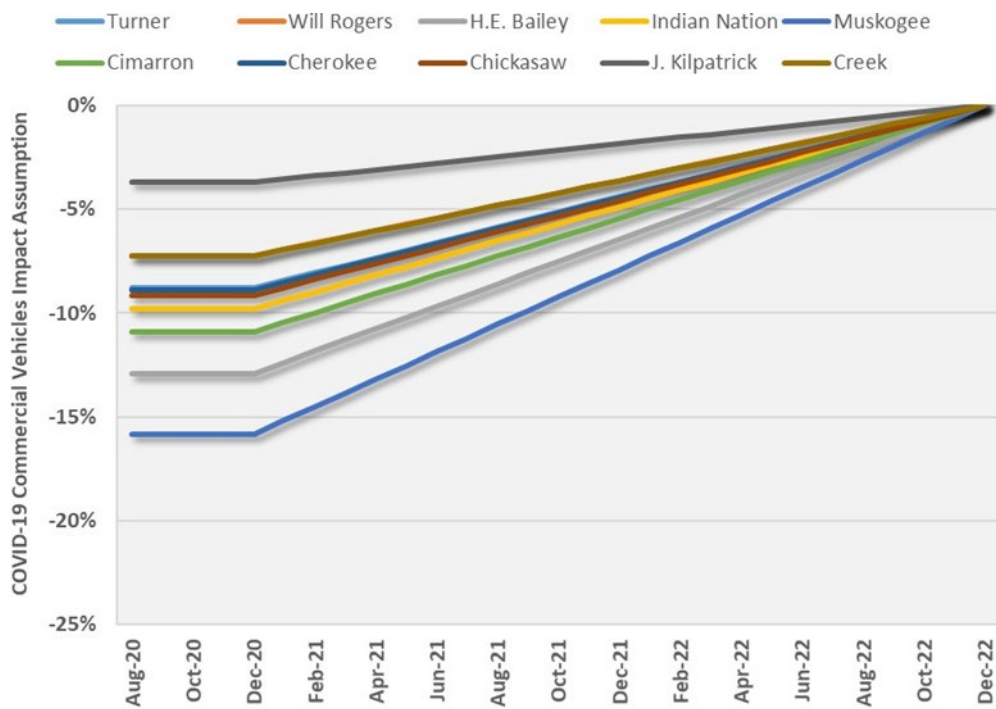


Figure 14: Assumed Commercial Vehicle Transaction Recovery (2020-2022)

UPDATED SHORT-TERM TRAFFIC PROJECTIONS AND REVENUE ESTIMATES

The updated short-term (2020-2025) revenue forecasts for each OTA System facility are shown in Table 2. The revenue forecasts have been updated based on the recent transaction and revenue data and input assumptions provided by OTA that have become available since the completion of the 2018 Letter Update.

The projections extend from 2020 through 2025 and include revenue forecasts for each of the ten current OTA System turnpikes as well as the Kickapoo Turnpike, which is currently under construction. As shown in Table below, the estimated annual revenue generated by the OTA System is expected to increase from \$297.0 million in 2020 to \$382.0 million by 2025. The Turner Turnpike is expected to continue to be the highest revenue generating facility throughout the forecast period, providing approximately 23 percent of all anticipated toll revenues. The combined I-44 turnpikes (Turner, Will Rogers and H.E. Bailey) are expected to generate 53 percent of the revenues generated through 2046. The urban turnpikes (Kilpatrick and Creek) are anticipated to generate 26 percent of all revenues.

Updated OTA System Annual Toll Revenue Forecasts by Facility

Annual Turnpike Revenue (millions)						
Turnpike	2020	2021	2022	2023	2024	2025
Turner	\$ 71.81	\$ 76.71	\$ 82.97	\$ 86.49	\$ 87.66	\$ 88.81
Will Rogers	\$ 63.26	\$ 65.34	\$ 69.29	\$ 71.42	\$ 72.00	\$ 72.57
H.E. Bailey	\$ 30.23	\$ 32.77	\$ 36.11	\$ 38.07	\$ 38.81	\$ 39.53
Indian Nation	\$ 15.42	\$ 16.63	\$ 18.49	\$ 19.41	\$ 19.55	\$ 19.68
Muskogee	\$ 20.38	\$ 21.85	\$ 23.17	\$ 23.90	\$ 24.12	\$ 24.31
Cimarron	\$ 12.20	\$ 13.10	\$ 14.61	\$ 15.38	\$ 15.53	\$ 15.66
Cherokee	\$ 9.26	\$ 9.75	\$ 10.54	\$ 10.93	\$ 10.99	\$ 11.05
Chickasaw	\$ 0.87	\$ 0.95	\$ 1.08	\$ 1.15	\$ 1.18	\$ 1.20
John Kilpatrick	\$ 42.06	\$ 47.20	\$ 52.51	\$ 55.91	\$ 57.35	\$ 58.52
Creek	\$ 31.50	\$ 35.00	\$ 38.27	\$ 40.22	\$ 41.01	\$ 41.79
Kickapoo	\$ -	\$ 4.36	\$ 6.31	\$ 7.43	\$ 8.29	\$ 8.86
TOTAL	\$ 296.98	\$ 323.66	\$ 353.35	\$ 370.32	\$ 376.49	\$ 381.98

CONCLUSION AND RECOMMENDATIONS

In the light of recent events, the effects to traffic associated with the ongoing COVID-19 pandemic were analyzed to determine the short-term impacts to revenue generation on the OTA System. The recovery trends observed during previous major economic events may provide some indication about the expected regional recovery following the current COVID-19 pandemic.

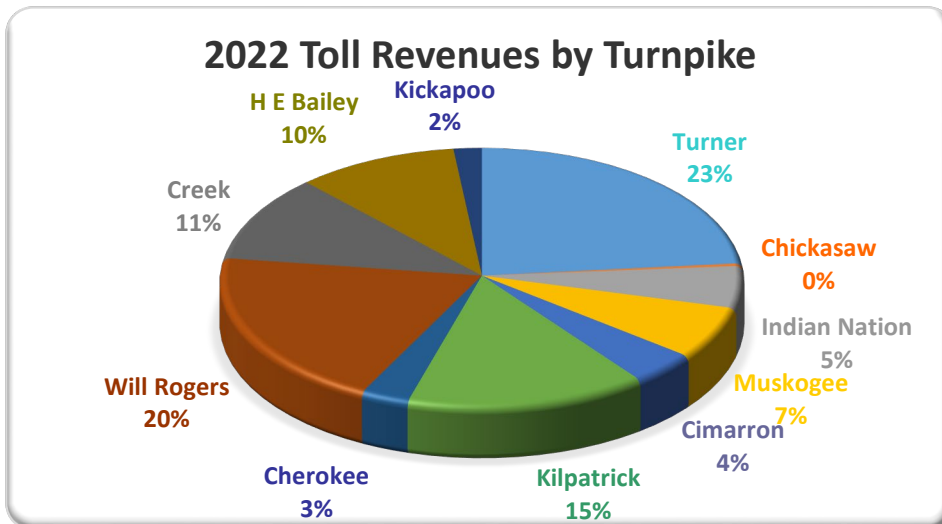
Overall, there has been strong recovery observed on the OTA system, particularly when compared to the impacts seen on other toll systems in the country. However, trip patterns continue to change, with the number of people staying home still elevated despite traffic returning. There has also been a shift in the distribution of cars and trucks as freight movements continue to rise.

With respect to the immediate impacts of the pandemic itself, traffic changes appear to be driven more by response initiatives than by infections. However, the OTA System has proven to be extremely resilient, and CDM Smith continues to monitor this ever-changing situation and evaluate its impacts on the OTA System.

OKLAHOMA TURNPIKE AUTHORITY

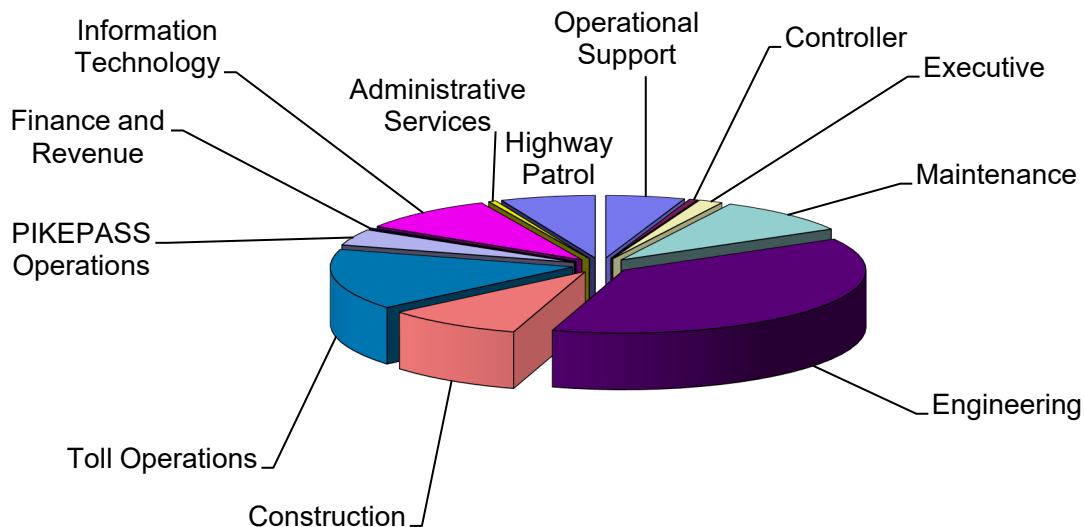
Detail of Projected Operating Revenue (Dollars in Thousands)

<u>Turnpike</u>	<u>2022 Projected Revenues</u>
Turner	\$82,970
Will Rogers	69,290
H E Bailey	36,110
Indian Nation	18,490
Muskogee	23,170
Cimarron	14,610
Kilpatrick	52,510
Cherokee	10,540
Chickasaw	1,080
Creek	38,270
Kickapoo	6,310
Total	<u><u>\$353,350</u></u>



Oklahoma Turnpike Authority 2020 Budgeted Funds Summary

Division	Operating and Maintenance	Reserve Maintenance Fund	General Fund	Total
Authority	5,000	0	0	5,000
Operational Support	16,406,775	0	0	16,406,775
Executive	4,467,372	0	500,000	4,967,372
Maintenance	23,574,120	2,863,000	2,525,400	28,962,520
Engineering	1,238,327	50,162,000	66,764,847	118,165,174
Construction	311,189	0	28,000,000	28,311,189
Toll Operations	29,085,041	0	19,663,219	48,748,260
PIKEPASS Operations	12,886,483	0	0	12,886,483
Finance and Revenue	935,031	0	0	935,031
Controller	1,638,220	0	149,472	1,787,692
Information Technology	8,629,847	0	20,034,144	28,663,991
Administrative Services	1,533,008	0	0	1,533,008
Highway Patrol	17,191,624	0	2,500,000	19,691,624
Contingencies	2,984,775	0	0	2,984,775
	\$120,886,812	\$53,025,000	\$140,137,082	\$314,048,894



Oklahoma Turnpike Authority

Five Year Capital Plan

In November 1994, the Authority adopted a five-year Program of Turnpike System improvements and maintenance projects in the amount of \$196,704,554 to cover the years 1995 through 1999. In developing this plan, the Authority identified the maintenance, rehabilitation and improvement needs of its existing system for the next 20 to 30 years and instituted a five-year maintenance and rehabilitation program designed to keep existing turnpikes in good condition thereby maintaining traffic flows and extending the useful life of the turnpikes. The maintenance, rehabilitation and improvement projects included in the five-year program should significantly increase the functionality and condition of the entire turnpike system. The five-year maintenance program is reviewed and updated on an annual basis.

The Capital Plan is prepared as a component of the Oklahoma Turnpike Authority's budget in cooperation with the Engineering division. A major part of the plan is to identify revenue sources that will be utilized to fund these projects and to insure that resources are utilized in a manner that is consistent with the Authority's long-term goals. The plan addresses such issues as:

- What revenue sources are available to fund the five-year program?
- What limitations impact the use of these funds for various projects?
- How can resources best be utilized to further the long-range plans and financial goals of the Turnpike Authority?

Integral to the conclusions and recommendations contained in the Plan are the assumptions made concerning the long term financial and operating goals of the Turnpike Authority. Certain assumptions have been made while preparing the Capital Plan. Assumptions concerning projected revenues, expenditures, and interest earnings of the turnpike system have been provided by in-house staff based upon past experience, the current budget, and revenue studies prepared by our traffic consultants. Assumptions concerning project costs and the timing of project expenditures have been provided by in-house staff based on engineering studies prepared by consultants as well.

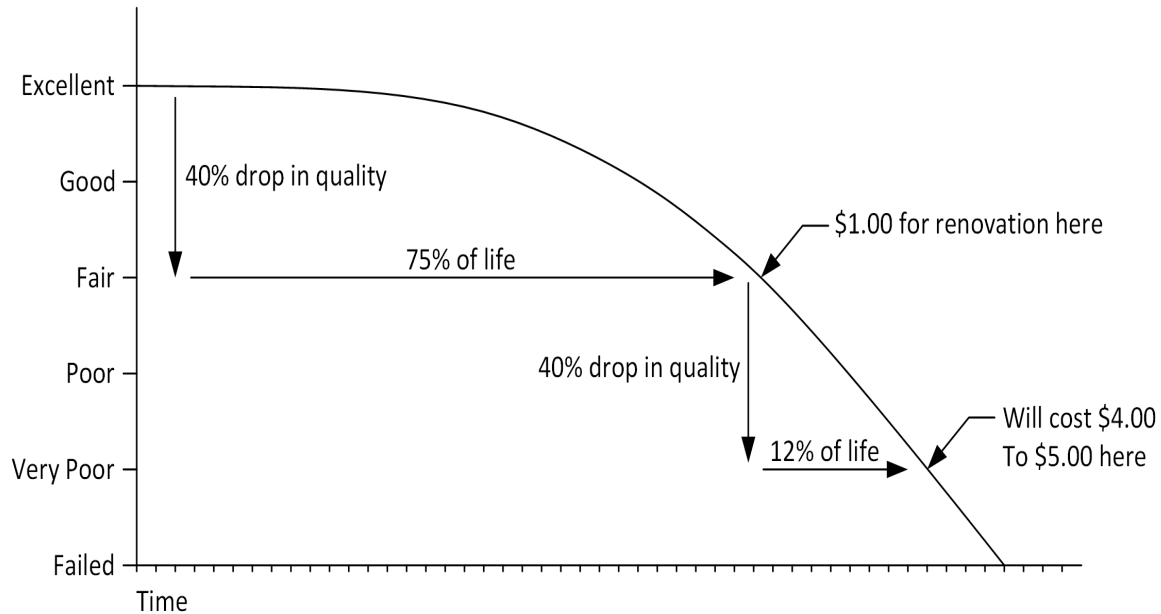
The Capital Plan is based upon the following assumptions:

- An ongoing maintenance and rehabilitation program will extend the useful life of the System.
- Financial resources should be managed to build flexibility for the funding of new projects in the future.
- Financial resources should be managed to maintain a sound financial condition.
- The System must at all times meet the covenants under the Trust Agreement.
- Financial resources should be managed to build and maintain credit rating and investor confidence.

A major basis for having a comprehensive capital plan is *because* of that first assumption--that an ongoing maintenance and rehabilitation program *will* extend the useful life of the System. It is indeed a "pay now" or "pay **a lot more** later" proposition. Engineering studies have confirmed that accelerating capital costs and renovating the system sooner can significantly cut costs from the routine maintenance budget. As can be seen from the Pavement Life Cycle graph below, routine maintenance costs can be reduced from approximately \$4 to \$1 if there is a plan for comprehensive renovation in place.

Oklahoma Turnpike Authority Five Year Capital Plan

PAVEMENT LIFE CYCLE



Along with the cost-savings issue comes a customer service issue. Our patrons are paying a premium to drive on our roads. For that premium paid, they expect a better than average road—a road in good condition that provides some element of time savings. The capital plan rehabilitation should help maintain the system's conditions as well as facilitate traffic flows thereby leading to greater traffic growth and in turn, higher revenues.

The Capital Plan for the years 2022-2026 totals \$753,628,477 and includes \$190.8 million for Paving Rehabilitation, \$79.1 million for DBR Grind, \$67.6 million for Bridge Rehabilitation, \$29 million in Concession Area redevelopment, \$52.5 million in Interchanges, \$97.9 million for safety, positive barrier, fencing, surface treatment, striping, and guardrail improvements, \$56.7 million for PIKEPASS and toll collection related items, \$12.5 million for Highway Patrol related items, \$16.8 million for Maintenance Machinery & Equipment, \$3.2 million in Building Improvements, \$10 million in concrete panel lifting, \$50.4 million in AET Roadway conversion, \$42.2 million for various technology and other capital projects and \$45 million set aside for the Gilcrease construction.

Details of the 2022-2026 Capital Plan can be found on the following pages.

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Oklahoma Turnpike Authority

Proposed Five Year Capital Plan Detail

<u>TURNPIKE</u>	<u>CAPITAL PROJECT</u>	<u>LOCATION</u>
All Tpks	Concrete Panel Lifting & Replacing	Various Locations
All Tpks	Engineering Consultant	Various Locations
All Tpks	Maintenance Equipment	Various Locations
All Tpks	Maintenance and Pool Vehicles	Various Locations
All Tpks	Surface Treatment & Re-striping	Various Locations
All Tpks	Bridge and Property Insurance	Various Locations
All Tpks	Digital Message Boards	Various Locations
All Tpks	Cameras	Various Locations
Various Turnpikes	Silane Bridge Decks	Various Locations
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Gilcrease	Planning, Design, ROW & Construction (GCT-2500)	Gilcrease - Tulsa
Cherokee	AET Conversion (SP-62)	Cherokee Tpk
Cimarron	AET Conversion (C-MC-29)	SH-99 / US-177 / Spur
Cimarron Spur	Positive Barrier (C-MC-33C)	MP 20A-28A
Creek	AET Conversion (CKT-MC-23)	Creek Tpk
H. E. Bailey	AET Conversion (HEB-MC-67B)	H. E. Bailey Tpk
Indian Nation	Pavement Rehabilitation (IN-MC-64)	MP 0-10
Indian Nation	Pavement Rehabilitation (IN-MC-70A)	MP 10-20
Indian Nation	Positive Barrier (IN-MC-62E)	MP 0-16
Kilpatrick	Memorial & JKT Intersection Modifications (JKT-MC-15)	Kilpatrick Tpk (MP 126.2)
Muskogee	AET Conversion (MU-MC-49)	Muskogee Tpk
Turner	Bridge Replacement (T-MC-131) (Part 1/2)	Bridge 22.10 SH-66 (MP 157.50)
Turner	Pavement Rehabilitation (T-MC-139)	MP 179-184
Turner	Service Plaza Modernization (T-MC-128B) (Part 1/2)	Stroud
Will Rogers	Pavement Rehabilitation (WR-MC-141)	MP 298-302
Will Rogers	Flint Road Interchange (WR-MC-131)	Claremore (MP 251.6)

Total Roads and Bridges

Toll	Toll equipment upgrade to prepare for AET	Various Locations
Toll	Upgrades and equipment related to ETC	Various Locations
Toll	Upgrades and equipment related to ETC & Cash	Various Locations
Toll	General Technology Consultants	Various Locations
IT	Fiber	Various Locations
IT	Hardware	Various Locations
IT	Interoperability	Various Locations
IT	Software	Various Locations
IT	Positions charged to General Fund	Various Locations
IT	Professional Services--Staff Augmentation	Various Locations
IT	Professional Services	Various Locations
OHP	OHP Vehicles and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Controller	A/P Clerks for Driving Forward	Headquarters
Engr.	Inspection Services	Various Locations

Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail

YEAR	Construction Cost	<u>Constr.</u> Insp/Testing	Design Cost	Estimated Cost
2022	\$2,000,000	\$0	\$0	\$2,000,000
2022	\$900,000	\$0	\$0	\$900,000
2022	\$2,863,000	\$0	\$0	\$2,863,000
2022	\$2,525,400			\$2,525,400
2022	\$1,500,000	\$0	\$0	\$1,500,000
2022	\$875,000	\$0	\$0	\$875,000
2022	\$1,000,000	\$0	\$0	\$1,000,000
2022	\$1,000,000	\$0	\$0	\$1,000,000
2022	\$1,000,000			\$1,000,000
2022	\$1,000,000	\$0	\$0	\$1,000,000
2022	\$28,000,000	\$0	\$0	\$28,000,000
2022	\$100,000	\$0	\$3,000	\$103,000
2022	\$15,000,000	\$360,000	\$300,000	\$15,660,000
2022	\$3,840,000	\$90,000	\$0	\$3,930,000
2022	\$1,500,000	\$0	\$240,000	\$1,740,000
2022	\$7,500,000	\$300,000	\$240,000	\$8,040,000
2022	\$5,800,000	\$90,000	\$119,000	\$6,009,000
2022	\$6,000,000	\$90,000	\$180,000	\$6,270,000
2022	\$7,680,000	\$150,000	\$64,000	\$7,894,000
2022	\$3,000,000	\$300,000	\$0	\$3,300,000
2022	\$4,000,000	\$360,000	\$160,000	\$4,520,000
2022	\$14,000,000	\$170,000	\$400,000	\$14,570,000
2022	\$3,500,000	\$90,000	\$150,000	\$3,740,000
2022	\$10,000,000	\$450,000	\$500,000	\$10,950,000
2022	\$3,800,000	\$90,000	\$155,000	\$4,045,000
2022	\$16,000,000	\$420,000	\$100,000	\$16,520,000
				\$149,954,400
2022	\$14,655,151	\$0	\$0	\$14,655,151
2022	\$1,546,922	\$0	\$0	\$1,546,922
2022	\$2,311,146	\$0	\$0	\$2,311,146
2022	\$1,150,000	\$0	\$0	\$1,150,000
2022	\$2,000,000	\$0	\$0	\$2,000,000
2022	\$7,913,045	\$0	\$0	\$7,913,045
2022	\$182,297	\$0	\$0	\$182,297
2022	\$1,463,384	\$0	\$0	\$1,463,384
2022	\$361,118	\$0	\$0	\$361,118
2022	\$2,594,842	\$0	\$0	\$2,594,842
2022	\$5,519,458	\$0	\$0	\$5,519,458
2022	\$2,000,000	\$0	\$0	\$2,500,000
2022	\$500,000	\$0	\$0	\$500,000
2022	\$149,472	\$0	\$0	\$149,472
2022	\$360,946	\$0	\$0	\$360,946
				\$43,207,781
Total 2022 Capital Plan				\$193,162,181

Oklahoma Turnpike Authority

Proposed Five Year Capital Plan Detail

<u>TURNPIKE</u>	<u>CAPITAL PROJECT</u>	<u>LOCATION</u>
All Tpk	Concrete Panel Lifting & Replacing	Various Locations
All Tpk	Engineering Consultant	Various Locations
All Tpk	Maintenance Equipment	Various Locations
All Tpk	Surface Treatment & Re-striping	Various Locations
All Tpk	Bridge and Property Insurance	Various Locations
All Tpk	Digital Message Boards	Various Locations
All Tpk	Cameras	Various Locations
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Various Turnpikes	Silane Bridge Decks	Various Locations
Cherokee	Positive Barrier (CHT-MC-11)	MP 0-32
Cimarron	Bridge Rehabilitation (C-MC-30)	Br. 22.50 (MP 22.50) w/Positive Barrier
Cimarron	Bridge Rehabilitation (C-MC-34)	Br. 48.58 (MP 45.58)
H. E. Bailey	DBR/Grind (HEB-MC-65B)	MP 62-78
Indian Nation	Pavement Rehabilitation (IN-MC-70B)	MP 20-30
Indian Nation	AET Conversion (IN-MC-66) (Part 1/2)	Indian Nation Tpk
Indian Nation	Positive Barrier (IN-MC-62G)	MP 16-34
Indian Nation	DBR/Grind (IN-MC-62F)	MP 52-70
Indian Nation	Bridge Rehabilitation (IN-MC-67)	Br. 64.49 (MP 39.5)
Muskogee	Shoulder Rehabilitation (MU-MC-46B)	MP 37-56
Turner	AET Conversion (SP-63)	Turner Tpk
Turner	Bridge Replacement (T-MC-131) (Part 2/2)	Bridge 22.10 SH-66 (MP 157.50)
Turner	Service Plaza Modernization (T-MC-128B) (Part 2/2)	Stroud
Will Rogers	AET Conversion (SP-63)	Will Rogers Tpk
Will Rogers	Pavement Rehabilitation (WR-MC-139)	MP 325-329
Will Rogers	Pavement Rehabilitation (WR-MC-138)	MP 265-270
Total Roads and Bridges		
Toll	Toll equipment upgrade to prepare for AET	Various Locations
Toll	Upgrades and equipment related to ETC	Various Locations
Toll	Upgrades and equipment related to ETC & Cash	Various Locations
Toll	General Technology Consultants	Various Locations
OHP	OHP Patrol Cars and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Controller	A/P Clerks for Driving Forward	Headquarters
Engr.	Engineering Inspection Services	Various Locations
Total Other Capital Projects		

Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail

<u>YEAR</u>	<u>Construction Cost</u>	<u>Constr.</u> <u>Insp/Testing</u>	<u>Design Cost</u>	<u>Estimated Cost</u>
2023	\$2,000,000	\$0	\$0	\$2,000,000
2023	\$900,000	\$0	\$0	\$900,000
2023	\$2,378,000	\$0	\$0	\$2,378,000
2023	\$1,500,000	\$0	\$0	\$1,500,000
2023	\$875,000	\$0	\$0	\$875,000
2023	\$1,000,000	\$0	\$0	\$1,000,000
2023	\$1,000,000	\$0	\$0	\$1,000,000
2023	\$4,000,000	\$0	\$0	\$4,000,000
2023	\$1,000,000	\$0	\$0	\$1,000,000
2023	\$9,500,000	\$210,000	\$144,000	\$9,854,000
2023	\$6,000,000	\$240,000	\$223,000	\$6,463,000
2023	\$2,300,000	\$240,000	\$190,000	\$2,730,000
2023	\$10,080,000	\$180,000	\$0	\$10,260,000
2023	\$6,000,000	\$180,000	\$180,000	\$6,360,000
2023	\$9,500,000	\$360,000	\$0	\$9,860,000
2023	\$7,560,000	\$180,000	\$85,033	\$7,825,033
2023	\$11,160,000	\$210,000	\$27,114	\$11,397,114
2023	\$2,500,000	\$240,000	\$0	\$2,740,000
2023	\$8,400,000	\$150,000	\$0	\$8,550,000
2023	\$3,000,000	\$180,000	\$50,000	\$3,230,000
2023	\$14,000,000	\$0	\$0	\$14,000,000
2023	\$18,000,000	\$0	\$0	\$18,000,000
2023	\$3,000,000	\$180,000	\$50,000	\$3,230,000
2023	\$2,800,000	\$90,000	\$155,000	\$3,045,000
2023	\$3,500,000	\$120,000	\$150,000	\$3,770,000
				\$135,967,147
2023	\$11,645,146	\$0	\$0	\$11,645,146
2023	\$11,324,935	\$0	\$0	\$11,324,935
2023	\$1,317,774	\$0	\$0	\$1,317,774
2023	\$500,000	\$0	\$0	\$500,000
2023	\$2,500,000	\$0	\$0	\$2,500,000
2023	\$500,000	\$0	\$0	\$500,000
2023	\$149,472	\$0	\$0	\$149,472
2023	\$360,946	\$0	\$0	\$360,946
				\$28,298,273
Total 2023 Capital Plan				\$164,265,420

Oklahoma Turnpike Authority

Proposed Five Year Capital Plan Detail

<u>TURNPIKE</u>	<u>CAPITAL PROJECT</u>	<u>LOCATION</u>
All Tpks	Concrete Panel Lifting & Replacing	Various Locations
All Tpks	Engineering Consultant	Various Locations
All Tpks	Maintenance Equipment	Various Locations
All Tpks	Surface Treatment & Re-striping	Various Locations
All Tpks	Bridge and Property Insurance	Various Locations
All Tpks	Digital Message Boards	Various Locations
All Tpks	Cameras	Various Locations
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Cimarron	Shoulder and Guardrail Reconstruction	MP 21-40
Cimarron	Bridge Rehabilitation (C-MC-35)	BR 25.74 (MP 25.7)
H. E. Bailey	DBR/Grind (HEB-MC-65C)	MP 46-62
H. E. Bailey	DBR/Grind (HEB-MC-65D)	MP 17.8-30.4
H.E. Bailey	Bridge Reconstruction - Grady County (HEB-MC-68)	Sara Road
H. E. Bailey	Shoulder and Guardrail Reconstruction (HEB-MC-66)	MP 5-20
H. E. Bailey	Shoulder and Guardrail Reconstruction	MP 20-30
Indian Nation	DBR/Grind (IN-MC-62D)	MP 30-52
Indian Nation	AET Conversion (IN-MC-66) (Part 2/2)	Indian Nation Tpk
Indian Nation	Bridge Rehabilitation (IN-MC-68)	Br. 49.06 (MP 54.95) SH-63
Indian Nation	Bridge Rehabilitation (IN-MC-68)	Br. 50.5 (MP 53.5)
Indian Nation	Bridge Rehabilitation	Br. 91.02 (MP 13.35)
Indian Nation	Positive Barrier (IN-MC-62H)	MP 52-70
Muskogee	Coweta Interchange - Design/ROW/Utilities (MU-MC-48)	MP 7
Turner	Kellyville Interchange (T-MC-107B3)	SH-66
Turner	Pavement Rehabilitation (T-MC-107A1/A2)	MP 197-202.6
Turner	Pavement Rehabilitation (T-MC-140)	MP 189-197
Turner	Secondary Maintenance Building Upgrades	Stroud
Will Rogers	Pavement Rehabilitation	MP 250-255
Will Rogers	Pavement Rehabilitation (WR-MC-140)	MP 260-265
Total Roads and Bridges		
Toll	Toll equipment upgrade to prepare for AET	Various Locations
Toll	Upgrades and equipment related to ETC	Various Locations
Toll	Upgrades and equipment related to ETC & Cash	Various Locations
Toll	General Technology Consultants	Various Locations
OHP	OHP Patrol Cars and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Controller	A/P Clerks for Driving Forward	Headquarters
Engr.	Engineering Inspection Services	Various Locations
Total Other Capital Projects		

Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail

<u>YEAR</u>	<u>Construction Cost</u>	<u>Constr.</u> <u>Insp/Testing</u>	<u>Design Cost</u>	<u>Estimated Cost</u>
2024	\$2,000,000	\$0	\$0	\$2,000,000
2024	\$900,000	\$0	\$0	\$900,000
2024	\$2,378,000	\$0	\$0	\$2,378,000
2024	\$1,500,000	\$0	\$0	\$1,500,000
2024	\$875,000	\$0	\$0	\$875,000
2024	\$1,000,000	\$0	\$0	\$1,000,000
2024	\$1,000,000	\$0	\$0	\$1,000,000
2024	\$4,000,000	\$0	\$0	\$4,000,000
2024	\$8,550,000	\$180,000	\$135,000	\$8,865,000
2024	\$2,500,000	\$240,000	\$189,000	\$2,929,000
2024	\$9,920,000	\$180,000	\$0	\$10,100,000
2024	\$7,812,000	\$180,000	\$0	\$7,992,000
2024	\$1,500,000	\$0	\$0	\$1,500,000
2024	\$4,500,000	\$180,000	\$135,000	\$4,815,000
2024	\$5,000,000	\$180,000	\$135,000	\$5,315,000
2024	\$14,000,000	\$180,000	\$26,803	\$14,206,803
2024	\$4,000,000	\$0	\$0	\$4,000,000
2024	\$2,500,000	\$240,000	\$175,000	\$2,915,000
2024	\$2,500,000	\$240,000	\$175,000	\$2,915,000
2024	\$2,500,000	\$240,000	\$175,000	\$2,915,000
2024	\$7,560,000	\$150,000	\$69,157	\$7,779,157
2024	\$0	\$0	\$500,000	\$500,000
2024	\$9,000,000	\$360,000	\$550,000	\$9,910,000
2024	\$3,000,000	\$150,000	\$145,000	\$3,295,000
2024	\$5,200,000	\$150,000	\$220,000	\$5,570,000
2024	\$400,000	\$0	\$25,000	\$425,000
2024	\$6,000,000	\$150,000	\$216,000	\$6,366,000
2024	\$3,500,000	\$150,000	\$155,000	\$3,805,000
				\$119,770,960
2024	\$5,600,000	\$0	\$0	\$5,600,000
2024	\$750,000	\$0	\$0	\$750,000
2024	\$1,062,328	\$0	\$0	\$1,062,328
2024	\$500,000	\$0	\$0	\$500,000
2024	\$2,500,000	\$0	\$0	\$2,500,000
2024	\$500,000	\$0	\$0	\$500,000
2024	\$149,472	\$0	\$0	\$149,472
2024	\$360,946	\$0	\$0	\$360,946
				\$11,422,746
Total 2024 Capital Plan				\$131,193,706

Oklahoma Turnpike Authority

Proposed Five Year Capital Plan Detail

<u>TURNPIKE</u>	<u>CAPITAL PROJECT</u>	<u>LOCATION</u>
All Tpks	Concrete Panel Lifting & Replacing	Various Locations
All Tpks	Engineering Consultant	Various Locations
All Tpks	Maintenance Equipment	Various Locations
All Tpks	Surface Treatment & Re-striping	Various Locations
All Tpks	Bridge and Property Insurance	Various Locations
All Tpks	Digital Message Boards	Various Locations
All Tpks	Cameras	Various Locations
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Cimarron	Shoulder and Guardrail Reconstruction	MP 47-52
Cimarron	Secondary Maintenance Building Upgrades	Morrison
H. E. Bailey	Drainage Structure	MP 27.16
H. E. Bailey	US-81 Bypass Interchange	
H. E. Bailey	DBR/Grind (HEB-MC-65E)	MP 5.3-17.8
H.E. Bailey	Secondary Maintenance Building Upgrades	Chickasha
H. E. Bailey	Shoulder and Guardrail Reconstruction	MP 62-78
Indian Nation	Shoulder and Guardrail Reconstruction	MP 32.3-45.6
Indian Nation	Bridge Rehabilitation	Br. 15.83 (MP 88.17)
Indian Nation	Bridge Rehabilitation	Br. 40.84 (MP 63.1)
Muskogee	Coweta Interchange - Design/ROW/Utilities (MU-MC-48)	MP 7
Muskogee	Pavement Reconstruction	MP 29-33.2
Muskogee	Pavement Reconstruction	MP 12-19
Muskogee	Resurface Existing Maintenance Buildings & Parking Lot	Headquarters
Muskogee	DBR/Diamond Grind	MP 37-56
Turner	Heyburn Maintenance Building	MP 207
Turner	Maintenance Bldg	Heyburn Satellite Yard
Turner	Bridge Reconstruction	BR 60.4 SH-16 (ODOT ADMIN)
Will Rogers	Pavement Rehabilitation	MP 290-298
Will Rogers	Pavement Rehabilitation	MP 255-260
Will Rogers	Pavement Rehabilitation & Info Center Parking Lot	MP 307-312
Will Rogers	Bridge Reconstruction ODOT	Br. 70.66 SH-125 (in-design)
Will Rogers	Bridge Rehabilitation ODOT	Br. 77.15 (MP 318) Old SH-137
Will Rogers	Fence Replacement	Afton
Total Roads and Bridges		
Toll	Upgrades and equipment related to ETC	Various Locations
Toll	Upgrades and equipment related to ETC & Cash	Various Locations
Toll	General Technology Consultants	Various Locations
OHP	OHP Patrol Cars and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Controller	A/P Clerks for Driving Forward	Headquarters
Engr.	Engineering Inspection Services	Various Locations
Total Other Capital Projects		

Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail

<u>YEAR</u>	<u>Construction Cost</u>	<u>Constr.</u> <u>Insp/Testing</u>	<u>Design Cost</u>	<u>Estimated Cost</u>
2025	\$2,000,000	\$0	\$0	\$2,000,000
2025	\$900,000	\$0	\$0	\$900,000
2025	\$2,378,000	\$0	\$0	\$2,378,000
2025	\$1,500,000	\$0	\$0	\$1,500,000
2025	\$875,000	\$0	\$0	\$875,000
2025	\$1,000,000	\$0	\$0	\$1,000,000
2025	\$1,000,000	\$0	\$0	\$1,000,000
2025	\$4,000,000	\$0	\$0	\$4,000,000
2025	\$10,000,000	\$180,000	\$320,000	\$10,500,000
2025	\$400,000	\$0	\$25,000	\$425,000
2025	\$750,000	\$180,000	\$135,000	\$1,065,000
2025	\$15,000,000	\$180,000	\$135,000	\$15,315,000
2025	\$7,750,000	\$150,000	\$0	\$7,900,000
2025	\$400,000	\$0	\$25,000	\$425,000
2025	\$8,000,000	\$180,000	\$135,000	\$8,315,000
2025	\$4,500,000	\$180,000	\$135,000	\$4,815,000
2025	\$2,500,000	\$240,000	\$175,000	\$2,915,000
2025	\$2,500,000	\$240,000	\$175,000	\$2,915,000
2025	\$7,000,000	\$0		\$7,000,000
2025	\$12,180,000	\$300,000	\$310,000	\$12,790,000
2025	\$21,000,000	\$270,000	\$240,000	\$21,510,000
2025	\$800,000	\$50,000	\$60,000	\$910,000
2025	\$11,400,000	\$180,000	\$135,000	\$11,715,000
2025	\$150,000	\$150,000	\$700,000	\$1,000,000
2025	\$800,000	\$180,000	\$125,000	\$1,105,000
2025	\$1,000,000	\$150,000	\$0	\$1,150,000
2025	\$3,600,000	\$150,000	\$216,000	\$3,966,000
2025	\$6,000,000	\$150,000	\$216,000	\$6,366,000
2025	\$3,500,000	\$150,000	\$162,000	\$3,812,000
2025	\$3,000,000	\$240,000	\$216,300	\$3,456,300
2025	\$3,000,000	\$240,000	\$216,300	\$3,456,300
2025	\$6,000,000	\$150,000	\$216,000	\$6,366,000
				\$152,845,600
2025	\$750,000	\$0	\$0	\$750,000
2025	\$556,694	\$0	\$0	\$556,694
2025	\$250,000	\$0	\$0	\$250,000
2025	\$2,500,000	\$0	\$0	\$2,500,000
2025	\$500,000	\$0	\$0	\$500,000
2025	\$149,472	\$0	\$0	\$149,472
2025	\$360,946	\$0	\$0	\$360,946
				\$5,067,112
Total 2025 Capital Plan				\$157,912,712

Oklahoma Turnpike Authority

Proposed Five Year Capital Plan Detail

TURNPIKE

CAPITAL PROJECT

LOCATION

All Tpks	Concrete Panel Lifting & Replacing	Various Locations
All Tpks	Engineering Consultant	Various Locations
All Tpks	Maintenance Equipment	Various Locations
All Tpks	Surface Treatment & Re-striping	Various Locations
All Tpks	Bridge and Property Insurance	Various Locations
All Tpks	Digital Message Boards	Various Locations
All Tpks	Cameras	Various Locations
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Cimarron	Pavement Reconstruction	MP 52-59
Indian Nation	Pavement Rehabilitation	MP 96-104 NB
H. E. Bailey	Pavement Reconstruction	MP 12-19
Muskogee	DBR/Diamond Grind	MP 19-29
Will Rogers	Pavement Rehabilitation	MP 320-325
Will Rogers	Pavement Rehabilitation	MP 245 (MP33)-255
Will Rogers	Pavement Rehabilitation	MP 280-290
Will Rogers	Pavement Rehabilitation	MP 270-280

Total Roads and Bridges

Toll	Upgrades and equipment related to ETC	Various Locations
Toll	Upgrades and equipment related to ETC & Cash	Various Locations
Toll	General Technology Consultants	Various Locations
OHP	OHP Patrol Cars and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Controller	A/P Clerks for Driving Forward	Headquarters
Engr.	Engineering Inspection Services	Various Locations

Total Other Capital Projects

Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail

<u>YEAR</u>	<u>Construction Cost</u>	<u>Constr.</u> <u>Insp/Testing</u>	<u>Design Cost</u>	<u>Estimated Cost</u>
2026	\$2,000,000	\$0	\$0	\$2,000,000
2026	\$900,000	\$0	\$0	\$900,000
2026	\$2,378,000	\$0	\$0	\$2,378,000
2026	\$1,500,000	\$0	\$0	\$1,500,000
2026	\$875,000	\$0	\$0	\$875,000
2026	\$1,000,000	\$0	\$0	\$1,000,000
2026	\$1,000,000	\$0	\$0	\$1,000,000
2026	\$4,000,000	\$0	\$0	\$4,000,000
2026	\$17,500,000	\$360,000	\$320,000	\$18,180,000
2026	\$16,000,000	\$90,000	\$65,000	\$16,155,000
2026	\$21,000,000	\$180,000	\$135,000	\$21,315,000
2026	\$6,000,000	\$180,000	\$135,000	\$6,315,000
2026	\$3,500,000	\$150,000	\$216,000	\$3,866,000
2026	\$7,000,000	\$150,000	\$216,000	\$7,366,000
2026	\$7,000,000	\$150,000	\$216,000	\$7,366,000
2026	\$7,000,000	\$150,000	\$216,000	\$7,366,000
				\$101,582,000
2026	\$1,250,000	\$0	\$0	\$1,250,000
2026	\$502,040	\$0	\$0	\$502,040
2026	\$250,000	\$0	\$0	\$250,000
2026	\$2,500,000	\$0	\$0	\$2,500,000
2026	\$500,000	\$0	\$0	\$500,000
2026	\$149,472	\$0	\$0	\$149,472
2026	\$360,946	\$0	\$0	\$360,946
				\$5,512,458
Total 2024 Capital Plan				\$107,094,458
Total 2022-2026 Capital Plan =				\$753,628,477

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Oklahoma Turnpike System General Fund

The "Oklahoma Turnpike System General Fund" (sometimes called the "General Fund") was created pursuant to Section 507 of the 1989 Trust Agreement.

Subject to provisions in Section 514 of the 1989 Trust Agreement, the Authority may use monies held to the credit of the General Fund for any lawful purpose of the Authority. It may also from time to time transfer or deposit to the credit of any Fund or Account created under these provisions monies held for the credit of the General Fund as directed in a Resolution duly adopted by the Authority.

For the 2022 Budget, approximately \$140.1 million is expected to be expended from the General Fund. This money is needed for the following expenses:

- To provide major improvements to the Turner Turnpike Service Plaza
- To provide Bridge and Pavement Rehabilitation for the Oklahoma Turnpike System
- To fund the Authority's portion of the Gilcrease Turnpike Construction
- To provide funding for toll collection improvements
- To vehicles and equipment for officers designated for our system

In accordance with the Authority's Capitalization Policy, these amounts are considered a capital expense.

Oklahoma Turnpike Authority

2022

General Fund Detail

Engineer, Construction & Maintenance Division (Capital Assets)

Description	Turnpike	2022 Budget
Memorial & JKT Intersection Modifications	Kilpatrick	3,300,000
Turner Service Plaza modernization	Hoback plaza	10,950,000
Pavement Rehabilitation	Will Rogers	4,045,000
Flint Road Interchange	Will Rogers	16,520,000
Bridge Replacement 22.10 SH-66	Turner	14,570,000
Pavement Rehabilitation	Turner	3,740,000
Pavement Rehabilitation MP 0-10	Indian Nation'	6,009,000
Pavement Rehabilitation MP 10-20	Indian Nation'	6,270,000
Pool Vehicles and Mainenance Pickups	Systemwide	2,525,400
Gilcrease Turnpike - OTA Portion Construction	Gilcrease	28,000,000
Gilcrease Assistance Payment	Gilcrease	1,000,000
Engineering Inspection Services	Various Locations	360,946
<i>Total Engineering, Construction & Maintenance Division</i>		<u><u>\$ 97,290,346</u></u>

Positions charged to General Fund

3

Highway Patrol

Description	Turnpike	2022 Budget
OHP Patrol Cars & Equipment	Systemwide	2,500,000
<i>Total Highway Patrol</i>		<u><u>\$ 2,500,000</u></u>

Information Technology

Description	Turnpike	2022 Budget
Fiber		\$ 2,000,000
Hardware		7,913,045
Interoperability		182,297
Software		1,463,384
Positions charged to General Fund		361,118
Professional Services--Staff Augmentation		2,594,842
Professional Services		5,519,458
<i>Total Information Technology Division</i>		<u><u>\$ 20,034,144</u></u>

Positions charged to General Fund

3

Oklahoma Turnpike Authority

2022

General Fund Detail

Toll Division

Description	2022 Budget
Cashless Conversion	\$ 14,655,151
ETC	1,546,922
ETC/Cash	2,311,146
General Technology Consultants	1,150,000
<i>Total Toll Division</i>	<u><u>\$ 19,663,219</u></u>

Controller & Executive Division

Description	2022 Budget
Marketing AET/Driving Forward	\$ 500,000
A/P Clerks for Driving Forward	<u>\$ 149,472</u>
Total Controller Division	<u><u>\$ 649,472</u></u>
Positions charged to General Fund	3
Total GENERAL FUND requests	<u><u>\$ 140,137,181</u></u>
Total Positions charged to General Fund	<u>9</u>

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DRIVING FORWARD PROGRAM

On October 29, 2015, the Driving Forward Program was announced. The program consists of projects to be financed with the proceeds from revenue bonds issued by the Oklahoma Turnpike Authority over the next three to four years.

The Driving Forward initiative has been developed to address the critical need to reconstruct, expand and enhance the transportation system in Oklahoma. The new corridors being developed have been examined and discussed for many years in response to growing traffic volumes and congestion. The increased traffic volumes represent a primary factor in severe injury and fatality accidents and cause significant reductions in access and mobility for the traveling public. Left unaddressed, conditions will only worsen and continue to compound across the region.

Historically, periodic investments in the replacement, enhancement, and expansion of the transportation system are necessary to provide modern and safe facilities and infrastructure. The represented Driving Forward improvements are predicated on national, regional and local population and traffic growth and are patterned by careful planning and analysis of current and future needs. Oklahoma has effectively invested in expanding and improving our transportation network many times in support of the public need for safe passage and to provide for the more efficient movement of goods and services across the state and the country.

The program's main focus is to enhance the safety of the turnpike system by replacing aging pavement and toll plazas as well as developing new alignments that will provide additional routes around Oklahoma City. The projects are generally described as follows:

- Muskogee Turnpike Pavement Reconstruction - Completed
- Muskogee Turnpike – Coweta Toll Plaza Reconstruction - Completed
- H. E. Bailey Turnpike Pavement Reconstruction - Completed
- H. E. Bailey Turnpike – Chickasha Toll Plaza Reconstruction - Completed
- Turner Turnpike (MP 202-221) – Pavement Reconstruction & Capacity Expansion – MP 202-218 Completed; MP 218-221 - Under Construction; Turner/SH-66 Connection - Bid November 2021
- John Kilpatrick Turnpike – SW Loop Extension - Completed
- John Kilpatrick Turnpike – Rehabilitation & Widening to 6-lanes of the North Canadian River Bridges and the North Canadian River Overflow Bridges – Completed
- Kickapoo Turnpike – New Alignment from I-40 to the Turner Turnpike - Completed

Improvements to Existing Facilities

Turner & Muskogee Turnpike Improvements

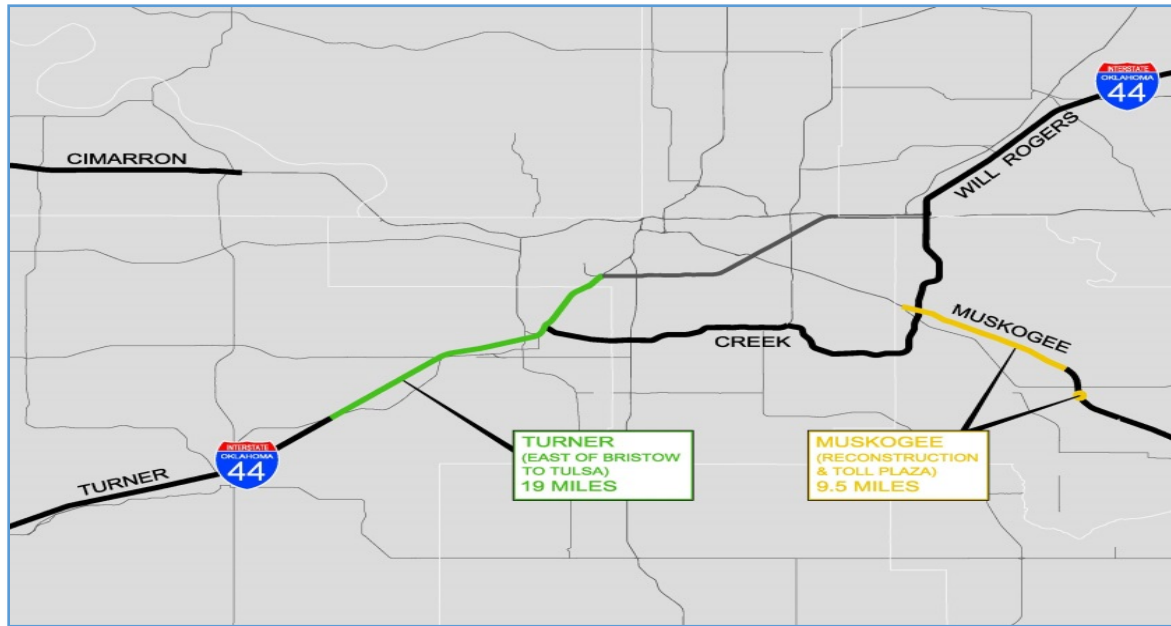


Exhibit 1 – Turner and Muskogee Turnpike Improvements

Muskogee Turnpike Improvements

The Muskogee Turnpike was authorized by the State Legislature in 1965 and opened to traffic in 1969. It is a four-lane limited-access turnpike extending 53.1 miles from Tulsa to I-40 near Webbers Falls. The Muskogee Turnpike has interchanges at Coweta, Porter, Muskogee and US-64 near Webbers Falls.

OTA Project MU-MC-42 – Pavement Reconstruction

- **Project Type:** Reconstruction of existing pavement
- **Project Overview**
 - Location: Pavement from Tulsa terminus near State Highway 51 extending southeast approximately 9 miles
 - ADT: 17,400 vehicles per day with 11% Trucks
- **Total Cost of Construction:** \$28.4 million
- **Schedule** – Construction started May 31, 2016 and final inspection for construction was held on October 26, 2017.

Design and Construction Considerations:

The Muskogee Turnpike has been open to traffic since 1969 and has seen a steady increase in traffic counts including continual increases in truck traffic. The OTA has attempted to address the pavement distresses in this section previously with very subpar results. This led to the decision to reconstruct the pavement from the Tulsa terminus to the Coweta interchange (SH-51).

The final design recommended removal of the existing pavement and base throughout the project. This required excavation to approximately 25" depth. The existing base materials were chemically modified to a depth of 9" the a 12" layer of aggregate base was used to facilitate drainage under the pavement. The final surface course is 12 ½ of dowel jointed concrete pavement. The shoulders will undergo the same construction methodology as the mainline pavement.

OTA Project MU-MC-43 – Coweta Toll Plaza Reconstruction

- **Project Type:** Modernization of Coweta Toll Plaza
- **Project Overview**
 - Location: Coweta Toll Plaza near milepost 13
 - ADT: 17,400 vehicles per day with 11% Trucks
- **Total Cost of Construction:** \$13.1 million
- **Schedule** – Construction started August 1, 2016 and the new toll plaza was opened to traffic on September 6, 2017.

Design and Construction Considerations:

The primary objective of this project was to identify the most feasible toll plaza alternative while maximizing the method of toll collection and minimizing long term operational costs. Above all, the primary goal will be to provide safety to the personnel, traveling public along with providing a maximum return on the capital expenditure.

Upon the completion of the engineering study, the final design included PIKEPASS lanes in the middle of the plaza and cash lanes to the outside of the mainline. This design provided the safest cash collection alternative from a traffic prospective by keeping the PIKEPASS lanes aligned with the mainline and having cash customers depart from the mainline. The design also provided for segregation of the toll plaza and SH-51 ramp movements from the mainline turnpike traffic. Additional advantages to this design include cash lanes merging with the ramp lanes prior to merging into the mainline which is traveling at highway speed. Also, the alternative provides for one gantry for the PIKEPASS crossing all lanes of mainline.

The new toll plaza is located north of SH-51. Aside from the toll collection configuration discussed above, a toll equipment building and utility building were added, outside the cash toll booth lanes. An access road was included for the employees and service personnel to the cash toll booths. The eastbound ingress-ramp and egress-ramp connection to SH-51 will be relocated further to the west (approximately 100 feet). An aerial of the new toll plaza is shown below in Exhibit 2.

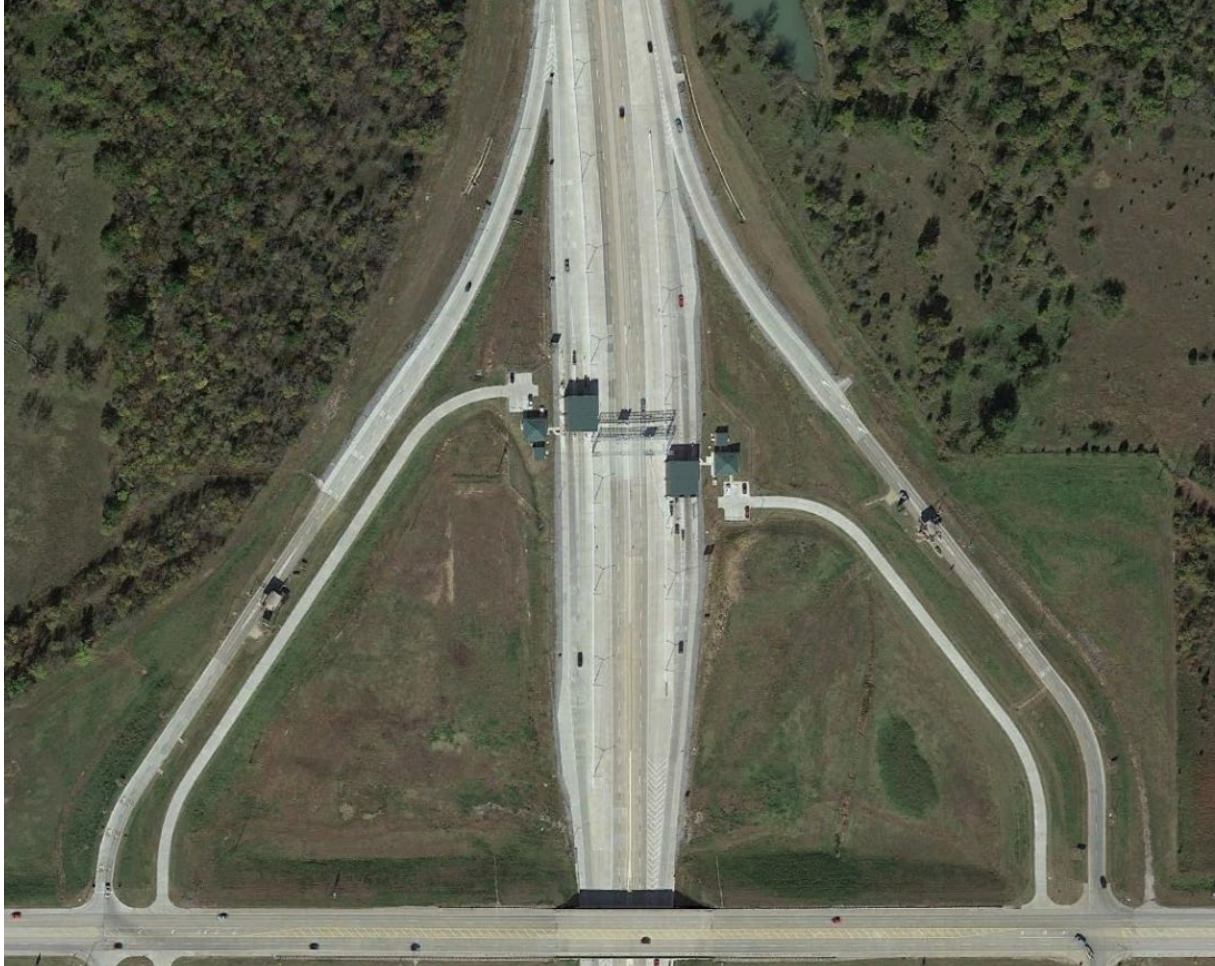


Exhibit 2 – Coweta Toll Plaza Configuration

Turner Turnpike Improvements

The Turner Turnpike was authorized by the Oklahoma State Legislature in 1947 and opened to traffic in 1953. It is a four-lane limited-access highway extending 86 miles from Tulsa to Oklahoma City. The average daily traffic on the Turner Turnpike is approximately 27,700. Approximately twenty-one percent of the total vehicles are trucks. There are interchanges at Sapulpa, Kellyville, Bristow, Stroud, Chandler, Wellston and Luther.

- **Project Type:** Reconstruction of existing pavement and capacity expansion to 6 lanes. Project will also include lighting and other future safety enhancements.
- **Project Overview**
 - Location: East of Bristow to Tulsa Terminus
 - Length: 19 miles
 - ADT: 28,500 vehicles per day with 21% Trucks
- **Estimated Total Cost of Improvements:** \$323 million
- **Schedule:** Construction began in August 2017. MP 202-218 reconstruction and widening are complete. MP 218-221 reconstruction and widening are under construction. Turner/SH-66 Connection scheduled to bid November 2021.

General:

The Turner Turnpike is a vital turnpike corridor that connects Oklahoma's two largest metro areas. The limits of construction are shown in Exhibit 1. Safety enhancements and convenience of travel of this road is a priority to OTA. Pavement reconstruction, capacity expansion and safety enhancements began east of Bristow near milepost 202 and extended east to the Tulsa terminus of the turnpike through the Creek Turnpike West (State Highway 364) junction of the Turner Turnpike. The project created an "urban turnpike corridor" with lighting, wider shoulders and additional lanes. The design allowed for the future creation of truck-specific and HOV lanes for quick and safe access.

Design and Construction Considerations:

The OTA had completed a corridor expansion study in 2012 to determine expansion options from Bristow to Sapulpa. In this study, a traffic study was conducted to determine the need for the improvements. Environmental investigations were run concurrently with the traffic study. The study also included conceptual design options for future expansion including the mainline and three interchanges (Bristow, Kellyville and Sapulpa). Preliminary costs for construction, right-of-way acquisition and utility relocations were used as a basis of comparison between the options.

Due to the vitality of the Turner Turnpike as it relates to the overall transportation system in Oklahoma, one of the major considerations during design was to keep 2 lanes of travel in each direction open during construction. The new section consists of a 13' inside shoulder, 3-12' lanes and a 12' outside shoulder.

The final section of expansion, which extends from the Creek Turnpike to the east end of the turnpike has been broken into 2 contracts. Project T-MC-107D1 is the reconstruction of the mainline Turner Turnpike starting at the Creek Turnpike and extends 3.7 miles. This project was awarded in September 2020 and is currently under construction. The other project is T-MC-107D2 and it is scheduled to bid for construction in November 2021. This project connects to the D1 project and reconstructs the portion of the Turner that connects with SH-66.

The status of the of the Turner projects is shown below in Exhibit 3.

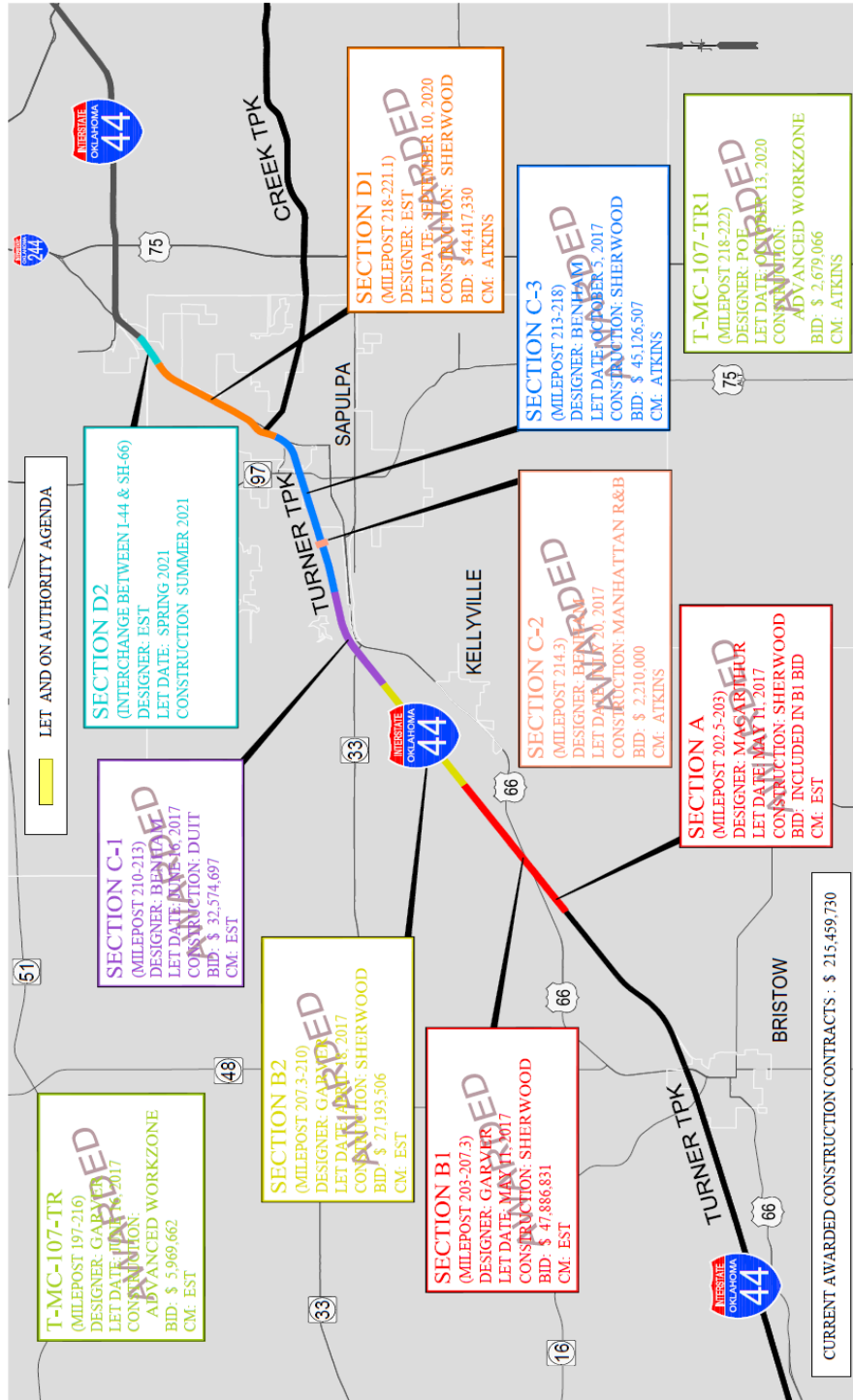


Exhibit 3 – Turner Turnpike Project Status

H. E. Bailey Turnpike Improvements

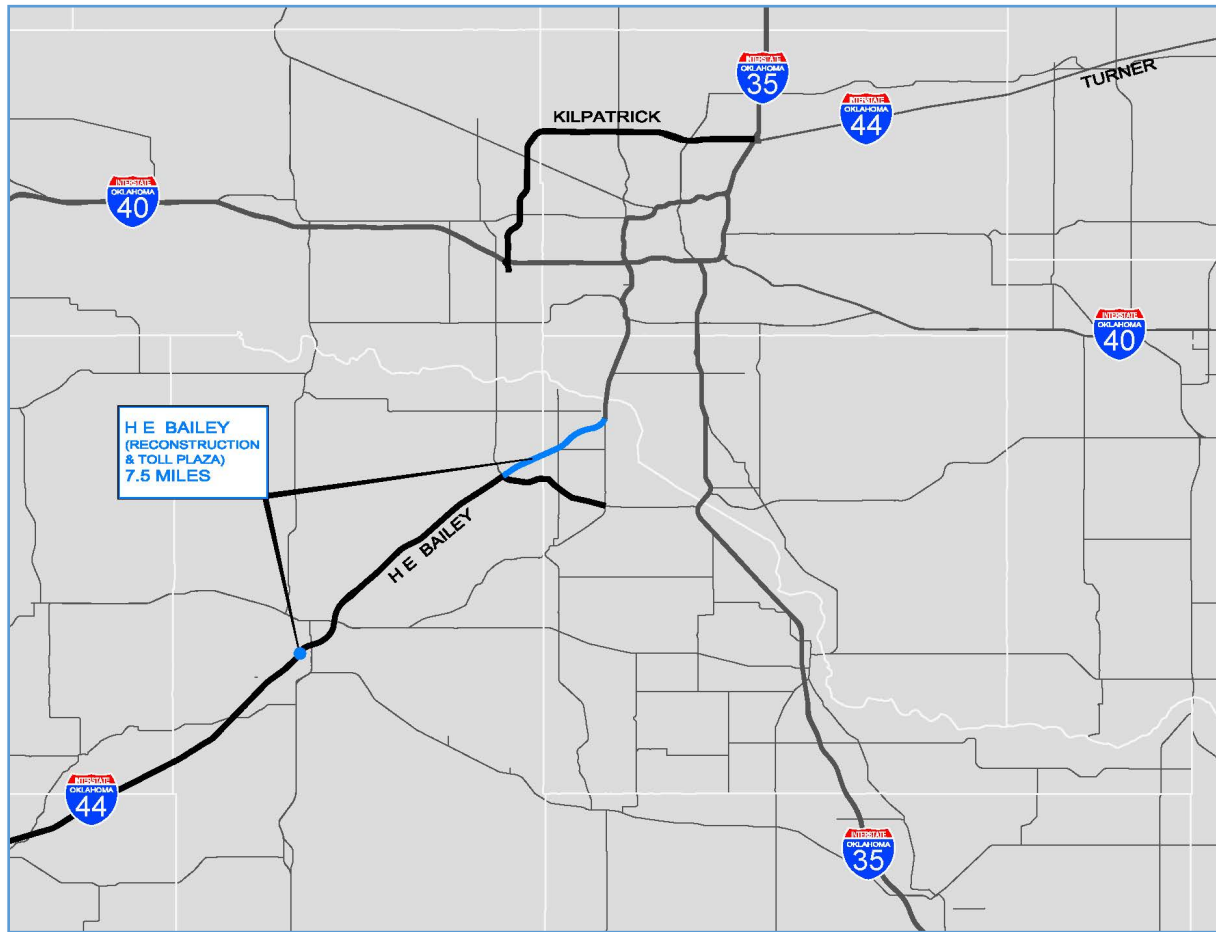


Exhibit 4 – H. E. Bailey Turnpike Improvements

H. E. Bailey Turnpike Improvements

The H. E. Bailey Turnpike was authorized by the State Legislature in 1955 and opened to traffic in 1964. It is a four-lane limited-access turnpike extending 86.4 miles in two sections. The northern section runs from Oklahoma City to US-277 north of Lawton. The south section stretches from US-277 south of Lawton to US-70 near the Texas State line. The H. E. Bailey Turnpike has interchanges at the Norman Spur, Chickasha, Cyril, Elgin, and Walters.

OTA Project HEB-MC-59 –Chickasha Toll Plaza

- **Project Type:** Relocation & Reconstruction of the Chickasha Toll Plaza

- **Project Overview**
 - Location: Near milepost 66
 - ADT: 15,100 vehicles per day with 12% Trucks
- **Total Cost of Construction:** \$15.2 million
- **Schedule** – Construction started August 22, 2016 and was opened in January 2018.

Design and Construction Considerations:

As part of the preliminary engineering, the OTA tasked the engineer with finding a new location for the toll plaza. The Chickasha Toll Plaza could be located anywhere between the US-81 interchange in Chickasha and the Cyril/Fletcher Interchange without affecting the current tolling operations.

A location near milepost 66 was selected as the best option for the new toll plaza location. The existing terrain was one of the flattest options between US-62 and the Cyril/Fletcher exit. The project required borrow to meet the new typical section, but several sources nearby were located thus reducing the amount of hauling. The impacts to drainage were minimized due to the plaza being located near the crest of a curve. The new typical section allows drainage to run between the toll lanes and the PIKEPASS lane, minimizing the need for drainage structures. Expansion to the east was a viable option due to additional ROW along that side and the existing utilities being located on the west side.

Much like the considerations discussed above for the Coweta Toll Plaza, the Chickasha Toll Plaza was built with PIKEPASS lanes in the middle and cash lanes to the outside. An aerial of the new Chickasha Toll Plaza is shown in Exhibit 5.



Exhibit 5 – Chickasha Toll Plaza Configuration

OTA Project HEB-MC-61 – Pavement Reconstruction

- **Project Type:** Reconstruction of existing pavement
- **Project Overview**
 - Location: Pavement from OKC terminus extending southwest approximately 6 miles
 - ADT: 15,100 vehicles per day with 12% Trucks
- **Total Cost of Construction:** \$18 million
- **Schedule** – Construction started July 25, 2016 and was opened to traffic on August 2, 2017.

Design and Construction Considerations:

The H. E. Bailey Turnpike has been open to traffic since 1965 and has required very little major restoration efforts in that time. The roadway consists of a divided, open-section roadway with 2 lanes in each direction. The Bailey has a 15-foot-wide median with a longitudinal concrete barrier. The existing pavement consists of 9" of plain-jointed concrete pavement. The major distresses on the Bailey are faulting and cracking. The shoulders are typically 4" to 6" of asphalt with numerous failures. The current shoulders are not adequate to handle traffic during construction or maintenance operations.

The new pavement typical section consists of 10" dowel-jointed concrete pavement over 4" of cement-treated base for the mainline lanes and the shoulders. These dowels will help alleviate faulting in the future by establishing adequate load transfer between adjacent pavement slabs. The full-depth pavement on the shoulders will allow for traffic to be located on the shoulder temporarily for maintenance and during emergency situations.

During construction, it was necessary to construct crossovers at each end of the project. Traffic was placed head to head with a temporary concrete barrier between the lanes. The speed was reduced to 65 mph in the work zone and the lanes were 11' wide to allow for most loads to continue to travel the turnpike. The eastbound exit ramp to US-62 southbound was closed for a short duration when the existing eastbound lanes were being reconstructed.

New Turnpike Facilities

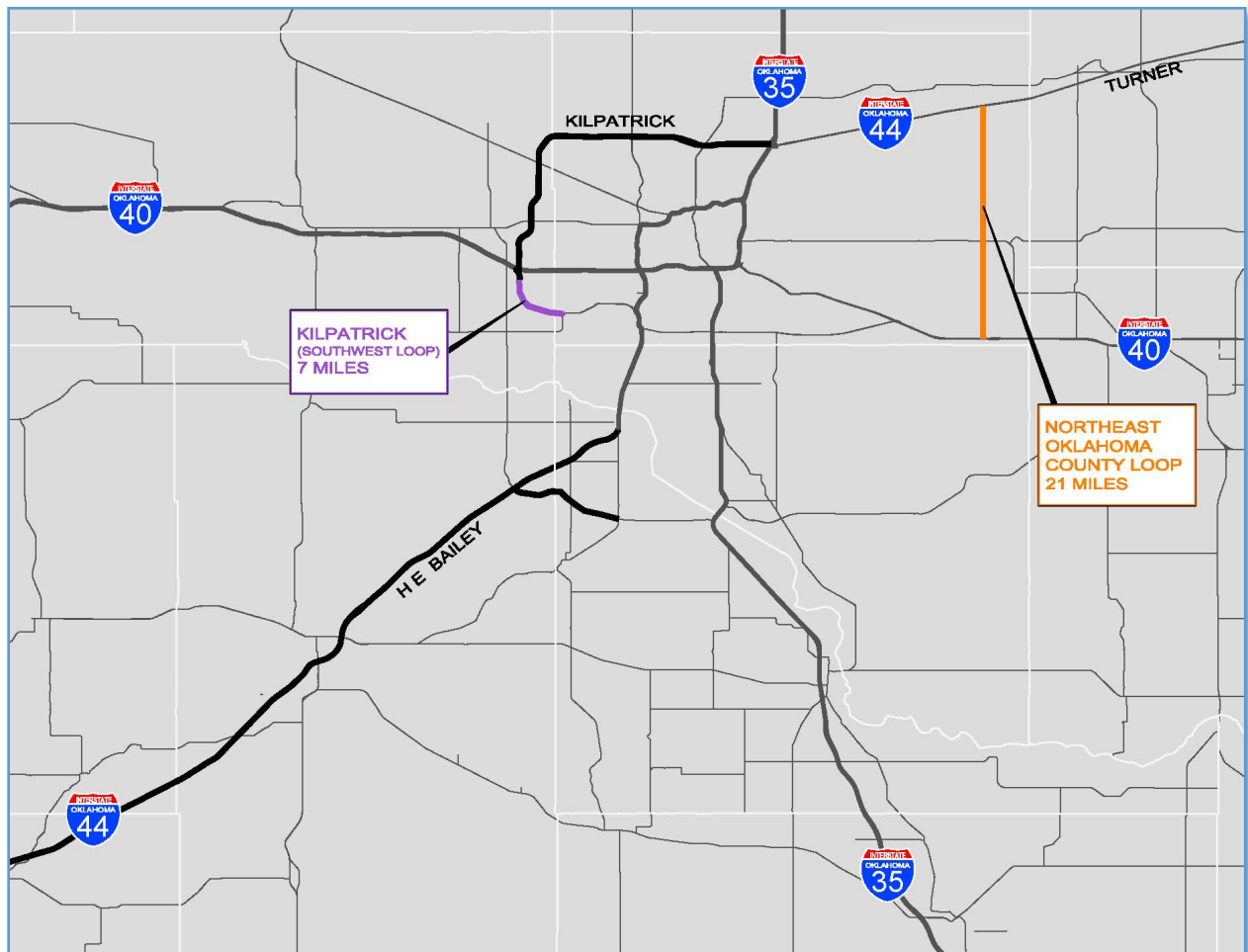


**Exhibit 6 – John Kilpatrick SW Loop & Eastern Oklahoma County Turnpike
Project Locations**

John Kilpatrick Turnpike SW Loop Turnpike

- **Project Type:** New construction
- **Project Overview**
 - Location: Connecting the John Kilpatrick Turnpike at I-40 extending southeasterly to State Highway 152/Airport Road
 - Length: Approximately 7 miles
- **Total Project Cost:** \$238.3 million
- **Schedule** – The project was opened to traffic in January 2020.

Overview:

As shown in Exhibit 7, this project is an extension of the John Kilpatrick Turnpike that connects SW Oklahoma City and the metro area at-large with the urban core. It increases access and offers another route for Will Rogers World Airport.

The facility is a four-lane, limited access, urban highway located in Canadian County and Oklahoma County. The route connects to the existing John Kilpatrick Turnpike at I-40 then extends south to a point south of SW 44th Street then extends east where it connects with State Highway 152 near Council Road.

The new route extends the circumferential route on the west side of the Oklahoma City metropolitan area. This route helps alleviate congestion at the I-40 and I-44 interchange. The facility has interchanges at I-40, a half interchange at SW 15th Street, a split diamond interchange at Sara Road and SW 29th Street and a full interchange at Morgan Road. When warranted by future traffic demands, the roadway was designed to accommodate widening to the inside much like the existing Kilpatrick Turnpike.

The construction packages of the John Kilpatrick Turnpike SW Loop are shown in Exhibit 7.

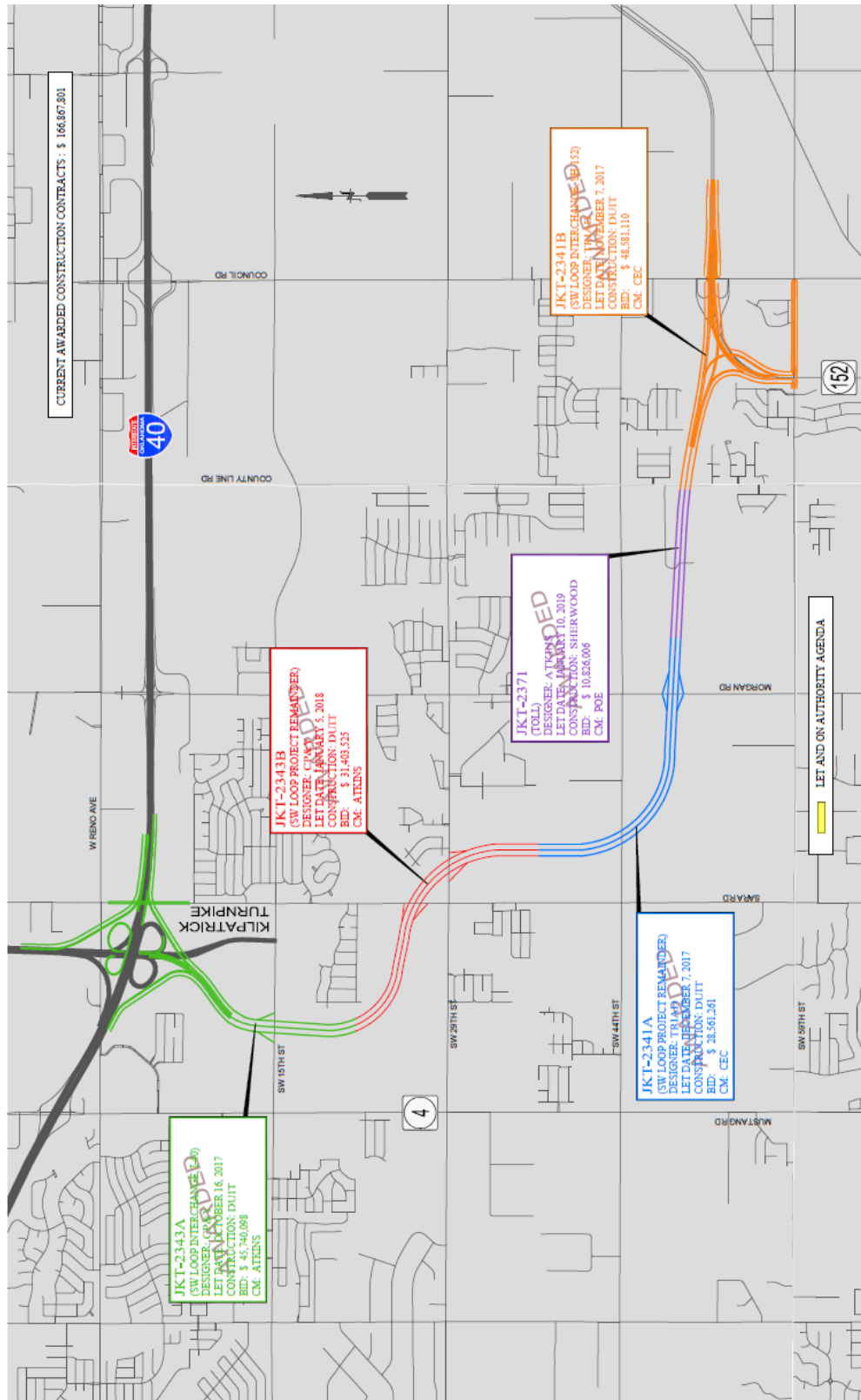


Exhibit 7 – John Kilpatrick Turnpike SW Loop Project Status

John Kilpatrick Turnpike – North Canadian River and Overflow Bridges

- **Project Type:** Bridge Widening and Rehabilitation
- **Project Overview**
 - Location: John Kilpatrick Turnpike approximately 6 miles north of I-40
- **Total Project Cost:** \$64.3 million
- **Schedule:** The final inspection was held in August 2020 and the bridges are fully open to traffic.

Overview:

As the Driving Forward program was approaching the end of the design and right-of-way acquisition phase and the construction bids continued to come in below estimates, these bridges were added to the program. The main spans over the North Canadian River are 3,100-foot-long twin bridges and the overflow bridges, which are immediately south of the main channel are 2,000-foot-long twin bridges.

The John Kilpatrick Turnpike has seen tremendous traffic growth since the extension of the turnpike was completed in 2001. As traffic continues to grow, the OTA will eventually be looking to expand capacity along this section of the JKT much like the section from Broadway Extension to MacArthur Avenue. With these long bridges already expanded to 6-lanes, it will alleviate some traffic control issues when the mainline is eventually expanded as well as address some ride issues with the bridges that have been evident since their completion in 2001.

Kickapoo Turnpike

- **Project Type:** New construction
- **Project Overview**
 - Location: Eastern Oklahoma County connecting to I-40 on the south and the Turner Turnpike (I-44) on the north
 - Length: Approximately 19 miles
- **Total Project Cost:** \$456.1 million
- **Schedule:** – The construction of the Kickapoo Turnpike is fully completed and open to traffic.

Overview:

This project has been referred to as the Eastern Oklahoma County project in the past. In 2019, it was approved to officially be named the Kickapoo Turnpike. As shown in Exhibit 8, this project provides a connection from Eastern Oklahoma County to vital intersections for travel. The facility offers a safer and more efficient alternative connection between the Turner Turnpike (I-44) and Interstate 40. The route provides a drive-time reduction to access Tulsa from the Oklahoma City Metro and assists in alleviating growing congestion in the Oklahoma City area along the Interstate 35 corridor.

The facility is a four-lane, limited access, urban highway. The new route created a north-south freeway to east of the Oklahoma City Metro that helps alleviate congestion along I-35 from I-240 extending north to the I-40 Crosstown. The facility has interchanges at I-40, SE 29th Street, Reno Avenue, NE 23rd Street (US-62), Britton Road and the Turner Turnpike (I-44). This project coincides with improvements that the Oklahoma Department of Transportation is making along I-40 to the west of the Kickapoo Turnpike which will help alleviate traffic congestion along I-40 leading to the turnpike.

All construction packages for the Kickapoo Turnpike are completed and the entire corridor is open to traffic.

The construction packages for the Kickapoo Turnpike are shown in Exhibit 8.

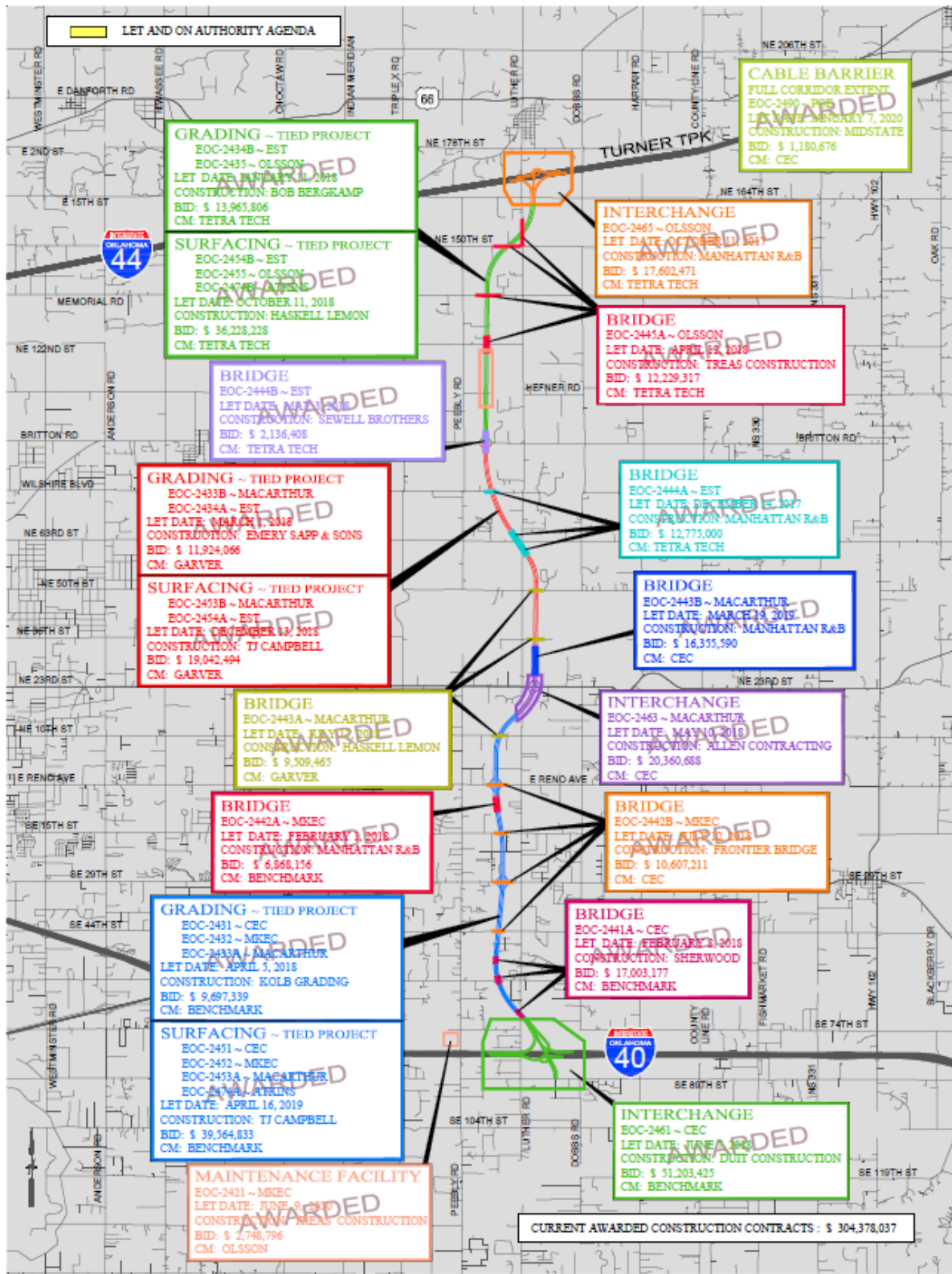


Exhibit 8 – Kickapoo Turnpike Project Status

Driving Forward Program Cost Summary

The table below depicts the current costs for the Driving Forward Program as of October 2021.

As noted above, the projects on the H. E. Bailey and Muskogee Turnpikes are completed. 15 miles of the Turner Turnpike projects are completed and the remaining sections will be in construction in 2021.

The Kickapoo and SW John Kilpatrick Turnpikes are open to traffic.

The current estimate is inclusive of all major aspects of the program. Olsson believes that the estimate contains conservative assumptions for all remaining work to be bid based mainly on the competitive construction bids evident to data. The OTA and its Driving Forward team will continue evaluating strategies to lower the overall program cost while producing a safe and efficient roadway that enhances transportation in Oklahoma over the upcoming months.

Driving Forward Program Estimate as of October 2021

	Engineering & Administration	Right-of-Way	Utility Relocations	Toll Facilities	Construction Inspection	Construction	Total
Driving Forward Program Management	\$ 39,569,554	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,569,554
H. E. Bailey Turnpike Improvements	\$ 3,282,023	\$ -	\$ -	\$ -	\$ 650,185	\$ 33,175,777	\$ 37,107,985
Muskogee Turnpike Improvements	\$ 3,112,449	\$ -	\$ -	\$ -	\$ 1,098,000	\$ 41,573,001	\$ 45,783,450
Turner Turnpike - Pavement	\$ 22,300,000	\$ 24,600,000	\$ 10,400,000	\$ -	\$ 21,200,000	\$ 240,300,000	\$ 318,800,000
Kickapoo Turnpike	\$ 32,400,000	\$ 67,000,000	\$ 21,100,000	\$ 19,500,000	\$ 31,200,000	\$ 284,900,000	\$ 456,100,000
SW Kilpatrick Extension	\$ 16,400,000	\$ 29,300,000	\$ 5,300,000	\$ 10,900,000	\$ 17,500,000	\$ 158,900,000	\$ 238,300,000
JKT Bridges	\$ 2,200,000	\$ -	\$ -	\$ -	\$ 4,700,000	\$ 57,400,000	\$ 64,300,000
Grand Totals	\$ 119,264,026	\$ 120,900,000	\$ 36,800,000	\$ 30,400,000	\$ 76,348,185	\$ 816,248,778	\$ 1,199,960,989
		Cost includes overall program management, design and construction oversight, OTA Consulting Engineer's oversight and audit of the program, utility relocation coordination and right-of-way program management and environmental reconnaissance					
		Denotes projects in which engineering and construction are complete					

Oklahoma Turnpike System Reserve Maintenance Fund

The "Oklahoma Turnpike System Reserve Maintenance Fund" (sometimes called the "Reserve Maintenance Fund") was created pursuant to Section 507 of the 1989 Trust Agreement.

Section 510 of the 1989 Trust Agreement, "Use of Reserve Maintenance Fund" prescribes the use of the Reserve Maintenance monies. The monies held for the credit of the Reserve Maintenance Fund shall be disbursed by the Depository or, in the case of item (e), set aside in reserve, only for the purpose of paying the cost of:

- (a) resurfacing the Oklahoma Turnpike System or any part thereof,
- (b) unusual or extraordinary maintenance or repairs, maintenance or repairs not recurring annually, and renewals and replacements including major items of equipment,
- (c) repairs or replacements resulting from an emergency caused by some extraordinary occurrence so characterized by a certificate signed by Consulting Engineers and filed with the Trustee and accompanied by a certificate, signed by the Chief Executive Officer, stating that the monies in the Revenue Fund and insurance proceeds, if any, available thereof are insufficient to meet such emergency,
- (d) engineering expenses incurred under the provisions of this Section, and
- (e) premiums on purchased insurance carried, or payments to be set aside in reserve for self insurance maintained, under the provisions of the 1989 Trust Agreement.

As a part of the Oklahoma Turnpike Authority's Capital Plan, \$21,933,170 is expected to be deposited to the Reserve Maintenance Fund for proposed Road and Bridge rehabilitation to the existing turnpike system in 2022.

Oklahoma Turnpike System Reserve Maintenance Fund (Continued)

With latest Official Statement projecting the amount to be expended in accordance with the restrictions (a) - (e) (on the previous page) was prepared. The planned roadway and bridge improvements in this budget are to be funded from deposits to the Reserve Maintenance Fund during 2020. The \$21,933,170 is to be deposited during 2022 as required and will be deposited according to the following schedule:

<u>2022 Month</u>	<u>Amount to be Deposited</u>
January	\$ -0-
February	-0-
March	-0-
April	2,437,020
May	2,437,020
June	2,437,020
July	2,437,020
August	2,437,020
September	2,437,020
October	2,437,020
November	2,437,020
December	<u>2,437,010</u>
Total Deposits	\$21,933,170

In addition, the 2022 Reserve Maintenance Budget includes \$31,091,830 for roadway and bridge improvements which will be funded from the Reserve Maintenance Balance.

**Oklahoma Turnpike Authority
2021 Reserve Maintenance Detail**

Engineering and Maintenance

Description	Turnpike	2022 Budget
Concrete Panel Lifting & Replacing	Various Locations	2,000,000
Engineering Consultant	Various Locations	900,000
Maintenance Equipment	Various Locations	2,863,000
Surface Treatment & Re-striping	Various Locations	1,500,000
Bridge and Property Insurance	Various Locations	875,000
Slne Bridge Decks	Various Locations	1,000,000
Digital Message Boards	Various Locations	1,000,000
Cameras	Various Locations	1,000,000
AET Conversion	Cher/Cim/Cr/Bailey/M	30,063,000
Postive Barrier	Cim/IN/	11,824,000
Total RESERVE MAINTENANCE FUND requests		<u>\$ 53,025,000</u>

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Oklahoma Turnpike Authority
2022 Operating and Maintenance Budget
Totals All Divisions

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	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget Change
Authority	5,000	904	5,000	2,571	5,000	0.00%
Executive	4,264,785	3,190,215	3,931,999	3,111,548	4,467,372	13.62%
Maintenance	23,780,948	23,361,498	23,816,968	23,056,863	23,574,120	(1.02%)
Engineering	1,050,315	797,101	1,050,423	827,466	1,238,327	17.89%
Construction	295,148	254,747	309,135	305,357	311,189	0.66%
Toll	37,250,029	29,169,591	36,868,651	23,793,639	29,085,041	(21.11%)
Customer Service	12,257,377	10,458,706	12,404,744	10,079,988	12,886,483	3.88%
Finance & Revenue	733,413	695,125	769,937	818,937	935,031	21.44%
Controller	1,721,616	1,169,555	1,698,707	1,323,770	1,638,221	(3.56%)
ITD	6,782,864	5,316,985	7,360,219	6,124,998	8,629,847	17.25%
Administrative Services	1,482,779	1,263,221	1,469,329	1,362,786	1,533,008	4.33%
Highway Patrol	17,194,321	16,135,231	17,191,624	17,192,821	17,191,624	0.00%
Operation Support	0	0	0	8,927,058	16,406,775	100.00%
Contingencies	2,704,190	0	2,705,662	0	2,984,775	10.32%
TOTAL EXPENSES	\$109,522,785	\$91,812,880	\$109,582,398	\$96,927,804	\$120,886,813	10.32%

POSITIONS CHARGED TO OPERATING

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget Change
Authority	0	0	0	0	0	0.00%
Executive	20	15	18	15	20	11.11%
Maintenance	213	199	212	211	213	0.47%
Engineering	9	7	9	9	10	11.11%
Construction	2	2	2	2	2	0.00%
Toll	282	264	280	273	253	(9.64%)
Customer Service	127	107	127	97	149	17.32%
Finance & Revenue	5	4	5	4	6	20.00%
Controller	15	13	12	13	15	25.00%
ITD	23	16	24	23	30	25.00%
Administrative Services	11	11	11	10	11	0.00%
Highway Patrol	0	0	0	0	0	0.00%
Operation Support	0	0	0	0	17	100.00%
TOTAL POSITIONS	707	638	700	657	726	3.71%

Oklahoma Turnpike Authority

2022 Operating and Maintenance Budget

Totals All Divisions

Division	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget Change
TOTAL OF ALL DIVISIONS						
Personnel Services	47,168,099	39,663,568	46,184,077	41,468,900	48,288,726	4.56%
Contractual Services	51,301,226	43,510,707	52,382,397	48,113,977	61,161,496	16.76%
Commodities Services	9,232,883	9,460,822	9,198,517	8,153,903	9,323,352	1.36%
Contingencies	2,704,190		2,705,662		2,984,775	10.32%
Charged to other Funds	(883,613)	(822,217)	(888,255)	(808,976)	(871,536)	-1.88%
TOTAL	109,522,785	91,812,880	109,582,398	96,927,804	120,886,813	10.32%
AUTHORITY						
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	5,000	904	5,000	2,571	5,000	0.00%
Commodities Services	0	0	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	5,000	904	5,000	2,571	5,000	0.00%
EXECUTIVE						
Personnel Services	2,235,145	1,798,579	1,940,659	1,851,157	1,809,871	-6.74%
Contractual Services	1,971,915	1,311,504	1,933,465	1,206,366	2,592,376	34.08%
Commodities Services	57,725	80,133	57,875	54,025	65,125	12.53%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	4,264,785	3,190,215	3,931,999	3,111,548	4,467,372	13.62%
MAINTENANCE						
Personnel Services	14,795,724	13,679,051	14,791,530	14,190,366	14,393,932	-2.69%
Contractual Services	5,533,684	4,426,989	5,573,898	5,175,882	5,653,948	1.44%
Commodities Services	3,451,540	5,255,458	3,451,540	3,690,615	3,526,240	2.16%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	23,780,948	23,361,498	23,816,968	23,056,863	23,574,120	-1.02%

Oklahoma Turnpike Authority

2022 Operating and Maintenance Budget

Totals All Divisions

Division	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget Change
ENGINEERING						
Personnel Services	934,565	707,464	945,323	740,866	1,135,677	20.14%
Contractual Services	111,050	84,317	100,400	85,980	98,750	-1.64%
Commodities Services	4,700	5,321	4,700	620	3,900	-17.02%
Contingencies						
Charged to other Funds						
TOTAL	1,050,315	797,101	1,050,423	827,466	1,238,327	17.89%
CONSTRUCTION						
Personnel Services	589,248	578,027	603,292	604,966	602,785	-0.08%
Contractual Services	11,250	1,306	11,250	1,290	11,850	5.33%
Commodities Services	58,500	0	58,500	9,956	57,500	-1.71%
Contingencies						
Charged to other Funds	(363,850)	(324,586)	(363,907)	(310,854)	(360,946)	0.00%
TOTAL	295,148	254,747	309,135	305,357	311,189	0.66%
TOLL OPERATIONS						
Personnel Services	16,018,150	13,410,066	14,825,060	12,670,055	14,805,207	-0.13%
Contractual Services	20,744,474	15,465,508	21,604,330	10,691,234	13,852,321	-35.88%
Commodities Services	487,405	294,018	439,262	432,349	427,513	-2.67%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	37,250,029	29,169,591	36,868,652	23,793,639	29,085,041	-21.11%
Customer Service						
Personnel Services	6,707,889	5,043,668	7,094,542	5,967,668	7,671,802	8.14%
Contractual Services	2,168,725	2,480,743	1,885,936	1,885,936	1,790,415	-5.06%
Commodities Services	3,380,763	2,934,295	3,424,266	2,226,384	3,424,266	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	12,257,377	10,458,706	12,404,744	10,079,988	12,886,483	3.88%

Oklahoma Turnpike Authority

2022 Operating and Maintenance Budget

Totals All Divisions

Division	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget Change
FINANCE AND REVENUE						
Personnel Services	474,198	434,990	519,543	569,122	645,016	24.15%
Contractual Services	259,215	260,082	250,394	249,815	290,015	15.82%
Commodities Services	0	53	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	733,413	695,125	769,937	818,937	935,031	21.44%
CONTROLLER						
Personnel Services	1,657,528	1,143,437	1,638,481	1,004,743	1,674,657	2.21%
Contractual Services	216,685	168,341	217,110	458,424	106,635	-50.88%
Commodities Services	7,000	1,173	7,000	4,550	6,400	-8.57%
Contingencies						0.00%
Charged to other Funds	(159,597)	(143,396)	(163,885)	(143,947)	(149,472)	-8.79%
TOTAL	1,721,616	1,169,555	1,698,706	1,323,770	1,638,221	-3.56%
ITD						
Personnel Services	2,733,503	1,921,726	2,790,348	2,332,656	3,306,700	18.50%
Contractual Services	4,157,102	3,548,550	4,687,785	3,918,188	5,396,307	15.11%
Commodities Services	252,425	200,943	242,549	228,329	287,958	18.72%
Contingencies						0.00%
Charged to other Funds	(360,166)	(354,235)	(360,463)	(354,175)	(361,118)	0.18%
TOTAL	6,782,864	5,316,985	7,360,219	6,124,998	8,629,847	17.25%
ADMINISTRATIVE SERVICES						
Personnel Services	1,022,149	946,560	1,035,299	953,706	1,106,728	6.90%
Contractual Services	322,080	231,746	315,480	306,380	318,180	0.86%
Commodities Services	138,550	84,915	118,550	102,700	108,100	-8.81%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	1,482,779	1,263,221	1,469,329	1,362,786	1,533,008	4.33%

Oklahoma Turnpike Authority

2022 Operating and Maintenance Budget

Totals All Divisions

Division	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget Change
HIGHWAY PATROL						
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	15,800,046	15,530,718	15,797,349	15,798,546	15,797,349	0.00%
Commodities Services	1,394,275	604,513	1,394,275	1,394,275	1,394,275	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	17,194,321	16,135,231	17,191,624	17,192,821	17,191,624	0.00%
Operational Support						
Personnel Services	0	0	0	583,593	1,136,350	0.00%
Contractual Services	0	0	0	8,333,365	15,248,350	0.00%
Commodities Services	0	0	0	10,100	22,075	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	0	0	0	8,927,058	16,406,775	100.00%

Oklahoma Turnpike Authority

2022 Operating and Maintenance Budget Detail

Totals All Divisions

		2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
	Personnel Services	47,168,099	40,213,114	46,184,077	41,468,901	48,288,726	4.56%
	Contractual Services	51,331,226	44,415,904	52,382,397	48,113,976	61,161,496	16.76%
	Commodities	9,232,883	8,006,079	9,198,518	8,153,903	9,323,352	1.36%
	Contingencies	2,704,190	0	2,705,662	0	2,984,775	10.32%
	Charged to Other Funds	(883,613)	(822,217)	(888,255)	(808,976)	(871,536)	-1.88%
	Total Expenses	\$ 109,552,785	\$ 91,812,880	\$ 109,582,398	\$ 96,927,804	\$ 120,886,813	10.316%
Positions		715.0	644.0	709.0	657.0	726.0	2.40%
Positions charged to other funds		8.0	8.0	9.0	8.0	9.0	0.00%
Total positions charged to Oper.		707.0	636.0	700.0	649.0	717.0	2.43%
PERSONNEL SERVICES (100-199)							
101	Regular Full-time Salaries	24,908,297	22,239,992	24,246,658	21,150,076	24,811,466	2.33%
103	Seasonal Full-time Salaries	0	0	0	0	0	0.00%
104	Seasonal Part-time Salaries	0	0	0	0	0	0.00%
105	Regular Overtime Salaries	469,004	395,196	448,331	423,055	385,238	-14.07%
106	Holiday Overtime Salaries	206,824	140,700	173,537	134,135	134,135	-22.71%
107	Shift Differential Salaries	252,120	143,230	211,200	159,720	161,040	-23.75%
108	On-Call Salaries	136,920	136,200	136,200	136,140	136,140	-0.04%
109	Longevity	631,124	513,507	598,646	518,314	573,906	-4.13%
111	Certification Incentives	463,060	467,812	508,537	500,377	500,377	-1.60%
112	Safety Incentives	0	0	0	0	0	0.00%
113	Merit Bonuses	0	0	0	0	0	0.00%
115	Vehicle Maintenance Transfer	0	0	0	0	0	0.00%
116	Hazardous Weather Pay	23,810	22,820	22,522	22,522	22,522	0.00%
119	Temporary Personnel Services	4,967,082	4,088,417	5,333,724	5,409,895	6,796,731	27.43%
120	Defined Contribution Plan Match	0	0	0	0	0	0.00%
121	FICA	2,015,301	1,737,214	1,975,732	1,732,853	2,011,534	1.81%
122	Retirement	4,234,118	3,677,682	4,169,222	3,692,534	4,287,614	2.84%
123	Health Benefits	8,039,398	5,855,584	7,517,158	6,856,282	7,642,722	1.67%
124	Workers Compensation	491,918	507,163	514,446	481,863	496,614	-3.47%
125	Unemployment	6,015	5,555	5,645	5,192	6,020	6.64%
126	Deferred Comp. Matching	193,474	172,840	183,266	166,520	192,357	4.96%
127	Payroll Processing Fee	36,390	44,740	45,540	31,962	36,860	-19.06%
128	Pathfinder Admin Fees	144	930	289	197	1,000	246.02%
130	Payroll Reclass for GASB 51				0	0	
131	Merit System Charge	91,100	50,210	85,425	31,965	64,650	-24.32%
141	Educational Benefits	2,000	9,500	8,000	15,300	27,800	247.50%
151	Other Employee Benefits	0.00	3,822.82	0.00	0.00	0.00	0.00%
Total Personnel Services		47,168,099	40,213,114	46,184,077	41,468,901	48,288,726	4.56%
CONTRACTUAL SERVICES (200-299)							
201	Postage	2,610,750.00	2,496,412.00	3,515,692.00	2,483,100.00	7,031,150.00	99.99%
202	Freight & Shipping	17,139.00	10,770.00	18,000.00	17,695.00	18,000.00	0.00%
203	Telecommunications	1,435,900.00	1,096,127.00	1,393,601.00	1,373,335.70	1,333,003.00	-4.35%
204	Printing	367,033.00	372,093.98	609,708.00	384,982.00	1,235,000.00	102.56%
205	Advertising & Marketing	289,000.00	254,571.00	259,800.00	257,541.00	310,600.00	19.55%
206	Cellular Telecommunications	185,000.00	202,572.00	222,364.00	315,455.00	259,512.00	16.71%
207	Radar Telecommunications	34,000.00	34,000.00	34,000.00	34,000.00	34,000.00	0.00%
208	Cable Service	22,885.00	17,996.00	14,385.00	33,489.00	22,888.00	59.11%
210	Municipal Ambulance Service	1,500.00	1,616.00	1,500.00	1,500.00	1,500.00	0.00%
211	Water & Sewer	90,594.00	77,614.00	81,868.00	81,889.00	81,768.00	-0.12%
212	Natural & Propane Gas	277,562.00	200,084.00	275,742.00	208,502.00	274,942.00	-0.29%
213	Electricity	1,868,053.00	1,329,923.00	1,470,203.00	1,409,948.00	1,397,793.00	-4.93%
214	Solid Waste Disposal	469,739.00	185,594.00	464,389.00	381,593.00	460,389.00	-0.86%
214-1	Litter Removal	86,910.00	120,000.00	140,124.00	92,870.00	140,124.00	0.00%
216	Pest Control Services	15,389.00	12,539.00	12,349.00	15,801.00	13,365.00	8.23%
217	Alarm Monitoring Services-Security	41,986.00	31,930.40	34,132.00	38,277.00	34,132.00	0.00%

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
	221	Training & Education	218,320.00	87,482.00	198,350.00	105,851.00	232,984.00	17.46%
	221-1	Training & Educ. Mileage Reimb.	12,974.00	6,077.00	9,217.00	8,856.00	8,856.00	-3.92%
	221-2	Training & Education Travel Exp.	101,705.00	3,312.00	49,525.00	12,131.00	50,485.00	1.94%
	222	Business Expense	34,360.00	3,922.91	39,957.00	32,495.32	44,157.00	10.51%
	222-1	Business/Travel Mileage Reimb.	30,690.00	3,379.00	24,549.00	24,149.00	24,549.00	0.00%
	222-2	Business Travel Expense	62,750.00	18,779.00	44,550.00	10,436.00	45,250.00	1.57%
	223	Prof. Organization Memberships	119,060.00	94,436.00	120,485.00	118,059.00	121,635.00	0.95%
	224	Publications & Subscriptions	10,045.00	8,188.00	18,539.00	7,957.00	8,915.00	-51.91%
	227	Software Renewal & Subscriptions	1,382,654.00	1,267,949.00	1,861,396.00	1,441,966.00	2,530,769.00	35.96%
	231	Equipment Rental	190,962.00	238,296.00	162,213.00	303,080.95	189,229.00	16.65%
	232	Building & Real Estate Rental	350,567.00	226,733.00	342,139.00	187,169.00	291,148.00	-14.90%
	233	Building & Maintenance Services	63,738.00	47,008.50	39,738.00	30,755.00	39,738.00	0.00%
	234	Sweeping Services	574,956.00	515,427.00	574,956.00	557,692.00	574,956.00	0.00%
	235	Mowing Services	2,209,543.00	1,977,365.00	2,209,543.00	2,047,250.00	2,209,543.00	0.00%
	236	Snow & Ice Removal Services	463,478.00	249,317.00	463,478.00	162,800.00	463,478.00	0.00%
	237	Signing Services	146,919.00	77,462.00	146,919.00	76,573.00	146,919.00	0.00%
	240	Government Permits & Licenses	4,817.00	5,554.00	4,617.00	7,836.00	4,682.00	1.41%
	241	Property Taxes	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
	242	Environmental Permit Expense	85,000.00	80,000.00	85,000.00	82,000.00	85,000.00	0.00%
	251	Legal Services	193,500.00	128,733.00	193,500.00	31,000.00	193,500.00	0.00%
	253	Armor Car Services	1,778,209.64	1,793,820.64	1,895,871.00	1,778,209.64	1,698,177.58	-10.43%
	254	Medical Services	27,652.00	16,286.00	17,649.00	12,149.50	14,544.00	-17.59%
	255	Paying Agent Services	119,215.00	119,215.00	115,244.00	119,215.00	150,715.00	30.78%
	256	Banking & Financial Services	5,571,072.00	343,805.00	554,517.00	316,800.00	231,000.00	-58.34%
	256-1	Credit Card Finance Charges	1,523,011.00	4,070,412.54	6,449,561.00	5,472,700.00	7,572,547.00	17.41%
	257	Trustee Services	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	0.00%
	258	Data Processing Services	2,500.00	0.00	1,000.00	0.00	500.00	-50.00%
	259	Data Processing Software License	75,000.00	39,360.00	50,000.00	400.00	5,000.00	-90.00%
	260	Legal Settlements	0.00	0.00	0.00	0.00	0.00	0.00%
	261	Auditing & Accounting Services	225,000.00	139,750.00	175,714.00	138,690.00	205,714.00	17.07%
	261-912	Auditing Services for Internal Auditin	0.00	0.00	10,000.00	0.00	0.00	-100.00%
	262	Public Safety Services	36,085.00	31,085.00	31,085.00	31,085.00	31,085.00	0.00%
	262-001	Public Safety Services - Fire Calls	0.00	2,550.00	2,300.00	5,000.00	2,300.00	0.00%
	263	Other Professional Services	1,244,181.00	645,746.00	1,360,720.00	1,035,842.00	295,588.00	-78.28%
	263	Other Professional Services - s	0.00	0.00	0.00	0.00	1,604,863.00	100.00%
	264	PIKEPASS Center Personnel Cost	0.00	0.00	0.00	0.00	0.00	0.00%
	265	Highway Patrol Personnel Costs	14,878,854.00	14,848,857.00	14,848,857.00	14,848,854.00	14,848,857.00	0.00%
	265-217	Highway Patrol - Flight Hours	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%
	267-1	OOS Tag Processing Fee-NTTA	0.00	0.00	0.00	0.00	0.00	0.00%
	267-2	OOS Tag Processing Fee-KTA	0.00	0.00	0.00	0.00	0.00	0.00%
	268	PIKEPASS Tag Agency Fees	263,580.00	217,565.00	263,580.00	263,580.00	276,759.00	5.00%
	270	Other Maintenance Services	777,503.00	696,405.75	267,696.00	719,295.00	900,444.00	236.37%
	270-287	Other Maintenance-Vehicles	0.00	0.00	0.00	0.00	0.00	0.00%
	271	Road Maintenance Services	333,200.00	162,974.00	333,100.00	523,685.00	368,000.00	10.48%
	271-1	Striping Services	0.00	0.00	0.00	0.00	0.00	0.00%
	271-2	Concrete Panel Lifting	0.00	0.00	0.00	500.00	500.00	100.00%
	272	Equipment Repair Services	132,733.00	205,102.00	109,300.00	185,690.00	139,100.00	27.26%
	273	Custodial Maintenance	78,314.00	83,831.00	69,314.00	95,314.00	85,314.00	23.08%
	274	Landscaping Maintenance	27,600.00	27,600.00	467,600.00	27,600.00	27,600.00	-94.10%
	275	Auto. Vehicle Id. Maint.	4,200,777.98	4,200,778.00	4,356,314.00	4,356,314.00	4,943,544.89	13.48%
	277	Auto. Vehicle Classification System	0.00	0.00	9,000.00	0.00	0.00	-100.00%
	278	Camera Surveillance Syst. Maint.	12,000.00	0.00	112,828.00	110,376.00	126,711.00	12.30%
	279	Other Toll Collection Equipment	29,142.05	32,643.00	32,596.00	32,596.00	49,904.85	53.10%
	280	Automatic Coin Machine Maint.	1,674,853.86	1,674,854.00	1,741,092.00	1,703,036.00	1,354,417.88	-22.21%
	281	Write Off Bad Debts	0.00	0.00	0.00	0.00	0.00	0.00%
	282	Write Off NSF & Other Items	0.00	0.00	0.00	0.00	0.00	0.00%
	284	Equipment Replacement	150,000.00	150,000.00	150,000.00	155,000.00	155,000.00	3.33%
	286	Laundry Services	3,494.00	9,867.00	2,050.00	5,850.00	7,436.00	262.73%
	287	Other Contractual Services	1,600,977.37	1,211,073.00	1,607,766.00	1,571,346.00	3,950,416.15	145.71%

			2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
	287-217	Other Contractual - Security Services	375,000.00	375,000.00	375,000.00	375,000.00	375,000.00	0.00%
	288-6	HCTRA OOS Tag Processing Fee	53,432.00	47,110.00	53,132.00	53,132.00	53,132.00	0.00%
	288-3	TXDOT OOS Tag Processing Fee	48,767.00	59,710.00	48,767.00	48,767.00	48,767.00	0.00%
	288-1	NTTA IOP Processing Expense	474,908.00	336,357.00	474,908.00	474,908.00	474,908.00	0.00%
	288-2	KTA IOP Processing Expense	343,340.00	256,896.00	343,340.00	343,340.00	343,340.00	0.00%
	289	Inmate Services Prisoner Portion	4,000.00	16,946.00	4,000.00	0.00	4,000.00	0.00%
	291	Tort Liability Insurance	44,000.00	44,000.00	44,000.00	44,000.00	44,000.00	0.00%
	292	Property Insurance	3,530.00	3,530.00	3,530.00	3,530.00	3,530.00	0.00%
	293	Auto Liability Insurance	82,700.00	82,700.00	40,000.00	82,700.00	82,700.00	106.75%
	294	Other Insurance	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	0.00%
	295	Tort Liability Losses	0.00	0.00	0.00	0.00	0.00	0.00%
	296	Property Losses	0.00	(80,304.00)	0.00	0.00	0.00	0.00%
	298	Other Losses	0.00	0.00	0.00	0.00	0.00	0.00%
	299	Contractual Contingencies	0.00	0.00	0.00	0.00	0.00	0.00%
	TOTAL CONTRACTUAL SERVICES		51,331,226	44,415,904	52,382,397	48,113,976	61,161,496	16.76%
	COMMODITIES (300-399)							
	301	Office Supplies	116,162.00	76,371.00	96,089.00	96,664.00	102,062.00	6.22%
	302	Data Processing Supplies	64,536.00	85,497.00	80,909.00	73,147.00	59,582.00	-26.36%
	303	Noncapitalizable Data Proc. Equip.	115,000.00	101,616.00	123,000.00	63,315.00	125,000.00	1.63%
	305	Noncapitalizable Office Equip.	42,867.00	13,362.00	34,250.00	26,750.00	29,750.00	-13.14%
	306	Noncapitalizable Office Furniture	78,300.00	35,550.13	41,777.00	36,940.00	49,000.00	17.29%
	307	Noncapitalizable Radio & Commun. Equip.	9,500.00	4,391.00	5,855.00	45,349.00	53,638.00	816.11%
	308	Noncapitalizable Building Improvements	27,000.00	7,214.00	26,000.00	24,000.00	26,000.00	0.00%
	309	Noncapitalizable Signs & Road Striping	67,797.00	68,748.00	67,799.00	97,150.00	61,950.00	-8.63%
	311	Mobile Equip Supplies & Parts	280,523.00	378,532.00	274,523.00	388,605.00	289,023.00	5.28%
	312	Fuel & Gasoline	2,526,092.00	2,087,927.00	2,476,092.00	2,091,977.00	2,526,092.00	2.02%
	314	Machinery Supplies & Parts	285,500.00	299,702.00	290,362.00	317,829.00	304,750.00	4.96%
	315	Noncapitalizable Machinery	4,000.00	16,620.00	53,915.00	1,391.00	2,500.00	-95.36%
	316	Screws and Bolts	9,750.00	15,500.00	9,750.00	7,989.00	10,300.00	5.64%
	317	Roadway Lighting	130,600.00	189,559.00	130,600.00	170,079.00	134,600.00	3.06%
	318	Welding Supplies	9,500.00	8,224.00	9,500.00	6,467.00	10,000.00	5.26%
	319	Traffic Control & Safety Supplies	101,997.00	316,768.00	101,892.00	330,665.00	105,763.00	3.80%
	320	Ice & Snow Control Supplies	628,000.00	814,335.00	628,000.00	640,000.00	650,000.00	3.50%
	321	Fertilizer & Nursery Supplies	6,000.00	3,541.00	5,808.00	3,266.00	6,720.00	15.70%
	322	Trees & Plants	8,230.00	5,094.00	7,831.00	5,249.00	8,329.00	6.36%
	323	Insecticides & Herbicides	92,400.00	73,835.00	92,900.00	78,643.00	96,900.00	4.31%
	324	Building Maintenance Supplies	53,071.00	67,329.00	51,071.00	52,250.00	50,900.00	-0.33%
	325	Signing Supplies	42,700.00	31,645.00	42,700.00	46,266.00	42,700.00	0.00%
	326	Painting Supplies	40,358.00	37,973.00	40,359.00	25,008.00	42,200.00	4.56%
	327	Asphalt & Concrete Supplies	314,000.00	213,415.00	314,000.00	317,760.00	316,000.00	0.64%
	328	Fencing Supplies	27,300.00	12,832.00	27,300.00	17,987.00	27,300.00	0.00%
	329	Other Road Maint. Supplies	63,000.00	99,975.00	63,000.00	165,516.00	63,000.00	0.00%
	330	Other Maintenance Supplies	26,500.00	20,909.00	26,500.00	20,365.00	28,000.00	5.66%
	331	Small Tools & Equipment	41,703.00	61,223.00	42,890.00	92,141.00	52,801.00	23.11%
	332	Uniforms	102,697.00	87,126.00	96,101.00	93,089.00	98,164.00	2.15%
	333	Engineering Supplies	100.00	0.00	1,100.00	7,000.00	7,100.00	545.45%
	334	Safety & Medical Supplies	61,028.00	107,158.74	77,586.00	117,946.00	70,736.00	-8.83%
	335	Toll Booth Supplies	62,378.00	62,378.00	61,207.00	61,207.00	57,456.00	-6.13%
	336	Drainage & Culverts	45,200.00	62,608.00	45,200.00	66,330.00	45,200.00	0.00%
	337	ATM Tickets	18,000.00	18,000.00	18,000.00	18,000.00	18,000.00	0.00%
	338	Noncapitalizable Toll Coll. & Auditing Equip.	0.00	0.00	0.00	0.00	0.00	0.00%
	339	Pikepass Sticker Tags	3,156,484.00	2,100,000.00	3,200,000.00	2,000,000.00	3,200,000.00	0.00%
	341	Other Commodities & Supplies	239,145.00	170,768.47	201,680.00	223,135.00	212,964.00	5.60%
	342	Coffee Expense (Reimbursement)	2,225.00	617.15	2,225.00	2,225.00	2,225.00	0.00%
	343	Employee Incentive Awards	98,698.00	26,738.00	91,627.00	86,918.00	102,627.00	12.01%
	343-2	Employee Incentive Awards-Food, Catering	39,380.00	21,584.00	41,345.00	35,865.00	41,545.00	0.48%
	343-3	Employee Incentive Awards-Gift cards, Baskets, etc	113,495.00	97,864.00	105,264.00	96,164.00	100,164.00	-4.84%
	344	Bottled Drinking Water	19,799.00	22,297.00	18,027.00	18,027.00	18,027.00	0.00%
	345	Cleaning & Janitorial Supplies	61,868.00	81,252.76	74,484.00	85,229.00	74,284.00	-0.27%

		2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
	TOTAL COMMODITIES	9,232,883	8,006,079	9,198,518	8,153,903	9,323,352	1.36%
	765 Office Eupipment		0	0	0	0	0.00%
	CONTINGENCIES	2,704,190		2,705,662		2,984,775	10.32%
	TOTAL O & M EXPENSES	110,436,398	92,635,097	110,470,654	97,736,780	121,758,349	10.22%
	Amount Charged to Other Funds	(883,613)	(822,217)	(888,255)	(808,976)	(871,536)	-1.88%
	TOTAL EXPENSES	\$ 109,552,785	\$ 91,812,880	\$ 109,582,398	\$ 96,927,804	\$ 120,886,813	10.316%

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AUTHORITY DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Authority Division

Division Goals

To provide executive leadership in policy establishment and administrative review.

Division Responsibilities

The Authority consists of the Governor (member ex-Officio) and six members serving without pay for eight-year terms from districts established in the State statute. They have full control over all turnpike operations; however the OTA must operate in strict compliance with the trust agreement which defines the operating procedures to be followed. The Authority is responsible for establishing all policies which are implemented by the Executive Director through the administrative staff.

Service Levels

Provides administrative review of operations and establishment of policies.

2021 Annual Budget - Major Budgetary Issues

There is no change in the budget for this division.

Oklahoma Turnpike Authority
Authority
All Branches

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	5,000	904	5,000	2571	5,000	0.00%
Commodities Services	0	0	0	0	0	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	5,000	904	5,000	2571	5,000	0.00%

Personnel Services (100 - 199)

Total Personnel Services	0	0	0	0	0	0.00%
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Contractual Services (200 - 299)

204	000	Printing	0	62	0	0	0	0.00%
222	000	Business Expense	5,000	0	5,000	2571	5,000	0.00%
222	100	Business & Travel-Mileage Reimbursement	0	842	0	0	0	0.00%
222	200	Business Travel Expense	0	0	0	0	0	0.00%
		Total Contractual Services	5,000	904	5,000	2571	5,000	0.00%
		Total O & M Expenses	5,000	904	5,000	0	5,000	0.00%
		Total Charged to Other Funds					0	
		Total Expenses	5,000	904	5,000	0	5,000	0.00%

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EXECUTIVE DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Executive Division

Description of Division

Serves as a liaison between the legislature, the Authority and Administration and facilitates the development of priorities and goals for divisions and coordinates the accomplishment of those goals.

Division Responsibilities

The Executive Division consists of ten branches: Administration, Maintenance, Engineering & Construction, Toll & Customer Service Operations, Finance & Administration, Media & Community Relations, General Counsel, Asset Management, Concession Administration, Secretary of Transportation, Chief Security, and Internal Audit. Their responsibilities are as follows:

Administration: The Executive Director and the Deputy Director facilitates the development of policies which will provide assurances to bondholders, convenience to patrons, and efficiency of operations.

Maintenance, Engineering & Construction: The Assistant Executive Director of Maintenance, Engineering & Construction oversees the Construction, Engineering and Maintenance Divisions.

Toll and PIKEPASS Operations: The Assistant Executive Director of Toll and PIKEPASS Operations oversees the Toll Operations Division and PIKEPASS Operations Division.

Finance and Administration Branch: The Assistant Executive Director of Finance and Administration oversees the Finance Division, the Controller Division, the Administrative Services Division and the Information Technology Division.

Media & Community Relations: The Media and Community Relations Branch works in an effort to improve customer and public opinions about the Oklahoma Turnpike Authority. This branch is responsible for providing information to the general public and handles the growing public relations needs for the organization. The Director of Communications and Facilities works closely with the Oklahoma Department of Transportation's Public Affairs office along with making contact with the media and local press, the branch manager also serves as the Authority's liaison with the Oklahoma Highway Patrol.

Internal Audit: The Internal Audit Branch is responsible for conducting audit activities of the OTA. This includes both the internal audit and external audit functions. This function evaluates the effectiveness of the organization's system of internal controls and the efficiency of the organization's processes. Internal Audit develops an audit plan addressing the areas of risk and concern within the organization.

Asset Management: The Asset Management branch coordinates and assists all divisions in the purchasing process in order to remain compliant with applicable OTA

policies and state laws while keeping the process as efficient as possible. The branch oversees the maintenance of the OTA headquarters building. Additionally, this branch manages the work performed at OTA headquarters by outside contractors, including janitorial services, landscaping maintenance services, off-site storage, heating, air conditioning, electrical and plumbing repairs.

Concession Administration: This branch is responsible for administering the concession contracts with three vendors at various locations.

Chief Security Branch: This branch is charged with Cybersecurity and Incident Response, Internal Audit and Review for compliance and risk, Internal investigations for potential information and cyber security related events along with internal OTA information security, compliance and awareness training programs. This branch also does executive level reporting and collaboration on cyber risk, information security risk, program risk and current control effectiveness to reduce risk.

Chief of Innovation: This branch is charged with overseeing and implementing changes in approaches, methods, and processes to enhance competitiveness and improve organizational efficiencies. They identify, strategize, develop, and drive transformative initiatives and champion the role of innovation by aligning overall business strategy with innovative practices.

General Counsel: The General Counsel is responsible for acting as legal advisor to the Authority, the Managing Director and division administrators in relation to their duties. The General Counsel attends meetings of the Authority, reviews all agenda items for legality and form, reviews all contracts, and financing for all bond funded expenditures.

Secretary of Transportation: The Secretary of Transportation provides executive coordination in policy establishment and administrative review of the Oklahoma Department of Transportation, the Oklahoma Turnpike Authority, the Aeronautics Commission, and the Waterways Advisory Board. The Secretary is appointed by the Governor of the State of Oklahoma and serves as a cabinet member. The Secretary of Transportation serves as a liaison between the Governor and the appointed commissioners or members of each organization. This branch serves as a cost center for the Oklahoma Turnpike Authority's share of the related expenses.

2022 Annual Budget - Major Budgetary Issues

The Executive Division increased from \$3,931,999 in 2021 to \$4,431,442 in 2022, a significant decrease of 12.70%. This increase is primarily due to cybersecurity cost and the newly developed branch, Chief of Innovation.

Oklahoma Turnpike Authority

Executive

All Branches

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	2,235,145	1,798,579	1,940,661	1,851,158	1,809,871	-6.74%
Contractual Services	1,971,915	1,311,504	1,933,465	1,206,365	2,592,376	34.08%
Commodities Services	57,725	80,133	57,875	54,025	65,125	12.53%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	4,264,785	3,190,215	3,932,001	3,111,548	4,467,372	13.62%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	1,540,540	1,236,234	1,334,940	1,256,914	1,220,400	-8.58%
109	000	Longevity	32,102	29,452	31,714	30,214	29,140	-8.12%
120	000	Defined Contribution Plan Match	0	10,983	0	0	0	0.00%
121	000	FICA	116,463	96,254	100,672	96,581	93,690	-6.94%
122	000	Retirement	251,729	197,383	213,078	212,376	206,174	-3.24%
123	000	Health Benefits	277,733	215,438	245,231	241,545	246,898	0.68%
124	000	Workers Compensation	6,107	6,134	5,233	4,915	4,955	-5.31%
125	000	Unemployment	155	0	145	150	150	3.45%
126	000	Deferred Compensation Matching	6,221	3,365	5,583	5,104	5,104	-8.58%
127	000	OSF Payroll Transaction Processing Fee	1,170	1,239	1,440	960	960	-33.33%
128	000	Pathfinder Admin Fees	0	47	0	0	0	0.00%
131	000	Merit System Charge	2,925	2,049	2,625	2,400	2,400	-8.57%
		Total Personnel Services	2,235,145	1,798,579	1,940,661	1,851,158	1,809,871	-6.74%

Contractual Services (200 - 299)

201	000	Postage	125	0	100	100	100	0.00%
204	000	Printing	100	166	100	100	1,100	1000.00%
205	000	Advertising & Marketing	250,000	41,386	250,000	250,000	300,000	20.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
211	000	Water & Sewer	12,000	(20,883)	12,000	12,000	12,000	0.00%
212	000	Natural & Propane Gas	5,700	389	5,700	5,700	5,700	0.00%
213	000	Electricity	130,000	74,033	130,000	130,000	130,000	0.00%
214	000	Solid Waste Disposal	4,250	0	4,250	4,250	4,250	0.00%
216	000	Pest Control Services	1,500	2,400	1,500	1,500	1,500	0.00%
217	000	Alarm Monitoring Services	1,780	397	1,780	1,780	1,780	0.00%
221	000	Training & Education	29,300	29	28,050	5,400	39,350	40.29%
221	100	Training & Education-Mileage Reimbursement	0	0	0	0	0	0.00%
221	200	Training & Education Travel Expense	17,125	29	8,000	2,500	8,000	0.00%
222	000	Business Expense	4,600	1,392	4,400	3,000	3,900	-11.36%
222	100	Business & Travel-Mileage Reimbursement	200	267	0	0	0	0.00%
222	200	Business Travel Expense	29,400	562	13,950	5,000	15,450	10.75%
223	000	Professional Organization Memberships	66,700	67,734	66,250	65,545	66,800	0.83%
224	000	Publications & Subscriptions	6,800	3,239	16,050	6,050	5,550	-65.42%
227	000	Annual Software Renewal & Subscriptions	0	0	0	0	0	0.00%
231	000	Equipment Rental	0	840	0	0	0	0.00%
233	000	Building maintenance services	0	6,247	0	0	0	0.00%
236	000	Snow and ice removal services	2,500	860	2,500	2,500	2,500	0.00%
240	000	Government permits and Licenses	285	87	285	200	250	-12.28%
241	000	Property Taxes	6,000	(7,194)	6,000	6,000	6,000	0.00%
251	000	Legal Services	163,500	101,155	163,500	1,000	163,500	0.00%
256	000	Banking & Financial Services	0	100	0	0	0	0.00%
256	100	Credit Card Service Fees	0	935	0	0	600	100.00%
259	000	Data Processing Software License	0	0	0	0	0	0.00%
260	000	Legal Settlements	0	0	0	0	0	0.00%
261	000	Auditing & Accounting Services	225,000	159,750	140,000	138,690	170,000	21.43%
261	912	Auditing Services for Internal Auditing	0	11,000	10,000	0	0	-100.00%
263	000	Other Professional Services	475,000	360,639	529,000	25,000	125,000	-76.37%
263	119	Other Professional Services - staff aug	0	0	0	0	988,996	0.00%
270	000	Other Maintenance	45,000	44,598	45,000	45,000	45,000	0.00%
273	000	Custodial Maintenance	32,500	31,564	32,500	32,500	32,500	0.00%
274	000	Landscaping Maintenance	27,600	18,260	27,600	27,600	27,600	0.00%
278	000	Camera Surveillance System Maintenance	0	0	0	0	0	0.00%
287	000	Other Contractual Services	57,950	13,583	57,950	57,950	57,950	0.00%
287	217	Other Contractual - Security Services	375,000	397,939	375,000	375,000	375,000	0.00%
292	000	Property Insurance	2,000	0	2,000	2,000	2,000	0.00%
		Total Contractual Services	1,971,915	1,311,504	1,933,465	1,206,365	2,592,376	34.08%

Oklahoma Turnpike Authority

Executive

All Branches

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Commodities Services (300 - 399)								
301	000	Office Supplies	400	144	550	0	550	0.00%
303	000	Noncapitalizable Data Processing Equip.	0	0	0	0	0	0.00%
305	000	Noncapitalizable Office Equipment	6,500	0	6,500	5,000	5,000	-23.08%
306	000	Noncapitalizable Office Furniture	14,000	39,643	14,000	12,500	15,500	10.71%
308	000	Noncapitalizable Building Improvements	10,000	0	10,000	10,000	10,000	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	0	0	0	0	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	0	0	0	0	0	0.00%
312	000	Fuel & Gasoline	0	0	0	0	0	0.00%
314	000	Machinery Supplies & Parts	0	0	0	0	0	0.00%
323	000	Insecticides & herbicides	0	0	0	0	0	0.00%
324	000	Building Maintenance Supplies	4,500	1,300	4,500	4,500	4,500	0.00%
325	000	Signing Supplies	0	20	0	0	0	0.00%
326	000	Painting Supplies	0	0	0	0	0	0.00%
331	000	Small Tools & Equipment	0	169	0	0	0	0.00%
332	000	Uniforms	500	150	500	200	1,750	250.00%
334	000	Safety & Medical Supplies	0	8,074	0	0	0	0.00%
341	000	Other Commodities & Supplies	9,500	22,701	9,500	9,500	10,500	10.53%
342	000	Coffee Expense (Reimbursement)	2,225	1,635	2,225	2,225	2,225	0.00%
343	000	Employee Recog/Safety Incentive Awards	50	(850)	50	50	5,050	10000.00%
343	200	Employee Recog/Safety Incentive Awards	6,500	1,247	6,500	6,500	6,500	0.00%
343	300	Employee Recog/Safety Incentive Awards	3,500	4,830	3,500	3,500	3,500	0.00%
344	000	Bottled drinking water	50	0	50	50	50	0.00%
345	000	Cleaning and janitorial supplies	0	1,071	0	0	0	0.00%
Total Commodities Services			57,725	80,133	57,875	54,025	65,125	12.53%
Total O & M Expenses			4,264,785	3,190,215	3,932,001	3,111,548	4,467,372	13.62%
Total Changed to Other Funds			0					
Total Expenses			4,264,785	3,190,215	3,932,001	3,111,548	4,467,372	13.62%

Positions

	As of 6/30/2021					
Accounting Technician	2.0	2.0	2.0	2.0	2.0	0.00%
Administrative Assistant	1.0	1.0	1.0	0.0	0.0	-100.00%
Assistant Deputy Director	0.0	0.0	0.0	0.0	1.0	100.00%
Assistant Exec. Director	3.0	3.0	3.0	3.0	0.0	-100.00%
Assistant Chief Internal Auditor	1.0	0.0	1.0	0.0	0.0	-100.00%
Chief Internal Auditor	1.0	1.0	1.0	1.0	1.0	0.00%
Chief Information Security Off	1.0	1.0	1.0	1.0	1.0	0.00%
Deputy Director	0.0	0.0	0.0	0.0	1.0	100.00%
Executive Secretary	1.0	1.0	1.0	1.0	1.0	0.00%
Chief Innovation Officer	0.0	0.0	0.0	1.0	1.0	100.00%
Internal Auditor	3.0	2.0	3.0	2.0	2.0	-33.33%
Project Manager	1.0	1.0	0.0	1.0	5.0	100.00%
Security Analyst	1.0	0.0	1.0	0.0	0.0	-100.00%
Security Engineer	1.0	0.0	1.0	0.0	0.0	-100.00%
Project Coordinator	1.0	0.0	1.0	0.0	1.0	0.00%
Director of Public Relations	1.0	1.0	1.0	1.0	1.0	0.00%
Marketing Specialist	1.0	1.0	1.0	1.0	1.0	0.00%
Director/Secretary of Transportation	1.0	1.0	0.0	1.0	1.0	100.00%
Total Positions	20.0	15.0	18.0	15.0	19.0	5.56%

Oklahoma Turnpike Authority

Executive

Administration Branch

Fund: 01, Division: 09, Branch: 01

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			800,283	808,028	798,996	585,965	607,814	-23.93%
Contractual Services			108,955	49,153	92,405	77,500	85,550	-7.42%
Commodities Services			12,000	8,086	12,000	11,600	12,000	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			921,238	865,267	903,401	675,065	705,364	-21.92%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	571,840	571,840	571,840	421,150	432,150	-24.43%
109	000	Longevity	17,588	17,388	18,188	9,788	11,900	-34.57%
121	000	FICA	41,245	43,465	41,260	31,083	32,070	-22.27%
122	000	Retirement	89,500	97,222	89,600	71,105	73,268	-18.23%
123	000	Health Benefits	75,011	73,777	72,859	49,162	54,515	-25.18%
124	000	Workers Compensation	2,134	2,188	2,134	1,522	1,755	-17.76%
125	000	Unemployment	55	0	55	40	40	-27.27%
126	000	Deferred Compensation Matching	1,755	1,219	1,755	1,276	1,276	-27.29%
127	000	OSF Payroll Transaction Processing Fee	330	349	480	240	240	-50.00%
131	000	Merit System Charge	825	580	825	600	600	-27.27%
Total Personnel Services			800,283	808,028	798,996	585,965	607,814	-23.93%
Contractual Services (200 - 299)								
201	000	Postage	125	0	100	100	100	0.00%
204	000	Printing	100	166	100	100	100	0.00%
205	000	Advertising & Marketing	0	0	0	0	0	0.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	3,700	29	2,450	0	1,250	-48.98%
221	100	Training & Education-Mileage Reimbursement	0	0	0	0	0	0.00%
221	200	Training & Education Travel Expense	11,125	29	5,000	1,500	3,000	-40.00%
222	000	Business Expense	900	1,315	2,400	1,500	1,900	-20.83%
222	100	Business & Travel-Mileage Reimbursement	200	18	0	0	0	0.00%
222	200	Business Travel Expense	19,700	562	9,200	4,000	5,700	-38.04%
223	000	Professional Organization Memberships	65,250	42,734	65,300	65,000	65,050	-0.38%
224	000	Publications & Subscriptions	4,000	3,239	4,000	4,000	4,000	0.00%
240	000	Government permits and Licenses	255	26	255	200	250	-1.96%
251	000	Legal Services	3,500	0	3,500	1,000	3,500	0.00%
256	000	Banking & Financial Services	0	100	0	0	0	0.00%
256	100	Credit Card Service Fees	0	935	0	0	600	100.00%
263	000	Other Professional Services	0	0	0	0	0	0.00%
287	000	Other Contractual Services	100	0	100	100	100	0.00%
Total Contractual Services			108,955	49,153	92,405	77,500	85,550	-7.42%
Commodities Services (300 - 399)								
301	000	Office Supplies	400	144	400	0	400	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	0	0	0	0	0.00%
312	000	Fuel & Gasoline	0	0	0	0	0	0.00%
324	000	Building Maintenance Supplies	0	0	0	0	0	0.00%
334	000	Safety & Medical Supplies	0	1,529	0	0	0	0.00%
341	000	Other Commodities & Supplies	1,500	1,165	1,500	1,500	1,500	0.00%
343	000	Employee Recog/Safety Incentive Awards	50	89	50	50	50	0.00%
343	200	Employee Recog/Safety Incentive Awards	6,500	1,247	6,500	6,500	6,500	0.00%
343	300	Employee Recog/Safety Incentive Awards	3,500	3,891	3,500	3,500	3,500	0.00%
344	000	Bottled drinking water	50	0	50	50	50	0.00%
345	000	Cleaning and janitorial supplies	0	22	0	0	0	0.00%
Total Commodities Services			12,000	8,086	12,000	11,600	12,000	0.00%
Total O & M Expenses			921,238	865,267	903,401	675,065	705,364	-21.92%
Total Changed to Other Funds							0	
Total Expenses			921,238	865,267	903,401	675,065	705,364	-21.92%

Positions

As of 06/30/2020						
Administrative Assistant	1.0	1.0	1.0	0.0	0.0	-100.00%
Assistant Deputy Director	0.0	0.0	0.0	0.0	1.0	100.00%
Assistant Exec. Director	3.0	3.0	3.0	3.0	0.0	-100.00%
Deputy Director	0.0	0.0	0.0	0.0	1.0	100.00%
Executive Secretary	1.0	1.0	1.0	1.0	1.0	0.00%
Director/Secretary of Transportation	1.0	1.0	0.0	1.0	1.0	100.00%
Total Positions	6.0	6.0	5.0	5.0	4.0	-20.00%

Oklahoma Turnpike Authority

Executive

General Counsel Branch

Fund: 01, Division: 09, Branch: 03

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	160,000	101,155	160,000	0	160,000	0.00%
Commodities Services	0	0	0	0	0	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	160,000	101,155	160,000	-	160,000	0.00%
Total Personnel Services	-	-	-	-	-	-
Contractual Services (200 - 299)						
251 000 Legal Services	160,000	101,155	160,000	0	160,000	0.00%
260 000 Legal Settlements	0	0	0	0	0	0.00%
Total Contractual Services	160,000	101,155	160,000	-	160,000	0.00%
Total Commodities Services	-	-	-	-	-	0.00%
Total O & M Expenses	160,000	101,155	160,000	-	160,000	0.00%
Total Changed to Other Funds					0	
Total Expenses	160,000	101,155	160,000	-	160,000	0.00%

Oklahoma Turnpike Authority

Executive

Asset Management Branch

Fund: 01, Division: 09, Branch: 09

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			81,620	81,465	81,640	81,620	81,839	0.24%
Contractual Services			603,710	578,682	603,710	603,680	603,680	0.00%
Commodities Services			37,225	71,499	37,225	37,225	37,225	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			722,555	731,646	722,575	722,525	722,744	0.02%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	52,200	52,200	52,200	52,200	52,200	0.00%
109	000	Longevity	250	250	250	250	426	70.40%
120	000	Defined Contribution Plan Match	0	3,147	0	0	0	0.00%
121	000	FICA	4,012	4,207	4,012	4,012	4,026	0.35%
122	000	Retirement	8,654	5,507	8,654	8,654	8,683	0.34%
123	000	Health Benefits	15,753	15,753	15,753	15,753	15,753	0.00%
124	000	Workers Compensation	212	214	212	212	212	0.00%
125	000	Unemployment	10	0	10	10	10	0.00%
126	000	Deferred Compensation Matching	319	0	319	319	319	0.00%
127	000	OSF Payroll Transaction Processing Fee	60	64	80	60	60	-25.00%
128	000	Pathfinder Admin Fees	0	18	0	0	0	0.00%
131	000	Merit System Charge	150	105	150	150	150	0.00%
Total Personnel Services			81,620	81,465	81,640	81,620	81,839	0.24%
Contractual Services (200 - 299)								
204	000	Printing	0	0	0	0	0	0.00%
211	000	Water & Sewer	12,000	10,430	12,000	12,000	12,000	0.00%
212	000	Natural & Propane Gas	2,500	1,782	2,500	2,500	2,500	0.00%
213	000	Electricity	85,000	52,319	85,000	85,000	85,000	0.00%
214	000	Solid Waste Disposal	4,250	0	4,250	4,250	4,250	0.00%
216	000	Pest Control Services	1,500	2,400	1,500	1,500	1,500	0.00%
217	000	Alarm Monitoring Services	1,680	300	1,680	1,680	1,680	0.00%
221	000	Training & Education	1,000	0	1,000	1,000	1,000	0.00%
222	000	Business Expense	0	0	0	0	0	0.00%
222	100	Business & Travel-Mileage Reimbursement	0	0	0	0	0	0.00%
222	200	Business Travel Expense	0	0	0	0	0	0.00%
223	000	Professional Organization Memberships	0	25,000	0	0	0	0.00%
224	000	Publications & Subscriptions	300	0	300	300	300	0.00%
227	000	Annual Software Renewal & Subscriptions	0	0	0	0	0	0.00%
233	000	Building maintenance services	0	6,247	0	0	0	0.00%
236	000	Snow and ice removal services	2,500	860	2,500	2,500	2,500	0.00%
240	000	Government permits and Licenses	30	61	30	0	0	-100.00%
256	000	Banking & Financial Services	0	0	0	0	0	0.00%
259	000	Data Processing Software License	0	0	0	0	0	0.00%
263	000	Other Professional Services	5,000	0	5,000	5,000	5,000	0.00%
270	000	Other Maintenance	45,000	27,273	45,000	45,000	45,000	0.00%
273	000	Custodial Maintenance	32,500	31,564	32,500	32,500	32,500	0.00%
274	000	Landscaping Maintenance	27,600	18,260	27,600	27,600	27,600	0.00%
287	000	Other Contractual Services	7,850	4,245	7,850	7,850	7,850	0.00%
287	217	Other Contractual - Security Services	375,000	397,939	375,000	375,000	375,000	0.00%
Total Contractual Services			603,710	578,682	603,710	603,680	603,680	0.00%
Commodities Services (300 - 399)								
301	000	Office Supplies	0	0	0	0	0	0.00%
303	000	Noncapitalizable Data Processing Equip.	0	0	0	0	0	0.00%
305	000	Noncapitalizable Office Equipment	0	0	0	0	0	0.00%
306	000	Noncapitalizable Office Furniture	12,500	39,571	12,500	12,500	12,500	0.00%
308	000	Noncapitalizable Building Improvements	10,000	0	10,000	10,000	10,000	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	0	0	0	0	0.00%
314	000	Machinery Supplies & Parts	0	0	0	0	0	0.00%
323	000	Insecticides & herbicides	0	0	0	0	0	0.00%
324	000	Building Maintenance Supplies	4,500	1,292	4,500	4,500	4,500	0.00%
325	000	Signing Supplies	0	20	0	0	0	0.00%
326	000	Painting Supplies	0	0	0	0	0	0.00%
331	000	Small Tools & Equipment	0	169	0	0	0	0.00%
334	000	Safety & Medical Supplies	0	6,261	0	0	0	0.00%
341	000	Other Commodities & Supplies	8,000	21,502	8,000	8,000	8,000	0.00%
342	000	Coffee Expense (Reimbursement)	2,225	1,635	2,225	2,225	2,225	0.00%
345	000	Cleaning and janitorial supplies	0	1,049	0	0	0	0.00%
Total Commodities Services			37,225	71,499	37,225	37,225	37,225	0.00%
Total O & M Expenses			722,555	731,646	722,575	722,525	722,744	0.02%
Total Changed to Other Funds							0	
Total Expenses			722,555	731,646	722,575	722,525	722,744	0.02%
Positions								
6/30/2021								
Project Manager			1	1	1	1	1	0.00%
Total Positions			1.0	1.0	1.0	1.0	1.0	0.00%

Oklahoma Turnpike Authority

Executive

Internal Audit Branch

Fund: 01, Division: 09, Branch: 12

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			588,290	428,603	474,313	404,441	480,144	1.23%
Contractual Services			232,500	170,750	154,350	140,185	174,150	12.83%
Commodities Services			1,500	0	1,650	0	1,650	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			822,290	599,353	630,313	544,626	655,944	4.07%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	375,350	269,576	299,750	257,001	304,250	1.50%
109	000	Longevity	10,314	10,064	8,900	8,900	9,350	5.06%
120	000	Defined Contribution Plan Match	0	0	0	0	0	0.00%
121	000	FICA	29,505	21,295	23,611	20,341	23,991	1.61%
122	000	Retirement	63,634	45,976	48,362	43,874	51,744	6.99%
123	000	Health Benefits	104,190	77,467	89,119	70,587	86,340	-3.12%
124	000	Workers Compensation	1,524	1,538	1,217	1,043	1,235	1.48%
125	000	Unemployment	70	0	60	50	60	0.00%
126	000	Deferred Compensation Matching	2,233	1,506	1,914	1,595	1,914	0.00%
127	000	OSF Payroll Transaction Processing Fee	420	445	480	300	360	-25.00%
128	000	Pathfinder Admin Fees	0	0	0	0	0	0.00%
131	000	Merit System Charge	1,050	736	900	750	900	0.00%
Total Personnel Services			588,290	428,603	474,313	404,441	480,144	1.23%
Contractual Services (200 - 299)								
221	000	Training & Education	2,200	0	2,200	1,000	2,200	0.00%
221	200	Training & Education Travel Expense	2,000	0	1,000	0	1,000	0.00%
222	000	Business Expense	200	(71)	0	0	0	0.00%
222	100	Business & Travel-Mileage Reimbursement	0	71	0	0	0	0.00%
222	200	Business Travel Expense	2,200	0	250	0	250	0.00%
223	000	Professional Organization Memberships	900	0	900	495	700	-22.22%
261	000	Auditing & Accounting Services	225,000	159,750	140,000	138,690	170,000	21.43%
261	912	Auditing Services for Internal Auditing	0	11,000	10,000	0	0	-100.00%
278	000	Camera Surveillance System Maintenance	0	0	0	0	0	0.00%
Total Contractual Services			232,500	170,750	154,350	140,185	174,150	12.83%
Commodities Services (300 - 399)								
301	000	Office Supplies	0	0	150	0	150	0.00%
306	000	Noncapitalizable Office Furniture	1,500	0	1,500	0	1,500	0.00%
331	000	Small Tools & Equipment	0	0	0	0	0	0.00%
341	000	Other Commodities & Supplies	0	0	0	0	0	0.00%
Total Commodities Services			1,500	-	1,650	-	1,650	0.00%
Total O & M Expenses			822,290	599,353	630,313	544,626	655,944	4.07%
Total Charged to Other Funds							0	
Total Expenses			822,290	599,353	630,313	544,626	655,944	4.07%

Positions

As of 6/30/2021						
Accounting Technician	2.0	2.0	2.0	2.0	2.0	0.00%
Assistant Chief Internal Auditor	1.0	0.0	1.0	0.0	0.0	-100.00%
Chief Internal Auditor	1.0	1.0	1.0	1.0	1.0	0.00%
Internal Auditor	3.0	2.0	3.0	2.0	3.0	0.00%
Total Positions	7.0	5.0	7.0	5.0	6.0	-14.29%

Oklahoma Turnpike Authority

Executive

Chief Security Officer Branch

Fund: 01, Division: 09, Branch: 13

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	512,225	227,698	332,178	175,456	175,704	-47.11%
Contractual Services	477,500	336,987	539,000	0	1,114,496	106.77%
Commodities Services	2,000	433	2,000	0	2,500	25.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	991,725	565,118	873,178	175,456	1,292,700	48.05%
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	362,950	164,417	232,950	125,600	125,600	-46.08%
109 000 Longevity	2,450	250	2,450	2,200	2,400	-2.04%
120 000 Defined Contribution Plan Match	0	2,544	0	0	0	0.00%
121 000 FICA	27,954	13,353	18,009	9,777	9,792	-45.63%
122 000 Retirement	60,291	24,319	36,741	21,087	21,120	-42.52%
123 000 Health Benefits	54,951	20,378	39,435	15,753	15,753	-60.05%
124 000 Workers Compensation	1,513	1,464	946	510	510	-46.09%
126 000 Deferred Compensation Matching	1,276	291	957	319	319	-66.67%
127 000 OSF Payroll Transaction Processing Fee	240	254	240	60	60	-75.00%
128 000 Pathfinder Admin Fees	0	10	0	0	0	0.00%
131 000 Merit System Charge	600	417	450	150	150	-66.67%
Total Personnel Services	512,225	227,698	332,178	175,456	175,704	-47.11%
Contractual Services (200 - 299)						
221 000 Training & Education	21,000	0	21,000	0	21,000	0.00%
221 200 Training & Education Travel Expense	4,000	0	2,000	0	2,000	0.00%
222 200 Business Travel Expense	2,000	0	2,000	0	2,000	0.00%
223 000 Professional Organization Memberships	500	0	0	0	500	100.00%
224 000 Publications & Subscriptions	0	0	10,000	0	0	-100.00%
263 000 Other Professional Services	450,000	336,987	504,000	0	100,000	-80.16%
263 119 Other Professional Services - staff aug	0	0	0	0	988,996	100.00%
287 000 Other Contractual Services	0	0	0	0	0	0.00%
Total Contractual Services	477,500	336,987	539,000	-	1,114,496	106.77%
Commodities Services (300 - 399)						
305 000 Noncapitalizable Office Equipment	1,500	0	1,500	0	0	-100.00%
306 000 Noncapitalizable Office Furniture	0	0	0	0	1,500	100.00%
332 000 Uniforms	500	150	500	0	1,000	100.00%
334 000 Safety & Medical Supplies	0	284	0	0	0	0.00%
Total Commodities Services	2,000	433	2,000	-	2,500	25.00%
Total O & M Expenses	991,725	565,118	873,178	175,456	1,292,700	48.05%
Total Changed to Other Funds					0	
Total Expenses	991,725	565,118	873,178	175,456	1,292,700	48.05%

Positions

	As of 06/30/2021					
Chief Information Security Off	1.0	1.0	1.0	1.0	1.0	0.00%
Security Analyst	1.0	0.0	1.0	0.0	0.0	-100.00%
Security Engineer	1.0	0.0	0.0	0.0	0.0	0.00%
Project Coordinator	1.0	0.0	1.0	0.0	0.0	-100.00%
Total Positions	4.0	1.0	3.0	1.0	1.0	-66.67%

Oklahoma Turnpike Authority

Executive

Office of Innovation Branch

Fund: 01, Division: 09, Branch: 14

			2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services			0	0	0	202,571	202,571	100.00%
Contractual Services			0	0	0	3,000	21,500	100.00%
Commodities Services			0	0	0	200	6,750	100.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			-	-	-	205,771	230,821	100.00%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	0	0	0	128,000	128,000	100.00%
109	000	Longevity	0	0	0	2,750	2,750	100.00%
121	000	FICA	0	0	0	10,002	10,002	100.00%
122	000	Retirement	0	0	0	21,574	21,574	100.00%
123	000	Health Benefits	0	0	0	38,648	38,648	100.00%
124	000	Workers Compensation	0	0	0	519	519	100.00%
125	000	Unemployment	0	0	0	20	20	100.00%
126	000	Deferred Compensation Matching	0	0	0	638	638	100.00%
127	000	OSF Payroll Transaction Processing Fee	0	0	0	120	120	100.00%
131	000	Merit System Charge	0	0	0	300	300	100.00%
Total Personnel Services			-	-	-	202,571	202,571	100.00%
Contractual Services (200 - 299)								
204	000	Printing	0	0	0	0	1,000	100.00%
221	000	Training & Education	0	0	0	2,000	12,500	100.00%
221	200	Training & Education Travel Expense	0	0	0	1,000	2,000	100.00%
222	200	Business Travel Expense	0	0	0	0	5,000	100.00%
223	000	Professional Organization Memberships	0	0	0	0	500	100.00%
224	000	Publications & Subscriptions	0	0	0	0	500	100.00%
263	000	Other Professional Services	0	0	0	0	0	0.00%
263	119	Other Professional Services - staff aug	0	0	0	0	0	0.00%
Total Contractual Services			-	-	-	3,000	21,500	100.00%
Commodities Services (300 - 399)								
332	000	Uniforms	0	0	0	200	750	100.00%
341	000	Other Commodities & Supplies	0	0	0	0	1,000	100.00%
343	000	Employee Recog/Safety Incentive Awards	0	0	0	0	5,000	100.00%
343	200	Employee Recog/Safety Incentive Awards	0	0	0	0	0	0.00%
343	300	Employee Recog/Safety Incentive Awards	0	0	0	0	0	0.00%
Total Commodities Services			-	-	-	200	6,750	100.00%
Total O & M Expenses			-	-	-	205,771	230,821	100.00%
Total Changed to Other Funds							0	
Total Expenses			-	-	-	205,771	230,821	100.00%

Positions

				As of 6/30/2021		
Chief Innovation Officer	0.0	0.0	0.0	1.0	1.0	100.00%
Project Manager	0.0	0.0	0.0	0.0	4.0	100.00%
Total Positions	0.0	0.0	0.0	1.0	5.0	100.00%

Oklahoma Turnpike Authority

Executive

Public Relations & Media Branch

Fund: 01, Division: 09, Branch: 18

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			252,727	252,784	253,534	261,318	261,799	3.26%
Contractual Services			282,950	65,878	277,700	275,700	326,700	17.64%
Commodities Services			5,000	106	5,000	5,000	5,000	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			540,677	318,769	536,234	542,018	593,499	10.68%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	178,200	178,200	178,200	178,200	178,200	0.00%
109	000	Longevity	1,500	1,500	1,926	1,926	2,314	20.15%
120	000	Defined Contribution Plan Match	0	5,292	0	0	0	0.00%
121	000	FICA	13,747	13,935	13,780	13,780	13,809	0.21%
122	000	Retirement	29,650	24,359	29,721	29,721	29,785	0.21%
123	000	Health Benefits	27,828	28,064	28,065	35,889	35,889	27.88%
124	000	Workers Compensation	724	731	724	724	724	0.00%
125	000	Unemployment	20	0	20	20	20	0.00%
126	000	Deferred Compensation Matching	638	348	638	638	638	0.00%
127	000	OSF Payroll Transaction Processing Fee	120	127	160	120	120	-25.00%
128	000	Pathfinder Admin Fees	0	18	0	0	0	0.00%
131	000	Merit System Charge	300	210	300	300	300	0.00%
Total Personnel Services			252,727	252,784	253,534	261,318	261,799	3.26%
Contractual Services (200 - 299)								
204	000	Printing	0	0	0	0	0	0.00%
205	000	Advertising & Marketing	250,000	41,386	250,000	250,000	300,000	20.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	1,400	0	1,400	1,400	1,400	0.00%
221	200	Training & Education Travel Expense	0	0	0	0	0	0.00%
222	000	Business Expense	3,500	0	2,000	1,500	2,000	0.00%
222	100	Business & Travel-Mileage Reimbursement	0	0	0	0	0	0.00%
222	200	Business Travel Expense	5,500	0	2,500	1,000	2,500	0.00%
223	000	Professional Organization Memberships	50	0	50	50	50	0.00%
224	000	Publications & Subscriptions	2,500	0	1,750	1,750	750	-57.14%
227	000	Annual Software Renewal & Subscriptions	0	0	0	0	0	0.00%
231	000	Equipment Rental	0	840	0	0	0	0.00%
263	000	Other Professional Services	20,000	23,652	20,000	20,000	20,000	0.00%
Total Contractual Services			282,950	65,878	277,700	275,700	326,700	17.64%
Commodities Services (300 - 399)								
305	000	Noncapitalizable Office Equipment	5,000	0	5,000	5,000	5,000	0.00%
306	000	Noncapitalizable Office Furniture	0	72	0	0	0	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	0	0	0	0	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	0	0	0	0	0	0.00%
341	000	Other Commodities & Supplies	0	35	0	0	0	0.00%
343	000	Employee Recog/Safety Incentive Awards	0	(939)	0	0	0	0.00%
343	300	Employee Recog/Safety Incentive Awards	0	939	0	0	0	0.00%
Total Commodities Services			5,000	106	5,000	5,000	5,000	0.00%
Total O & M Expenses			540,677	318,769	536,234	542,018	593,499	10.68%
Total Changed to Other Funds							0	
Total Expenses			540,677	318,769	536,234	542,018	593,499	10.68%

Positions

				As of 6/30/2021		
Director of Public Relations	1.0	1.0	1.0	1.0	1.0	0.00%
Marketing Specialist	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	2.0	2.0	2.0	2.0	2.0	0.00%

Oklahoma Turnpike Authority

Executive

Concession Administration Branch

Fund: 01, Division: 09, Branch: 27

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	106,300	8,573	106,300	106,300	106,300	0.00%
Commodities Services	0	8	0	0	0	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	106,300	8,581	106,300	106,300	106,300	0.00%
Total Personnel Services	-	-	-	-	-	-
Contractual Services (200 - 299)						
211 000 Water & Sewer	0	(31,313)	0	0	0	0.00%
212 000 Natural & Propane Gas	3,200	(1,393)	3,200	3,200	3,200	0.00%
213 000 Electricity	45,000	21,713	45,000	45,000	45,000	0.00%
217 000 Alarm Monitoring Services	100	97	100	100	100	0.00%
233 000 Building maintenance services	0	0	0	0	0	0.00%
241 000 Property Taxes	6,000	(7,194)	6,000	6,000	6,000	0.00%
270 000 Other Maintenance	0	17,325	0	0	0	0.00%
273 000 Custodial Maintenance	0	0	0	0	0	0.00%
287 000 Other Contractual Services	50,000	9,339	50,000	50,000	50,000	0.00%
292 000 Property Insurance	2,000	0	2,000	2,000	2,000	0.00%
Total Contractual Services	106,300	8,573	106,300	106,300	106,300	0.00%
Commodities Services (300 - 399)						
324 000 Building Maintenance Supplies	0	8	0	0	0	0.00%
Total Commodities Services	-	8	-	-	-	0.00%
Total O & M Expenses	106,300	8,581	106,300	106,300	106,300	0.00%
Total Changed to Other Funds	0					
Total Expenses	106,300	8,581	106,300	106,300	106,300	0.00%

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MAINTENANCE DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Maintenance Division

Description of Division

The Maintenance Division is responsible for maintaining the road surface, bridges, overpasses, building structures and right-of-way. In addition to these day-to-day items, maintenance employees respond as dispatched to emergency situations throughout the year. These emergencies include, but are not limited to, snow and ice removal, motorist accidents and assists, fires, chemical spills, occasional livestock on roadways, severe storms, etc.

Division Goals

To efficiently maintain the Oklahoma Turnpikes in order to offer motorists safe, enjoyable and direct routes as needed during their travels through Oklahoma. To ensure the established maintenance priorities and aesthetic guidelines of the Oklahoma Turnpike Authority are met. To perform in the safest, most economical way possible while addressing the maintenance needs of the infrastructure for future years and to ensure the preservation of the Authority's assets.

Service Level

The eleven Oklahoma turnpikes have approximately 2,536.9 lane miles of road surface, 793 bridges and overpasses, 246 building structures and 33,094 acres of terrain to maintain. Daily maintenance is performed in each area to ensure aesthetically pleasing and structurally sound facilities along the turnpikes.

An advantage of the single Oklahoma Turnpike System is that the ten individual turnpikes can operate more effectively by better utilizing the heavy and specialized equipment needed to maintain the roadways and facilities. Also, specialized crews can address some of the more technical needs of the system resulting in greater efficiency and more effective handling of ongoing maintenance projects and emergency demands.

2022 Annual Budget – Major Budgetary Issues

During 2021, the Maintenance Division has projected to spend approximately \$23,056,863 for the eleven turnpikes, which is less than the 2021 budgeted amount of \$23,816,967. This decrease is due to personnel turnover. The Maintenance Division has proposed a Budget of \$23,574,120 in 2022. This is a decrease of 1.02% over the 2021 Budgeted amount.

The Maintenance Division has proposed \$5,394,400 in Capital Vehicle and Equipment for 2022. The Maintenance Division implemented a preventative maintenance program in 2001 that has allowed us to extend the service life of our lightweight trucks beyond 150,000 miles. \$2,385,400 of the Capital Plan is dedicated to replacing fifty six ONG light weight pickups that exceeds the 150,000 mile replacement threshold. In addition, the Authority has constructed three additional equipment sheds to compliment the five built in 2012 and the five built in 2019 to aid in protecting the capital vehicle investment.

PRODUCTIVITY BREAKOUTS

During each year, both past and proposed, we have or plan to accomplish certain units of work per each category and sub item of the maintenance categories listed below. A breakdown of the items, completed units, and proposed units is as follows:

<u>Item</u>	2021 Proposed		2020 Completed/ <u>Anticipated Units</u>		2019 Completed	
	<u>Units</u>				<u>Units</u>	
<u>Roadway Surface:</u>						
Joint Seal/Repair	2,000,000	LF	1,585,000	LF	1,815,000	LF
Emergency Patching	340,000	LB	585,400	LB	419,733	LB
Milling Grinding	1,250	SY	990	SY	800	SY
Patching Concrete	1,000	CY	1,020	SY	815	CY
<u>Bridges:</u>						
Bridge Joints	10,000	LF	8,610	LF	8,590	LF
Bridge Deck Repairs	1,000	SY	1,100	SY	416	SY
Substructure Repairs	500	Man Hrs	678	Man Hrs	374	Man Hrs
Superstructure Repairs	500	Man Hrs	880	Man Hrs	134	Man Hrs
<u>Safety:</u>						
Roadway Striping	900,000	LF	989,500	LF	1,100,000	LF
Sign Repair (small)	850	Each	838	Each	796	Each
Sign Repair (large)	8,500	SF	8,050	SF	7,693	SF
Guardrail Repair	8,000	LF	7,810	LF	6,927	LF
Crash Systems	85	Each	119	Each	170	Each
Fence Repairs	30,000	LF	28,500	LF	65,870	LF
<u>Drainage:</u>						
Erosion Repair	150,000	SY	148,500	SY	115,540	SY
Drainage Repair	4,000	Man Hrs	4,620	Man Hrs	4,252	SY
Brush Control	7,500	Man Hrs	8,071	Man Hrs	5,213	Man Hrs

Aesthetics:

Trash Removal	50,000	Man Hrs	49,180	Man Hrs	47,434	Man Hrs
Mowing	33,000	Acres	41,830	Acres	49,585	Acres
Seeding Grass/Wildflowers	50	Acres	15	Acres	42	Acres
Slab Sod	250	SF	220	SF	200	SF

Building/Utilities:

General Repairs	5,000	Man Hrs	6,000	Man Hrs	6,479	Man Hrs
Electrical	3,000	Man Hrs	2,810	Man Hrs	2,118	Man Hrs
Plumbing	1,000	Man Hrs	762	Man Hrs	754	Man Hrs

Emergencies:

Snow/Ice Control	100,000	LM	77,510	LM	70,991	LM
Accident/Traffic Control	1,200	Man Hrs	786	Man Hrs	613	Man Hrs

Maintenance programs that are being proposed for improvement in the 2020 work program include the following:

Bridges:

The FHWA has increased concerns in reference to all bridge repair programs. In an effort to stay consistent with the bridge needs, we are proposing to continue the increased efforts in the area of bridge maintenance/repair. In 2004, the Maintenance Division implemented a scheduled bridge maintenance program utilizing Hansen, OTA's Maintenance Tracking System, to address the bridge maintenance needs of our System. Maintenance Crews will focus on addressing minor substructure repairs, joint repairs, deck repairs, deck sealing, bridge cleaning, and spall repairs. We anticipate positive results from these efforts.

The Maintenance Division assisted the Consulting Engineer in completing the assurance inspections of the bridges by providing a snooper truck, traffic control, and man-power to assist with the inspections.

Safety:

The Maintenance Division will continue the efforts made thus far in the safety aspects of bridge and road maintenance. Without this proactive approach to safety, the Authority would suffer from high insurance claims and declining public support that has been gained from the current outstanding safety efforts. We will continue to maintain the equipment currently in place, as well as improve and expand the safety items, markers, and painting. An aggressive roadway striping program was implemented in 2005. Maintenance crews target areas in accordance with scheduled Capital Projects. We also plan to enhance the safety and efficiency of the turnpike crews performing the work along the turnpikes through the Equipment Operator Training Program. In addition, the Equipment Operator Training program offers a snowplow-training program for all new employees.

Cable Barrier:

Cable Barrier Systems are designed to assist in preventing head-on collisions by capturing and redirecting errant vehicles that would otherwise traverse the median of a roadway. The specially designed posts with strategically positioned cables increase the system's ability to restrain vehicles. Cable barriers are ideal for retro-fit application or existing median areas. Median cross-over crashes tend to be severe, and median encroachments are likely to increase with higher traffic volumes. Most states utilizing cable median barriers have reported a decrease

in cross-over median crash fatalities of 90% or more. Cable barrier systems are a cost effective solution and accepted by the FHA.

To date, the OTA has installed 322.47 miles throughout the turnpike system, which has resulted in the cable barriers absorbing 1,594 hits while saving countless lives and preventing excessive damage to turnpike assets or patrons.

Drainage:

The OTA crews will continue cleaning and repairing drain structures along the turnpikes. This work is needed to assure adequate drain channels along the roadways. Studies have shown that poor drainage decreases the useful life of the roadways. Where needed and cost effective, specialized equipment will be used to enhance these efforts. Drainage repairs will be concentrated in areas of need as identified in the Consulting Engineers Annual Inspection Reports.

Aesthetics:

In 1997, a program implemented to mow only the clear zone (the median and approximately 30 feet from the shoulder) and the interchanges. The clear zone will be mowed on a regular basis and the fence-to-fence mowing would be done once just prior to the fall frost. Modifications to the existing mowing contracts will allow us the option to add a fence-to-fence mowing cycle prior to July 4. This added cycle allows us to better control noxious weeds, reduce fire danger, and improve the overall aesthetics of our roadways.

Oklahoma Turnpike Authority

Maintenance

All Branches

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	14,795,724	13,679,051	14,791,529	14,190,366	14,393,932	-2.69%
Contractual Services	5,533,684	4,426,989	5,573,898	5,175,882	5,653,948	1.44%
Commodities Services	3,451,540	5,255,458	3,451,540	3,690,615	3,526,240	2.16%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	23,780,948	23,361,498	23,816,967	23,056,863	23,574,120	-1.02%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	8,199,162	7,689,562	8,219,280	7,779,878	8,009,057	-2.56%
105	000	Regular Overtime Salaries	176,000	138,475	176,000	155,690	183,500	4.26%
108	000	On-call Salaries	132,660	120,161	132,660	132,000	132,000	-0.50%
109	000	Longevity	248,246	222,596	233,908	211,580	234,276	0.16%
111	000	Certification Incentives	463,060	461,169	508,538	500,377	500,377	-1.60%
120	000	Defined Contribution Plan Match	0	111,785	0	0	0	0.00%
121	000	FICA	691,799	676,573	695,713	659,723	678,983	-2.40%
122	000	Retirement	1,460,431	1,289,069	1,478,683	1,401,116	1,442,644	-2.44%
123	000	Health Benefits	2,927,862	2,516,735	2,813,215	2,834,317	2,696,480	-4.15%
124	000	Workers Compensation	381,697	385,544	415,024	400,878	401,809	-3.18%
125	000	Unemployment	2,130	2,563	2,120	2,130	2,130	0.47%
126	000	Deferred Compensation Matching	67,947	28,048	67,628	67,947	67,947	0.47%
127	000	OSF Payroll Transaction Processing Fee	12,780	13,532	16,960	12,780	12,780	-24.65%
128	000	Pathfinder Admin Fees	0	920	0	0	0	0.00%
131	000	Merit System Charge	31,950	22,319	31,800	31,950	31,950	0.47%
		Total Personnel Services	14,795,724	13,679,051	14,791,529	14,190,366	14,393,932	-2.69%

Contractual Services (200 - 299)

201	000	Postage	2,150	1,699	2,150	1,485	2,150	0.00%
202	000	Freight & Shipping	500	130	500	195	500	0.00%
204	000	Printing	3,600	1,608	2,600	1,070	2,600	0.00%
205	000	Advertising & Marketing	9,600	9,957	9,600	7,390	10,600	10.42%
206	000	Cellular Telecommunications	6,000	0	0	0	0	0.00%
208	000	Cable Service	0	14,906	6,000	14,100	6,000	0.00%
210	000	Municipal Ambulance Service	40,400	304	0	0	0	0.00%
211	000	Water & Sewer	201,550	47,201	40,400	40,021	40,400	0.00%
212	000	Natural & Propane Gas	400,075	103,067	201,550	135,310	201,550	0.00%
213	000	Electricity	437,800	288,987	400,075	339,820	413,575	3.37%
214	000	Solid Waste Disposal	86,910	196,400	437,800	355,004	437,800	0.00%
214	100	Litter Removal	0	80,793	140,124	92,870	140,124	0.00%
216	000	Pest Control Services	8,000	6,672	0	3,452	0	0.00%
217	000	Alarm Monitoring Services	16,850	14,178	8,000	12,145	8,000	0.00%
221	000	Training & Education	0	36,642	16,850	12,890	16,850	0.00%
221	200	Training & Education Travel Expense	8,075	1,506	0	1,140	0	0.00%
222	000	Business Expense	0	14,556	8,075	9,590	8,825	9.29%
222	100	Business & Travel-Mileage Reimbursement	0	78	0	0	0	0.00%
222	200	Business Travel Expense	150	0	0	0	0	0.00%
223	000	Professional Organization Memberships	0	4,076	0	2,259	0	0.00%
224	000	Publications & Subscriptions	0	522	150	0	150	0.00%
231	000	Equipment Rental	34,728	113,621	0	129,219	0	0.00%
233	000	Building maintenance services	574,956	69,984	34,728	25,145	34,728	0.00%
234	000	Sweeping services	2,209,543	498,406	574,956	557,692	574,956	0.00%
235	000	Mowing services	460,978	1,922,057	2,209,543	2,047,250	2,209,543	0.00%
236	000	Snow and ice removal services	146,919	137,660	460,978	160,300	460,978	0.00%
237	000	Signing services	1,500	71,351	146,919	76,573	146,919	0.00%
240	000	Government permits and Licenses	9,400	10,567	1,500	5,704	1,500	0.00%
254	000	Medical Services	0	12,070	9,400	8,348	9,900	5.32%
256	000	Banking & Financial Services	0	322	0	0	0	0.00%
262	001	Public Safety Services - Fire Calls	0	500	0	0	0	0.00%
263	000	Other Professional Services	2,550	0	2,550	0	2,550	0.00%
270	000	Other Maintenance	16,250	17,011	16,250	13,865	16,250	0.00%
271	000	Road Maintenance	333,000	16,730	333,000	523,685	368,000	10.51%
271	200	Concrete panel lifing	0	509,985	0	0	0	0.00%
272	000	Equipment Repairs	0	181,342	106,500	161,090	114,000	7.04%
273	000	Custodial Maintenance	106,500	16,095	0	17,000	17,000	100.00%
274	000	Landscaping Maintenance	0	600	0	0	0	0.00%
278	000	Camera Surveillance System Maintenance	12,000	0	0	0	0	0.00%
286	000	Laundry Services	1,200	22,837	1,200	5,000	6,000	400.00%
287	000	Other Contractual Services	398,500	383,152	398,500	416,270	398,500	0.00%
289	000	Inmate services prisoner portion	4,000	12,321	4,000	0	4,000	0.00%
296	000	Property Losses	0	(392,904)	0	0	0	0.00%
		Total Contractual Services	5,533,684	4,426,989	5,573,898	5,175,882	5,653,948	1.44%

Oklahoma Turnpike Authority

Maintenance

All Branches

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Commodities Services (300 - 399)								
301	000	Office Supplies	12,250	13,720	12,250	9,260	12,250	0.00%
302	000	Data Processing Supplies	0	4,726	0	0	0	0.00%
303	000	Noncapitalizable Data Processing Equip.	0	75	0	0	0	0.00%
305	000	Noncapitalizable Office Equipment	0	15,583	0	0	0	0.00%
306	000	Noncapitalizable Office Furniture	1,500	1,329	1,500	790	1,500	0.00%
307	000	Noncapitalizable Radio & Comm. Equip.	0	1,494	0	0	0	0.00%
308	000	Noncapitalizable Building Improvements	2,000	21,497	2,000	0	2,000	0.00%
309	000	Noncapitalizable Signs & Road Striping	42,800	193,587	42,800	78,000	42,800	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	257,000	533,033	257,000	368,320	265,500	3.31%
312	000	Fuel & Gasoline	1,145,000	701,143	1,145,000	754,691	1,145,000	0.00%
314	000	Machinery Supplies & Parts	283,000	426,506	283,000	317,829	304,000	7.42%
315	000	Noncapitalizable Machinery	1,500	35,845	1,500	0	1,500	0.00%
316	000	Screws and Bolts	9,750	23,205	9,750	7,944	10,250	5.13%
317	000	Roadway Lighting Maint. Supplies	130,600	163,361	130,600	170,079	134,600	3.06%
318	000	Welding Supplies	9,500	8,335	9,500	6,467	10,000	5.26%
319	000	Traffic Control and Safety Supplies	97,000	877,296	97,000	323,902	99,000	2.06%
320	000	Ice and Snow Control Supplies	628,000	1,133,080	628,000	638,000	648,000	3.18%
321	000	Fertilizer & Nursery Supplies	4,250	3,748	4,250	1,550	4,250	0.00%
322	000	Trees & Plants	4,830	1,913	4,830	2,250	5,330	10.35%
323	000	Insecticides & herbicides	92,400	79,425	92,400	78,143	96,400	4.33%
324	000	Building Maintenance Supplies	42,700	112,665	42,700	45,750	44,400	3.98%
325	000	Signing Supplies	40,700	61,506	40,700	46,266	42,700	4.91%
326	000	Painting Supplies	40,200	61,834	40,200	25,008	42,200	4.98%
327	000	Asphalt & Concrete Supplies	314,000	186,273	314,000	317,760	316,000	0.64%
328	000	Fencing Supplies	27,300	15,875	27,300	17,987	27,300	0.00%
329	000	Other Road Maintenance Supplies	63,000	204,617	63,000	165,516	63,000	0.00%
330	000	Other Maintenance Supplies	26,500	19,729	26,500	20,365	28,000	5.66%
331	000	Small Tools & Equipment	37,300	105,454	37,300	81,495	39,300	5.36%
332	000	Uniforms	750	781	750	700	750	0.00%
334	000	Safety & Medical Supplies	26,500	97,843	26,500	75,110	27,500	3.77%
335	000	Toll Booth Supplies	0	0	0	0	0	0.00%
336	000	Drainage and Culverts	45,200	61,041	45,200	66,330	45,200	0.00%
338	000	Noncapitalizable Toll Coll. & Aud. Equip	0	0	0	0	0	0.00%
341	000	Other Commodities & Supplies	40,500	46,220	40,500	41,832	42,000	3.70%
343	000	Employee Recog/Safety Incentive Awards	10,510	3,106	10,510	3,301	10,510	0.00%
343	200	Employee Recog/Safety Incentive Awards	0	2,681	0	0	0	0.00%
343	300	Employee Recog/Safety Incentive Awards	0	23	0	0	0	0.00%
344	000	Bottled drinking water	0	6,935	0	0	0	0.00%
345	000	Cleaning and janitorial supplies	15,000	29,975	15,000	25,970	15,000	0.00%
Total Commodities Services			3,451,540	5,255,458	3,451,540	3,690,615	3,526,240	2.16%
Total O & M Expenses			23,780,948	23,361,498	23,816,967	23,056,863	23,574,120	-1.02%
Total Changed to Other Funds			0					
Total Expenses			23,780,948	23,361,498	23,816,967	23,056,863	23,574,120	-1.02%

Positions						
Maintenance Director	1.0	1.0	1.0	1.0	1.0	0.00%
Administrative Assistant	15.0	15.0	14.0	14.0	14.0	0.00%
Assistant Director	2.0	2.0	2.0	2.0	2.0	0.00%
Automotive Mechanic	7.0	7.0	7.0	7.0	7.0	0.00%
Construction/Maintenance Techn	1.0	1.0	1.0	1.0	1.0	0.00%
Electrician	2.0	2.0	2.0	2.0	2.0	0.00%
Mechanical Systems Technician	3.0	3.0	3.0	2.0	3.0	0.00%
Project Manager	1.0	1.0	1.0	1.0	2.0	100.00%
Transportation Equipment Operator	152.0	137.0	151.0	146.0	151.0	0.00%
Transportation Manager	4.0	4.0	4.0	6.0	4.0	0.00%
Transportation Superintendent	25.0	26.0	26.0	29.0	26.0	0.00%
Total Positions	213.0	199.0	212.0	211.0	213.0	0.47%

Oklahoma Turnpike Authority

Maintenance

Administration Branch

Fund: 01, Division: 05, Branch: 01

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	1,342,018	587,587	620,983	619,357	714,812	15.11%
Contractual Services	12,000	25,421	6,000	3,860	6,000	0.00%
Commodities Services	67,000	20,778	33,500	21,710	33,500	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	1,421,018	633,786	660,483	644,927	754,312	14.21%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	890,100	395,050	419,290	405,051	484,250	15.49%
109	000	Longevity	31,976	11,938	14,300	14,300	14,900	4.20%
121	000	FICA	70,538	31,481	33,170	32,080	38,186	15.12%
122	000	Retirement	152,142	67,153	71,542	69,193	82,360	15.12%
123	000	Health Benefits	187,198	78,111	78,112	93,855	89,917	15.11%
124	000	Workers Compensation	3,596	1,800	1,774	1,644	1,965	10.77%
125	000	Unemployment	120	0	50	60	60	20.00%
126	000	Deferred Compensation Matching	3,828	1,045	1,595	1,914	1,914	20.00%
127	000	OSF Payroll Transaction Processing Fee	720	381	400	360	360	-10.00%
131	000	Merit System Charge	1,800	627	750	900	900	20.00%
Total Personnel Services			1,342,018	587,587	620,983	619,357	714,812	15.11%

Contractual Services (200 - 299)

201	000	Postage	200	0	100	0	100	0.00%
205	000	Advertising & Marketing	2,000	0	1,000	250	1,000	0.00%
221	000	Training & Education	1,500	19,561	750	750	750	0.00%
221	200	Training & Education Travel Expense	0	392	0	0	0	0.00%
222	000	Business Expense	3,000	1,338	1,500	1,310	1,500	0.00%
222	100	Business & Travel-Mileage Reimbursement	0	78	0	0	0	0.00%
223	000	Professional Organization Memberships	0	208	0	200	0	0.00%
224	000	Publications & Subscriptions	300	0	150	0	150	0.00%
240	000	Government permits and Licenses	2,000	2,653	1,000	700	1,000	0.00%
263	000	Other Professional Services	1,000	0	500	0	500	0.00%
272	000	Equipment Repairs	2,000	200	1,000	650	1,000	0.00%
287	000	Other Contractual Services	0	992	0	0	0	0.00%
Total Contractual Services			12,000	25,421	6,000	3,860	6,000	0.00%

Commodities Services (300 - 399)

301	000	Office Supplies	1,000	15	500	200	500	0.00%
306	000	Noncapitalizable Office Furniture	3,000	0	1,500	790	1,500	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	5,000	1,447	2,500	1,670	2,500	0.00%
312	000	Fuel & Gasoline	50,000	13,246	25,000	16,310	25,000	0.00%
332	000	Uniforms	1,000	531	500	450	500	0.00%
334	000	Safety & Medical Supplies	1,000	3,041	500	400	500	0.00%
341	000	Other Commodities & Supplies	1,000	0	500	100	500	0.00%
343	000	Employee Recog/Safety Incentive Awards	5,000	2,499	2,500	1,790	2,500	0.00%
Total Commodities Services			67,000	20,778	33,500	21,710	33,500	0.00%

Total O & M Expenses

Total Changed to Other Funds

Total Expenses

	1,421,018	633,786	660,483	644,927	754,312	14.21%
	0					
	1,421,018	633,786	660,483	644,927	754,312	14.21%

Positions	Adopted Budget 2020	Actual 2020	Adopted Budget 2021	Actual 2021	Adopted Budget 2022	
Maintenance Director	1.0	1.0	1.0	1.0	1.0	0.00%
Administrative Assistant	15.0	15.0	14.0	14.0	14.0	0.00%
Assistant Director	2.0	2.0	2.0	2.0	2.0	0.00%
Automotive Mechanic	7.0	7.0	7.0	7.0	7.0	0.00%
Construction/Maintenance Techn	1.0	1.0	1.0	1.0	1.0	0.00%
Electrician	2.0	2.0	2.0	2.0	2.0	0.00%
Mechanical Systems Technician	3.0	3.0	3.0	2.0	3.0	0.00%
Project Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Transportation Equipment Operator	152.0	137.0	151.0	146.0	151.0	0.00%
Transportation Manager	4.0	4.0	4.0	6.0	4.0	0.00%
Transportation Superintendent	25.0	26.0	26.0	29.0	26.0	0.00%
Total Positions	213.0	199.0	212.0	211.0	212.0	0.00%

Oklahoma Turnpike Authority

Maintenance

Vehicle Maintenance Branch

Fund: 01, Division: 05, Branch: 25

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			159,608	79,487	79,824	79,804	79,804	-0.03%
Contractual Services			11,000	10,695	5,500	4,794	5,500	0.00%
Commodities Services			97,500	43,847	48,750	49,217	48,750	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			268,108	134,029	134,074	133,815	134,054	-0.01%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	96,000	48,000	48,000	48,000	48,000	0.00%
109	000	Longevity	6,000	2,800	3,000	3,000	3,000	0.00%
121	000	FICA	7,804	3,841	3,902	3,902	3,902	0.00%
122	000	Retirement	16,830	8,382	8,415	8,415	8,415	0.00%
123	000	Health Benefits	31,506	15,753	15,753	15,753	15,753	0.00%
124	000	Workers Compensation	390	194	195	195	195	0.00%
125	000	Unemployment	20	0	10	10	10	0.00%
126	000	Deferred Compensation Matching	638	348	319	319	319	0.00%
127	000	OSF Payroll Transaction Processing Fee	120	64	80	60	60	-25.00%
131	000	Merit System Charge	300	105	150	150	150	0.00%
Total Personnel Services			159,608	79,487	79,824	79,804	79,804	-0.03%
Contractual Services (200 - 299)								
221	000	Training & Education	0	3,360	0	0	0	0.00%
240	000	Government permits and Licenses	1,000	383	500	504	500	0.00%
272	000	Equipment Repairs	10,000	6,799	5,000	4,290	5,000	0.00%
287	000	Other Contractual Services	0	154	0	0	0	0.00%
Total Contractual Services			11,000	10,695	5,500	4,794	5,500	0.00%
Commodities Services (300 - 399)								
311	000	Mobile Equipment and Vehicles Supplies &	16,000	13,019	8,000	9,000	8,000	0.00%
312	000	Fuel & Gasoline	80,000	18,451	40,000	33,500	40,000	0.00%
314	000	Machinery Supplies & Parts	0	1,775	0	0	0	0.00%
331	000	Small Tools & Equipment	1,000	0	500	250	500	0.00%
332	000	Uniforms	500	250	250	250	250	0.00%
334	000	Safety & Medical Supplies	0	189	0	0	0	0.00%
341	000	Other Commodities & Supplies	0	10,139	0	6,217	0	0.00%
345	000	Cleaning and janitorial supplies	0	24	0	0	0	0.00%
Total Commodities Services			97,500	43,847	48,750	49,217	48,750	0.00%
Total O & M Expenses			268,108	134,029	134,074	133,815	134,054	-0.01%
Total Changed to Other Funds							0	
Total Expenses			268,108	134,029	134,074	133,815	134,054	-0.01%
Positions								
			Adopted Budget	Actual	Adopted Budget	Actual	Adopted Budget	
			2020	2020	2021	2021	2022	
Construction/Maintenance Techn			1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions			1.0	1.0	1.0	1.0	1.0	0.00%

Oklahoma Turnpike Authority
Maintenance
Maintenance Branch
Fund: 01, Division: 05, Branch: 51

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Adopted Budget	21 vs 22 Budget Change
Personnel Services	14,044,911	13,011,978	14,090,722	13,491,205	13,599,317	(3.49%)
Contractual Services	5,522,184	4,390,872	5,562,398	5,167,228	5,642,448	1.44%
Commodities	3,369,290	5,190,833	3,369,290	3,619,688	3,443,990	2.22%
Charged to Other Funds						0.00%
Total Expenses	22,936,385	22,593,683	23,022,410	22,278,121	22,685,755	-1.46%
PERSONNEL SERVICES (100-199)						
101 Regular Full-time Salaries	7,706,112	7,246,512	7,751,990	7,326,827	7,476,807	(3.55%)
105 Regular Overtime Salaries	176,000	138,475	176,000	155,690	183,500	4.26%
108 On-Call Salaries	132,660	120,161	132,660	132,000	132,000	(0.50%)
109 Longevity	229,258	207,858	216,608	194,280	216,376	(0.11%)
111 Certification Incentives	463,060	461,169	508,538	500,377	500,377	(1.60%)
120 Defined Contribution Plan Match	0	111,785	0	0	0	0.00%
121 FICA	652,628	641,251	658,641	623,741	636,895	(3.30%)
122 Retirement	1,375,945	1,213,534	1,398,726	1,323,508	1,351,869	(3.35%)
123 Health Benefits	2,818,510	2,422,871	2,719,350	2,724,709	2,590,810	(4.73%)
124 Workers Compensation	379,704	383,550	413,055	399,039	399,649	(3.25%)
125 Unemployment	2,060	2,563	2,060	2,060	2,060	0.00%
126 Deferred Comp. Matching	65,714	26,655	65,714	65,714	65,714	0.00%
127 Payroll Processing Fee	12,360	13,088	16,480	12,360	12,360	(25.00%)
128 Pathfinder Admin Fees	0	920	0	0	0	0.00%
131 Merit System Charge	30,900	21,586	30,900	30,900	30,900	0.00%
Total Personnel Services	14,044,911	13,011,978	14,090,722	13,491,205	13,599,317	-3.49%
CONTRACTUAL SERVICES (200-299)						
201 Postage	2,050	1,699	2,050	1,485	2,050	0.00%
202 Freight & Shipping	500	130	500	195	500	0.00%
204 Printing	3,600	1,608	2,600	1,070	2,600	0.00%
205 Advertising & Marketing	8,600	9,957	8,600	7,140	9,600	11.63%
208 Cable Service	6,000	14,906	6,000	14,100	6,000	0.00%
210 Municipal Ambulance Service	0	304	0	0	0	0.00%
211 Water & Sewer	40,400	47,201	40,400	40,021	40,400	0.00%
212 Natural & Propane Gas	201,550	103,067	201,550	135,310	201,550	0.00%
213 Electricity	400,075	288,987	400,075	339,820	413,575	3.37%
214 Solid Waste Disposal	437,800	196,400	437,800	355,004	437,800	0.00%
214 Litter Removal	86,910	80,793	140,124	92,870	140,124	0.00%

Oklahoma Turnpike Authority
Maintenance
Maintenance Branch
Fund: 01, Division: 05, Branch: 51

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Adopted Budget	21 vs 22 Budget Change
216 Pest Control Services	0	6,672	0	3,452	0	0.00%
217 Alarm Monitoring Services-Security	8,000	14,178	8,000	12,145	8,000	0.00%
221 Training & Education	16,100	13,721	16,100	12,140	16,100	0.00%
221 Training & Education Travel Exp.	0	1,114	0	1,140	0	0.00%
222 Business Expense	6,575	13,218	6,575	8,280	7,325	11.41%
223 Prof. Organization Memberships	0	3,868	0	2,059	0	0.00%
227 Subscriptions	0	522	0	0	0	0.00%
231 Equipment Rental	0	113,621	0	129,219	0	0.00%
233 Building & Maintenance Services	34,728	69,984	34,728	25,145	34,728	0.00%
234 Sweeping Services	574,956	498,406	574,956	557,692	574,956	0.00%
235 Mowing Services	2,209,543	1,922,057	2,209,543	2,047,250	2,209,543	0.00%
236 Snow & Ice Removal Services	460,978	137,660	460,978	160,300	460,978	0.00%
237 Signing Services	146,919	71,351	146,919	76,573	146,919	0.00%
240 Government Permits & Licenses	0	7,532	0	4,500	0	0.00%
254 Medical Services	9,400	12,070	9,400	8,348	9,900	5.32%
256 Banking & Financial Services	0	322	0	0	0	0.00%
262 Public Safety Services - Fire Calls	0	500	0	0	0	0.00%
263 Other Professional Services	2,050	0	2,050	0	2,050	0.00%
270 Other Maintenance Services	16,250	17,011	16,250	13,865	16,250	0.00%
271 Road Maintenance Services	333,000	16,730	333,000	523,685	368,000	10.51%
271 Concrete Panel Lifting	0	509,985	0	0	0	0.00%
272 Equipment Repair Services	100,500	174,344	100,500	156,150	108,000	7.46%
273 Custodial Maintenance	0	16,095	0	17,000	17,000	0.00%
274 Landscaping Maintenance	0	600	0	0	0	
278 Camera Surveillance Syst. Maint.	12,000	0	0	0	0	0.00%
286 Laundry Services	1,200	22,837	1,200	5,000	6,000	400.00%
287 Other Contractual Services	398,500	382,007	398,500	416,270	398,500	0.00%
289 Inmate Services Prisoner Portion	4,000	12,321	4,000	-	4,000	0.00%
296 Property Losses	0	(392,904)	0	0	0	0.00%
Total Contractual Services	5,522,184	4,390,872	5,562,398	5,167,228	5,642,448	1.44%

Oklahoma Turnpike Authority
Maintenance
Maintenance Branch
Fund: 01, Division: 05, Branch: 51

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Adopted Budget	21 vs 22 Budget Change
COMMODITIES (300-399)						
301 Office Supplies	11,750	13,705	11,750	9,060	11,750	0.00%
302 Data Processing Supplies	0	4,726	0	0	0	0.00%
303 Noncapitalizable Data Proc. Equip.	0	75	0	0	0	0.00%
305 Noncapitalizable Office Equip.	0	15,583	0	0	0	0.00%
306 Noncapitalizable Office Furniture	0	1,329	0	0	0	0.00%
Noncapitalizable Radio & Commun.						
307 Equip.	0	1,494	0	0	0	0.00%
Noncapitalizable Building Improvements						
308	2,000	21,497	2,000	-	2,000	0.00%
Noncapitalizable Signs & Road Striping						
309	42,800	193,587	42,800	78,000	42,800	0.00%
311 Mobile Equip Supplies & Parts	246,500	518,567	246,500	357,650	255,000	3.45%
312 Fuel & Gasoline	1,080,000	669,447	1,080,000	704,881	1,080,000	0.00%
314 Machinery Supplies & Parts	283,000	424,731	283,000	317,829	304,000	7.42%
315 Noncapitalizable Machinery	1,500	35,845	1,500	-	1,500	0.00%
316 Screws and Bolts	9,750	23,205	9,750	7,944	10,250	5.13%
317 Roadway Lighting	130,600	163,361	130,600	170,079	134,600	3.06%
318 Welding Supplies	9,500	8,335	9,500	6,467	10,000	5.26%
319 Traffic Control & Safety Supplies	97,000	877,296	97,000	323,902	99,000	2.06%
320 Ice & Snow Control Supplies	628,000	1,133,080	628,000	638,000	648,000	3.18%
321 Fertilizer & Nursery Supplies	4,250	3,748	4,250	1,550	4,250	0.00%
322 Trees & Plants	4,830	1,913	4,830	2,250	5,330	10.35%
323 Insecticides & Herbicides	92,400	79,425	92,400	78,143	96,400	4.33%
324 Building Maintenance Supplies	42,700	112,665	42,700	45,750	44,400	3.98%
325 Signing Supplies	40,700	61,506	40,700	46,266	42,700	4.91%
326 Painting Supplies	40,200	61,834	40,200	25,008	42,200	4.98%
327 Asphalt & Concrete Supplies	314,000	186,273	314,000	317,760	316,000	0.64%
328 Fencing Supplies	27,300	15,875	27,300	17,987	27,300	0.00%
329 Other Road Maint. Supplies	63,000	204,617	63,000	165,516	63,000	0.00%
330 Other Maintenance Supplies	26,500	19,729	26,500	20,365	28,000	5.66%
331 Small Tools & Equipment	36,800	105,454	36,800	81,245	38,800	5.43%
334 Safety & Medical Supplies	26,000	94,613	26,000	74,710	27,000	3.85%

Oklahoma Turnpike Authority
Maintenance
Maintenance Branch
Fund: 01, Division: 05, Branch: 51

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Adopted Budget	21 vs 22 Budget Change
336 Drainage & Culverts	45,200	61,041	45,200	66,330	45,200	0.00%
341 Other Commodities & Supplies	40,000	36,081	40,000	35,515	41,500	3.75%
343 Employee Incentive Awards	8,010	607	8,010	1,511	8,010	0.00%
Employee Incentive Awards-Food,						
343 Catering	0	2,681	0	0	0	0.00%
Employee Incentive Awards-Gift cards,						
343 Baskets, etc.	0	23	0	0	0	0.00%
344 Bottled Drinking Water	0	6,935	0	0	0	0.00%
345 Cleaning & Janitorial Supplies	15,000	29,951	15,000	25,970	15,000	0.00%
Total Commodities	3,369,290	5,190,833	3,369,290	3,619,688	3,443,990	2.22%
TOTAL O & M EXPENSES	22,936,385	22,593,683	23,022,410	22,278,121	22,685,755	-1.46%

Oklahoma Turnpike Authority													
Maintenance													
Maintenance Branch													
Fund: 01, Division: 05, Branch: 51													
		Turner	Will Rogers	H.E. Bailey	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw	Kickapoo	Totals
Personnel Services		1,905,578	2,184,324	1,767,702	1,318,253	1,750,149	1,129,518	1,023,670	1,137,498	608,419	329,686	444,519	13,599,317
Contractual Services		749,751	873,150	689,838	545,521	620,744	419,284	533,732	899,099	148,087	124,242	22,000	5,625,448
Commodities		516,850	556,430	439,110	381,150	323,300	331,600	249,000	240,150	198,400	131,800	76,200	3,443,990
Charged to Other Funds													
Total Expenses		3,172,179	3,613,904	2,896,650	2,244,924	2,694,193	1,880,402	1,806,402	2,276,747	954,906	585,728	542,719	22,668,755
PERSONNEL SERVICES (100-199)													
101	Regular Full-time Salaries	1,032,270	1,178,407	978,909	730,942	950,819	636,201	565,013	640,758	348,379	167,713	247,396	7,476,807
105	Regular Overtime Salaries	40,000	40,000	15,000	12,000	12,000	19,000	13,000	10,000	7,500	7,500	7,500	183,500
108	On-Call Salaries	17,160	19,140	17,820	11,880	15,840	11,220	11,880	13,200	5,940	3,300	4,620	132,000
109	Longevity	30,164	41,430	25,720	29,664	28,850	11,490	12,416	11,878	13,114	5,850	5,800	216,376
111	Certification Incentives	72,852	80,778	66,662	49,268	71,693	40,500	30,762	34,012	22,658	12,346	18,846	500,377
121	FICA	88,160	100,961	83,316	62,867	81,639	53,503	47,434	53,536	29,841	14,474	21,164	636,895
122	Retirement	187,323	214,601	176,764	133,629	173,475	113,480	100,352	113,297	63,385	30,675	44,887	1,351,869
123	Health Benefits	366,981	426,766	335,068	237,929	349,049	202,358	204,501	215,647	94,752	78,031	79,728	2,590,810
124	Workers Compensation	55,576	66,071	53,351	39,833	53,309	32,603	28,610	34,390	17,999	7,102	10,805	399,649
125	Unemployment	280	300	280	190	250	170	180	200	90	50	70	2,060
126	Deferred Comp. Matching	8,932	9,570	8,932	6,061	7,975	5,423	5,742	6,380	2,871	1,595	2,233	65,714
127	Payroll Processing Fee	1,680	1,800	1,680	1,140	1,500	1,020	1,080	1,200	540	300	420	12,360
131	Merit System Charge	4,200	4,500	4,200	2,850	3,750	2,550	2,700	3,000	1,350	750	1,050	30,900
Total Personnel Services		1,905,578	2,184,324	1,767,702	1,318,253	1,750,149	1,129,518	1,023,670	1,137,498	608,419	329,686	444,519	13,599,317
CONTRACTUAL SERVICES (200-299)													
201	Postage	125	200	200	300	250	300	150	125	200	200	0	2,050
202	Freight & Shipping	0	0	200	0	100	100	0	100	0	0	0	500
204	Printing	100	1,500	200	50	300	200	0	250	0	0	0	2,600
205	Advertising & Marketing	2,000	500	1,000	500	2,000	500	500	1,100	1,000	0	500	9,600
208	Cable Service	750	750	750	750	750	750	750	0	0	750	0	6,000
211	Water & Sewer	7,000	7,500	4,500	2,500	2,500	1,400	8,000	5,000	1,000	1,000	0	40,400
212	Natural & Propane Gas	20,000	28,950	23,950	33,950	15,950	17,950	9,950	24,950	12,950	12,950	0	201,550
213	Electricity	85,000	22,225	32,225	36,225	18,225	28,225	75,000	75,000	13,725	14,225	13,500	413,575
214	Solid Waste Disposal	96,000	98,000	70,000	55,000	55,000	12,500	4,000	40,000	5,500	1,800	0	437,800
214	Litter Removal	0	0	0	0	0	0	0	140,124	0	0	0	140,124
	Alarm Monitoring Services-Security	2,000	0	2,000	2,000	0	2,000	0	0	0	0	0	8,000
221	Training & Education	2,500	2,000	2,000	1,200	1,950	1,250	1,500	2,000	1,200	500	0	16,100
222	Business Expense	500	500	500	1,200	1,000	800	500	1,200	875	250	0	7,325
	Building & Maintenance Services	1,500	2,500	2,227	2,174	2,000	1,970	8,763	11,667	1,071	856	0	34,728
234	Sweeping Services	92,900	124,092	104,527	47,976	3,200	50,017	60,000	75,500	0	16,744	0	574,956
235	Mowing Services	246,145	291,955	314,500	157,189	410,829	207,184	222,840	300,000	35,209	23,692	0	2,209,543
236	Snow & Ice Removal Services	39,081	43,765	35,942	35,517	35,666	34,270	76,985	93,508	38,778	27,466	0	460,978
237	Signing Services	5,000	14,988	9,517	9,290	9,324	8,418	32,294	49,850	4,579	3,659	0	146,919
254	Medical Services	1,400	1,500	1,500	1,000	1,000	750	500	500	1,000	250	500	9,900
263	Other Professional Services	50	0	500	0	500	300	0	500	0	200	0	2,050
270	Other Maintenance Services	1,500	1,025	2,400	2,500	2,000	400	4,000	925	1,000	500	0	16,250
271	Road Maintenance Services	46,000	40,000	35,000	105,000	35,000	35,000	12,000	50,000	10,000	0	0	368,000
272	Equipment Repair Services	20,000	15,000	10,000	10,000	10,000	7,000	7,500	6,800	10,000	4,200	7,500	108,000
286	Laundry Services	1,200	1,200	1,200	1,200	1,200	0	0	0	0	0	0	6,000
287	Other Contractual Services	75,000	175,000	35,000	40,000	12,000	8,000	8,500	20,000	10,000	15,000	0	398,500
	Inmate Services Prisoner Portion	4,000	0	0	0	0	0	0	0	0	0	0	4,000
289	Portion	4,000	0	0	0	0	0	0	0	0	0	0	4,000
Total Contractual Services		749,751	873,150	689,838	545,521	620,744	419,284	533,732	899,099	148,087	124,242	22,000	5,625,448

Oklahoma Turnpike Authority													
Maintenance													
Maintenance Branch													
Fund: 01, Division: 05, Branch: 51													
	Turner	Will Rogers	H.E. Bailey	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw	Kickapoo	Totals	
COMMODITIES (300-399)													
301 Office Supplies	800	2,000	2,400	1,500	1,000	1,200	250	1,500	500	600	0	11,750	
Noncapitalizable Building													
308 Improvements	2,000	0	0	0	0	0	0	0	0	0	0	2,000	
Noncapitalizable Signs & Road													
309 Striping	2,000	7,000	2,000	1,800	2,000	2,000	17,000	2,000	3,000	2,000	2,000	42,800	
311 Mobile Equip Supplies & Parts	30,000	35,000	28,000	40,000	27,500	24,000	20,000	19,500	14,000	8,500	8,500	255,000	
312 Fuel & Gasoline	200,000	205,000	145,000	115,000	95,000	94,000	60,000	60,000	78,000	28,000	0	1,080,000	
314 Machinery Supplies & Parts	27,500	40,000	25,000	45,000	27,500	30,000	25,000	22,000	20,000	21,000	21,000	304,000	
315 Noncapitalizable Machinery	0	0	500	0	0	0	1,000	0	0	0	0	1,500	
316 Screws and Bolts	1,250	2,000	1,500	1,200	100	1,400	1,000	500	500	300	500	10,250	
317 Roadway Lighting	25,000	5,000	9,250	16,200	8,200	11,600	25,000	25,000	4,100	1,250	4,000	134,600	
318 Welding Supplies	2,000	1,000	500	1,000	500	2,200	300	1,000	500	500	500	10,000	
319 Traffic Control & Safety Supplies	15,000	20,000	8,500	8,000	8,500	9,500	15,000	8,000	2,500	2,000	2,000	99,000	
320 Ice & Snow Control Supplies	110,000	110,000	90,000	50,000	58,000	50,000	50,000	50,000	40,000	20,000	20,000	648,000	
321 Fertilizer & Nursery Supplies	150	100	100	500	500	100	2,000	500	0	300	0	4,250	
322 Trees & Plants	1,000	30	0	500	500	500	1,000	500	800	500	0	5,330	
323 Insecticides & Herbicides	12,000	17,500	14,000	10,000	7,000	10,000	4,000	6,000	7,500	4,400	4,000	96,400	
324 Building Maintenance Supplies	5,000	10,000	2,000	7,500	5,000	1,500	2,000	5,500	2,500	1,700	1,700	44,400	
325 Signing Supplies	2,500	10,000	5,000	3,000	5,000	3,000	2,000	5,700	2,500	2,000	2,000	42,700	
326 Painting Supplies	3,000	8,000	2,000	3,000	14,000	4,000	1,200	1,000	2,000	2,000	2,000	42,200	
327 Asphalt & Concrete Supplies	30,000	42,000	72,000	40,000	40,000	60,000	4,000	5,000	2,000	19,000	2,000	316,000	
328 Fencing Supplies	5,000	7,500	800	1,500	1,000	2,000	2,000	2,000	2,500	3,000	0	27,300	
329 Other Road Maint. Supplies	16,000	5,500	15,000	4,000	5,000	5,000	1,000	5,500	1,000	5,000	0	63,000	
330 Other Maintenance Supplies	4,000	3,500	500	2,000	3,500	2,000	2,000	5,000	2,500	1,500	1,500	28,000	
331 Small Tools & Equipment	4,000	3,800	3,500	5,000	5,000	4,000	3,000	3,500	3,000	2,000	2,000	38,800	
334 Safety & Medical Supplies	2,500	3,000	3,500	4,000	3,000	4,000	1,500	2,000	2,000	500	1,000	27,000	
336 Drainage & Culverts	10,000	12,000	2,000	10,000	1,000	3,000	1,500	2,200	1,000	2,500	0	45,200	
341 Other Commodities & Supplies	3,000	5,000	3,000	7,500	3,000	4,000	5,000	4,000	4,000	1,500	1,500	41,500	
343 Employee Incentive Awards	1,650	0	1,560	1,450	0	1,100	750	750	500	250	0	8,010	
345 Cleaning & Janitorial Supplies	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	0	15,000	
Total Commodities	516,850	556,430	439,110	381,150	323,300	331,600	249,000	240,150	198,400	131,800	76,200	3,443,990	
TOTAL O & M EXPENSES	3,172,179	3,613,904	2,896,650	2,244,924	2,694,193	1,880,402	1,806,402	2,276,747	954,906	585,728	542,719	22,668,755	

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ENGINEERING DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Engineering Division

Description of Division

The Engineering Division is responsible for the prioritization and design of Capital Plan projects as well as providing technical and administrative support for the Driving Forward Program. The division establishes priorities for roadway, bridge, toll, service plaza facilities, maintenance facilities, and safety projects. The design process includes the selection of a design consultant, preliminary and final engineering plan reviews, conducting the bidding process, finalizing as-built plans and maintaining all project records.

Division Goals

Provide high quality transportation infrastructure for our customers by ensuring fiscal responsible and competent design with an emphasis on Safety.

Service Levels

The Engineering Division will continue to provide a high level of service in 2022 with continuing implementation and oversight of the 5-year Capital Plan. In addition, the Division will continue to provide support for the Driving Forward Program; which includes oversight of the overall program manager contract, consultant design and right-of-way contracts administration, design process review, extensive utility relocation review and approval processes, administering the electronic bidding process, and total program cost reporting. The Engineering Division in cooperation with the General Consulting Engineer, Maintenance, Construction, Toll and Executive Divisions, is also responsible for planning and prioritizing long-range capital projects, both new and rehabilitative.

The engineering staff is continually discovering improved solutions to every challenge in large part because of their diligence in the design effort as well as a thorough inspection program. The teamwork between the Engineering, Construction, and Maintenance divisions during the planning and design effort for capital projects will lead to an efficient, effective, and constructible set of construction plans.

The Division administers projects designed to increase service levels of critical locations throughout the turnpike system. This is done in close contact with outside consultants in every phase of design, utility relocations, right of way acquisition, including involvement with landowners, city, county, state officials and partnering with other organizations. The Division is also involved in all issues related to landowner relations and handles questions and concerns related to construction projects and the potential effects on the landowners as well as the adjacent municipalities.

2022 Annual Budget - Major Budgetary Issues

The budget proposed by Engineering Division has a decrease of 1.64% for Contractual Services, a decrease of 17.02% for Commodities and a total overall increase of 17.89% primarily due to personnel cost.

Oklahoma Turnpike Authority

Engineering

ALL

Fund: 01, Division: 13, Branch: 01

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	934,565	707,464	945,323	740,866	1,135,677	20.14%
Contractual Services	111,050	84,317	100,400	85,980	98,750	-1.64%
Commodities Services	4,700	5,321	4,700	620	3,900	-17.02%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	1,050,315	797,101	1,050,423	827,466	1,238,327	17.89%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	626,250	467,409	626,250	457,003	761,144	21.54%
109	000	Longevity	7,388	8,538	10,526	8,526	10,688	1.54%
121	000	FICA	48,474	36,506	48,714	35,613	59,046	21.21%
122	000	Retirement	97,350	78,531	97,868	76,812	121,601	24.25%
123	000	Health Benefits	147,710	102,809	148,392	156,206	174,718	17.74%
124	000	Workers Compensation	2,542	2,562	2,542	1,855	3,090	21.56%
125	000	Unemployment	90	0	90	90	100	11.11%
126	000	Deferred Compensation Matching	2,871	2,089	2,871	2,871	3,190	11.11%
127	000	OSF Payroll Transaction Processing Fee	540	572	720	540	600	-16.67%
131	000	Merit System Charge	1,350	947	1,350	1,350	1,500	11.11%
141	000	Educational Benefits	0	7,500	6,000	0	0	-100.00%
		Total Personnel Services	934,565	707,464	945,323	740,866	1,135,677	20.14%

Contractual Services (200 - 299)

201	000	Postage	50	0	50	0	0	-100.00%
204	000	Printing	400	0	100	0	0	-100.00%
205	000	Advertising & Marketing	600	0	200	0	0	-100.00%
221	000	Training & Education	8,000	0	2,000	1,700	5,000	150.00%
221	100	Training & Education-Mileage Reimbursement	0	156	0	0	0	0.00%
221	200	Training & Education Travel Expense	2,000	0	1,000	500	1,000	0.00%
222	000	Business Expense	1,700	109	500	200	500	0.00%
222	100	Business & Travel-Mileage Reimbursement	600	775	1,400	1,000	1,400	0.00%
222	200	Business Travel Expense	3,000	0	2,250	400	2,250	0.00%
223	000	Professional Organization Memberships	1,000	304	1,000	150	1,000	0.00%
224	000	Publications & Subscriptions	300	1,375	300	30	300	0.00%
227	000	Annual Software Renewal & Subscriptions	2,500	0	2,500	0	0	-100.00%
240	000	Government permits and Licenses	1,000	0	800	0	800	0.00%
242	000	Environmental Permit	85,000	81,393	85,000	82,000	85,000	0.00%
258	000	Data Processing Services	2,500	0	1,000	0	500	-50.00%
263	000	Other Professional Services	500	0	500	0	500	0.00%
271	000	Road Maintenance	200	0	100	0	0	-100.00%
272	000	Equipment Repairs	200	0	200	0	0	-100.00%
287	000	Other Contractual Services	1,500	205	1,500	0	500	-66.67%
		Total Contractual Services	111,050	84,317	100,400	85,980	98,750	-1.64%

Commodities Services (300 - 399)

301	000	Office Supplies	500	0	500	100	500	0.00%
302	000	Data Processing Supplies	100	0	100	0	0	-100.00%
305	000	Noncapitalizable Office Equipment	500	0	500	0	500	0.00%
306	000	Noncapitalizable Office Furniture	1,500	0	1,500	0	1,500	0.00%
331	000	Small Tools & Equipment	100	0	100	0	100	0.00%
332	000	Uniforms	600	0	600	300	400	-33.33%
333	000	Engineering Supplies	100	5,321	100	0	100	0.00%
334	000	Safety & Medical Supplies	100	0	100	0	0	-100.00%
341	000	Other Commodities & Supplies	1,000	0	1,000	100	500	-50.00%
343	200	Employee Recog/Safety Incentive Awards	100	0	100	120	300	200.00%
343	300	Employee Recog/Safety Incentive Awards	100	0	100	0	0	-100.00%
		Total Commodities Services	4,700	5,321	4,700	620	3,900	-17.02%
		Total O & M Expenses	1,050,315	797,101	1,050,423	827,466	1,238,327	17.89%
		Total Changed to Other Funds					0	
		Total Expenses	1,050,315	797,101	1,050,423	827,466	1,238,327	17.89%

Staff Positions

	As of 6/30/2021					
Administrative Assistant	1.0	1.0	1.0	1.0	1.0	0.00%
Assistant Director of Engineering	1.0	1.0	1.0	1.0	1.0	0.00%
Chief of Right of Way	0.0	0.0	0.0	0.0	1.0	100.00%
Cadd Tech I	1.0	1.0	1.0	1.0	0.0	-100.00%
Engineering Director	1.0	1.0	1.0	1.0	1.0	0.00%
Engineer Intern	1.0	0.0	1.0	1.0	1.0	0.00%
Project Manager	4.0	3.0	4.0	4.0	5.0	25.00%
Total Positions	9.0	7.0	9.0	9.0	10.0	11.11%

Oklahoma Turnpike Authority

Engineering

Engineering Administration Branch

Fund: 01, Division: 13, Branch: 01

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	455,686	387,507	452,620	452,530	585,861	29.44%
Contractual Services	5,600	0	4,600	1,850	4,600	0.00%
Commodities Services	1,100	0	1,100	400	800	-27.27%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	462,386	387,507	458,320	454,780	591,261	29.01%
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	301,400	262,559	301,400	301,400	396,000	31.39%
109 000 Longevity	4,426	3,176	5,064	5,064	6,838	35.03%
121 000 FICA	23,397	20,362	23,445	23,445	30,817	31.44%
122 000 Retirement	50,461	43,846	50,567	50,567	60,717	20.07%
123 000 Health Benefits	72,623	54,609	68,685	68,675	87,187	26.94%
124 000 Workers Compensation	1,223	1,235	1,223	1,223	1,607	31.40%
125 000 Unemployment	40	0	40	40	50	25.00%
126 000 Deferred Compensation Matching	1,276	1,045	1,276	1,276	1,595	25.00%
127 000 OSF Payroll Transaction Processing Fee	240	254	320	240	300	-6.25%
131 000 Merit System Charge	600	421	600	600	750	25.00%
Total Personnel Services	455,686	387,507	452,620	452,530	585,861	29.44%
Contractual Services (200 - 299)						
221 000 Training & Education	2,000	0	2,000	1,000	2,000	0.00%
222 000 Business Expense	1,200	0	0	0	0	0.00%
222 100 Business & Travel-Mileage Reimbursement	400	0	600	300	600	0.00%
222 200 Business Travel Expense	1,500	0	1,500	400	1,500	0.00%
223 000 Professional Organization Memberships	500	0	500	150	500	0.00%
Total Contractual Services	5,600	-	4,600	1,850	4,600	0.00%
Commodities Services (300 - 399)						
332 000 Uniforms	600	0	600	300	400	-33.33%
341 000 Other Commodities & Supplies	500	0	500	100	400	-20.00%
Total Commodities Services	1,100	-	1,100	400	800	-27.27%
Total O & M Expenses	462,386	387,507	458,320	454,780	591,261	29.01%
Total Changed to Other Funds					0	
Total Expenses	462,386	387,507	458,320	454,780	591,261	29.01%

Staff Positions

	As of 6/30/2021					
Administrative Assistant	1.0	1.0	1.0	1.0	1.0	0.00%
Assistant Director of Engineering	1.0	1.0	1.0	1.0	1.0	0.00%
Chief of Right of Way	0.0	0.0	0.0	0.0	1.0	100.00%
Cadd Tech I	1.0	1.0	1.0	1.0	0.0	-100.00%
Engineering Director	1.0	1.0	1.0	1.0	1.0	0.00%
Engineer Intern	1.0	0.0	1.0	1.0	1.0	0.00%
Project Manager	4.0	3.0	4.0	4.0	5.0	25.00%
Total Positions	9.0	7.0	9.0	9.0	10.0	11.11%

Oklahoma Turnpike Authority
Engineering
Engineering Project Management Branch
Fund: 01, Division: 13, Branch: 16

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			478,879	319,956	492,703	288,337	549,816	11.59%
Contractual Services			105,450	84,317	95,800	84,130	94,150	-1.72%
Commodities Services			3,600	5,321	3,600	220	3,100	-13.89%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			587,929	409,594	592,103	372,687	647,066	9.28%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	324,850	204,850	324,850	155,603	365,144	12.40%
109	000	Longevity	2,962	5,362	5,462	3,462	3,850	-29.51%
121	000	FICA	25,077	16,144	25,269	12,168	28,229	11.71%
122	000	Retirement	46,889	34,685	47,301	26,246	60,884	28.72%
123	000	Health Benefits	75,087	48,200	79,707	87,531	87,531	9.82%
124	000	Workers Compensation	1,319	1,328	1,319	632	1,483	12.43%
125	000	Unemployment	50	0	50	50	50	0.00%
126	000	Deferred Compensation Matching	1,595	1,045	1,595	1,595	1,595	0.00%
127	000	OSF Payroll Transaction Processing Fee	300	318	400	300	300	-25.00%
131	000	Merit System Charge	750	526	750	750	750	0.00%
141	000	Educational Benefits	0	7,500	6,000	0	0	-100.00%
Total Personnel Services			478,879	319,956	492,703	288,337	549,816	11.59%
Contractual Services (200 - 299)								
201	000	Postage	50	0	50	0	0	-100.00%
204	000	Printing	400	0	100	0	0	-100.00%
205	000	Advertising & Marketing	600	0	200	0	0	-100.00%
221	000	Training & Education	6,000	0	0	700	3,000	0.00%
221	100	Training & Education-Mileage Reimbursement	0	156	0	0	0	0.00%
221	200	Training & Education Travel Expense	2,000	0	1,000	500	1,000	0.00%
222	000	Business Expense	500	109	500	200	500	0.00%
222	100	Business & Travel-Mileage Reimbursement	200	775	800	700	800	0.00%
222	200	Business Travel Expense	1,500	0	750	0	750	0.00%
223	000	Professional Organization Memberships	500	304	500	0	500	0.00%
224	000	Publications & Subscriptions	300	1,375	300	30	300	0.00%
227	000	Annual Software Renewal & Subscriptions	2,500	0	2,500	0	0	-100.00%
240	000	Government permits and Licenses	1,000	0	800	0	800	0.00%
242	000	Environmental Permit	85,000	81,393	85,000	82,000	85,000	0.00%
258	000	Data Processing Services	2,500	0	1,000	0	500	-50.00%
263	000	Other Professional Services	500	0	500	0	500	0.00%
271	000	Road Maintenance	200	0	100	0	0	-100.00%
272	000	Equipment Repairs	200	0	200	0	0	-100.00%
287	000	Other Contractual Services	1,500	205	1,500	0	500	-66.67%
Total Contractual Services			105,450	84,317	95,800	84,130	94,150	-1.72%
Commodities Services (300 - 399)								
301	000	Office Supplies	500	0	500	100	500	0.00%
302	000	Data Processing Supplies	100	0	100	0	0	-100.00%
305	000	Noncapitalizable Office Equipment	500	0	500	0	500	0.00%
306	000	Noncapitalizable Office Furniture	1,500	0	1,500	0	1,500	0.00%
331	000	Small Tools & Equipment	100	0	100	0	100	0.00%
333	000	Engineering Supplies	100	5,321	100	0	100	0.00%
334	000	Safety & Medical Supplies	100	0	100	0	0	-100.00%
341	000	Other Commodities & Supplies	500	0	500	0	100	-80.00%
343	200	Employee Recog/Safety Incentive Awards	100	0	100	120	300	200.00%
343	300	Employee Recog/Safety Incentive Awards	100	0	100	0	0	-100.00%
Total Commodities Services			3,600	5,321	3,600	220	3,100	-13.89%
Total O & M Expenses			587,929	409,594	592,103	372,687	647,066	9.28%
Total Changed to Other Funds							0	
Total Expenses			587,929	409,594	592,103	372,687	647,066	9.28%

Staff Positions

			As of 6/30/2021			
Project Manager	4.0	3.0	4.0	3.0	4.0	0.00%
Cadd Tech I	1.0	1.0	1.0	1.0	0.0	-100.00%
Engineer Intern	1.0	0.0	1.0	0.0	1.0	0.00%
Total Positions	6.0	4.0	6.0	4.0	5.0	-16.67%

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CONSTRUCTION DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Construction Division

Description of Division

The Construction Division is responsible for the coordination of OTA construction projects in the Capital Plan and those that are a part of the Driving Forward program. This is accomplished by coordinating activities with other divisions within OTA including Engineering, Maintenance, Finance and Toll, among others. Construction Division also works closely with the Driving Forward Program Management Consultant and the OTA General Consultant.

Members of Construction Division are tasked with reviewing construction plans and attending plan review meetings, assisting with the scheduling of bid lettings, selecting and scheduling Construction Management consultants and consultant inspection services, as well as processing construction estimates, change orders and supplemental agreements. Construction Division is also heavily involved in the right-of-way acquisition and utility relocation activities prior to the start of construction.

Construction Division is also instrumental in the acquisition of properties needed for future construction projects. Through careful negotiation and well thought-out planning, the condemnation rate has been kept minimal and the process has moved steadily forward allowing for utility relocations and construction activities to start as scheduled. Surplus property is quickly identified and disposed of according to OTA policy and State law, allowing these properties to return to the tax rolls as soon as practical.

Division Goals

Provide high quality transportation infrastructure for our customers with efficient, economical construction with an emphasis on safety.

Service Level

The Construction Division will continue to provide a high level of service in 2022, as Driving Forward begins to wind down and the focus returns to Capital Program projects, with thorough construction management, an emphasis on efficient construction schedules and economical solutions based on sound engineering judgement. The staff will work closely with Engineering, Maintenance, and Toll Divisions during planning and construction so that all the projects are consistent and use more modern technologies in their construction.

Within the Construction Division there are five employee positions. These positions will provide oversight with two Construction Inspectors, one Field Construction Manager, one Construction Office Manager, and the Construction Division Director for Driving Forward and Capital Plan projects. The expenses associated with staff positions are funded from the Capital Plan and

assigned to the projects the staff oversees. These expenses amount to approximately \$672,135 for 2022; this includes salaries, anticipated training, equipment, and other costs associated with these positions. The staff in Construction Division provides a variety of knowledge to support design of future projects for the Capital Plan and future bond programs. The Division works closely with consultants during utility relocations and right of way acquisition as well as other entities and partners prior-to and during construction.

2022 Annual Budget – Major Budgetary Issues

The overall 2022 budget request for Construction Division represents a 0.66% increase compared to 2021, this increase is attributed to training cost.

Oklahoma Turnpike Authority

Construction

All Branches

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	589,248	578,027	603,292	593,668	590,929	-2.05%
Contractual Services	11,250	1,306	11,250	1,290	11,850	5.33%
Commodities Services	58,500	0	58,500	9,956	57,500	-1.71%
Charged to Other Funds	(363,850)	(324,586)	(363,907)	(301,108)	(350,952)	-3.56%
Total Expenses	295,148	254,747	309,135	303,806	309,327	0.06%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	396,950	391,010	407,950	408,200	408,200	0.06%
105	000	Regular Overtime Salaries	0	457	0	0	0	0.00%
109	000	Longevity	12,100	11,324	12,100	0	0	-100.00%
121	000	FICA	31,473	33,126	32,134	31,228	31,228	-2.82%
122	000	Retirement	67,493	64,743	69,308	67,353	67,353	-2.82%
123	000	Health Benefits	76,927	74,072	77,430	82,456	79,697	2.93%
124	000	Workers Compensation	1,630	2,452	1,655	1,656	1,656	0.06%
125	000	Unemployment	30	0	30	30	50	66.67%
126	000	Deferred Compensation Matching	1,595	0	1,595	1,595	1,595	0.00%
127	000	OSF Payroll Transaction Processing Fee	300	318	340	400	400	17.65%
131	000	Merit System Charge	750	526	750	750	750	0.00%
		Total Personnel Services	589,248	578,027	603,292	593,668	590,929	-2.05%

Contractual Services (200 - 299)

204	000	Printing	50	130	50	50	50	0.00%
221	000	Training & Education	3,750	0	3,750	200	4,250	13.33%
221	200	Training & Education Travel Expense	4,000	0	4,000	200	4,000	0.00%
222	000	Business Expense	1,000	129	1,000	240	1,000	0.00%
222	200	Business Travel Expense	1,500	0	1,500	100	1,500	0.00%
240	000	Government permits and Licenses	500	98	500	400	600	20.00%
254	000	Medical Services	350	0	350	0	350	0.00%
272	000	Equipment Repairs	100	950	100	100	100	0.00%
		Total Contractual Services	11,250	1,306	11,250	1,290	11,850	5.33%

Commodities Services (300 - 399)

301	000	Office Supplies	500	0	500	0	0	-100.00%
311	000	Mobile Equipment and Vehicles Supplies &	6,000	0	6,000	2,762	6,000	0.00%
312	000	Fuel & Gasoline	50,000	0	50,000	6,194	50,000	0.00%
331	000	Small Tools & Equipment	1,000	0	1,000	0	500	-50.00%
332	000	Uniforms	500	0	500	500	500	0.00%
341	000	Other Commodities & Supplies	500	0	500	500	500	0.00%
		Total Commodities Services	58,500	-	58,500	9,956	57,500	-1.71%
		Total O & M Expenses	658,998	579,333	673,042	604,914	660,279	-1.90%
		Total Changed to Other Funds	(363,850)	(324,586)	(363,907)	(301,108)	(350,952)	
		Total Expenses	295,148	254,747	309,135	303,806	309,327	0.06%

Positions

	6/30/2021					
Construction Division Director	1.0	1.0	1.0	1.0	1.0	0.00%
Transportation Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Project Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Transportation Specialist	2.0	1.0	2.0	2.0	2.0	0.00%
Total Positions	5.0	4.0	5.0	5.0	5.0	0.00%
Charged to Other Funds						
Project Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Transportation Specialist	2.0	1.0	2.0	2.0	2.0	0.00%
	3.0	2.0	3.0	3.0	3.0	0.00%
Total Positions	2.0	2.0	2.0	2.0	2.0	0.00%

Oklahoma Turnpike Authority

Construction

Construction Office Branch

Fund: 01, Division: 14, Branch: 01

			2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services			283,998	271,455	297,985	300,836	298,077	0.03%
Contractual Services			9,150	356	9,150	990	9,250	1.09%
Commodities Services			2,000	0	2,000	2,000	2,000	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			295,148	271,812	309,135	303,826	309,327	0.06%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	198,350	192,410	209,350	209,600	209,600	0.12%
105	000	Regular Overtime Salaries	0	457	0	0	0	0.00%
109	000	Longevity	4,250	3,862	4,250	0	0	-100.00%
121	000	FICA	15,499	15,108	16,340	16,035	16,035	-1.87%
122	000	Retirement	33,429	30,743	35,244	34,584	34,584	-1.87%
123	000	Health Benefits	30,587	27,496	30,853	38,648	35,889	16.32%
124	000	Workers Compensation	825	832	850	851	851	0.12%
125	000	Unemployment	0	20	0	20	20	100.00%
126	000	Deferred Compensation Matching	638	0	638	638	638	0.00%
127	000	OSF Payroll Transaction Processing Fee	120	318	160	160	160	0.00%
131	000	Merit System Charge	300	210	300	300	300	0.00%
Total Personnel Services			283,998	271,455	297,985	300,836	298,077	0.03%
Contractual Services (200 - 299)								
204	000	Printing	50	130	50	50	50	0.00%
221	000	Training & Education	3,000	0	3,000	200	3,000	0.00%
221	200	Training & Education Travel Expense	4,000	0	4,000	200	4,000	0.00%
222	000	Business Expense	1,000	129	1,000	240	1,000	0.00%
222	200	Business Travel Expense	1,000	0	1,000	100	1,000	0.00%
240	000	Government permits and Licenses	0	98	0	100	100	100.00%
272	000	Equipment Repairs	100	0	100	100	100	0.00%
Total Contractual Services			9,150	356	9,150	990	9,250	1.09%
Commodities Services (300 - 399)								
311	000	Mobile Equipment and Vehicles Supplies &	1,000	0	1,000	1,000	1,000	0.00%
332	000	Uniforms	500	0	500	500	500	0.00%
341	000	Other Commodities & Supplies	500	0	500	500	500	0.00%
Total Commodities Services			2,000	0	2,000	2,000	2,000	0.00%
Total O & M Expenses			295,148	271,812	309,135	303,826	309,327	0.06%
Total Changed to Other Funds							0	
Total Expenses			295,148	271,812	309,135	303,826	309,327	0.06%
Positions			Adopted Budget 2020	Actual 2020	Adopted Budget 2021	Actual 2021 6/30/2021	Adopted Budget 2022	
Construction Division Director			1.0	1.0	1.0	1.0	1.0	0.00%
Transportation Manager			1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions			2.0	2.0	2.0	2.0	2.0	0.00%

Oklahoma Turnpike Authority

Construction

Construction Field Branch

Fund: 01, Division: 14, Branch: 16

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	305,250	306,337	305,307	292,852	292,852	-4.08%
Contractual Services	2,100	1,064	2,100	300	2,600	23.81%
Commodities Services	56,500	17,185	56,500	7,956	55,500	-1.77%
Charged to Other Funds	(363,850)	(324,586)	(363,907)	(301,108)	(350,952)	-3.56%
Total Expenses	-	-	-	-	-	0.00%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	198,600	198,600	198,600	198,600	0.00%
109	000	Longevity	7,850	7,462	7,850	0	-100.00%
121	000	FICA	15,974	17,667	15,794	15,193	-3.81%
122	000	Retirement	34,064	34,000	34,064	32,769	-3.80%
123	000	Health Benefits	46,340	46,576	46,577	43,808	-5.94%
124	000	Workers Compensation	805	810	805	805	0.00%
125	000	Unemployment	30	30	30	30	0.00%
126	000	Deferred Compensation Matching	957	696	957	957	0.00%
127	000	OSF Payroll Transaction Processing Fee	180	180	180	240	33.33%
131	000	Merit System Charge	450	316	450	450	0.00%
Total Personnel Services			305,250	306,337	305,307	292,852	-4.08%

Contractual Services (200 - 299)

221	000	Training & Education	750	0	750	0	1,250	66.67%
222	200	Business Travel Expense	500	0	500	0	500	0.00%
240	000	Government permits and Licenses	500	0	500	300	500	0.00%
254	000	Medical Services	350	0	350	0	350	0.00%
272	000	Equipment Repairs	0	1,064	0	0	0	0.00%
Total Contractual Services			2,100	1,064	2,100	300	2,600	23.81%

Commodities Services (300 - 399)

301	000	Office Supplies	500	0	500	0	0	-100.00%
302	000	Data Processing Supplies	500	0	500	0	0	-100.00%
311	000	Mobile Equipment and Vehicles Supplies &	5,000	4,205	5,000	1,762	5,000	0.00%
312	000	Fuel & Gasoline	50,000	12,980	50,000	6,194	50,000	0.00%
331	000	Small Tools & Equipment	500	0	500	0	500	0.00%
Total Commodities Services			56,500	17,185	56,500	7,956	55,500	-1.77%
Total O & M Expenses			363,850	324,586	363,907	301,108	350,952	-3.56%
Total Charged to Other Funds			(363,850)	(324,586)	(363,907)	(301,108)	(350,952)	
Total Expenses			-	-	-	-	-	0.00%

Positions

	Adopted Budget 2020	Actual 2020	Adopted Budget 2021	Actual 2021	Adopted Budget 2022	
6/30/2021						
Project Manager	1	1	1	1	1	0.00%
Transportation Specialist	2	1	2	2	2	0.00%
Total Positions	3.0	2.0	3.0	3.0	3.0	0.00%
Charged to Other Funds						
Project Manager	1	1	1	1	1	0.00%
Transportation Specialist	2	1	2	2	2	0.00%
Total Positions Charged to Other Funds	3.0	2.0	3.0	3.0	3.0	0.00%
Total Positions	0.0	0.0	0.0	0.0	0.0	0.00%

TOLL OPERATIONS DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Toll Operations Division

Division Mission Statement

Toll Division Mission Statement: We are committed to collecting tolls expeditiously and accurately, while happily serving our customers beyond their highest expectations.

Division Vision Statement

Toll Division Vision Statement: To be known as providing excellence in customer service and meeting our fiscal responsibilities with the highest integrity.

It is the mission of the Toll Operations Division to collect tolls in the most cost effective manner and achieve the highest level of voluntary compliance with the state of Oklahoma's bond trust agreement.

Division Responsibilities

The Toll Operations Division is committed to providing the best service possible to the customers of the Oklahoma turnpike system. This division is committed to enhanced customer service through training, and operational enhancements to the Cash, *PIKEPASS* and PlatePay systems thereby ensuring that customer expectations continue to be exceptional. To achieve this, the toll operations team strives to provide efficient collection of tolls, continued assistance to the traveling public, and the dedicated service of the toll collectors while continually searching for more efficient alternatives in managing toll collection operations.

The division is responsible for overseeing the operations and maintenance of the OTA's toll collection system that includes cash collections, automatic vehicle identification (AVI) collections, PlatePay collections and back office processing, and toll system integration and maintenance. The Toll Operations Division is organized into four branches:

Administration: This branch plans, manages and provides oversight to the Toll Division. Included in this branch are:

- Director of the Toll Division,
- Assistant Director-Cash,
- Assistant Director-Electronic Toll,
- Assistant Director-All Electronic Toll Back Office, and
- One (1) Administrative Assistant.

Attended Lanes: This branch is responsible for the attended lane collection of tolls on seven of the eleven turnpikes. The Toll Collectors have extensive contact with the traveling public on the State's turnpikes and as ambassadors for the State; they are committed to providing courteous service as well as helpful information to those traveling through Oklahoma. Included in this branch are:

- Three (3) Toll Operations Managers,
- seven (7) Toll Collector Supervisors;
- four (4) Toll Collector Leads/Trainers;
- two hundred eighteen (218) Toll Collectors;
- two (2) Administrative Assistants; and
- one (1) Material Management Specialist.

Automatic Vehicle Identification (AVI) Operations: This branch is responsible for the toll equipment implementation and lane operations and maintenance of the toll equipment in five hundred forty (540) tolling lanes on eleven turnpikes throughout the state. Responsibilities include: contract management; project management; data analysis; hardware testing; onsite inspections/audits; and software testing. Included in this branch are:

- one (1) Project Manager;
- two (2) Systems Integration Specialist; and
- three (3) Data Analysts.

All Electronic Tolling (AET) Back Office: This branch is responsible for the scheduling, planning and carrying out of activities by the Authority's AET Contractors for PlatePay. Responsibilities include: negotiate contracts and contract extensions with vendors; ensure back office contractors are in compliance with agreements; implement and review reports, documentation, Key Performance Indicators (KPIs) and other information to evaluate cashless operations; evaluate business rules, processes, technologies, and other cashless information; and evaluate costs, availability, alternatives, and other factors related to AET. Included in this branch are:

- one (1) Quality Assurance Manager and
- three (3) Business Analyst.

Division Service Levels

The eleven turnpikes throughout the state have five hundred forty (540) tolling lanes. These lanes have multiple types of tolling equipment for toll collection: 74 – Manual Toll Collection; 115 Automated Coin Machines; 16 Automated Payment Machines; 240 image capture cameras; and 462 Electronic Toll systems. In the previous year, the Toll Operations Division processed 166.1 million transactions, a decrease of 10.79% from the previous year. Of those transactions, 134.2 million were electronic transactions a decrease of 8.65% and 31.9 million were cash transactions, a decrease of 18.62%.

2022 Annual Budget - Major Budgetary Items and Initiatives

The Toll Operations Division budget decreased from \$36,868,651 in 2021 to \$29,085,041 for 2022, a decrease of 21.11%. The decrease is due to conversion through attrition of permanent attended lane personnel to temporary personnel and transfer of responsibilities from the AET Back Office to the Operations Support Division.

Major budgetary items and initiatives for the Toll Division are as below.

- Continued maintaining business continuity through a Pandemic by placing safety first with the continued practices of social distancing through flexible workplace, staggered shifts, additional cleaning, protective personal equipment, and increased focus on proper hygiene.
- Prepare for future conversion to Cashless through: the upgrade of *PIKEPASS* lane toll equipment and the transition of Collectors to non-cash capacities and conversion to temporary personnel through attrition.
- Maintenance of security of toll lane and plaza servers to ensure proactive monitoring and monthly updating/patching of software systems for security risks with operating systems to prevent system vulnerability.
- Upgrade vehicle classification for future expansion to Cashless.
- Maintain toll equipment uptime and lane availability to ensure proactive maintenance of tolling equipment, safe open lane availability for traffic flow, and preventative maintenance with monitoring systems for early failure detection.
- Continue the upgrade of the lane controller blades from 6" to 4" due to end of life of Intel CPU; allowing for long-term supportability of hardware equipment and increased reliability with reduction in downtime.
- Install and implement Cashless tolling on the H.E. Bailey, Creek, and Cimarron Turnpikes.

Oklahoma Turnpike Authority

Toll Operations

All Branches

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	16,018,150	13,410,066	14,825,059	12,670,055	14,805,207	-0.13%
Contractual Services	20,744,474	15,465,508	21,604,330	10,691,234	13,852,321	-35.88%
Commodities Services	487,405	294,018	439,262	432,349	427,513	-2.67%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	37,250,029	29,169,591	36,868,651	23,793,639	29,085,041	-21.11%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	6,922,675	5,641,287	5,980,110	4,680,437	4,826,208	-19.30%
105	000	Regular Overtime Salaries	249,646	175,322	236,152	236,152	163,559	-30.74%
106	000	Holiday Overtime Salaries	206,824	181,871	173,537	134,135	134,135	-22.71%
107	000	Shift Differential Salaries	240,240	195,623	200,640	154,440	154,440	-23.03%
108	000	On-call Salaries	3,600	2,880	2,880	2,160	2,160	-25.00%
109	000	Longevity	215,072	184,197	187,698	144,166	160,366	-14.56%
116	000	Hazardous Weather Pay	23,810	23,997	22,522	22,522	22,522	0.00%
119	000	Temporary Personnel Services	3,722,058	3,282,851	4,188,060	4,248,060	6,254,131	49.33%
120	000	Defined Contribution Plan Match	0	83,199	0	0	0	0.00%
121	000	FICA	564,704	502,715	500,888	391,323	403,710	-19.40%
122	000	Retirement	1,177,729	920,934	1,040,032	818,192	844,917	-18.76%
123	000	Health Benefits	2,510,630	2,071,730	2,137,554	1,717,851	1,717,851	-19.63%
124	000	Workers Compensation	70,667	71,997	58,820	46,775	47,365	-19.47%
125	000	Unemployment	2,050	9,748	1,690	1,370	1,370	-18.93%
126	000	Deferred Compensation Matching	65,395	26,325	55,506	43,703	43,703	-21.26%
127	000	OSF Payroll Transaction Processing Fee	12,300	13,024	13,520	8,220	8,220	-39.20%
128	000	Pathfinder Admin Fees	0	680	100	0	0	-100.00%
131	000	Merit System Charge	30,750	21,685	25,350	20,550	20,550	-18.93%
		Total Personnel Services	16,018,150	13,410,066	14,825,059	12,670,055	14,805,207	-0.13%

Contractual Services (200 - 299)

201	000	Postage	2,298,265	1,840,295	3,440,392	900	900	-99.97%
204	000	Printing	252,336	329,657	536,108	500	500	-99.91%
205	000	Advertising & Marketing	28,800	129	0	151	0	0.00%
206	000	Cellular Telecommunications	1,500	0	0	0	0	0.00%
210	000	Municipal Ambulance Service	29,261	840	1,500	1,500	1,500	0.00%
211	000	Water & Sewer	58,504	18,301	20,035	20,435	20,435	2.00%
212	000	Natural & Propane Gas	1,268,797	22,240	55,884	55,884	55,884	0.00%
213	000	Electricity	10,350	679,583	870,947	870,947	793,037	-8.95%
214	000	Solid Waste Disposal	8,850	945	1,000	1,000	1,000	0.00%
216	000	Pest Control Services	16,966	5,390	5,410	5,410	6,826	26.17%
217	000	Alarm Monitoring Services	25,401	6,762	9,112	9,112	9,112	0.00%
221	000	Training & Education	8,924	5,197	22,337	20,459	23,170	3.73%
221	100	Training & Education-Mileage Reimbursement	10,556	459	4,856	4,856	4,856	0.00%
221	200	Training & Education Travel Expense	6,899	0	500	500	500	0.00%
222	000	Business Expense	28,890	2,982	5,112	7,586	5,112	0.00%
222	100	Business & Travel-Mileage Reimbursement	16,450	17,836	22,149	22,149	22,149	0.00%
222	200	Business Travel Expense	3,900	1,734	16,450	1,000	16,450	0.00%
223	000	Professional Organization Memberships	520	1,215	3,975	3,975	3,975	0.00%
224	000	Publications & Subscriptions	46,149	0	520	520	520	0.00%
231	000	Equipment Rental	50,000	15,276	22,400	24,902	29,496	31.68%
232	000	Building & Real Estate Rental	24,000	16,196	18,000	18,000	18,000	0.00%
233	000	Building maintenance services	200	0	0	600	0	0.00%
240	000	Government permits and Licenses	1,729,087	0	200	200	200	0.00%
253	000	Armor Car Services	16,602	1,655,757	1,846,748	1,729,087	1,649,055	-10.70%
254	000	Medical Services	5,411,072	255	6,599	3,002	2,994	-54.63%
256	000	Banking & Financial Services	1,523,011	142,333	394,517	6,000	7,000	-98.23%
256	100	Credit Card Service Fees	16,279	4,148,583	6,449,561	30,000	767,947	-88.09%
263	000	Other Professional Services	41,348	316,965	0	0	0	0.00%
270	000	Other Maintenance	500	14,179	18,516	18,516	18,516	0.00%
272	000	Equipment Repairs	4,200,778	600	500	500	500	0.00%
275	000	Automatic Vehicle Identification System	962,116	3,257,602	4,356,314	4,356,314	4,943,545	13.48%
276	000	Automated Toll Collection System Maintena	0	778,323	696,438	696,438	667,121	-4.21%
279	000	Other Toll Collection Equipment Maintena	29,142	6,940	32,596	32,596	49,905	53.10%
280	000	Automatic Coin Machine Maintenance	1,674,854	1,345,503	1,698,392	1,703,036	1,354,418	-20.25%
284	000	Equipment Replacement FSR	150,000	84,436	150,000	155,000	155,000	3.33%
286	000	Laundry Services	2,294	0	850	850	1,436	68.94%
287	000	Other Contractual Services	791,873	751,126	896,412	889,310	3,221,262	259.35%
296	000	Property Losses	0	(2,130)	0	0	0	0.00%
		Total Contractual Services	20,744,474	15,465,508	21,604,330	10,691,234	13,852,321	-35.88%

Oklahoma Turnpike Authority
Toll Operations
All Branches

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Commodities Services (300 - 399)								
301	000	Office Supplies	26,022	12,325	17,499	17,499	15,772	-9.87%
302	000	Data Processing Supplies	0	2,121	501	501	750	49.70%
305	000	Noncapitalizable Office Equipment	0	1,748	3,750	3,750	3,750	0.00%
306	000	Noncapitalizable Office Furniture	7,367	9,957	10,000	10,000	10,000	0.00%
307	000	Noncapitalizable Radio & Comm. Equip.	40,000	74	4,000	4,000	3,638	-9.05%
309	000	Noncapitalizable Signs & Road Striping	9,500	9,578	24,999	19,150	19,150	-23.40%
311	000	Mobile Equipment and Vehicles Supplies &	24,997	5,344	16,300	16,300	16,300	0.00%
312	000	Fuel & Gasoline	16,300	18,122	33,250	33,250	33,250	0.00%
314	000	Machinery Supplies & Parts	33,250	11	0	0	0	0.00%
319	000	Traffic Control and Safety Supplies	0	0	4,892	4,892	4,892	0.00%
321	000	Fertilizer & Nursery Supplies	4,997	417	1,558	1,558	2,312	48.40%
322	000	Trees & Plants	1,750	735	3,001	2,999	2,999	-0.07%
323	000	Insecticides & herbicides	3,400	305	500	500	500	0.00%
324	000	Building Maintenance Supplies	0	94	2,000	2,000	2,000	0.00%
325	000	Signing Supplies	4,000	245	0	0	0	0.00%
330	000	Other Maintenance Supplies	0	5	0	0	0	0.00%
331	000	Small Tools & Equipment	1,653	143	2,500	2,500	2,501	0.04%
332	000	Uniforms	33,097	4,422	25,001	23,939	23,939	-4.25%
334	000	Safety & Medical Supplies	20,192	72,428	36,250	36,250	36,250	0.00%
335	000	Toll Booth Supplies	62,378	58,142	61,207	61,207	57,456	-6.13%
337	000	ATM Tickets	18,000	7,723	18,000	18,000	18,000	0.00%
338	000	Noncapitalizable Toll Coll. & Aud. Equip	0	1,137	0	0	0	0.00%
341	000	Other Commodities & Supplies	79,066	29,184	58,657	58,657	58,657	0.00%
343	000	Employee Recog/Safety Incentive Awards	17,898	14,654	20,738	20,738	20,738	0.00%
343	200	Employee Recog/Safety Incentive Awards	9,820	508	9,370	9,370	9,370	0.00%
343	300	Employee Recog/Safety Incentive Awards	16,582	4,112	16,364	16,364	16,364	0.00%
344	000	Bottled drinking water	14,729	10,278	13,957	13,957	13,957	0.00%
345	000	Cleaning and janitorial supplies	42,407	30,206	54,968	54,968	54,968	0.00%
Total Commodities Services			487,405	294,018	439,262	432,349	427,513	-2.67%
Total O & M Expenses			37,250,029	29,169,591	36,868,651	23,793,639	29,085,041	-21.11%
Total Changed to Other Funds			0					
Total Expenses			37,250,029	29,169,591	36,868,651	23,793,639	29,085,041	-21.11%

Positions

As of 6/30/2021						
Administrative Assistant	4.0	4.0	4.0	3.0	3.0	-25.00%
Data Analyst	3.0	3.0	3.0	0.0	3.0	0.00%
Project Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Toll Collector	165.0	141.0	141.0	108.0	108.0	-23.40%
Toll Collector Lead/Trainer	9.0	3.0	3.0	2.0	2.0	-33.33%
Toll Collector Supervisor	8.0	8.0	8.0	7.0	7.0	-12.50%
Toll Director	1.0	1.0	1.0	1.0	1.0	0.00%
Assistant Toll Director	3.0	3.0	3.0	3.0	3.0	0.00%
Toll Operations Manager	5.0	4.0	4.0	3.0	3.0	-25.00%
Systems Integration Specialist	2.0	2.0	2.0	2.0	2.0	0.00%
Business Analyst	4.0	3.0	3.0	3.0	3.0	0.00%
Quality Assurance Manager	0.0	1.0	1.0	1.0	1.0	0.00%
Prem. Employees	205.0	174.0	174.0	134.0	137.0	-21.26%
Temporary Toll Employees	77.0	90.0	106.0	139.0	116.0	9.43%
Total Positions	282.0	264.0	280.0	273.0	253.0	-9.64%

Oklahoma Turnpike Authority

Toll Operations

Administration Branch

Fund: 01, Division: 06, Branch: 36

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			4,328,208	1,531,723	1,654,705	1,449,853	1,722,718	4.11%
Contractual Services			175,740	25,086	57,945	42,645	59,795	3.19%
Commodities Services			165,700	38,577	59,850	59,850	59,850	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			4,669,648	1,595,385	1,772,500	1,552,348	1,842,363	3.94%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	2,910,272	1,024,877	1,119,930	901,333	1,047,105	-6.50%
105	000	Regular Overtime Salaries	0	159	0	0	0	0.00%
108	000	On-call Salaries	7,200	2,880	2,880	2,160	2,160	-25.00%
109	000	Longevity	38,360	18,306	20,182	16,056	17,104	-15.25%
116	000	Hazardous Weather Pay	0	184	0	0	0	0.00%
119	000	Temporary Personnel Services	0	0	0	60,000	150,000	0.00%
120	000	Defined Contribution Plan Match	0	20,062	0	0	0	0.00%
121	000	FICA	227,888	82,046	87,438	70,347	81,578	-6.70%
122	000	Retirement	490,926	152,232	188,118	151,369	175,594	-6.66%
123	000	Health Benefits	617,550	219,245	222,005	236,305	236,305	6.44%
124	000	Workers Compensation	11,918	5,944	4,549	3,658	4,248	-6.62%
125	000	Unemployment	460	0	170	160	160	-5.88%
126	000	Deferred Compensation Matching	13,974	1,830	5,423	5,104	5,104	-5.88%
127	000	OSF Payroll Transaction Processing Fee	2,760	1,461	1,360	960	960	-29.41%
128	000	Pathfinder Admin Fees	0	91	100	0	0	-100.00%
131	000	Merit System Charge	6,900	2,408	2,550	2,400	2,400	-5.88%
Total Personnel Services			4,328,208	1,531,723	1,654,705	1,449,853	1,722,718	4.11%
Contractual Services (200 - 299)								
201	000	Postage	800	0	400	400	400	0.00%
204	000	Printing	1,000	187	500	500	500	0.00%
211	000	Water & Sewer	400	365	200	600	600	200.00%
221	000	Training & Education	19,100	5,167	9,550	11,000	11,000	15.18%
221	100	Training & Education-Mileage Reimbursement	2,200	0	1,100	1,100	1,100	0.00%
221	200	Training & Education Travel Expense	1,000	0	500	500	500	0.00%
222	000	Business Expense	5,400	1,339	2,700	1,000	2,700	0.00%
222	100	Business & Travel-Mileage Reimbursement	500	15	250	250	250	0.00%
222	200	Business Travel Expense	32,900	1,413	16,450	1,000	16,450	0.00%
223	000	Professional Organization Memberships	7,800	1,215	3,975	3,975	3,975	0.00%
224	000	Publications & Subscriptions	1,040	0	520	520	520	0.00%
231	000	Equipment Rental	40,800	13,550	20,400	20,400	20,400	0.00%
240	000	Government permits and Licenses	400	0	200	200	200	0.00%
254	000	Medical Services	1,200	0	600	600	600	0.00%
256	000	Banking & Financial Services	60,000	0	0	0	0	0.00%
272	000	Equipment Repairs	1,000	0	500	500	500	0.00%
287	000	Other Contractual Services	200	1,835	100	100	100	0.00%
Total Contractual Services			175,740	25,086	57,945	42,645	59,795	3.19%
Commodities Services (300 - 399)								
301	000	Office Supplies	18,000	2,342	5,000	5,000	5,000	0.00%
305	000	Noncapitalizable Office Equipment	1,600	745	800	800	800	0.00%
306	000	Noncapitalizable Office Furniture	48,000	8,909	5,000	5,000	5,000	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	22,600	5,344	11,300	11,300	11,300	0.00%
312	000	Fuel & Gasoline	56,500	18,122	28,250	28,250	28,250	0.00%
314	000	Machinery Supplies & Parts	0	11	0	0	0	0.00%
331	000	Small Tools & Equipment	0	32	0	0	0	0.00%
334	000	Safety & Medical Supplies	0	1,907	0	0	0	0.00%
341	000	Other Commodities & Supplies	3,000	957	1,500	1,500	1,500	0.00%
343	000	Employee Recog/Safety Incentive Awards	50	0	25	25	25	0.00%
343	200	Employee Recog/Safety Incentive Awards	2,950	208	1,475	1,475	1,475	0.00%
343	300	Employee Recog/Safety Incentive Awards	13,000	0	6,500	6,500	6,500	0.00%
Total Commodities Services			165,700	38,577	59,850	59,850	59,850	0.00%
Total O & M Expenses			4,669,648	1,595,385	1,772,500	1,552,348	1,842,363	3.94%
Total Changed to Other Funds							0	
Total Expenses			4,669,648	1,595,385	1,772,500	1,552,348	1,842,363	3.94%

Positions	Adopted Budget 2020	Actual 2020	Adopted Budget 2021	Actual 2021	Adopted Budget 2022	
As of 6/30/2021						
Administrative Assistant	4.0	4.0	4.0	3.0	3.0	-25.00%
Data Analyst	3.0	3.0	3.0	0.0	3.0	0.00%
Project Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Toll Director	1.0	1.0	1.0	1.0	1.0	0.00%
Asisstant Toll Director	2.0	2.0	2.0	2.0	2.0	0.00%
Toll Operations Manager	5.0	4.0	4.0	3.0	3.0	-25.00%
Systems Integration Specialist	2.0	2.0	2.0	2.0	2.0	0.00%
Business Analyst	0.0	0.0	0.0	1.0	1.0	100.00%
Total Positions	18.0	17.0	17.0	13.0	16.0	-5.88%

Oklahoma Turnpike Authority

Toll Operations

Back Office Branch

Fund: 01, Division: 06, Branch: 40

			2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services			250,000	262,122	505,339	427,433	428,537	-15.20%
Contractual Services			15,981,810	7,206,592	10,752,768	850,000	3,182,365	-70.40%
Commodities Services			0	0	0	0	0	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			16,231,810	7,468,714	11,258,107	1,277,433	3,610,902	-67.93%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	180,000	166,926	349,980	292,950	292,950	-16.30%
109	000	Longevity	0	1,500	0	4,750	5,638	100.00%
119	000	Temporary Personnel Services	0	21,357	0	0	0	0.00%
120	000	Defined Contribution Plan Match	0	2,003	0	0	0	0.00%
121	000	FICA	12,000	12,842	26,984	22,773	22,843	-15.35%
122	000	Retirement	25,300	25,496	51,456	49,121	49,267	-4.25%
123	000	Health Benefits	32,000	31,463	75,324	54,515	54,515	-27.63%
124	000	Workers Compensation	0	0	0	1,168	1,168	100.00%
125	000	Unemployment	0	0	0	40	40	100.00%
126	000	Deferred Compensation Matching	700	526	1,595	1,276	1,276	-20.00%
127	000	OSF Payroll Transaction Processing Fee	0	0	0	240	240	100.00%
128	000	Pathfinder Admin Fees	0	9	0	0	0	0.00%
131	000	Merit System Charge	0	0	0	600	600	100.00%
Total Personnel Services			250,000	262,122	505,339	427,433	428,537	-15.20%
Contractual Services (200 - 299)								
201	000	Postage	4,595,730	1,840,060	3,439,492	0	0	-100.00%
204	000	Printing	470,974	329,470	535,608	0	0	-100.00%
231	000	Equipment Rental	0	1,526	2,000	0	0	-100.00%
253	000	Armor Car Services	0	35,242	52,070	0	0	-100.00%
256	000	Banking & Financial Services	9,409,980	142,319	234,660	0	0	-100.00%
256	100	Credit Card Service Fees	0	4,129,476	5,631,836	0	0	-100.00%
287	000	Other Contractual Services	1,505,126	728,499	857,102	850,000	3,182,365	271.29%
Total Contractual Services			15,981,810	7,206,592	10,752,768	850,000	3,182,365	-70.40%
Total Commodities Services			-	-	-	-	-	0.00%
Total O & M Expenses			16,231,810	7,468,714	11,258,107	1,277,433	3,610,902	-67.93%
Total Charged to Other Funds							0	
Total Expenses			16,231,810	7,468,714	11,258,107	1,277,433	3,610,902	-67.93%
Positions			Adopted Budget 2020	Actual 2020	Adopted Budget 2021	Actual 2021	Adopted Budget 2022	
As of 6/30/2021								
Asisstant Toll Director			1	1	1	1.0	1.0	0.00%
Business Analyst			3	3	3	2.0	2.0	-33.33%
Quality Assurance Manager			1	1	1	1.0	1.0	0.00%
Total Positions			5.0	5.0	5.0	4.0	4.0	-20.00%

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	13,729,046	11,616,221	12,665,015	10,792,770	12,653,952	(0.09%)
Contractual Services	6,610,924	3,223,391	4,559,815	3,559,787	4,110,793	(9.85%)
Commodities	377,146	242,653	356,512	349,599	344,763	(3.30%)
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	20,717,116	15,082,266	17,581,342	14,702,157	17,109,508	(2.68%)
Total Positions	259.0	242.0	258.0	256.0	231.0	(10.47%)

PERSONNEL SERVICES (100-199)

101 Regular Full-time Salaries	5,377,539	4,449,484	4,510,200	3,486,153	3,486,153	(22.71%)
105 Regular Overtime Salaries	249,646	175,164	236,152	236,152	163,559	(30.74%)
106 Holiday Overtime Salaries	206,824	181,871	173,537	134,135	134,135	(22.71%)
107 Shift Differential Salaries	240,240	195,623	200,640	154,440	154,440	(23.03%)
109 Longevity	195,892	164,391	167,516	123,360	137,624	(17.84%)
116 Hazardous Weather Pay	23,810	23,812	22,522	22,522	22,522	0.00%
119 Temporary Personnel Services	3,722,058	3,261,495	4,188,060	4,188,060	6,104,131	45.75%
120 Defined Contribution Plan Mat	0	61,134	0	0	0	0.00%
121 FICA	444,760	407,827	386,466	298,203	299,289	(22.56%)
122 Retirement	919,616	743,207	800,458	617,702	620,056	(22.54%)
123 Health Benefits	2,185,855	1,821,023	1,840,225	1,427,031	1,427,031	(22.45%)
124 Workers Compensation	64,708	66,054	54,271	41,949	41,949	(22.70%)
125 Unemployment	1,820	9,748	1,520	1,170	1,170	(23.03%)
126 Deferred Comp. Matching	58,058	23,970	48,488	37,323	37,323	(23.03%)
127 Payroll Processing Fee	10,920	11,563	12,160	7,020	7,020	(42.27%)
128 Pathfinder Admin Fees	0	580	0	0	0	0.00%
131 Merit System Charge	27,300	19,277	22,800	17,550	17,550	(23.03%)
Total Personnel Services	13,729,046	11,616,221	12,665,015	10,792,770	12,653,952	(0.09%)

CONTRACTUAL SERVICES (200-299)

			8,476,955	1,927,134	6,549,821	
201 Postage	0	235	500	500	500	0.00%
204 Printing	16,349	0	0	0	0	0.00%
205 Advertising & Marketing	28,800	129	0	151	0	0.00%
210 Municipal Ambulance Service	1,500	840	1,500	1,500	1,500	0.00%
211 Water & Sewer	29,061	17,935	19,835	19,835	19,835	0.00%
212 Natural & Propane Gas	58,504	22,240	55,884	55,884	55,884	0.00%
213 Electricity	1,268,797	679,583	870,947	870,947	793,037	(8.95%)
214 Solid Waste Disposal	10,350	945	1,000	1,000	1,000	0.00%
216 Pest Control Services	8,850	5,390	5,410	5,410	6,826	26.17%
217 Alarm Monitoring Services-Seci	16,966	6,762	9,112	9,112	9,112	0.00%
221 Training & Education	15,851	30	12,787	9,459	12,170	(4.83%)
221-1 Training & Educ. Mileage Reiml	7,824	459	3,756	3,756	3,756	0.00%
221-2 Training & Education Travel Exp	10,056	0	0	0	0	0.00%
222 Business Expense	4,199	1,643	2,412	6,586	2,412	0.00%
222-1 Business/Travel Mileage Reimb	28,640	17,821	21,899	21,899	21,899	0.00%
222-2 Business Travel Expense	0	321	0	0	0	0.00%
231 Equipment Rental	25,749	200	0	4,502	9,096	100.00%
232 Building & Real Estate Rental	50,000	16,196	18,000	18,000	18,000	0.00%
233 Building & Maintenance Service	24,000	0	0	600	0	0.00%
253 Armor Car Services	1,729,087	1,620,515	1,794,678	1,729,087	1,649,055	(8.11%)
254 Medical Services	16,002	255	5,999	2,402	2,394	(60.09%)
256 Banking & Financial Services	676,082	14	159,857	6,000	7,000	(95.62%)
256-1 Credit Card Finance Charges	1,523,011	19,107	817,725	30,000	767,947	(6.09%)
263 Other Professional Services	16,279	0	0	0	0	0.00%
270 Other Maintenance Services	41,348	14,179	18,516	18,516	18,516	0.00%
272 Equipment Repair Services	0	600	0	0	0	0.00%
276 Auto. Toll Collection Syst. Main	962,116	767,773	696,438	696,438	667,121	(4.21%)
279 Other Toll Collection Equipmen	0	0	3,500	3,500	3,500	0.00%

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
280 Auto. Coin Machine Maintenan	0	542	0	4,644	0	0.00%
284 Equipment Replacement FSR	0	9,193	0	0	0	0.00%
286 Laundry Services	2,294	0	850	850	1,436	68.94%
287 Other Contractual Services	39,210	20,791	39,210	39,210	38,797	(1.05%)
296 Property Losses	0	(308)	0	0	0	0.00%
TOTAL CONTRACTUAL SERVICES	6,610,924	3,223,391	4,559,815	3,559,787	4,110,793	(9.85%)
<u>COMMODITIES (300-399)</u>						
301 Office Supplies	17,022	9,982	12,499	12,499	10,772	(13.82%)
302 Data Processing Supplies	0	2,121	501	501	750	49.70%
305 Noncapitalizable Office Equip.	6,567	1,003	2,950	2,950	2,950	0.00%
306 Noncapitalizable Office Furnitu	16,000	1,048	5,000	5,000	5,000	0.00%
307 Noncapitalizable Radio &						
Commun. Equip.	9,500	74	4,000	4,000	3,638	(9.05%)
309 Noncapitalizable Signs & Road						
Striping	24,997	9,578	24,999	19,150	19,150	(23.40%)
311 Mobile Equip Supplies & Parts	5,000	0	5,000	5,000	5,000	0.00%
312 Fuel & Gasoline	5,000	0	5,000	5,000	5,000	0.00%
319 Traffic Control & Safety Supplie	4,997	0	4,892	4,892	4,892	0.00%
321 Fertilizer & Nursery Supplies	1,750	417	1,558	1,558	2,312	48.40%
322 Trees & Plants	3,400	735	3,001	2,999	2,999	(0.07%)
323 Insecticides & herbicides	0	305	500	500	500	0.00%
324 Building Maintenance Supplies	4,000	94	2,000	2,000	2,000	0.00%
325 Signing Supplies	0	245	0	0	0	0.00%
331 Small Tools & Equipment	1,653	110	2,500	2,500	2,501	0.04%
332 Uniforms	33,097	4,422	25,001	23,939	23,939	(4.25%)
334 Safety & Medical Supplies	20,192	70,522	36,250	36,250	36,250	0.00%
335 Toll Booth Supplies	62,378	58,142	61,207	61,207	57,456	(6.13%)
337 ATM Tickets	0	3,375	0	0	0	0.00%
341 Other Commodities & Supplies	68,157	20,929	52,257	52,257	52,257	0.00%
343 Employee Incentive Awards	19,288	14,654	20,713	20,713	20,713	0.00%
Employee Incentive Awards-						
343-2 Food, Catering	6,930	300	7,895	7,895	7,895	0.00%
Employee Incentive Awards-						
343-3 Gift cards, Baskets,etc	10,082	4,112	9,864	9,864	9,864	0.00%
344 Bottled Drinking Water	14,729	10,278	13,957	13,957	13,957	0.00%
345 Cleaning & Janitorial Supplies	42,407	30,206	54,968	54,968	54,968	0.00%
TOTAL COMMODITIES	377,146	242,653	356,512	349,599	344,763	(3.30%)
TOTAL O & M EXPENSES	20,717,116	15,082,266	26,058,297	16,629,291	23,659,329	(9.21%)
<u>POSITIONS</u>						
Toll Collector	165.0	141.0	141.0	108.0	108.0	(23.40%)
Toll Collector Lead/Trainer	9.0	3.0	3.0	2.0	2.0	(33.33%)
Toll Collector Supervisor	8.0	8.0	8.0	7.0	7.0	(12.50%)
Temporary Toll Employee's	77.0	90.0	106.0	139.0	114.0	7.55%
Total Positions	259.0	242.0	258.0	256.0	231.0	(10.47%)

Oklahoma Turnpike Authority

Toll Operations

Attended Lanes Branch

Fund: 01, Division: 06, Branch: 31

	Turner	Will Rogers	HEB	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw	Kickapoo	TOTALS
Personnel Services	3,258,520	3,273,130	1,255,598	1,556,492	1,635,578	1,290,053	0	0	384,580	0	0	12,653,952
Contractual Services	914,568	990,808	465,985	321,939	358,152	214,243	99,627	266,640	188,205	36,524	254,100	4,110,793
Commodities	100,351	99,636	38,573	26,573	37,079	26,532	0	2,891	13,128	0	0	344,763
Charged to Other Funds	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses	4,273,439	4,363,575	1,760,156	1,905,004	2,030,809	1,530,829	99,627	269,531	585,913	36,524	254,100	17,109,508
Total Positions	53.0	58.0	34.0	25.0	30.0	25.0	0.0	0.0	6.0	0.0	0.0	231.0
PERSONNEL SERVICES (100-199)												
101 Regular Full-time Salaries	\$872,512	\$1,090,821	\$246,826	\$418,354	\$457,408	\$285,880	\$0	\$0	\$114,352	\$0	\$0	3,486,153
105 Regular Overtime Salaries	36,273	48,804	21,104	15,169	21,764	14,509	0	0	5,936	0	0	163,559
106 Holiday Overtime Salaries	33,571	41,970	9,497	16,097	17,600	11,000	0	0	4,400	0	0	134,135
107 Shift Differential Salaries	38,280	47,520	10,560	18,480	21,120	13,200	0	0	5,280	0	0	154,440
109 Longevity	32,744	46,942	10,426	16,428	16,768	11,128	0	0	3,188	0	0	137,624
116 Hazardous Weather Pay	5,056	6,527	2,942	3,034	2,206	2,022	0	0	735	0	0	22,522
119 Temporary Personnel Services	1,659,256	1,185,300	770,445	770,445	770,445	770,445	0	0	177,795	0	0	6,104,131
121 FICA	74,746	93,883	21,214	35,905	39,237	24,572	0	0	9,732	0	0	299,289
122 Retirement	154,906	194,656	44,014	74,395	81,143	50,821	0	0	20,120	0	0	620,056
123 Health Benefits	325,046	484,177	111,288	175,605	193,759	97,646	0	0	39,510	0	0	1,427,031
124 Workers Compensation	10,499	13,126	2,970	5,034	5,504	3,440	0	0	1,376	0	0	41,949
125 Unemployment	290	360	80	140	160	100	0	0	40	0	0	1,170
126 Deferred Comp. Matching	9,251	11,484	2,552	4,466	5,104	3,190	0	0	1,276	0	0	37,323
127 Payroll Processing Fee	1,740	2,160	480	840	960	600	0	0	240	0	0	7,020
131 Merit System Charge	4,350	5,400	1,200	2,100	2,400	1,500	0	0	600	0	0	17,550
Total Personnel Services	3,258,520	3,273,130	1,255,598	1,556,492	1,635,578	1,290,053	0	0	384,580	0	0	12,653,952
CONTRACTUAL SERVICES (200-299)												
201 Postage	250	250	0	0	0	0	0	0	0	0	0	500
210 Municipal Ambulance Service	500	0	0	0	0	500	0	500	0	0	0	1,500
211 Water & Sewer	4,085	5,496	2,377	1,708	2,451	1,634	817	599	668	0	0	19,835
212 Natural & Propane Gas	12,037	11,859	6,847	5,512	7,130	3,675	6,319	1,169	1,336	0	0	55,884
213 Electricity	134,971	169,415	101,801	53,170	90,982	69,988	92,491	19,497	28,632	12,000	20,090	793,037
214 Solid Waste Disposal	500	500	0	0	0	0	0	0	0	0	0	1,000
216 Pest Control Services	1,467	1,974	854	614	880	587	0	0	450	0	0	6,826
217 Alarm Monitoring Services-Security	2,322	2,603	1,126	809	1,161	774	0	0	317	0	0	9,112
221 Training & Education	4,750	2,743	1,186	853	1,223	815	0	0	600	0	0	12,170
221-1 Training & Educ. Mileage Reimb.	1,111	750	632	451	541	0	0	0	271	0	0	3,756
222 Business Expense	512	689	298	214	307	205	0	0	187	0	0	2,412
222-1 Business/Travel Mileage Reimb.	5,580	6,257	2,706	1,945	2,790	1,860	0	0	761	0	0	21,899
231 Equipment Rental	2,017	2,714	1,174	844	1,210	807	0	0	330	0	0	9,096
232 Building & Real Estate Rental	0	0	0	0	9,000	9,000	0	0	0	0	0	18,000
253 Armor Car Services	158,243	190,893	263,816	198,646	178,916	82,603	0	244,154	116,422	24,524	190,838	1,649,055
254 Medical Services	531	714	309	222	319	212	0	0	87	0	0	2,394
256 Banking & Financial Services	3,500	3,500	0	0	0	0	0	0	0	0	0	7,000
256-1 Credit Card Finance Charges	396,828	371,119	0	0	0	0	0	0	0	0	0	767,947
270 Other Maintenance Services	6,058	4,829	1,683	1,290	1,683	1,683	0	0	1,290	0	0	18,516
276 Auto. Toll Collection Syst. Maint.	164,160	202,046	77,264	52,766	55,404	37,131	0	0	35,177	0	43,172	667,121
279 Other Toll Collection Equipment	0	3,500	0	0	0	0	0	0	0	0	0	3,500
286 Laundry Services	319	429	185	133	191	127	0	0	52	0	0	1,436
287 Other Contractual Services	14,827	8,528	3,727	2,763	3,964	2,642	0	721	1,625	0	0	38,797
TOTAL CONTRACTUAL SERVICES	914,568	990,808	465,985	321,939	358,152	214,243	99,627	266,640	188,205	36,524	254,100	4,110,793
COMMODITIES (300-399)												
301 Office Supplies	2,389	3,214	1,390	999	1,433	956	0	391	0	0	0	10,772
302 Data Processing Supplies	159	214	93	67	96	64	0	0	57	0	0	750
305 Noncapitalizable Office Equip.	750	750	300	300	300	300	0	0	250	0	0	2,950
306 Noncapitalizable Office Furniture	2,500	2,500	0	0	0	0	0	0	0	0	0	5,000
307 Noncapitalizable Radio & Comm.	807	1,086	469	337	484	323	0	0	132	0	0	3,638
309 Noncapitalizable Signs & Road Striping	4,247	5,714	2,471	1,776	2,548	1,699	0	0	695	0	0	19,150
311 Mobile Equipment & Vehicles	0	2,500	0	0	0	0	0	2,500	0	0	0	5,000
312 Fuel & Gasoline	0	5,000	0	0	0	0	0	0	0	0	0	5,000
319 Traffic Control & Safety Supplies	1,605	1,248	545	404	580	387	0	0	123	0	0	4,892
321 Fertilizer & Nursery Supplies	488	657	284	245	283	195	0	0	160	0	0	2,312
322 Trees & Plants	665	895	387	278	399	266	0	0	109	0	0	2,999
323 Insecticides & herbicides	200	200	0	50	50	0	0	0	0	0	0	500
324 Building Maintenance Supplies	1,000	1,000	0	0	0	0	0	0	0	0	0	2,000
331 Small Tools & Equipment	554	746	323	232	333	222	0	0	91	0	0	2,501
332 Uniforms	5,309	7,143	3,089	2,220	3,185	2,124	0	0	869	0	0	23,939
334 Safety & Medical Supplies	11,432	9,486	4,066	2,774	4,066	3,280	0	0	1,146	0	0	36,250
335 Toll Booth Supplies	12,742	17,144	7,414	5,329	7,645	5,097	0	0	2,085	0	0	57,456
341 Other Commodities & Supplies	16,182	14,143	5,484	3,828	6,242	3,828	0	0	2,550	0	0	52,257
343 Employee Incentive Awards	6,279	4,216	3,678	1,851	1,959	1,770	0	0	960	0	0	20,713

Oklahoma Turnpike Authority

Toll Operations

Attended Lanes Branch

Fund: 01, Division: 06, Branch: 31

												TOTALS
	Turner	Will Rogers	HEB	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw	Kickapoo	
343-2 Employee Incentive Awards-Food, Catering	2,852	1,498	1,295	575	750	550	0	0	375	0	0	7,895
343-3 Employee Incentive Awards-Gift cards, Baskets,etc	3,071	2,579	1,126	836	1,199	799	0	0	254	0	0	9,864
344 Bottled Drinking Water	6,620	2,703	1,159	772	1,159	772	0	0	772	0	0	13,957
345 Cleaning & Janitorial Supplies	20,500	15,000	5,000	3,700	4,368	3,900	0	0	2,500	0	0	54,968
TOTAL COMMODITIES	100,351	99,636	38,573	26,573	37,079	26,532	0	2,891	13,128	0	0	344,763
TOTAL O & M EXPENSES	4,273,439	4,363,575	1,760,156	1,905,004	2,030,809	1,530,829	99,627	269,531	585,913	36,524	254,100	17,109,508
	Turner	Will Rogers	HEB	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw		TOTALS
POSITIONS												
Toll Collector	26.0	32.0	7.0	13.0	16.0	10.0	0.0	0.0	4.0	0.0		108
Toll Collector Lead/Trainer	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		2
Toll Collector Supervisor	2.0	3.0	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0		7
Temporary Toll Employees'	24.0	22.0	26.0	11.0	14.0	15.0	0.0	0.0	2.0	0.0		114
Total Positions	53.0	58.0	34.0	25.0	30.0	25.0	0.0	0.0	6.0	0.0		231.0

Oklahoma Turnpike Authority

Toll Division

AVI Operations Branch

Fund: 01, Division: 06, Branch 31

														TOTALS
SUMMARY		Turner	Will Rogers	HEB	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw	Kickapoo	Gilcrease	
	Personnel Services	0	0	0	0	0	0	0	0	0	0	0	0	0
	Contractual Services	536,560	490,872	287,560	175,077	200,392	149,599	1,307,401	1,375,833	261,580	31,739	309,340		5,125,954
	Total Expenses	536,560	490,872	287,560	175,077	200,392	149,599	1,307,401	1,375,833	261,580	31,739	309,340	0	5,125,954
No positions for this Branch														
DETAIL	CONTRACTUAL SERVICES (200-299)													
	275 Auto. Vehicle Id. Maint.	513,001	468,380	270,425	158,297	184,680	139,243	1,279,570	1,355,121	246,240	26,383	302,204		4,943,545
	279 Other Toll Collection Equipm	3,560	2,492	2,136	1,780	712	356	7,831	712	5,339	356	2,136		27,409
	284 Equipment Replacement	20,000	20,000	15,000	15,000	15,000	10,000	20,000	20,000	10,000	5,000	5,000		155,000
TOTAL CONTRACTUAL SERVICES		536,560	490,872	287,560	175,077	200,392	149,599	1,307,401	1,375,833	261,580	31,739	309,340	0	5,125,954
TOTAL O & M EXPENSES		536,560	490,872	287,560	175,077	200,392	149,599	1,307,401	1,375,833	261,580	31,739	309,340	0	5,125,954

Oklahoma Turnpike Authority													
Toll Division													
ACM Operations Branch by Turnpike													
Fund: 01, Division: 06, Branch 34													
	Turner	Will Rogers	HEB	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw	Kickapoo	Gilcrease	TOTALS
Personnel Services	0	0	0	0	0	0	0	0	0	0	0	0	0
Contractual Services	61,560	55,104	193,160	105,532	129,276	74,263	0	491,681	87,943	26,383	129,516	0	1,354,418
Commodities	500	500	500	500	500	500	0	500	500	400	500	0	4,900
Capital Outlay	0	0	0	0	0	0	0	0	0	0	0	0	0
Charged to Other Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses	62,060	55,604	193,660	106,032	129,776	74,763	0	492,181	88,443	26,783	130,016	0	1,359,318
Total Positions	NO POSITIONS FOR THIS BRANCH												
CONTRACTUAL SERVICES (200-299)													
280 Automatic Coin Machine Maint.	61,560	55,104	193,160	105,532	129,276	74,263	0	491,681	87,943	26,383	129,516	0	1,354,418
TOTAL CONTRACTUAL SERVICES	61,560	55,104	193,160	105,532	129,276	74,263	0	491,681	87,943	26,383	129,516	0	1,354,418
COMMODITIES (300-399)													
341 Other Commodities & Supplies	500	500	500	500	500	500	0	500	500	400	500	0	4,900
TOTAL CONTRACTUAL SERVICES	500	500	500	500	500	500	0	500	500	400	500	0	4,900
TOTAL O & M EXPENSES	62,060	55,604	193,660	106,032	129,776	74,763	0	492,181	88,443	26,783	130,016	0	1,359,318

Oklahoma Turnpike Authority Toll Operations Auto Ticket Issuing Machines Branch Fund: 01, Division: 06, Branch: 35			
	Turner	Will Rogers	TOTALS
Personnel Services	0	0	0
Contractual Services	7,796	11,200	18,996
Commodities	6,000	12,000	18,000
Capital Outlay	0	0	0
Charged to Other Funds	0	0	0
Total Expenses	13,796	23,200	36,996
<u>CONTRACTUAL SERVICES (200-299)</u>			
279 Other Toll Collection Equipment	7,796	11,200	18,996
TOTAL CONTRACTUAL SERVICES	7,796	11,200	18,996
<u>COMMODITIES (300-399)</u>			
337 ATM Tickets	6,000	12,000	18,000
TOTAL COMMODITIES	6,000	12,000	18,000
TOTAL O & M EXPENSES	13,796	23,200	36,996
TOTAL EXPENSES	13,796	23,200	36,996

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CUSTOMER SERVICE DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Customer Service Division

Division Mission Statement and Commitment

The benefits of having a PIKEPASS go beyond the basic driving experience. Our Call Center staff is knowledgeable, friendly, and trained to support you in remarkably helpful ways – in your journey through our beautiful State of Oklahoma, your commute home, the safety of your loved ones, and saving you time on your travel to and from... Delivering a bar-setting customer experience is our goal and expectation.

Division Responsibilities and Goals

The Customer Service Division is responsible to direct and manage all activities associated with the operation of our full-service customer service locations; the main customer service center in Oklahoma City, a swalk-in store location at the Oklahoma City and soon to open up our Midwest City Tourism Information Center, expanded customer service locations in Tulsa, Walters and potentially within other areas across the metro and state.

For 2021, the Customer Service Division continues to make strides in the areas of the customer experience and customer satisfication. We have designed our coaching and feedback to help educate and professional enable our staff to provide the type of customer service our customers continue to expect. We are able to measure that success by continually averaging a 4.96 customer satisfaction rating out of 5.

The Customer Service Division continues to be innovative in both thought and processes. We set high standards for ourselves when it comes to maintaining our service level and Quality Assurance. All done with the customer experience in mind. We continue to coach, develop and train our staff on industry trends to eliminate barriers and create staff empowerment to ensure our goal of First Call Resolution.

Customer Services Division continues to look for efficient ways to provide an excellent experience to our customers and our employees. Our 2022 budget is driven by historical data and current treading from our customers. This year's budget is a direct

reflection on the need to service our PIKEPASS and cashless customers as well as ensuring that every driver has the ability to obtain a PIKEPASS through numerous avenues.

Customer Service continues a strong partnership with other state entities utilizing those relationships to provide several opportunities for citizens across the state to have access to tags and staff. This partnership as well as additional staffing will allow us to expand and extend our services across our Turnpike networks.

2022 Annual Operational Budget – Major Budgetary Issues

The Customer Service Division's 2022 Requested Budget of \$12,886,483 increased approximately 3.88% from the 2021 Adopted Budget \$12,404,744. The increase is due to increased call volumes and call types. The additional staff will assist with meeting our key performance Indicators consistently and decrease wait times for our customers.

Oklahoma Turnpike Authority
Customer Service Operations
All Branches

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	6,707,889	5,043,668	7,094,542	5,967,668	7,671,802	8.14%
Contractual Services	2,168,725	2,480,743	1,885,936	1,885,936	1,790,415	-5.06%
Commodities Services	3,380,763	2,934,295	3,424,266	2,226,384	3,424,266	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	12,257,377	10,458,706	12,404,744	10,079,988	12,886,483	3.88%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	3,289,286	2,891,567	3,663,542	3,024,649	4,368,813	19.25%
105	000	Regular Overtime Salaries	14,358	2,204	7,179	7,179	7,179	0.00%
106	000	Holiday Overtime Salaries	0	1,506	0	0	0	0.00%
107	000	Shift Differential Salaries	11,880	10,198	10,560	5,280	6,600	-37.50%
108	000	On-call Salaries	660	880	660	1,980	1,980	200.00%
109	000	Longevity	57,236	57,561	59,918	53,758	63,200	5.48%
116	000	Hazardous Weather Pay	0	526	0	0	0	0.00%
119	000	Temporary Personnel Services	1,245,024	411,398	1,145,664	1,116,835	500,000	-56.36%
120	000	Defined Contribution Plan Match	0	97,434	0	0	0	0.00%
121	000	FICA	256,965	228,190	285,691	236,229	339,887	18.97%
122	000	Retirement	531,169	424,689	614,371	508,119	731,464	19.06%
123	000	Health Benefits	1,236,220	878,518	1,237,860	958,554	1,559,794	26.01%
124	000	Workers Compensation	13,347	13,284	14,874	12,505	17,965	20.78%
125	000	Unemployment	960	2,014	970	790	1,390	43.30%
126	000	Deferred Compensation Matching	30,624	8,694	30,943	25,201	44,341	43.30%
127	000	OSF Payroll Transaction Processing Fee	5,760	6,099	7,760	4,740	8,340	7.47%
128	000	Pathfinder Admin Fees	0	742	0	0	0	0.00%
130	000	Payroll Reclass for GASB 51	0	(1,839)	0	0	0	0.00%
131	000	Merit System Charge	14,400	10,002	14,550	11,850	20,850	43.30%
		Total Personnel Services	6,707,889	5,043,668	7,094,542	5,967,668	7,671,802	8.14%

Contractual Services (200 - 299)

201	000	Postage	282,160	2,902	45,000	45,000	0	-100.00%
202	000	Freight & Shipping	9,139	6,064	10,000	10,000	10,000	0.00%
203	000	Telecommunications	900	885	0	0	0	0.00%
204	000	Printing	88,297	32,846	50,000	50,000	10,000	-80.00%
205	000	Advertising & Marketing	0	0	0	0	0	0.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
211	000	Water & Sewer	6,633	4,927	7,133	7,133	6,633	-7.01%
212	000	Natural & Propane Gas	6,010	4,661	6,810	6,810	6,010	-11.75%
213	000	Electricity	49,766	31,255	49,766	49,766	41,766	-16.08%
214	000	Solid Waste Disposal	17,339	13,221	21,339	21,339	17,339	-18.75%
216	000	Pest Control Services	3,839	3,083	4,239	4,239	3,839	-9.44%
217	000	Alarm Monitoring Services	14,505	15,532	14,505	14,505	14,505	0.00%
221	000	Training & Education	17,749	390	17,749	17,749	17,749	0.00%
221	100	Training & Education-Mileage Reimbursement	4,000	860	4,000	4,000	4,000	0.00%
221	200	Training & Education Travel Expense	18,519	0	7,000	7,000	7,000	0.00%
222	000	Business Expense	3,241	619	2,000	2,000	2,000	0.00%
222	100	Business & Travel-Mileage Reimbursement	1,000	865	1,000	1,000	1,000	0.00%
222	200	Business Travel Expense	2,500	2,783	2,500	2,500	2,500	0.00%
227	000	Annual Software Renewal & Subscriptions	0	585	0	0	0	0.00%
231	000	Equipment Rental	21,813	11,073	21,813	21,813	21,813	0.00%
232	000	Building & Real Estate Rental	165,167	175,693	165,167	165,167	165,167	0.00%
233	000	Building maintenance services	5,010	596	5,010	5,010	5,010	0.00%
237	000	Signing services	0	1,175	0	0	0	0.00%
240	000	Government permits and Licenses	132	27	132	132	132	0.00%
253	000	Armor Car Services	49,123	15,611	49,123	49,123	49,123	0.00%
254	000	Medical Services	800	0	800	800	800	0.00%
256	000	Banking & Financial Services	0	252	0	0	0	0.00%
263	000	Other Professional Services	0	350	0	0	0	0.00%
268	000	PIKEPASS Tag Agency Fees	263,580	204,350	263,580	263,580	276,759	5.00%
270	000	Other Maintenance	14,905	14,569	14,905	14,905	14,905	0.00%

Oklahoma Turnpike Authority
Customer Service Operations
All Branches

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
272	000	Equipment Repairs	933	2,015	1,000	1,000	1,000	0.00%
273	000	Custodial Maintenance	36,814	40,489	36,814	36,814	26,814	-27.16%
274	000	Landscaping Maintenance	0	3,534	0	0	0	0.00%
281	200	Write Off Bad Debts PlatePay	0	1,168,148	0	0	0	0.00%
287	000	Other Contractual Services	164,404	2,177	164,404	164,404	164,404	0.00%
288	001	NTTA OOS Tag Processing Fee	474,908	356,921	474,908	474,908	474,908	0.00%
288	002	KTA OOS Tag Processing Fee	343,340	264,135	343,340	343,340	343,340	0.00%
288	003	TXDOT OOS Tag Processing Fee	48,767	46,578	48,767	48,767	48,767	0.00%
288	006	HCTRA OOS Tag Processing Fee	53,432	51,576	53,132	53,132	53,132	0.00%
Total Contractual Services			2,168,725	2,480,743	1,885,936	1,885,936	1,790,415	-5.06%

Commodities Services (300 - 399)

301	000	Office Supplies	24,740	7,093	24,740	24,740	24,740	0.00%
302	000	Data Processing Supplies	4,436	1,856	4,436	4,436	4,436	0.00%
305	000	Noncapitalizable Office Equipment	12,000	5,706	12,000	12,000	12,000	0.00%
306	000	Noncapitalizable Office Furniture	9,800	3,432	9,800	9,800	9,800	0.00%
308	000	Noncapitalizable Building Improvements	14,000	0	14,000	14,000	14,000	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	263	0	0	0	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	1,223	1,988	1,223	1,223	1,223	0.00%
312	000	Fuel & Gasoline	6,842	3,136	6,842	6,842	6,842	0.00%
314	000	Machinery Supplies & Parts	0	55	0	0	0	0.00%
315	000	Noncapitalizable Machinery	0	13,028	0	0	0	0.00%
316	000	Screws and Bolts	0	7	0	0	0	0.00%
324	000	Building Maintenance Supplies	1,871	324	1,871	1,871	1,871	0.00%
325	000	Signing Supplies	2,000	78	2,000	2,000	2,000	0.00%
326	000	Painting Supplies	158	0	158	158	158	0.00%
331	000	Small Tools & Equipment	150	155	150	2,268	150	0.00%
332	000	Uniforms	6,900	2,601	6,900	6,900	6,900	0.00%
334	000	Safety & Medical Supplies	5,986	17,578	5,986	5,986	5,986	0.00%
339	000	Issuance of PPS Sticker Tags White	3,156,484	0	0	2,000,000	3,200,000	100.00%
339	136	Issue StickTags MicroMiniWhite \$6.606PPS	0	2,519,515	3,200,000	0	0	-100.00%
339	137	Issue StickTag MicroMiniWhite \$5.506PPS	0	125,829	0	0	0	0.00%
339	526	Issue StickerTags mini hardcase \$12.93	0	114,935	0	0	0	0.00%
339	527	Issue StickerTags mini hardcase \$11.03	0	54,179	0	0	0	0.00%
339	721	Issue Sticker Tags LPT \$24.84 PPS	0	10,781	0	0	0	0.00%
341	000	Other Commodities & Supplies	36,004	26,861	45,000	45,000	45,000	0.00%
343	000	Employee Recog/Safety Incentive Awards	68,825	10,130	59,829	59,829	59,829	0.00%
343	200	Employee Recog/Safety Incentive Awards	19,875	6,757	19,875	19,875	19,875	0.00%
343	300	Employee Recog/Safety Incentive Awards	4,313	3,978	4,300	4,300	4,300	0.00%
344	000	Bottled drinking water	1,020	782	1,020	1,020	1,020	0.00%
345	000	Cleaning and janitorial supplies	4,136	3,249	4,136	4,136	4,136	0.00%
Total Commodities Services			3,380,763	2,934,295	3,424,266	2,226,384	3,424,266	0.00%
Total O & M Expenses			12,257,377	10,458,706	12,404,744	10,079,988	12,886,483	3.88%
Total Changed to Other Funds								
Total Expenses			12,257,377	10,458,706	12,404,744	10,079,988	12,886,483	3.88%

Positions

As of 6/30/2021						
Administrative Assistant	1.0	1.0	1.0	1.0	1.0	0.00%
Administrative Technician	1.0	1.0	1.0	0.0	1.0	0.00%
CCIA Manager	1.0	1.0	1.0	0.0	0.0	-100.00%
CSR Manager	7.0	7.0	7.0	7.0	6.0	-14.29%
Customer Service Representative	79.0	79.0	79.0	63.0	116.0	46.84%
Customer Service Director	1.0	1.0	1.0	1.0	1.0	0.00%
Customer Service Assist Director	3.0	3.0	3.0	3.0	3.0	0.00%
Project Manager	0.0	0.0	2.0	2.0	9.0	350.00%
Project Manager (Workforce Manager)	3.0	2.0	1.0	1.0	1.0	0.00%
Telephony	1.0	1.0	1.0	0.0	1.0	0.00%
CSR Temporary Positions	30.0	11.0	30.0	19.0	10.0	-66.67%
Total Positions	127.0	107.0	127.0	97.0	149.0	17.32%

Oklahoma Turnpike Authority

Customer Service Operations

Administration Services Branch

Fund: 01, Division: 07, Branch: 01

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			13,415,778	5,043,059	7,094,542	5,967,668	7,671,802	8.14%
Contractual Services			3,772,490	1,265,045	2,331,175	1,598,656	1,790,415	-23.20%
Commodities Services			448,558	95,964	224,266	226,384	224,266	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			17,636,826	6,404,069	9,649,983	7,792,708	9,686,483	0.38%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	6,578,572	2,891,567	3,663,542	3,024,649	4,368,813	19.25%
105	000	Regular Overtime Salaries	28,716	2,204	7,179	7,179	7,179	0.00%
106	000	Holiday Overtime Salaries	0	1,506	0	0	0	0.00%
107	000	Shift Differential Salaries	23,760	10,198	10,560	5,280	6,600	-37.50%
108	000	On-call Salaries	1,320	880	660	1,980	1,980	200.00%
109	000	Longevity	114,472	57,561	59,918	53,758	63,200	5.48%
116	000	Hazardous Weather Pay	0	526	1,145,664	0	0	-100.00%
119	000	Temporary Personnel Services	2,490,048	411,398	0	1,116,835	500,000	100.00%
120	000	Defined Contribution Plan Match	0	97,434	285,691	0	0	-100.00%
121	000	FICA	513,930	228,190	614,371	236,229	339,887	-44.68%
122	000	Retirement	1,062,338	424,689	1,237,860	508,119	731,464	-40.91%
123	000	Health Benefits	2,472,440	878,518	14,874	958,554	1,559,794	10386.71%
124	000	Workers Compensation	26,694	13,284	970	12,505	17,965	1752.06%
125	000	Unemployment	1,920	1,405	30,943	790	1,390	-95.51%
126	000	Deferred Compensation Matching	61,248	8,694	7,760	25,201	44,341	471.40%
127	000	OSF Payroll Transaction Processing Fee	11,520	6,099	0	4,740	8,340	100.00%
128	000	Pathfinder Admin Fees	0	742	0	0	0	0.00%
130	000	Payroll Reclass for GASB 51	0	(1,839)	0	0	0	0.00%
131	000	Merit System Charge	28,800	10,002	14,550	11,850	20,850	43.30%
Total Personnel Services			13,415,778	5,043,059	7,094,542	5,967,668	7,671,802	8.14%
Contractual Services (200 - 299)								
201	000	Postage	564,320	2,902	45,000	45,000	0	-100.00%
202	000	Freight & Shipping	18,278	6,064	10,000	10,000	10,000	0.00%
203	000	Telecommunications	0	0	0	0	0	0.00%
204	000	Printing	176,594	32,846	50,000	50,000	10,000	-80.00%
205	000	Advertising & Marketing	0	0	0	0	0	0.00%
206	000	Cellular Telecommunications	0	0	7,133	0	0	-100.00%
211	000	Water & Sewer	13,266	2,713	6,810	6,633	6,633	-2.60%
212	000	Natural & Propane Gas	12,020	3,435	49,766	6,010	6,010	-87.92%
213	000	Electricity	83,532	22,801	21,339	41,766	41,766	95.73%
214	000	Solid Waste Disposal	34,678	9,578	4,239	17,339	17,339	309.04%
216	000	Pest Control Services	7,678	2,688	14,505	3,839	3,839	-73.53%
217	000	Alarm Monitoring Services	29,010	15,215	17,749	14,505	14,505	-18.28%
221	000	Training & Education	35,498	390	4,000	17,749	17,749	343.73%
221	100	Training & Education-Mileage Reimbursement	8,000	860	7,000	4,000	4,000	-42.86%
221	200	Training & Education Travel Expense	37,038	0	2,000	7,000	7,000	250.00%
222	000	Business Expense	6,482	619	1,000	2,000	2,000	100.00%
222	100	Business & Travel-Mileage Reimbursement	2,000	843	2,500	1,000	1,000	-60.00%
222	200	Business Travel Expense	5,000	2,783	0	2,500	2,500	100.00%
224	000	Publications & Subscriptions	0	0	21,813	0	0	-100.00%
227	000	Annual Software Renewal & Subscriptions	0	585	165,167	0	0	-100.00%
231	000	Equipment Rental	43,626	11,073	5,010	21,813	21,813	335.39%
232	000	Building & Real Estate Rental	330,334	175,693	0	165,167	165,167	100.00%
233	000	Building maintenance services	10,020	508	132	5,010	5,010	3695.45%
237	000	Signing services	0	1,175	49,123	0	0	-100.00%
240	000	Government permits and Licenses	264	27	800	132	132	-83.50%
253	000	Armor Car Services	98,246	15,611	0	49,123	49,123	100.00%
254	000	Medical Services	1,600	0	0	800	800	100.00%
256	000	Banking & Financial Services	0	252	263,580	0	0	-100.00%
256	100	Credit Card Service Fees	0	0	14,905	0	0	-100.00%
263	000	Other Professional Services	0	350	1,000	0	0	-100.00%
268	000	PIKEPASS Tag Agency Fees	0	183,105	36,814	0	276,759	651.78%
270	000	Other Maintenance	29,810	14,497	0	14,905	14,905	100.00%
272	000	Equipment Repairs	1,866	2,015	164,404	1,000	1,000	-99.39%
273	000	Custodial Maintenance	53,628	35,796	474,908	26,814	26,814	-94.35%
278	000	Camera Surveillance System Maintenance	0	0	343,340	0	0	-100.00%
287	000	Other Contractual Services	328,808	1,414	48,767	164,404	164,404	237.12%
288	001	NTTA OOS Tag Processing Fee	949,816	356,921	53,132	474,908	474,908	793.83%
288	002	KTA OOS Tag Processing Fee	686,680	264,135	343,340	343,340	343,340	0.00%
288	003	TXDOT OOS Tag Processing Fee	97,534	46,578	48,767	48,767	48,767	0.00%
288	006	HCTRA OOS Tag Processing Fee	106,864	51,576	53,132	53,132	53,132	0.00%
Total Contractual Services			3,772,490	1,265,045	2,331,175	1,598,656	1,790,415	-23.20%

Oklahoma Turnpike Authority

Customer Service Operations

Administration Services Branch

Fund: 01, Division: 07, Branch: 01

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Commodities Services (300 - 399)								
301	000	Office Supplies	49,480	7,093	24,740	24,740	24,740	0.00%
302	000	Data Processing Supplies	8,872	1,856	4,436	4,436	4,436	0.00%
305	000	Noncapitalizable Office Equipment	24,000	5,706	12,000	12,000	12,000	0.00%
306	000	Noncapitalizable Office Furniture	19,600	3,432	9,800	9,800	9,800	0.00%
308	000	Noncapitalizable Building Improvements	28,000	0	14,000	14,000	14,000	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	263	0	0	0	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	2,446	1,988	1,223	1,223	1,223	0.00%
312	000	Fuel & Gasoline	13,684	3,136	6,842	6,842	6,842	0.00%
314	000	Machinery Supplies & Parts	0	55	0	0	0	0.00%
316	000	Screws and Bolts	0	7	0	0	0	0.00%
324	000	Building Maintenance Supplies	3,742	260	1,871	1,871	1,871	0.00%
325	000	Signing Supplies	4,000	78	2,000	2,000	2,000	0.00%
326	000	Painting Supplies	316	0	158	158	158	0.00%
331	000	Small Tools & Equipment	300	155	150	2,268	150	0.00%
332	000	Uniforms	13,800	2,601	6,900	6,900	6,900	0.00%
334	000	Safety & Medical Supplies	11,972	17,578	5,986	5,986	5,986	0.00%
339	115	Issuance of PPS Sticker Tags	0	0	0	0	0	0.00%
341	000	Other Commodities & Supplies	72,008	26,861	45,000	45,000	45,000	0.00%
343	000	Employee Recog/Safety Incentive Awards	137,650	10,130	59,829	59,829	59,829	0.00%
343	200	Employee Recog/Safety Incentive Awards	39,750	6,757	19,875	19,875	19,875	0.00%
343	300	Employee Recog/Safety Incentive Awards	8,626	3,978	4,300	4,300	4,300	0.00%
344	000	Bottled drinking water	2,040	782	1,020	1,020	1,020	0.00%
345	000	Cleaning and janitorial supplies	8,272	3,249	4,136	4,136	4,136	0.00%
Total Commodities Services			448,558	95,964	224,266	226,384	224,266	0.00%
Total O & M Expenses			17,636,826	6,404,069	9,649,983	7,792,708	9,686,483	0.38%
Total Changed to Other Funds			0					
Total Expenses			17,636,826	6,404,069	9,649,983	7,792,708	9,686,483	0.38%

Positions

				As of 6/30/2021		
Administrative Assistant	1.0	1.0	1.0	1.0	1.0	0.00%
Administrative Technician	1.0	1.0	1.0	0.0	1.0	0.00%
CCIA Manager	1.0	1.0	1.0	0.0	0.0	-100.00%
CSR Manager	7.0	7.0	7.0	7.0	6.0	-14.29%
Customer Service Representative	79.0	79.0	79.0	63.0	116.0	46.84%
Customer Service Director	1.0	1.0	1.0	1.0	1.0	0.00%
Customer Service Assist Director	3.0	3.0	3.0	3.0	3.0	0.00%
Project Manager	3.0	2.0	2.0	2.0	9.0	350.00%
Project Manager (Workforce Manager)	1.0	1.0	1.0	1.0	1.0	0.00%
Telephony	0.0	0.0	1.0	0.0	1.0	0.00%
CSR Temporary Positions	30.0	11.0	30.0	19.0	10.0	-66.67%
Total Positions	127.0	107.0	127.0	97.0	149.0	17.32%

Oklahoma Turnpike Authority

Customer Service Operations

Change Management Branch

Fund: 01, Division: 07, Branch: 05

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			0	(0)	0	0	0	0.00%
Contractual Services			0	0	0	0	0	0.00%
Commodities Services			6,312,968	2,825,239	3,200,000	2,000,000	3,200,000	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			6,312,968	2,825,239	3,200,000	2,000,000	3,200,000	0.00%
Commodities Services (300 - 399)								
339	000	Issuance of PPS Sticker Tags White	6,312,968	0	0	2,000,000	3,200,000	100.00%
339	130	Issue StickerTags MiniWhite \$7.87 by PP	0	0	0	0	0	0.00%
339	135	Issue StickTags MicroMiniWhite \$7.87 PPS	0	0	0	0	0	0.00%
339	136	Issue StickTags MicroMiniWhite \$6.606PPS	0	2,519,515	3,200,000	0	0	-100.00%
339	137	Issue StickTag MicroMiniWhite \$5.506PPS	0	125,829	0	0	0	0.00%
339	510	Issue Sticker Tags hard case \$26 by PPS	0	0	0	0	0	0.00%
339	525	Issue StickerTags mini hardcase \$15	0	0	0	0	0	0.00%
339	526	Issue StickerTags mini hardcase \$12.93	0	114,935	0	0	0	0.00%
339	527	Issue StickerTags mini hardcase \$11.03	0	54,179	0	0	0	0.00%
339	710	Issue Sticker Tags LPT \$37.5 by PPS	0	0	0	0	0	0.00%
339	721	Issue Sticker Tags LPT \$24.84 PPS	0	10,781	0	0	0	0.00%
Total Commodities Services			6,312,968	2,825,239	3,200,000	2,000,000	3,200,000	0.00%
Total O & M Expenses			6,312,968	2,825,239	3,200,000	2,000,000	3,200,000	0.00%
Total Changed to Other Funds							0	
Total Expenses			6,312,968	2,825,239	3,200,000	2,000,000	3,200,000	0.00%

FINANCE AND REVENUE DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Finance and Revenue Division

Description of Division

To provide the Authority, Executive Director, management, and others with accurate financial projections related to both revenues and expenses, which enable them to make effective financial and operating decisions. To perform financial planning and financial management functions for the OTA in the most efficient manner possible. To maximize all sources of OTA revenues and control expenses of the OTA. To administer the repayment of debt which was incurred through the issuance of revenue bonds.

Division Responsibilities

The Finance and Revenue Division consists of two branches, the Budgeting and Financial Analysis Branch and the Debt Administration Branch. Branch responsibilities are discussed below.

The Budgeting and Financial Analysis Branch is responsible for preparing an annual Operating and Maintenance, Reserve Maintenance, General Fund and Construction Fund Budget; periodic review of actual expenses versus budgeted expenditures; estimating potential revenues; analyzing revenue trends and making recommendations for improvements; financial planning; financial management; cash flow projections; investment administration; establishment of toll rates; overseeing the consulting traffic engineers' preparation of traffic and revenue estimates for existing and new projects; and preparation of various reports containing financial information and management used by the Authority and the Director for making policy and operating decisions of the Authority.

The Debt Administration Branch is responsible for payments of principal, interest and premiums from tolls and other revenues generated from ownership or operation of the Oklahoma Turnpike System.

2022 Annual Budget - Major Budgetary Issues

The total budget for the Finance and Revenue Division increased by 21.44% increasing its total budget from \$769,937 in 2021 to \$935,031 in 2022. This was largely due to an increase in one staffing position to supplement the growing demands of the Finance Division.

Oklahoma Turnpike Authority
Finance and Revenue
All Branches

			2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services			474,198	434,990	519,543	560,495	635,494	22.32%
Contractual Services			259,215	260,082	250,394	249,815	290,015	15.82%
Commodities Services			0	53	0	0	0	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			733,413	695,125	769,937	810,310	925,509	20.21%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	323,300	302,800	357,800	369,551	444,550	24.25%
109	000	Longevity	6,488	6,488	6,688	0	0	-100.00%
121	000	FICA	25,229	24,007	27,884	34,008	34,008	21.96%
122	000	Retirement	53,185	51,032	60,141	73,392	73,392	22.03%
123	000	Health Benefits	61,864	47,029	62,783	78,506	78,506	25.04%
124	000	Workers Compensation	1,312	1,316	1,452	1,804	1,804	24.24%
125	000	Unemployment	50	0	50	60	60	20.00%
126	000	Deferred Compensation Matching	1,595	1,393	1,595	1,914	1,914	20.00%
127	000	OSF Payroll Transaction Processing Fee	300	318	400	360	360	-10.00%
131	000	Merit System Charge	875	607	750	900	900	20.00%
Total Personnel Services			474,198	434,990	519,543	560,495	635,494	22.32%
Contractual Services (200 - 299)								
204	000	Printing	11,500	9,915	10,000	10,000	10,000	0.00%
221	000	Training & Education	6,600	0	3,000	500	4,000	33.33%
221	200	Training & Education Travel Expense	2,000	0	1,000	0	2,000	100.00%
222	000	Business Expense	1,500	151	750	0	1,000	33.33%
222	200	Business Travel Expense	2,100	1,615	800	0	1,000	25.00%
223	000	Professional Organization Memberships	700	796	700	700	700	0.00%
255	000	Paying Agent Services	119,215	119,306	115,244	119,215	150,715	30.78%
257	000	Trustee Services	45,000	45,000	45,000	45,000	45,000	0.00%
263	000	Other Professional Services	70,600	83,300	73,900	74,400	75,600	2.30%
Total Contractual Services			259,215	260,082	250,394	249,815	290,015	15.82%
Commodities Services (300 - 399)								
341	000	Other Commodities & Supplies	0	27	0	0	0	0.00%
343	000	Employee Recog/Safety Incentive Awards	0	27	0	0	0	0.00%
Total Commodities Services			-	53	-	-	-	0.00%
Total O & M Expenses			733,413	695,125	769,937	810,310	925,509	20.21%
Total Changed to Other Funds							0	
Total Expenses			733,413	695,125	769,937	810,310	925,509	20.21%
Positions								
As of 6/30/2021								
AET Revenue Analyst			1.0	0.0	1.0	0.0	1.0	0.00%
Analyst			1.0	1.0	1.0	1.0	2.0	100.00%
Budget Program Director			1.0	1.0	1.0	1.0	1.0	0.00%
Director of Finance			1.0	1.0	1.0	1.0	1.0	0.00%
Sr. Financial Analyst			1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions			5.0	4.0	5.0	4.0	6.0	20.00%

Oklahoma Turnpike Authority
Finance and Revenue
Finance and Revenue Branch
Fund: 01, Division: 10, Branch: 04

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	474,198	434,990	519,543	422,228	422,228	-18.73%
Contractual Services	94,400	95,776	90,050	85,000	93,700	4.05%
Commodities Services	0	27	0	0	0	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	568,598	530,793	609,593	507,228	515,928	-15.37%
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	323,300	302,800	357,800	293,200	293,200	-18.05%
109 000 Longevity	6,488	6,488	6,688	0	0	-100.00%
121 000 FICA	25,229	24,007	27,884	22,429	22,429	-19.56%
122 000 Retirement	53,185	51,032	60,141	48,419	48,419	-19.49%
123 000 Health Benefits	61,864	47,029	62,783	54,834	54,834	-12.66%
124 000 Workers Compensation	1,312	1,316	1,452	1,190	1,190	-18.04%
125 000 Unemployment	50	0	50	40	40	-20.00%
126 000 Deferred Compensation Matching	1,595	1,393	1,595	1,276	1,276	-20.00%
127 000 OSF Payroll Transaction Processing Fee	300	318	400	240	240	-40.00%
131 000 Merit System Charge	875	607	750	600	600	-20.00%
Total Personnel Services	474,198	434,990	519,543	422,228	422,228	-18.73%
Contractual Services (200 - 299)						
204 000 Printing	11,500	9,915	10,000	10,000	10,000	0.00%
221 000 Training & Education	6,600	0	3,000	500	4,000	33.33%
221 200 Training & Education Travel Expense	2,000	0	1,000	0	2,000	100.00%
222 000 Business Expense	1,500	151	750	0	1,000	33.33%
222 200 Business Travel Expense	2,100	1,615	800	0	1,000	25.00%
223 000 Professional Organization Memberships	700	796	700	700	700	0.00%
263 000 Other Professional Services	70,000	83,300	73,800	73,800	75,000	1.63%
Total Contractual Services	94,400	95,776	90,050	85,000	93,700	4.05%
Commodities Services (300 - 399)						
341 000 Other Commodities & Supplies	0	27	0	0	0	0.00%
Total Commodities Services	-	27	-	-	-	0.00%
Total O & M Expenses	568,598	530,793	609,593	507,228	515,928	-15.37%
Total Changed to Other Funds					0	
Total Expenses	568,598	530,793	609,593	507,228	515,928	-15.37%

Positions

	As of 6/30/2021					
AET Revenue Analyst	1.0	0.0	1.0	0.0	1.0	0.00%
Analyst	1.0	1.0	1.0	1.0	1.0	0.00%
Budget Program Director	1.0	1.0	1.0	1.0	1.0	0.00%
Director of Finance	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	4.0	3.0	4.0	3.0	4.0	0.00%

Oklahoma Turnpike Authority

Finance and Revenue

Debt Administration Branch

Fund: 01, Division: 10, Branch: 92

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			0	0	0	103,558	213,266	100.00%
Contractual Services			164,815	164,306	160,344	164,815	196,315	22.43%
Commodities Services			0	0	0	0	0	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			164,815	164,306	160,344	268,373	409,581	155.44%
101	000	Regular Full-time Salaries	0	0	0	76,351	151,350	100.00%
109	000	Longevity	0	0	0	0	0	0.00%
121	000	FICA	0	0	0	5,841	11,579	100.00%
122	000	Retirement	0	0	0	12,598	24,973	100.00%
123	000	Health Benefits	0	0	0	7,919	23,672	100.00%
124	000	Workers Compensation	0	0	0	310	614	100.00%
125	000	Unemployment	0	0	0	10	20	100.00%
126	000	Deferred Compensation Matching	0	0	0	319	638	100.00%
127	000	OSF Payroll Transaction Processing Fee	0	0	0	60	120	100.00%
131	000	Merit System Charge	0	0	0	150	300	100.00%
Total Personnel Services			-	-	-	103,558	213,266	100.00%
Contractual Services (200 - 299)								
255	000	Paying Agent Services	119,215	119,306	115,244	119,215	150,715	30.78%
257	000	Trustee Services	45,000	45,000	45,000	45,000	45,000	0.00%
263	000	Other Professional Services	600	0	100	600	600	500.00%
Total Contractual Services			164,815	164,306	160,344	164,815	196,315	22.43%
Total Commodities Services			-	-	-	-	-	0.00%
Total O & M Expenses			164,815	164,306	160,344	268,373	409,581	155.44%
Total Changed to Other Funds			0					
Total Expenses			164,815	164,306	160,344	268,373	409,581	155.44%
Positions								
As of 6/30/2021								
Analyst			0.0	0.0	0.0	0.0	1.0	100.00%
Sr. Financial Analyst			1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions			1.0	1.0	1.0	1.0	2.0	100.00%

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CONTROLLER DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Controller Division

Description of Division

Responsible for maintaining appropriate financial record keeping for the Authority, processing all of the Authority's financial payments, publishing all required financial reports, and assuring compliance with the financial requirements of the OTA's Trust Indenture.

Division Objectives

The Controller Division is organized into two branches to achieve the following goals:

Administration: This branch provides supervision and oversight to the Controller Division. Included in this branch are OTA's Controller and Assistant Controller. Responsibilities of this branch of the Controller Division include: providing advice to the Director on fiscal policies and issues; overseeing all work within the division, as well as the preparation of interim and annual financial reports; assuring that the financial requirements of OTA's Trust Indenture are met; and carrying out all other general administrative functions for the division.

Accounting: This branch is responsible for maintaining appropriate financial record keeping for the Authority. The responsibilities of the employees in this branch include: preparing monthly, quarterly and annual financial reports; coordinating the annual audit of the Authority's financial records and preparing audit schedules for the external auditors; recording all revenue transactions, including those collected by the *PIKEPASS*, *PlatePay*, and *Interoperability Systems*; processing all payables and receivables; developing policy and procedures related to all areas of responsibility; processing the organization's payroll; accounting for all OTA fixed assets by maintaining a database of all fixed assets owned by OTA, coordinating physical inventories of fixed assets and calculating depreciation expense on all fixed assets.

The Controller Division has accomplished the following during 2021:

- Presented audited December 31, 2020 financial statements, prepared in accordance with Generally Accepted Accounting Principles in the United States (GAAP).

- Developed the 2020 Comprehensive Annual Financial Report, with graphic design assistance from the Information Technology Division. This report was completed and distributed in compliance with Trust-required deadlines.
- Received the Certificate of Achievement for Excellence in Financial Reporting for OTA's 2019 Comprehensive Annual Financial Report from the Government Finance Officers Association of the United States and Canada (GFOA). The OTA has achieved this prestigious award annually since 1990. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR that satisfies both GAAP and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. The 2020 CAFR has been submitted to the GFOA for consideration of this award.
- Implemented GASB Statement 88, Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements. This Statement establishes standards for certain debt disclosures to be included in the notes to the financials.
- Collaborated with the OTA Cashless Tolling Team to finalize requirements for the expansion of cashless tolling processing for the Kilpatrick Turnpike.
- Enhanced Unclaimed Property reporting and reconciliation by utilizing a third-party contractor who performs most of the individualized reporting requirements of each state which allows the accounts payable area to focus on vendor payments.
- Enhanced processes to the modified paper-centric accounts payable workflows.

The following are on-going efforts for the Controller Division through 2021 and 2022:

- Implement GASB Statement 87, Leases. This Statement improves accounting and financial reporting for leases by governments.
- Collaborate with the OTA Interoperability Team to test the expansion interoperability to include new partners within the Southeast United States Interoperability Hub.
- Collaborate with the OTA Information Technology team to develop automated workflows to support the adjustments made to operate virtually, automate certain manual reconciliations, and continue report enhancement.
- Collaborate with the OTA Information Technology Division, Construction Division and third-party consultants to implement a geographical information system. This system will provide efficiencies in reporting and decision making of OTA right-of-way properties.

- Utilize shared services with the Oklahoma Department of Transportation (ODOT) by shifting OTA's payroll processes to ODOT.
- Collaborate with Oklahoma Management and Enterprise Services and ODOT in developing procedures and processes for the implementation of purchase cards.

Oklahoma Turnpike Authority

Comptroller

All Branches

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	1,657,528	1,143,437	1,638,482	1,004,743	1,674,657	2.21%
Contractual Services	216,685	168,341	217,110	458,424	106,635	-50.88%
Commodities Services	7,000	1,173	7,000	4,550	6,400	-8.57%
Charged to Other Funds	(159,597)	(143,396)	(163,885)	(143,947)	(149,472)	-8.79%
Total Expenses	1,721,616	1,169,555	1,698,707	1,323,770	1,638,221	-3.56%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	1,105,250	783,452	1,105,250	576,408	1,113,250	0.72%
105	000	Regular Overtime Salaries	0	0	0	1,000	1,000	100.00%
109	000	Longevity	16,928	14,776	18,954	12,340	13,340	-29.62%
120	000	Defined Contribution Plan Match	0	14,805	0	0	0	0.00%
121	000	FICA	85,848	61,610	86,002	45,037	86,184	0.21%
122	000	Retirement	185,159	112,857	177,982	97,143	185,887	4.44%
123	000	Health Benefits	250,546	145,789	236,112	260,412	260,412	10.29%
124	000	Workers Compensation	4,490	4,488	4,490	2,341	4,522	0.71%
125	000	Unemployment	170	0	170	180	180	5.88%
126	000	Deferred Compensation Matching	5,423	2,350	5,423	5,742	5,742	5.88%
127	000	OSF Payroll Transaction Processing Fee	1,020	1,465	1,360	1,440	1,440	5.88%
128	000	Pathfinder Admin Fees	144	65	189	0	0	-100.00%
131	000	Merit System Charge	2,550	1,780	2,550	2,700	2,700	5.88%
		Total Personnel Services	1,657,528	1,143,437	1,638,482	1,004,743	1,674,657	2.21%

Contractual Services (200 - 299)

204	000	Printing	10,500	9,850	10,500	9,412	10,500	0.00%
221	000	Training & Education	10,270	2,423	9,475	7,305	9,465	-0.11%
221	200	Training & Education Travel Expense	11,430	0	13,525	0	13,485	-0.30%
222	000	Business Expense	600	3,130	1,300	625	1,300	0.00%
222	100	Business & Travel-Mileage Reimbursement	0	50	0	0	0	0.00%
222	200	Business Travel Expense	800	0	100	0	100	0.00%
223	000	Professional Organization Memberships	2,460	836	2,460	725	2,860	16.26%
224	000	Publications & Subscriptions	1,725	0	850	857	1,725	102.94%
232	000	Building & Real Estate Rental	2,400	0	2,400	0	1,200	-50.00%
256	000	Banking & Financial Services	160,000	85,972	160,000	145,000	0	-100.00%
263	000	Other Professional Services	15,000	66,081	15,000	294,000	65,000	333.33%
287	000	Other Contractual Services	1,500	0	1,500	500	1,000	-33.33%
		Total Contractual Services	216,685	168,341	217,110	458,424	106,635	-50.88%

Commodities Services (300 - 399)

301	000	Office Supplies	6,200	1,173	6,200	3,850	5,600	-9.68%
341	000	Other Commodities & Supplies	800	0	800	700	800	0.00%
		Total Commodities Services	7,000	1,173	7,000	4,550	6,400	-8.57%
		Total O & M Expenses	1,881,213	1,312,951	1,862,592	1,467,717	1,787,692	-4.02%
		Total Charged to Other Funds	(159,597)	(143,396)	(163,885)	(143,947)	(149,472)	
		Total Expenses	1,721,616	1,169,555	1,698,707	1,323,770	1,638,221	-3.56%

Positions

	As of 6/30/2021					
Accountant	7.0	7.0	7.0	7.0	7.0	0.00%
Accounting Technician	1.0	1.0	1.0	1.0	1.0	0.00%
Administrative Assistant	0.0	0.0	0.0	0.0	1.0	100.00%
Assistant Controller	1.0	1.0	1.0	0.0	1.0	0.00%
Certified Public Accountant	1.0	1.0	1.0	1.0	1.0	0.00%
Controller	1.0	1.0	1.0	1.0	0.0	-100.00%
Comptroller	0.0	0.0	0.0	0.0	1.0	100.00%
General Ledger Manager	2.0	1.0	2.0	2.0	2.0	0.00%
Accounts Payable	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	14.0	13.0	14.0	13.0	15.0	7.14%
Charged to Other Funds						
Accounting Technician	2.0	2.0	2.0	2.0	2.0	0.00%
Financial Manager	1.0	0.0	1.0	0.0	1.0	0.00%
Total Charged to Other Funds	3.0	2.0	3.0	2.0	3.0	0.00%
Total Positions	14.0	13.0	14.0	13.0	15.0	7.14%

Oklahoma Turnpike Authority

Comptroller

Administration Branch

Fund: 01, Division: 04, Branch: 01

			2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services			298,850	290,873	299,124	189,995	360,635	20.56%
Contractual Services			22,325	10,992	22,450	12,124	23,675	5.46%
Commodities Services			500	0	500	350	500	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			321,675	301,864	322,074	202,469	384,810	19.48%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	204,350	198,350	204,350	109,352	246,350	20.55%
109	000	Longevity	3,700	3,700	3,888	1,688	1,688	-56.58%
121	000	FICA	15,916	14,966	15,931	8,494	18,975	19.11%
122	000	Retirement	34,328	33,338	34,359	18,322	40,926	19.11%
123	000	Health Benefits	38,648	38,647	38,648	50,018	50,018	29.42%
124	000	Workers Compensation	830	837	830	444	1,001	20.60%
125	000	Unemployment	20	0	20	30	30	50.00%
126	000	Deferred Compensation Matching	638	696	638	957	957	50.00%
127	000	OSF Payroll Transaction Processing Fee	120	127	160	240	240	50.00%
131	000	Merit System Charge	300	210	300	450	450	50.00%
		Total Personnel Services	298,850	290,873	299,124	189,995	360,635	20.56%
Contractual Services (200 - 299)								
204	000	Printing	10,500	9,850	10,500	9,412	10,500	0.00%
221	000	Training & Education	4,355	890	3,260	1,805	3,250	-0.31%
221	200	Training & Education Travel Expense	5,145	0	7,240	0	7,200	-0.55%
222	000	Business Expense	500	52	900	225	900	0.00%
222	100	Business & Travel-Mileage Reimbursement	0	50	0	0	0	0.00%
222	200	Business Travel Expense	500	0	100	0	100	0.00%
223	000	Professional Organization Memberships	450	150	450	325	850	88.89%
224	000	Publications & Subscriptions	875	0	0	357	875	100.00%
		Total Contractual Services	22,325	10,992	22,450	12,124	23,675	5.46%
Commodities Services (300 - 399)								
301	000	Office Supplies	200	0	200	150	200	0.00%
341	000	Other Commodities & Supplies	300	0	300	200	300	0.00%
		Total Commodities Services	500	-	500	350	500	0.00%
		Total O & M Expenses	321,675	301,864	322,074	202,469	384,810	19.48%
		Total Changed to Other Funds					0	
		Total Expenses	321,675	301,864	322,074	202,469	384,810	19.48%

Positions

				As of 6/30/2021		
Administrative Assistant	0.0	0.0	0.0	0.0	1.0	100.00%
Assistant Controller	1.0	1.0	1.0	1.0	1.0	0.00%
Comptroller	0.0	0.0	0.0	0.0	1.0	100.00%
Controller	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	2.0	2.0	2.0	2.0	3.0	50.00%

Oklahoma Turnpike Authority

Comptroller

Accounting Branch

Fund: 01, Division: 04, Branch: 07

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			1,358,678	852,565	1,339,357	814,749	1,314,022	-1.89%
Contractual Services			194,360	157,350	194,660	446,300	82,960	-57.38%
Commodities Services			13,000	1,173	6,500	4,200	5,900	-9.23%
Charged to Other Funds			(159,597)	(143,396)	(163,885)	(143,947)	(149,472)	-8.79%
Total Expenses			1,406,441	867,691	1,376,632	1,121,302	1,253,411	-8.95%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	900,900	585,102	900,900	467,056	866,900	-3.77%
105	000	Regular Overtime Salaries	0	0	0	1,000	1,000	100.00%
109	000	Longevity	13,228	11,076	15,066	10,652	11,652	-22.66%
120	000	Defined Contribution Plan Match	0	14,805	0	0	0	0.00%
121	000	FICA	69,932	46,645	70,071	36,543	67,209	-4.08%
122	000	Retirement	150,831	79,518	143,622	78,822	144,961	0.93%
123	000	Health Benefits	211,898	107,142	197,464	210,394	210,394	6.55%
124	000	Workers Compensation	3,660	3,651	3,660	1,897	3,521	-3.80%
125	000	Unemployment	150	0	150	150	150	0.00%
126	000	Deferred Compensation Matching	4,785	1,653	4,785	4,785	4,785	0.00%
127	000	OSF Payroll Transaction Processing Fee	900	1,338	1,200	1,200	1,200	0.00%
128	000	Pathfinder Admin Fees	144	65	189	0	0	-100.00%
131	000	Merit System Charge	2,250	1,570	2,250	2,250	2,250	0.00%
Total Personnel Services			1,358,678	852,565	1,339,357	814,749	1,314,022	-1.89%
Contractual Services (200 - 299)								
221	000	Training & Education	5,915	1,533	6,215	5,500	6,215	0.00%
221	200	Training & Education Travel Expense	6,285	0	6,285	0	6,285	0.00%
222	000	Business Expense	100	3,078	400	400	400	0.00%
222	200	Business Travel Expense	300	0	0	0	0	0.00%
223	000	Professional Organization Memberships	2,010	686	2,010	400	2,010	0.00%
224	000	Publications & Subscriptions	850	0	850	500	850	0.00%
232	000	Building & Real Estate Rental	2,400	0	2,400	0	1,200	-50.00%
256	000	Banking & Financial Services	160,000	85,972	160,000	145,000	0	-100.00%
263	000	Other Professional Services	15,000	66,081	15,000	294,000	65,000	333.33%
287	000	Other Contractual Services	1,500	0	1,500	500	1,000	-33.33%
Total Contractual Services			194,360	157,350	194,660	446,300	82,960	-57.38%
Commodities Services (300 - 399)								
301	000	Office Supplies	12,000	1,173	6,000	3,700	5,400	-10.00%
341	000	Other Commodities & Supplies	1,000	0	500	500	500	0.00%
Total Commodities Services			13,000	1,173	6,500	4,200	5,900	-9.23%
Total O & M Expenses			1,566,038	1,011,087	1,540,517	1,265,249	1,402,882	-8.93%
Total Charged to Other Funds			(159,597)	(143,396)	(163,885)	(143,947)	(149,472)	
Total Expenses			1,406,441	867,691	1,376,632	1,121,302	1,253,411	-8.95%

Positions

As of 6/30/2020						
Accountant	7.0	7.0	7.0	7.0	7.0	0.00%
Accounting Technician	1.0	1.0	1.0	1.0	1.0	0.00%
Certified Public Accountant	1.0	1.0	1.0	1.0	1.0	0.00%
General Ledger Manager	2.0	1.0	2.0	2.0	2.0	0.00%
Accounts Payable	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	12.0	11.0	12.0	12.0	12.0	0.00%
Charged to Other Funds						
Accounting Technician	2.0	2.0	2.0	2.0	2.0	0.00%
Financial Manager	1.0	0.0	1.0	0.0	1.0	0.00%
Total Charged to Other Funds	3.0	2.0	3.0	2.0	3.0	0.00%
Total Positions	9.0	9.0	9.0	10.0	9.0	0.00%

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OPERATIONS DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Operations Support Division

Description of Division

The Operations Support Division is responsible for providing support to the Customer Service and Comptroller Divisions by ensuring OTA's various customer-specific sub-ledger systems are accurate and complete. This includes customer payment processing, dispute resolution, transaction and funds reconciliation and financial reporting. In this way, the Operations Support Division strengthens the financial record keeping for the Authority as it relates to these processes.

Division Responsibilities

The Operations Support Division provides a team to focus on providing back-office support both internally to other divisions and externally through direct interaction with customers. This team is responsible for ensuring that all customer-specific sub-ledger activity is appropriate, accurate and complete through financial reconciliation and reporting. This team also manages the contracts for print and mail services and third party collections.

The OTA is continuing to incorporate expanded all-electronic or cashless tolling along the Turnpike System to improve safety, enhance access and increase ease of travel. *PIKEPASS* customers have traveled the Turnpike System for several years in an electronic manner, using a *PIKEPASS* transponder as the mechanism to communicate travel activity with the OTA's electronic tolling system. Additionally, PlatePay is the OTA's cashless tolling invoice process on the Turnpike System. Cashless tolling invoices debuted in 2017 in one location at the Peoria/Elm Interchange exit on the Creek Turnpike in Jenks, Oklahoma. In mid-2021, the OTA transitioned the entire John Kilpatrick Turnpike (JKT) to cashless tolling. In this one location on the Creek Turnpike and the entire JKT, all customers can now travel without stopping to make a payment at a tolling point. With cashless tolling, customer information is captured electronically and processed. *PIKEPASS* customer accounts are charged as usual. For customers without a *PIKEPASS*, OTA sends a PlatePay bill to the registered owner. The phased transition to cashless tolling across the entire Turnpike System will occur during the next few years.

As the transition to cashless tolling persists, the Operations Support Division will continue its participation with the strategic implementation team so that necessary system enhancements and supporting business rules can be appropriately identified and incorporated.

Oklahoma Turnpike Authority
Operations Support
All Branches

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			0	0	0	583,593	1,136,350	100.00%
Contractual Services			0	0	0	8,333,365	15,248,350	100.00%
Commodities Services			0	0	0	10,100	22,075	100.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			-	-	-	8,927,058	16,406,775	100.00%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	0	0	0	354,848	694,213	100.00%
109	000	Longevity	0	0	0	6,490	7,478	100.00%
119	000	Temporary Personnel Services	0	0	0	45,000	42,600	100.00%
121	000	FICA	0	0	0	27,643	53,683	100.00%
122	000	Retirement	0	0	0	59,621	115,779	100.00%
123	000	Health Benefits	0	0	0	86,079	212,101	100.00%
124	000	Workers Compensation	0	0	0	33	1,411	100.00%
125	000	Unemployment	0	0	0	72	150	100.00%
126	000	Deferred Compensation Matching	0	0	0	2,235	4,785	100.00%
127	000	OSF Payroll Transaction Processing Fee	0	0	0	422	900	100.00%
128	000	Pathfinder Admin Fees	0	0	0	100	1,000	0.00%
131	000	Merit System Charge	0	0	0	1,052	2,250	100.00%
Total Personnel Services			-	-	-	583,593	1,136,350	100.00%
Contractual Services (200 - 299)								
201	000	Postage	0	0	0	2,407,615	7,000,000	100.00%
204	000	Printing	0	0	0	313,850	1,200,000	100.00%
221	000	Training & Education	0	0	0	3,000	17,150	100.00%
221	200	Training & Education Travel Expense	0	0	0	0	0	0.00%
222	000	Business Expense	0	0	0	400	3,200	100.00%
222	200	Business Travel Expense	0	0	0	0	0	0.00%
256	000	Banking & Financial Services	0	0	0	165,800	224,000	100.00%
256	000	Credit Card Service Fees	0	0	0	5,442,700	6,804,000	100.00%
Total Contractual Services			-	-	-	8,333,365	15,248,350	100.00%
Commodities Services (300 - 399)								
301	000	Office Supplies	0	0	0	1,050	2,100	100.00%
306	000	Noncapitalizable Office Furniture	0	0	0	3,850	7,700	100.00%
332	000	Uniforms	0	0	0	200	1,575	100.00%
341	000	Other Commodities & Supplies	0	0	0	2,000	4,200	100.00%
343	000	Employee Recog/Safety Incentive Awards	0	0	0	3,000	6,500	100.00%
Total Commodities Services			-	-	-	10,100	22,075	100.00%
Total O & M Expenses			-	-	-	8,927,058	16,406,775	100.00%
Total Changed to Other Funds							0	
Total Expenses			-	-	-	8,927,058	16,406,775	100.00%

Oklahoma Turnpike Authority

Operations Support

Customer Service Branch

Fund: 01, Division: 03, Branch: 05

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	0	0	377,629	583,593	1,136,350	200.92%
Contractual Services	0	0	0	8,333,365	15,248,350	100.00%
Commodities Services	0	0	0	10,100	22,075	100.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	-	-	377,629	8,927,058	16,406,775	4244.68%
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	0	0	230,072	354,848	694,213	201.74%
109 000 Longevity	0	0	2,676	6,490	7,478	179.45%
119 000 Temporary Personnel Services	0	0	28,829	45,000	42,600	47.77%
120 000 Defined Contribution Plan Match	0	0	0	0	0	0.00%
121 000 FICA	0	0	18,200	27,643	53,683	194.96%
122 000 Retirement	0	0	38,486	59,621	115,779	200.83%
123 000 Health Benefits	0	0	56,651	86,079	212,101	274.40%
124 000 Workers Compensation	0	0	922	33	1,411	53.04%
125 000 Unemployment	0	0	52	72	150	188.46%
126 000 Deferred Compensation Matching	0	0	533	2,235	4,785	797.75%
127 000 OSF Payroll Transaction Processing Fee	0	0	420	422	900	114.29%
128 000 Pathfinder Admin Fees	0	0	0	100	1,000	100.00%
131 000 Merit System Charge	0	0	788	1,052	2,250	185.53%
Total Personnel Services	-	-	377,629	583,593	1,136,350	200.92%
Contractual Services (200 - 299)						
201 000 Postage	0	0	0	2,407,615	7,000,000	100.00%
204 000 Printing	0	0	0	313,850	1,200,000	100.00%
221 000 Training & Education	0	0	0	3,000	17,150	100.00%
221 200 Training & Education Travel Expense	0	0	0	0	0	0.00%
222 000 Business Expense	0	0	0	400	3,200	100.00%
222 200 Business Travel Expense	0	0	0	0	0	0.00%
256 000 Banking & Financial Services	0	0	0	165,800	224,000	100.00%
256 000 Credit Card Service Fees	0	0	0	5,442,700	6,804,000	100.00%
Total Contractual Services	-	-	-	8,333,365	15,248,350	100.00%
Commodities Services (300 - 399)						
301 000 Office Supplies	0	0	0	1,050	2,100	100.00%
306 000 Noncapitalizable Office Furniture	0	0	0	3,850	7,700	100.00%
332 000 Uniforms	0	0	0	200	1,575	100.00%
341 000 Other Commodities & Supplies	0	0	0	2,000	4,200	100.00%
343 000 Employee Recog/Safety Incentive Awards	0	0	0	3,000	6,500	100.00%
Total Commodities Services	-	-	-	10,100	22,075	100.00%
Total O & M Expenses	-	-	377,629	8,927,058	16,406,775	4244.68%
Total Changed to Other Funds					0	
Total Expenses	-	-	377,629	8,927,058	16,406,775	4244.68%

Positions

	As of 6/30/2021					
Customer Asst Representative	0.0	0.0	5.0	5.0	14.0	180.00%
Project Manager	0.0	0.0	3.0	3.0	3.0	0.00%
Total Positions	0.0	0.0	8.0	8.0	17.0	112.50%

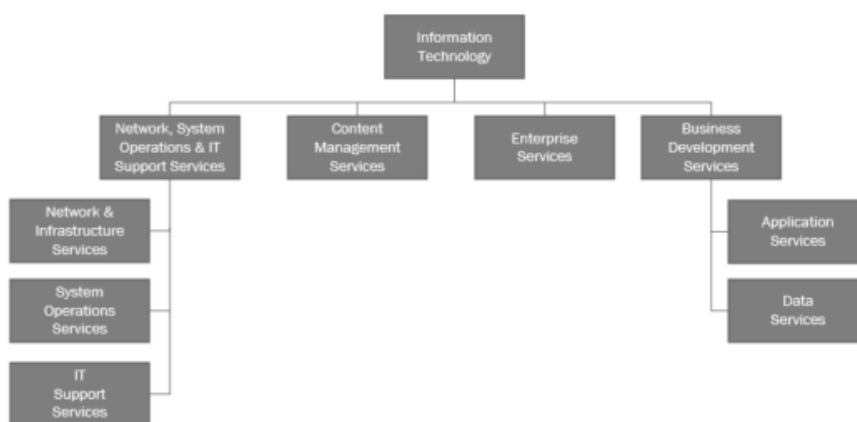
INFORMATION TECHNOLOGY DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Information Technology Division

Division Goals & Responsibilities

The Information Technology (IT) Division consists of three branches (Information Management Services, Fiber & Telecommunication Services, and Content Management Services) and the following departments: Network, System Operations & IT Support Services, Content Management Services, Enterprise Services, and Business Development Services.



IT Leadership is committed to retaining and growing exceptional personnel throughout the division. We strive to provide every individual with a positive and challenging work environment while providing them with training opportunities to continuously enhance their skill sets. We continually seek to strengthen our existing culture which is oriented around serving others as we continue to improve the delivery of our services to both our internal and external customers.

Technology, risk management, operational efficiency, data analysis and data presentation are all critical components of every facet of the Oklahoma Turnpike Authority's (OTA) operations. All users of information technology and information technology services at the OTA are regarded as our customers. The mission of the IT Division is to deliver enterprise level services with a focus on promoting a culture of innovation, transformation and self-service for our customers ensuring they have access to the tools and data they need to support their initiatives.

Division Strategic Initiatives

The specific initiatives for the IT Division are prioritized based on the priorities of the OTA's overall main strategic objectives and the value they bring to the OTA, Oklahoma Transportation and the State of Oklahoma. We partner with our customers by leveraging cross functional teams to assess and assist with their initiatives through an agile approach which enables continuous improvement. Our top five strategic objectives are:

1. Cashless Tolling:

- Support the Authority in the strategic implementation and conversion of cashless tolling across all turnpikes.
- Extend the OTA's fiber network to support both cashless tolling and Interoperability related objectives.
- Enhance, maintain, and support the PlatePay systems and all related back office processes to streamline and create efficiencies for the organization.

2. National Interoperability (NIOP):

- Advance NIOP as the other regions enter the program.
- On board new partners within the existing Central Region, which the OTA is a partner of.
- Extend the OTA's fiber network to support both Cashless Tolling and Interoperability related objectives.

3. Risk Management:

- Continue to strengthen the OTA's network and infrastructure by creating redundancy and securing optimal performance for both our internal and external customers assuring we maintain focus on long-term goals and objectives.
- Proactively maintain lifecycles of the Authority's software and hardware solutions, safeguarding these systems from unresolvable vulnerabilities and potential security threats.
- Securely and accurately collect, maintain, and exchange information while protecting privacy to maintain the public's trust.
- Maintain Payment Card Industry (PCI) compliance as per the most recent version of the PCI DSS.

4. Shared Services:

- Collaborate and partner with all members under the Oklahoma Transportation umbrella to streamline processes and create efficiencies for the benefit of the Authority and its bondholders, Oklahoma Transportation, and the traveling public.
- Collaborate and partner with state agencies to streamline processes and create efficiencies for the benefit of the Authority and its bondholders, Oklahoma Transportation, and the traveling public.

5. Technology Advancements:

- Deliver innovation to the Authority by working with the business to identify needs and perform discovery and selection on the optimal solution with a focus on self-service, automation and efficiency.
- Spearhead process automation and integration by implementing solutions to transform and streamline business processes throughout the organization.
- Evaluate emerging technologies and systems to enhance technology services for both our internal and external customers.

Oklahoma Turnpike Authority
Information Technology
All Branches

			2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services			2,733,503	1,921,726	2,790,348	2,332,656	3,306,700	18.50%
Contractual Services			4,157,102	3,548,550	4,687,785	3,918,188	5,396,307	15.11%
Commodities Services			252,425	200,943	242,549	228,329	287,958	18.72%
Charged to Other Funds			(360,166)	(354,235)	(360,463)	(354,175)	(361,118)	0.18%
Total Expenses			6,782,864	5,316,985	7,360,219	6,124,998	8,629,847	17.25%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	1,816,887	1,295,978	1,857,087	1,582,837	2,211,481	19.08%
105	000	Regular Overtime Salaries	25,000	13,847	25,000	22,610	30,000	20.00%
109	000	Longevity	19,264	17,014	20,840	23,590	25,930	24.42%
120	000	Defined Contribution Plan Match	0	10,729	0	0	0	0.00%
121	000	FICA	140,468	102,793	143,662	122,893	171,165	19.14%
122	000	Retirement	293,664	203,364	300,483	265,059	369,173	22.86%
123	000	Health Benefits	416,862	280,570	420,645	327,786	472,189	12.25%
124	000	Workers Compensation	7,374	7,317	7,538	6,424	8,976	19.08%
125	000	Unemployment	230	0	270	230	330	22.22%
126	000	Deferred Compensation Matching	8,294	3,773	8,613	7,337	10,527	22.22%
127	000	OSF Payroll Transaction Processing Fee	1,560	1,652	2,160	1,380	1,980	-8.33%
128	000	Pathfinder Admin Fees	0	59	0	97	0	0.00%
130	000	Payroll Reclass for GASB 51	0	(18,078)	0	(31,037)	0	0.00%
131	000	Merit System Charge	3,900	2,708	4,050	3,450	4,950	22.22%
Total Personnel Services			2,733,503	1,921,726	2,790,348	2,332,656	3,306,700	18.50%
Contractual Services (200 - 299)								
203	000	Telecommunications	1,435,000	1,266,976	1,393,601	1,373,336	1,333,003	-4.35%
204	000	Printing	250	0	250	0	250	0.00%
206	000	Cellular Telecommunications	85,000	102,623	122,364	215,455	159,512	30.36%
208	000	Cable Service	15,000	6,068	6,500	17,504	15,003	130.82%
221	000	Training & Education	70,000	28,721	67,500	13,148	67,500	0.00%
221	200	Training & Education Travel Expense	25,000	561	12,500	291	12,500	0.00%
222	000	Business Expense	4,000	2,363	6,000	463	6,500	8.33%
222	200	Business Travel Expense	5,000	1,905	5,000	1,436	4,000	-20.00%
223	000	Professional Organization Memberships	500	0	500	205	500	0.00%
224	000	Publications & Subscriptions	100	0	169	0	170	0.59%
227	000	Annual Software Renewal & Subscriptions	1,250,000	1,174,406	1,728,742	1,311,812	2,400,615	38.86%
231	000	Equipment Rental	0	0	0	9,147	19,920	100.00%
232	000	Building & Real Estate Rental	133,000	55,354	156,572	4,002	106,781	-31.80%
259	000	Data Processing Software License	75,000	29,131	50,000	400	5,000	-90.00%
261	000	Auditing & Accounting Services	0	0	35,714	0	35,714	0.00%
263	000	Other Professional Services	653,252	734,842	728,770	630,942	13,938	-98.09%
263	119	Other Professional Services - staff aug	0	0	0	0	615,867	100.00%
270	000	Other Maintenance	220,000	133,395	173,025	187,009	365,773	111.40%
272	000	Equipment Repairs	1,000	0	500	0	500	0.00%
278	000	Camera Surveillance System Maintenance	0	0	112,828	110,376	126,711	12.30%
287	000	Other Contractual Services	185,000	12,204	87,250	42,662	106,550	22.12%
Total Contractual Services			4,157,102	3,548,550	4,687,785	3,918,188	5,396,307	15.11%
Commodities Services (300 - 399)								
301	000	Office Supplies	550	318	550	165	550	0.00%
302	000	Data Processing Supplies	60,000	53,135	69,672	68,210	54,396	-21.93%
303	000	Noncapitalizable Data Processing Equip.	115,000	125,006	122,500	63,315	125,000	2.04%
305	000	Noncapitalizable Office Equipment	5,000	0	2,500	0	2,500	0.00%
306	000	Noncapitalizable Office Furniture	7,500	1,788	2,977	0	3,000	0.77%
307	000	Noncapitalizable Radio & Comm. Equip.	0	0	1,855	41,349	50,000	2595.42%
308	000	Noncapitalizable Building Improvements	1,000	0	0	0	0	0.00%
312	000	Fuel & Gasoline	0	355	0	0	0	0.00%
314	000	Machinery Supplies & Parts	2,500	0	1,362	0	750	-44.93%
315	000	Noncapitalizable Machinery	2,500	1,539	2,415	1,391	1,000	-58.59%
316	000	Screws and Bolts	0	0	0	45	50	100.00%
324	000	Building Maintenance Supplies	0	351	0	0	0	0.00%
331	000	Small Tools & Equipment	750	991	2,590	5,628	10,000	286.10%
332	000	Uniforms	0	0	2,000	0	2,000	0.00%

Oklahoma Turnpike Authority
Information Technology
All Branches

			2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
341	000	Other Commodities & Supplies	52,000	14,101	27,448	48,071	32,032	16.70%
343	000	Employee Recog/Safety Incentive Awards	0	3,190	0	0	0	0.00%
343	200	Employee Recog/Safety Incentive Awards	4,500	33	5,500	0	5,500	0.00%
343	300	Employee Recog/Safety Incentive Awards	1,000	37	1,000	0	1,000	0.00%
345	000	Cleaning and janitorial supplies	125	100	180	155	180	0.00%
		Total Commodities Services	252,425	200,943	242,549	228,329	287,958	18.72%
		Total O & M Expenses	7,143,030	5,671,220	7,720,682	6,479,173	8,990,965	16.45%
		Total Changed to Other Funds	-360166	-354235	(360,463)	(354,175)	(361,118)	
		Total Expenses	6,782,864	5,316,985	7,360,219	6,124,998	8,629,847	17.25%

Oklahoma Turnpike Authority
Information Technology
Data Processing Branch
Fund: 01, Division: 11, Branch: 13

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			1,984,882	1,701,097	2,196,558	2,118,925	3,017,118	37.36%
Contractual Services			2,425,338	2,157,689	3,102,570	2,302,091	3,777,396	21.75%
Commodities Services			237,425	190,701	217,121	209,395	260,780	20.11%
Charged to Other Funds			(360,166)	(354,235)	(360,463)	(354,175)	(361,118)	0.18%
Total Expenses			4,287,479	3,695,252	5,155,786	4,276,236	6,694,176	29.84%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	1,314,713	1,167,964	1,472,563	1,454,822	2,044,663	38.85%
105	000	Regular Overtime Salaries	13,562	12,221	15,000	18,526	15,000	0.00%
109	000	Longevity	15,588	13,838	14,676	20,026	22,116	50.70%
120	000	Defined Contribution Plan Match	0	10,729	0	0	0	0.00%
121	000	FICA	101,770	92,444	113,774	112,827	158,111	38.97%
122	000	Retirement	219,500	181,717	236,019	243,349	341,019	44.49%
123	000	Health Benefits	303,232	226,859	326,809	283,630	412,280	26.15%
124	000	Workers Compensation	5,337	6,761	5,978	5,905	8,299	38.83%
125	000	Unemployment	200	0	210	200	290	38.10%
126	000	Deferred Compensation Matching	6,380	2,729	6,699	6,380	9,251	38.10%
127	000	OSF Payroll Transaction Processing Fee	1,600	1,461	1,680	1,200	1,740	3.57%
128	000	Pathfinder Admin Fees	0	59	0	97	0	0.00%
130	000	Payroll Reclass for GASB 51	0	(18,078)	0	(31,037)	0	0.00%
131	000	Merit System Charge	3,000	2,393	3,150	3,000	4,350	38.10%
Total Personnel Services			1,984,882	1,701,097	2,196,558	2,118,925	3,017,118	37.36%
Contractual Services (200 - 299)								
204	000	Printing	250	0	250	0	250	0.00%
221	000	Training & Education	65,000	28,721	65,000	13,148	65,000	0.00%
221	200	Training & Education Travel Expense	25,000	561	12,500	291	12,500	0.00%
222	000	Business Expense	3,500	2,363	5,500	463	6,000	9.09%
222	200	Business Travel Expense	5,000	1,905	5,000	1,436	4,000	-20.00%
223	000	Professional Organization Memberships	500	0	500	205	500	0.00%
224	000	Publications & Subscriptions	100	0	169	0	170	0.59%
227	000	Annual Software Renewal & Subscriptions	1,250,000	1,174,406	1,728,742	1,311,812	2,400,615	38.86%
231	000	Equipment Rental	0	0	0	9,147	19,920	100.00%
232	000	Building & Real Estate Rental	133,000	48,922	154,072	2,160	104,210	-32.36%
259	000	Data Processing Software License	75,000	29,131	50,000	400	5,000	-90.00%
261	000	Auditing & Accounting Services	0	0	35,714	0	35,714	0.00%
263	000	Other Professional Services	581,988	727,448	728,770	625,644	13,938	-98.09%
263	119	Other Professional Services - staff aug	0	0	0	0	570,045	100.00%
270	000	Other Maintenance	220,000	133,395	173,025	187,009	365,773	111.40%
272	000	Equipment Repairs	1,000	0	500	0	500	0.00%
278	000	Camera Surveillance System Maintenance	0	0	112,828	110,376	126,711	12.30%
287	000	Other Contractual Services	65,000	10,836	30,000	40,000	46,550	55.17%
Total Contractual Services			2,425,338	2,157,689	3,102,570	2,302,091	3,777,396	21.75%
Commodities Services (300 - 399)								
301	000	Office Supplies	550	318	550	165	550	0.00%
302	000	Data Processing Supplies	50,000	45,078	51,526	60,384	46,250	-10.24%
303	000	Noncapitalizable Data Processing Equip.	115,000	125,006	122,500	54,744	115,000	-6.12%
305	000	Noncapitalizable Office Equipment	5,000	0	2,500	0	2,500	0.00%
306	000	Noncapitalizable Office Furniture	7,500	1,788	2,977	0	3,000	0.77%
307	000	Noncapitalizable Radio & Comm. Equip.	0	0	1,855	41,349	50,000	2595.42%
308	000	Noncapitalizable Building Improvements	1,000	0	0	0	0	0.00%
312	000	Fuel & Gasoline	0	355	0	0	0	0.00%
314	000	Machinery Supplies & Parts	2,500	0	1,362	0	750	-44.93%
315	000	Noncapitalizable Machinery	2,500	1,539	2,415	1,391	1,000	-58.59%
316	000	Screws and Bolts	0	0	0	45	50	100.00%
324	000	Building Maintenance Supplies	0	351	0	0	0	0.00%
331	000	Small Tools & Equipment	750	821	1,840	5,628	5,000	171.74%
332	000	Uniforms	0	0	2,000	0	2,000	0.00%
341	000	Other Commodities & Supplies	47,000	12,085	20,916	45,534	28,000	33.87%
343	000	Employee Recog/Safety Incentive Awards	0	3,190	0	0	0	0.00%
343	200	Employee Recog/Safety Incentive Awards	4,500	33	5,500	0	5,500	0.00%
343	300	Employee Recog/Safety Incentive Awards	1,000	37	1,000	0	1,000	0.00%
345	000	Cleaning and janitorial supplies	125	100	180	155	180	0.00%
Total Commodities Services			237,425	190,701	217,121	209,395	260,780	20.11%
Total O & M Expenses			4,647,645	4,049,487	5,516,249	4,630,411	7,055,294	27.90%
Total Charged to Other Funds			(360,166)	(354,235)	(360,463)	(354,175)	(361,118)	
Total Expenses			4,287,479	3,695,252	5,155,786	4,276,236	6,694,176	29.84%

Oklahoma Turnpike Authority
Information Technology
Telecommunications Branch
Fund: 01, Division: 11, Branch: 14

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	3,290,000	1,380,711	1,574,715	1,608,455	1,562,518	-0.77%
Commodities Services	30,000	10,242	25,428	18,934	27,178	6.88%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	3,320,000	1,390,954	1,600,143	1,627,389	1,589,696	-0.65%
Total Personnel Services	-	-	-	-	-	-
Contractual Services (200 - 299)						
203 000 Telecommunications	2,870,000	1,266,976	1,393,601	1,373,336	1,333,003	-4.35%
206 000 Cellular Telecommunications	170,000	102,623	122,364	215,455	159,512	30.36%
208 000 Cable Service	30,000	6,068	6,500	17,504	15,003	130.82%
232 000 Building & Real Estate Rental	0	3,960	0	0	0	0.00%
287 000 Other Contractual Services	220,000	1,084	52,250	2,160	55,000	5.26%
Total Contractual Services	3,290,000	1,380,711	1,574,715	1,608,455	1,562,518	-0.77%
Commodities Services (300 - 399)						
302 000 Data Processing Supplies	20,000	8,056	18,146	7,826	8,146	-55.11%
303 000 Noncapitalizable Data Processing Equip.	0	0	0	8,571	10,000	100.00%
331 000 Small Tools & Equipment	0	170	750	0	5,000	566.67%
341 000 Other Commodities & Supplies	10,000	2,016	6,532	2,537	4,032	-38.27%
Total Commodities Services	30,000	10,242	25,428	18,934	27,178	6.88%
Total O & M Expenses	3,320,000	1,390,954	1,600,143	1,627,389	1,589,696	-0.65%
Total Changed to Other Funds	0					
Total Expenses	3,320,000	1,390,954	1,600,143	1,627,389	1,589,696	-0.65%

Oklahoma Turnpike Authority
Information Technology
Document Imaging Branch
Fund: 01, Division: 11, Branch: 17

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	479,518	220,630	233,327	213,731	289,582	24.11%
Contractual Services	173,528	10,150	10,500	7,642	56,393	437.08%
Commodities Services	0	0	0	0	0	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	653,046	230,779	243,827	221,373	345,975	41.89%
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	272,648	128,014	130,724	128,015	166,818	27.61%
105 000 Regular Overtime Salaries	20,000	1,626	10,000	4,084	15,000	50.00%
109 000 Longevity	6,352	3,176	3,564	3,564	3,814	7.01%
121 000 FICA	21,342	10,350	10,273	10,066	13,054	27.07%
122 000 Retirement	46,034	21,646	22,158	21,710	28,154	27.06%
123 000 Health Benefits	108,802	53,711	54,401	44,156	59,909	10.12%
124 000 Workers Compensation	1,106	556	530	519	677	27.74%
125 000 Unemployment	60	0	30	30	40	33.33%
126 000 Deferred Compensation Matching	1,914	1,045	957	957	1,276	33.33%
127 000 OSF Payroll Transaction Processing Fee	360	191	240	180	240	0.00%
131 000 Merit System Charge	900	316	450	450	600	33.33%
Total Personnel Services	479,518	220,630	233,327	213,731	289,582	24.11%
Contractual Services (200 - 299)						
221 000 Training & Education	10,000	0	2,500	0	2,500	0.00%
222 000 Business Expense	1,000	0	500	0	500	0.00%
232 000 Building & Real Estate Rental	0	2,471	2,500	1,842	2,571	2.84%
263 000 Other Professional Services	142,528	7,394	0	5,298	0	0.00%
263 119 Other Professional Services - staff aug	0	0	0	0	45,822	100.00%
287 000 Other Contractual Services	20,000	285	5,000	502	5,000	0.00%
Total Contractual Services	173,528	10,150	10,500	7,642	56,393	437.08%
Total O & M Expenses	653,046	230,779	243,827	221,373	345,975	41.89%
Total Changed to Other Funds					0	
Total Expenses	653,046	230,779	243,827	221,373	345,975	41.89%

ADMINISTRATIVE SERVICES DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Administrative Services Division

Division Goals

The Administrative Services Division consists of the following branches: Human Resources, Safety/Training, Printing Services, and General Organizational Support. The goal of the division is to effectively manage all areas of responsibility and ensure a professional business approach that will provide a convenient service to other divisions within the OTA as well as external customers of the organization.

Division Role Responsibilities

The Human Resources Branch is responsible to the organization for employee recruitment, classification, compensation, and employee benefits. These services are supported through the development, implementation and maintenance of personnel policies, procedures and programs. The branch ensures that the organization complies with adopted Personnel policies and procedures, applicable federal, state and local statutes and state Merit System Rules. In addition, the Human Resources Branch is responsible for providing relevant benefit information to employees and counseling employees on available employee benefits including administering the Employee Assistance Program. The IT platform currently used for Human Resources is Oracle PeopleSoft and for benefits, HR utilizes the Benefits Administration System administered by OMES. In Spring 2022, the State of Oklahoma will implement Workday across all state agencies. Workday is a cloud-based system that will unify and modernize statewide HR, learning, and talent management processes that are currently managed in PeopleSoft.

The Safety Branch is responsible for the development of programs to ensure the health and safety of all employees. The Safety Branch ensures that the agency complies with all federal and state safety and health regulations. OTA employee safety has been and remains a critical component of our mission. The OTA has benefitted in having a more readily available work force due to improvements in management and employee performance, the introduction of new equipment, and a greater emphasis on the value of safe work practices. The Workers' Compensation program is also administered through this branch.

The Training Branch develops and facilitates workshops that provide required leadership training and other types of training to all OTA employees. The Training Branch develops and distributes monthly training bulletins for IT on system security topics as well as distributes a quarterly safety bulletin to all employees throughout the year. In addition, this Branch provides the entire hiring and training process for the Customer Service Division from recruitment, hiring, administrative processing, training and then final placement on the floor. OTA tracks training effectiveness by the number of employees trained, departmental performance and learner satisfaction.

The Printing Services Branch is responsible for providing accurate, timely, and cost effective processing of printing and duplicating. This Branch is also responsible for headquarters mail and delivery services.

The General Organizational Support Branch is responsible for providing contractual services and commodities for the organization as a whole. This branch is responsible for assuring that adequate insurance is carried on all OTA property, assessing all organizational risk, purchasing services, commodities, and capital equipment and developing product standards and specifications related to these products. In the area of risk management, this Branch ensures the OTA has adequate and economical insurance coverage. This Branch has been actively involved in the demolition of parcels purchased for the Driving Forward Program.

Administrative Services is required to meet various deadlines for payroll time submittal, benefits administration, operations reporting, workers' compensation program management and disability claim monthly reporting. These various measures help the OTA determine how effectively we are meeting our business objectives and managing our various areas of responsibility.

2022 Annual Budget – Major Budgetary Issues

The budget proposed by Administrative Services Division has increased from \$1,469,329 in 2021 to \$1,533,008 for 2022. This is an increase of 4.33% overall and is primarily due to the addition of an Assistant Director position to assist in the planning, organizing and management of the Division.

Oklahoma Turnpike Authority

Administrative Services

All Branches

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			1,022,149	946,560	1,035,299	953,706	1,106,728	6.90%
Contractual Services			322,080	231,746	315,480	306,380	318,180	0.86%
Commodities Services			138,550	84,915	118,550	102,700	108,100	-8.81%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			1,482,779	1,263,221	1,469,329	1,362,786	1,533,008	4.33%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	687,997	639,650	694,450	659,352	754,150	8.60%
105	000	Regular Overtime Salaries	4,000	3,503	4,000	424	0	-100.00%
109	000	Longevity	16,300	15,426	16,300	11,612	12,212	-25.08%
120	000	Defined Contribution Plan Match	0	3,936	0	0	0	0.00%
121	000	FICA	53,878	50,591	54,372	51,330	58,629	7.83%
122	000	Retirement	116,209	104,152	117,274	110,709	126,450	7.82%
123	000	Health Benefits	133,044	122,181	137,936	112,571	144,077	4.45%
124	000	Workers Compensation	2,792	2,811	2,818	2,677	3,061	8.62%
125	000	Unemployment	110	0	110	90	110	0.00%
126	000	Deferred Compensation Matching	3,509	2,437	3,509	2,871	3,509	0.00%
127	000	OSF Payroll Transaction Processing Fee	660	699	880	720	880	0.00%
128	000	Pathfinder Admin Fees	0	18	0	0	0	0.00%
131	000	Merit System Charge	1,650	1,157	1,650	1,350	1,650	0.00%
141	000	Educational Benefits	2,000	0	2,000	0	2,000	0.00%
Total Personnel Services			1,022,149	946,560	1,035,299	953,706	1,106,728	6.90%
Contractual Services (200 - 299)								
201	000	Postage	25,000	15,529	25,000	25,000	25,000	0.00%
202	000	Freight & Shipping	7,500	8,203	7,500	7,500	7,500	0.00%
221	000	Training & Education	0	934	6,000	1,500	6,500	8.33%
221	100	Training & Education-Mileage Reimbursement	8,400	0	0	0	0	0.00%
221	200	Training & Education Travel Expense	50	0	2,000	0	2,000	0.00%
222	000	Business Expense	3,000	192	100	100	100	0.00%
222	200	Business Travel Expense	100	0	2,000	0	2,000	0.00%
223	000	Professional Organization Memberships	2,000	45,488	45,600	44,500	45,800	0.44%
224	000	Publications & Subscriptions	43,650	132	500	500	500	0.00%
227	000	Annual Software Renewal & Subscriptions	600	0	0	0	0	0.00%
231	000	Equipment Rental	0	43,216	79,000	79,000	79,000	0.00%
251	000	Legal Services	84,000	9,212	30,000	30,000	30,000	0.00%
254	000	Medical Services	30,000	0	0	0	0	0.00%
256	100	Credit Card Service Fees	0	845	0	0	0	0.00%
263	000	Other Professional Services	7,500	7,998	7,500	8,000	9,500	26.67%
272	000	Equipment Repairs	500	30	500	500	500	0.00%
287	000	Other Contractual Services	250	0	250	250	250	0.00%
291	000	Tort Liability Insurance	44,000	20,355	44,000	44,000	44,000	0.00%
292	000	Property Insurance	1,530	2,424	1,530	1,530	1,530	0.00%
293	000	Auto Liability Insurance	40,000	49,364	40,000	40,000	40,000	0.00%
294	000	Other Insurance	24,000	27,824	24,000	24,000	24,000	0.00%
Total Contractual Services			322,080	231,746	315,480	306,380	318,180	0.86%
Commodities Services (300 - 399)								
301	000	Office Supplies	25,000	11,181	20,000	20,000	20,000	0.00%
305	000	Noncapitalizable Office Equipment	6,000	0	3,500	500	500	-85.71%
306	000	Noncapitalizable Office Furniture	4,000	0	2,000	0	0	-100.00%
331	000	Small Tools & Equipment	750	0	250	250	250	0.00%
332	000	Uniforms	350	684	350	350	350	0.00%
334	000	Safety & Medical Supplies	1,250	345	1,250	600	1,000	-20.00%
341	000	Other Commodities & Supplies	9,000	2,286	8,000	6,000	8,000	0.00%
343	000	Employee Recog/Safety Incentive Awards	0	(1,536)	0	0	0	0.00%
343	300	Employee Recog/Safety Incentive Awards	88,000	69,819	80,000	72,000	75,000	-6.25%
344	000	Bottled drinking water	4,000	2,136	3,000	3,000	3,000	0.00%
345	000	Cleaning and janitorial supplies	200	0	200	0	0	-100.00%
Total Commodities Services			138,550	84,915	118,550	102,700	108,100	-8.81%
Total O & M Expenses			1,482,779	1,263,221	1,469,329	1,362,786	1,533,008	4.33%
Total Changed to Other Funds							0	
Total Expenses			1,482,779	1,263,221	1,469,329	1,362,786	1,533,008	4.33%

Oklahoma Turnpike Authority
Administrative Services
All Branches

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Positions						
				As of 6/30/2021		
Adm. Services Branch Director	1.0	1.0	1.0	1.0	1.0	0.00%
Adm. Services Assistant Branch Director	0.0	0.0	0.0	1.0	1.0	100.00%
Contracting & Acquisition Adm.	1.0	1.0	1.0	1.0	1.0	0.00%
Human Resources Mgmt Spec	2.0	2.0	2.0	1.0	1.0	-50.00%
Offset Press Operator	1.0	1.0	1.0	1.0	1.0	0.00%
Project Manager	2.0	2.0	2.0	2.0	2.0	0.00%
Training Specialist	2.0	2.0	2.0	1.0	2.0	0.00%
Transportation Specialist	1.0	1.0	1.0	1.0	1.0	0.00%
Administrative Assistant	0.0	0.0	0.0	0.0	1.0	100.00%
Receptionist	1.0	1.0	1.0	0.0	0.0	-100.00%
Total Positions	11.0	11.0	11.0	9.0	11.0	0.00%

Oklahoma Turnpike Authority

Administrative Services

Personnel Branch

Fund: 01, Division: 12, Branch: 20

			2020	2020	2021	2021	2022	21 vs 22
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			379,137	378,939	380,136	377,876	443,585	16.69%
Contractual Services			38,450	17,683	37,050	39,750	39,750	7.29%
Commodities Services			3,500	1,726	4,000	4,000	4,000	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			421,087	398,348	421,186	421,626	487,335	15.71%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	254,450	254,450	254,450	265,951	305,950	20.24%
105	000	Regular Overtime Salaries	4,000	3,503	4,000	424	0	-100.00%
109	000	Longevity	10,226	9,826	10,226	6,600	6,600	-35.46%
121	000	FICA	20,248	20,522	20,248	20,851	23,911	18.09%
122	000	Retirement	43,672	43,606	43,672	44,971	51,571	18.09%
123	000	Health Benefits	43,352	44,270	44,271	36,322	52,075	17.63%
124	000	Workers Compensation	1,033	1,043	1,033	1,080	1,242	20.23%
125	000	Unemployment	40	0	40	30	40	0.00%
126	000	Deferred Compensation Matching	1,276	1,045	1,276	957	1,276	0.00%
127	000	OSF Payroll Transaction Processing Fee	240	254	320	240	320	0.00%
131	000	Merit System Charge	600	421	600	450	600	0.00%
Total Personnel Services			379,137	378,939	380,136	377,876	443,585	16.69%
Contractual Services (200 - 299)								
221	000	Training & Education	1,200	0	0	500	500	100.00%
221	100	Training & Education-Mileage Reimbursement	50	0	0	0	0	0.00%
221	200	Training & Education Travel Expense	1,000	0	0	0	0	0.00%
223	000	Professional Organization Memberships	350	473	300	500	500	66.67%
224	000	Publications & Subscriptions	600	0	500	500	500	0.00%
251	000	Legal Services	30,000	9,212	30,000	30,000	30,000	0.00%
263	000	Other Professional Services	5,000	7,998	6,000	8,000	8,000	33.33%
287	000	Other Contractual Services	250	0	250	250	250	0.00%
Total Contractual Services			38,450	17,683	37,050	39,750	39,750	7.29%
Commodities Services (300 - 399)								
341	000	Other Commodities & Supplies	3,500	1,726	4,000	4,000	4,000	0.00%
Total Commodities Services			3,500	1,726	4,000	4,000	4,000	0.00%
Total O & M Expenses			421,087	398,348	421,186	421,626	487,335	15.71%
Total Charged to Other Funds							0	
Total Expenses			421,087	398,348	421,186	421,626	487,335	15.71%
Positions			Adopted Budget	Actual	Adopted Budget	Actual	Adopted Budget	
			2020	2020	2021	2021	2022	
As of 6/30/2021								
Adm. Service Branch Director			1.0	1.0	1.0	1.0	1.0	0.00%
Adm. Service Assistant Director			0.0	0.0	0.0	1.0	1.0	100.00%
Human Resources Mgmt Spec			1.0	1.0	1.0	1.0	1.0	0.00%
Administrative Assistant			0.0	0.0	0.0	0.0	1.0	100.00%
Receptionist			1.0	1.0	1.0	0.0	0.0	-100.00%
Total Positions			3.0	3.0	3.0	3.0	4.0	33.33%

Oklahoma Turnpike Authority

Administrative Services

Safety/Training Branch

Fund: 01, Division: 12, Branch: 22

			2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services			470,361	395,140	482,027	402,704	489,753	1.60%
Contractual Services			17,900	6,636	16,900	5,100	16,900	0.00%
Commodities Services			91,500	68,632	83,000	72,600	78,000	-6.02%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			579,761	470,408	581,927	480,404	584,653	0.47%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	319,947	271,600	326,400	279,801	334,600	2.51%
109	000	Longevity	4,374	4,124	4,374	3,312	3,700	-15.41%
120	000	Defined Contribution Plan Match	0	3,936	0	0	0	0.00%
121	000	FICA	24,810	21,561	25,304	21,659	25,881	2.28%
122	000	Retirement	53,513	41,558	54,578	46,714	55,820	2.27%
123	000	Health Benefits	61,724	49,497	65,252	47,846	63,599	-2.53%
124	000	Workers Compensation	1,298	1,305	1,324	1,136	1,358	2.57%
125	000	Unemployment	50	0	50	40	50	0.00%
126	000	Deferred Compensation Matching	1,595	696	1,595	1,276	1,595	0.00%
127	000	OSF Payroll Transaction Processing Fee	300	318	400	320	400	0.00%
128	000	Pathfinder Admin Fees	0	18	0	0	0	0.00%
131	000	Merit System Charge	750	526	750	600	750	0.00%
141	000	Educational Benefits	2,000	0	2,000	0	2,000	0.00%
		Total Personnel Services	470,361	395,140	482,027	402,704	489,753	1.60%
Contractual Services (200 - 299)								
202	000	Freight & Shipping	0	358	0	0	0	0.00%
221	000	Training & Education	5,000	934	5,000	0	5,000	0.00%
221	200	Training & Education Travel Expense	2,000	0	2,000	0	2,000	0.00%
222	000	Business Expense	100	192	100	100	100	0.00%
222	200	Business Travel Expense	2,000	0	2,000	0	2,000	0.00%
223	000	Professional Organization Memberships	1,300	1,050	1,300	0	1,300	0.00%
231	000	Equipment Rental	5,000	4,101	5,000	5,000	5,000	0.00%
263	000	Other Professional Services	2,500	0	1,500	0	1,500	0.00%
		Total Contractual Services	17,900	6,636	16,900	5,100	16,900	0.00%
Commodities Services (300 - 399)								
334	000	Safety & Medical Supplies	1,000	345	1,000	600	1,000	0.00%
341	000	Other Commodities & Supplies	2,500	4	2,000	0	2,000	0.00%
343	000	Employee Recog/Safety Incentive Awards	0	(1,536)	0	0	0	0.00%
343	300	Employee Recog/Safety Incentive Awards	88,000	69,819	80,000	72,000	75,000	-6.25%
		Total Commodities Services	91,500	68,632	83,000	72,600	78,000	-6.02%
		Total O & M Expenses	579,761	470,408	581,927	480,404	584,653	0.47%
		Total Changed to Other Funds					0	
		Total Expenses	579,761	470,408	581,927	480,404	584,653	0.47%

Positions

				As of 6/30/2021		
Project Manager	2.0	2.0	2.0	2.0	2.0	0.00%
Training Specialist	2.0	2.0	2.0	1.0	2.0	0.00%
Transportation Specialist	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	5.0	5.0	5.0	4.0	5.0	0.00%

Oklahoma Turnpike Authority

Administrative Services

Printing Services Branch

Fund: 01, Division: 12, Branch: 23

			2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services			64,678	64,221	64,698	64,698	64,698	0.00%
Contractual Services			24,500	10,321	24,500	24,500	24,500	0.00%
Commodities Services			2,850	1,031	1,850	1,850	1,850	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			92,028	75,573	91,048	91,048	91,048	0.00%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	38,000	38,000	38,000	38,000	38,000	0.00%
109	000	Longevity	850	626	850	850	850	0.00%
121	000	FICA	2,972	2,796	2,972	2,972	2,972	0.00%
122	000	Retirement	6,410	6,373	6,410	6,410	6,410	0.00%
123	000	Health Benefits	15,753	15,753	15,753	15,753	15,753	0.00%
124	000	Workers Compensation	154	155	154	154	154	0.00%
125	000	Unemployment	10	0	10	10	10	0.00%
126	000	Deferred Compensation Matching	319	348	319	319	319	0.00%
127	000	OSF Payroll Transaction Processing Fee	60	64	80	80	80	0.00%
131	000	Merit System Charge	150	105	150	150	150	0.00%
Total Personnel Services			64,678	64,221	64,698	64,698	64,698	0.00%
Contractual Services (200 - 299)								
201	000	Postage	0	35	0	0	0	0.00%
231	000	Equipment Rental	24,000	10,256	24,000	24,000	24,000	0.00%
272	000	Equipment Repairs	500	30	500	500	500	0.00%
Total Contractual Services			24,500	10,321	24,500	24,500	24,500	0.00%
Commodities Services (300 - 399)								
305	000	Noncapitalizable Office Equipment	1,000	0	500	500	500	0.00%
331	000	Small Tools & Equipment	500	0	0	0	0	0.00%
332	000	Uniforms	350	684	350	350	350	0.00%
341	000	Other Commodities & Supplies	1,000	347	1,000	1,000	1,000	0.00%
Total Commodities Services			2,850	1,031	1,850	1,850	1,850	0.00%
Total O & M Expenses			92,028	75,573	91,048	91,048	91,048	0.00%
Total Changed to Other Funds							0	
Total Expenses			92,028	75,573	91,048	91,048	91,048	0.00%

Positions

				As of 6/30/2021		
Offset Press Operator	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	1.0	1.0	1.0	1.0	1.0	0.00%

Oklahoma Turnpike Authority

Administrative Services

General Organizational Support Branch

Fund: 01, Division: 12, Branch: 26

			2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services			107,973	108,260	108,438	108,428	108,692	0.23%
Contractual Services			241,230	197,107	237,030	237,030	237,030	0.00%
Commodities Services			40,700	13,526	29,700	24,250	24,250	-18.35%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			389,903	318,892	375,168	369,708	369,972	-1.38%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	75,600	75,600	75,600	75,600	75,600	0.00%
109	000	Longevity	850	850	850	850	1,062	24.94%
121	000	FICA	5,848	5,711	5,848	5,848	5,865	0.29%
122	000	Retirement	12,614	12,614	12,614	12,614	12,649	0.28%
123	000	Health Benefits	12,215	12,660	12,660	12,650	12,650	-0.08%
124	000	Workers Compensation	307	308	307	307	307	0.00%
125	000	Unemployment	10	0	10	10	10	0.00%
126	000	Deferred Compensation Matching	319	348	319	319	319	0.00%
127	000	OSF Payroll Transaction Processing Fee	60	64	80	80	80	0.00%
131	000	Merit System Charge	150	105	150	150	150	0.00%
Total Personnel Services			107,973	108,260	108,438	108,428	108,692	0.23%
Contractual Services (200 - 299)								
201	000	Postage	25,000	15,494	25,000	25,000	25,000	0.00%
202	000	Freight & Shipping	7,500	7,845	7,500	7,500	7,500	0.00%
221	000	Training & Education	2,200	0	1,000	1,000	1,000	0.00%
223	000	Professional Organization Memberships	42,000	43,965	44,000	44,000	44,000	0.00%
224	000	Publications & Subscriptions	0	132	0	0	0	0.00%
231	000	Equipment Rental	55,000	28,859	50,000	50,000	50,000	0.00%
256	100	Credit Card Service Fees	0	845	0	0	0	0.00%
291	000	Tort Liability Insurance	44,000	20,355	44,000	44,000	44,000	0.00%
292	000	Property Insurance	1,530	2,424	1,530	1,530	1,530	0.00%
293	000	Auto Liability Insurance	40,000	49,364	40,000	40,000	40,000	0.00%
294	000	Other Insurance	24,000	27,824	24,000	24,000	24,000	0.00%
Total Contractual Services			241,230	197,107	237,030	237,030	237,030	0.00%
Commodities Services (300 - 399)								
301	000	Office Supplies	25,000	11,181	20,000	20,000	20,000	0.00%
305	000	Noncapitalizable Office Equipment	5,000	0	3,000	0	0	-100.00%
306	000	Noncapitalizable Office Furniture	4,000	0	2,000	0	0	-100.00%
331	000	Small Tools & Equipment	250	0	250	250	250	0.00%
334	000	Safety & Medical Supplies	250	0	250	0	0	-100.00%
341	000	Other Commodities & Supplies	2,000	208	1,000	1,000	1,000	0.00%
344	000	Bottled drinking water	4,000	2,136	3,000	3,000	3,000	0.00%
345	000	Cleaning and janitorial supplies	200	0	200	0	0	-100.00%
Total Commodities Services			40,700	13,526	29,700	24,250	24,250	-18.35%
Total O & M Expenses			389,903	318,892	375,168	369,708	369,972	-1.38%
Total Changed to Other Funds							0	
Total Expenses			389,903	318,892	375,168	369,708	369,972	-1.38%

Positions

	As of 6/30/2021					
Contracting & Acquisition Adm.	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	1.0	1.0	1.0	1.0	1.0	0.00%

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HIGHWAY PATROL DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Highway Patrol Division

Division Goals

To ensure that Oklahoma's turnpikes are as safe as possible for patrons of the OTA. To ensure the preservation of peace by safeguarding lives and property of motorists driving on Oklahoma Turnpikes against the effects of criminal activity and violations of traffic laws.

Division Responsibilities

The Oklahoma Highway Patrol is responsible for enforcing traffic laws of the State of Oklahoma, apprehending criminals and assisting in the preparation of cases for prosecution. Specific activities include: patrolling and policing the turnpikes, enforcing laws, regulating and directing the movement of traffic, assisting the citizens and motoring public, and cooperating with other law enforcement officers and public officials in enforcing the laws of the State on the Oklahoma Turnpike System.

The Oklahoma Turnpike Authority contracts with the Department of Public Safety to provide this service for our patrons. All turnpike Highway Patrol related costs are reimbursed to the Department of Public Safety.

The administrator, a liaison position for the Department of Public Safety, for this division reports to the Assistant Executive Director of Finance and Administration in accordance with the Division Organization Chart. The administrator is also assigned budgetary control over the turnpike related Highway Patrol costs.

Service Levels

the OTA's troopers have continued to strive for consistent levels of service with the continued utilization of the Special Emphasis Program, SMART trailers, motorcycle troopers, Size and Weights Program, and the use of lasers for speed enforcement. Due to their success, all of these programs will be continued in 2022.

- The Special Emphasis Program concentrates on violations, which cause accidents. The Special Emphasis shifts are scheduled to coincide with the times and locations of the highest accident numbers.
- The Speed Measuring Radar Trailers (SMART) are being used to alert drivers of their speed and to compile speed and traffic data for speed enforcement.

- Light Emitting Speed Measurement Devices (Lasers) are being used for speed enforcement to counteract radar detectors and to pinpoint specific violator vehicles. There are currently ten of these devices in use on the turnpike system. These Lasers give the road troopers the ability to pinpoint speeding vehicles that use trucks as decoys.
- Size and Weights enforcement on the turnpike system is enhanced with five (5) size and weight troopers assigned exclusively to the turnpikes. These troopers are fully certified to perform inspections and to weigh trucks on the turnpikes.

Safety for our customers is the most important service the OTA has to offer. The following graphs on the history of some of the measures used by the Oklahoma Highway Patrol to insure the safety of our patrons.

2022 Annual Budget - Major Budgetary Issues

Expense paid for this service are considered a contractual service and therefore budgeted and accounted for accordingly. Consequently, the number of employees carried by the Oklahoma Highway Patrol are not included in the calculation of employees of the Oklahoma Turnpike Authority. We believe this method of accounting for these expenses is a more true representation of the service.

The 2022 OHP Budget remained the same over the 2021 budget at \$17,191,624.

Oklahoma Turnpike Authority

Highway Patrol

All Branches

	2020 Adopted Budget	2020 Actual Expenses	2021 Adopted Budget	2021 Anticipated Expenses	2022 Budget Request	21 vs 22 Budget % of Change
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	15,800,046	15,530,718	15,797,349	15,798,546	15,797,349	0.00%
Commodities Services	1,394,275	604,513	1,394,275	1,394,275	1,394,275	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	17,194,321	16,135,231	17,191,624	17,192,821	17,191,624	0.00%

Personnel Services (100 - 199)

Total Personnel Services	-	-	-	-	-	0.00%
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Contractual Services (200 - 299)

201	000	Postage	3,000	1,918	3,000	3,000	3,000	0.00%
206	000	Cellular Telecommunications	100,000	74,510	100,000	100,000	100,000	0.00%
207	000	Radar Telecommunications	34,000	0	34,000	34,000	34,000	0.00%
208	000	Cable Service	1,885	1,204	1,885	1,885	1,885	0.00%
211	000	Water & Sewer	2,300	875	2,300	2,300	2,300	0.00%
212	000	Natural & Propane Gas	5,798	971	5,798	4,798	5,798	0.00%
213	000	Electricity	19,415	12,589	19,415	19,415	19,415	0.00%
216	000	Pest Control Services	1,200	1,332	1,200	1,200	1,200	0.00%
217	000	Alarm Monitoring Services	735	335	735	735	735	0.00%
221	000	Training & Education	22,000	1,772	22,000	22,000	22,000	0.00%
222	000	Business Expense	5,720	0	5,720	5,720	5,720	0.00%
227	000	Annual Software Renewal & Subscriptions	130,154	11,089	130,154	130,154	130,154	0.00%
231	000	Equipment Rental	39,000	21,106	39,000	39,000	39,000	0.00%
240	000	Government permits and Licenses	1,200	287	1,200	1,200	1,200	0.00%
254	000	Medical Services	500	0	500	0	500	0.00%
262	000	Public Safety Services	31,085	1,530	31,085	31,085	31,085	0.00%
262	001	Public Safety Services - Fire Calls	5,000	3,450	2,300	5,000	2,300	0.00%
263	000	Other Professional Services	3,500	0	3,500	3,500	3,500	0.00%
265	000	Highway Patrol Personnel costs	14,848,854	1,063,573	14,848,857	14,848,854	14,848,857	0.00%
265	201	Highway Patrol - Regular Payroll	0	12,562,146	0	0	0	0.00%
265	205	Highway Patrol - Overtime	0	421,323	0	0	0	0.00%
265	207	Highway Patrol - Shift Differential	0	83,615	0	0	0	0.00%
265	209	Highway Patrol - Longevity	0	293,709	0	0	0	0.00%
265	215	Highway Patrol - Cleaning & Pressing	0	228,315	0	0	0	0.00%
265	217	Highway Patrol - Flight Hours	30,000	9,570	30,000	30,000	30,000	0.00%
265	221	Highway Patrol - FICA Savings	0	5,180	0	0	0	0.00%
265	222	Highway Patrol - Retirement-DOP	0	283,931	0	0	0	0.00%
265	224	Highway Patrol - Workers Comp	0	293,039	0	0	0	0.00%
265	231	Highway Patrol - OPM Personnel Board	0	14,604	0	0	0	0.00%
270	000	Other Maintenance	440,000	0	440,000	440,000	440,000	0.00%
270	287	Other Maintenance-Vehicles	0	86,778	0	0	0	0.00%
272	000	Equipment Repairs	23,000	15,172	23,000	23,000	23,000	0.00%
273	000	Custodial Maintenance	9,000	9,000	9,000	9,000	9,000	0.00%
286	000	Laundry Services	0	816	0	0	0	0.00%
287	000	Other Contractual Services	0	11,495	0	0	0	0.00%
293	000	Auto Liability Insurance	42,700	0	42,700	42,700	42,700	0.00%
293	287	Liability Insurance - Vehicles	0	15,484	0	0	0	0.00%
		Total Contractual Services	15,800,046	15,530,718	15,797,349	15,798,546	15,797,349	0.00%

Commodities Services (300 - 399)

301	000	Office Supplies	20,000	9,887	20,000	20,000	20,000	0.00%
302	000	Data Processing Supplies	0	216	0	0	0	0.00%
303	000	Noncapitalizable Data Processing Equip.	0	180	0	0	0	0.00%
305	000	Noncapitalizable Office Equipment	5,500	0	5,500	5,500	5,500	0.00%
306	000	Noncapitalizable Office Furniture	0	195	0	0	0	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	0	121,852	0	0	0	0.00%
312	000	Fuel & Gasoline	1,291,000	452,383	1,291,000	1,291,000	1,291,000	0.00%
314	000	Machinery Supplies & Parts	0	2,943	0	0	0	0.00%
332	000	Uniforms	60,000	5,077	60,000	60,000	60,000	0.00%
334	000	Safety & Medical Supplies	7,000	444	7,000	7,000	7,000	0.00%
341	000	Other Commodities & Supplies	10,775	11,092	10,775	10,775	10,775	0.00%
344	000	Bottled drinking water	0	243	0	0	0	0.00%
		Total Commodities Services	1,394,275	604,513	1,394,275	1,394,275	1,394,275	0.00%
		Total O & M Expenses	17,194,321	16,135,231	17,191,624	17,192,821	17,191,624	0.00%
		Total Changed to Other Funds					0	
		Total Expenses	17,194,321	16,135,231	17,191,624	17,192,821	17,191,624	0.00%

BUDGETARY POLICIES

Introduction

Budgetary decisions are based on several factors which influence the decisions contained within this document. These factors include parameters set within the Trust Agreement, the Official Statement, and the policies and practices set by the organization. All of these factors, combined together shape the direction of the organization and therefore the budgetary document. This section is intended to provide some of the guidelines which contribute to this process.

Trust Agreement Requirements

The Oklahoma Turnpike Authority Budget is prepared according to the following schedule which is mandated by the 1989 Trust Agreement.

The Authority covenants that on or before the 10th day of October in each fiscal year it will prepare a preliminary budget of Current Expenses and of monthly deposits to the credit of the Reserve Maintenance Fund for the ensuing fiscal year and the amounts and purposes for which monies held for the credit of the Reserve Maintenance Fund will be disbursed. On or before the 20th day of October in such fiscal year, copies of each such preliminary budget shall be filed with the Trustee and each Depository and mailed by the Authority to the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose. The Authority further covenants that it will comply with any reasonable request of the Trustee, each Depository or the Consulting Engineers as to the classifications in which such budget shall be prepared, particularly with respect to the divisions into which such budget shall be divided.

If the Trustee or the owners of five percent (5%) in aggregate principal amount of the bonds then outstanding shall so request the Authority in writing on or before the 1st day of November in any fiscal year, the Authority shall hold a public hearing on or before the 20th day of November in such a fiscal year at which the Trustee or any bondholder may appear in person or by agent or attorney and present any objections he may have to the final adoption of such budget. Notice of the time and place of such hearing shall be mailed by the Authority at least ten (10) days prior to the date fixed by the Authority for the hearing to the Trustee, the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose.

The Authority further covenants that on or before the 1st day of December in such fiscal year it will finally adopt the budget of Current Expenses and of monthly deposits to the credit of the Reserve Maintenance Fund for the ensuing fiscal year and the amounts and purposes for which monies held for the credit of the Reserve Maintenance Fund will be disbursed (herein sometimes called the "Annual Budget") and that the total appropriations in any division thereof will not exceed the total appropriations in the corresponding division in the preliminary budget.

On or before the 10th day of December in such fiscal year, copies of the Annual Budget shall be filed with the Trustee and each Depository and mailed by the Authority to the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose.

If for any reason the Authority shall not have adopted the Annual Budget before the first day of any fiscal year, the preliminary budget for such fiscal year, if approved by the Consulting Engineers, or if there is none so approved, the budget for the preceding fiscal year shall, until the adoption of the Annual Budget, be deemed to be in force and shall be treated as the Annual Budget under the provisions of this Article.

BUDGETARY POLICIES (Continued)

Trust Agreement Requirements (Continued)

The Authority may at any time adopt an amended or supplemental Annual Budget for the remainder of the then current fiscal year, but no such amended or supplemental Annual Budget shall be effective until it shall be approved by the Consulting Engineers, and when so approved, the Annual Budget so amended or supplemented shall be treated as the Annual Budget under the provisions of this Article. At least thirty (30) days prior to the adoption of any amended or supplemental Annual Budget, the Authority shall cause a notice of the proposed adoption of such amended or supplemental Annual Budget to be filed with the Trustee and each Depository and to be mailed to the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose. Such notice shall briefly set forth the nature of the proposed, amended or supplemental Annual Budget and shall state the copies thereof are on file at the principal office of the Trustee for inspection by all bondholders. Copies of any such amended or supplemental Annual Budget shall be filed with the Trustee and each Depository and mailed by the Authority to the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose.

The Authority further covenants that the Current Expenses incurred in any fiscal year will not exceed the reasonable and necessary amount therefore, and that it will not expend any amount or incur any obligations for maintenance, repair and operation of the Oklahoma Turnpike Authority System in excess of the amounts provided for Current Expenses in the Annual Budget, except amounts that may be paid from the Reserve Maintenance Fund. Nothing in this Section contained shall limit the amount the Authority may expend for Current Expenses in any fiscal year provided any amounts expended therefore in excess of the amounts provided for Current Expenses in the Annual Budget shall be received by the Authority from some source other than the revenues of the Oklahoma Turnpike System, and the Authority shall not make any reimbursement therefore from such revenues.

Accounting Basis

The 1989 Oklahoma Turnpike Authority Trust Agreement requires OTA accounts and records to be reported in accordance with generally accepted accounting principals (GAAP) for governmental entities. The Oklahoma Turnpike Authority is considered an instrumentality of the State of Oklahoma and is accounted for as an enterprise fund in accordance with GAAP. The Authority has adopted the accrual basis of accounting in conformity with GAAP. Revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Budgets are adopted and maintained on a modified accrual (non-GAAP) basis of accounting whereas purchase orders are recognized as expenditures when issued and depreciation is not budgeted as an expenditure. All unexpended budget amounts lapse at calendar year end. Project-length financial plans are established for construction projects. Outstanding purchase orders are recognized as expenditures for budgetary control purposes. Depreciation is not recognized as an expenditure, but capital outlays are recognized as expenditures for budgetary control purposes. These expenditures are reclassified for the purpose of preparing financial reports on GAAP basis.

BUDGETARY POLICIES (Continued)

Budgetary Control

Budgets are controlled at the division level and the object of the budgetary controls is to ensure compliance with the provisions of the Trust Agreement. The Director may approve changes within the budget at any level, but an increase in the total budget must be approved by the Authority and comply with the Enabling Act and the Trust Agreement. Monthly reports of actual expenses versus budgeted expenses are provided to the Authority members and management.

Each division appoints a budget administrator who is responsible for budget analysis and the explanation for budget to actual variances. In addition the Finance and Revenue Division performs concurrent budget to actual analysis to ensure appropriate adherence to the adopted budget. These analyses are used to evaluate possible expenditure trends which may require current year or future budgetary adjustments. They are also used by the Authority, Director and staff as a management decision making tool.

Other Budgetary Policies

- The Oklahoma Turnpike Authority's Financial Chart of Accounts is the basis for the budgetary expenditure categories used throughout the budget document.
- Within the Oklahoma Turnpike Authority's Financial Chart of Accounts the capitalization policies for various asset groups are stated. These asset groups currently include: land; roads and bridges and improvements; office furniture and equipment; data processing equipment; communication equipment; vehicles; machinery; new construction. Specific parameters and exceptions of asset capitalization treatment are defined within the Financial Chart of Accounts.
- Calculation of number of employees is based upon full time equivalent positions using a 40 hour work week. The number of full time equivalent (FTE) positions is displayed throughout the budget document and detailed within each department and division. Those departments and/or divisions which do not employ any FTE's do not display a position summary.
- Allocation of budgeted funds and number of employees to the turnpikes as the accounting cost centers is determined by the revenues generated by each turnpike.
- Expenses which are a function of a specific division which may benefit the entire organization are budgeted within that division. For example, data processing supplies and computers are used by the entire organization but are budgeted and charged to the Information and Communication Services Division.
- All charges to a division must be approved by the appropriate division head, or their designee, prior to payment for the expense.
- All expenses of the Reserve Maintenance Fund and the General Fund must have approval from the fund administrator prior to any charges being made to the fund. The fund administrator for the Reserve Maintenance Fund and General Fund is the Director of Finance and Revenue.

- Uses of contingency funds must be approved by the Director of Finance and Revenue prior to any payment of the expense. The use of contingency funds are only approved if the expense could not have been anticipated at the time the budget was prepared and if the expense is essential to the operations of the division.
- Funds are encumbered for the commitments of contracts related to the major construction projects of the Capital Plan.

2021 BUDGET CALENDAR

July 19, 2021	Budget packets distributed to divisions for use in their budget preparation.
September 9, 2021	Divisions submit budget requests to Finance Division.
October 21, 2021	Director submits draft budget to Authority for review.
October 26, 2021	Review of budget with Budget and Audit Committee and acceptance of preliminary budget by Authority. File copies of preliminary budget with Trustee, Depository, Consulting Engineers, Traffic Engineers, and all bondholders who have filed their names for such purpose.
December 7, 2021	Adoption of 2022 Annual Budget by the Authority.
December 10, 2021	File copies of adopted budget with Trustee, Depository, Consulting Engineers, Traffic Engineers and all bondholders who have filed their names for such purpose.

Glossary of Terms

All-Electronic Tolling (AET) – Technology which enables cashless toll collection, either through transponders and/or license plate readers, eliminating the necessity of stopping the vehicle to pay the toll. AET is sometimes referred to as “cashless” tolling.

Assets - Properties or economic resources owned by the Authority.

Attendants (Toll) - Personnel that collect tolls on the Oklahoma Turnpike System.

Authority - The Oklahoma Turnpike Authority, an instrumentality of the State of Oklahoma.

Automated Coin Machine (ACM) – Unattended machines used for toll payment by coinage.

Automatic Toll Collections (ATC) System - A computerized base system, which an attendant uses to account for vehicles and toll fares and report results.

Automatic Vehicle Identification (AVI) System - An advanced toll collections system. This system, called *PIKEPASS*, collects tolls electronically enabling vehicles to travel on Oklahoma Turnpikes without stopping.

Barrier System Turnpikes - A configuration of toll gates whereby a patron pays the fare each time they go through a toll plaza. Toll Collection with a barrier system is not based on miles traveled, but rather tolls are charged for traveling through a certain point on the turnpike.

Bonds - A written promise to pay a specified sum of money, at a specified date in the future, together with periodic interest payments also at specified dates. These are referred to as the senior bonds and the subordinate bonds issued under the 1989 Trust Agreement.

Branch - Identifies the second level in the formal Oklahoma Turnpike Authority organization in which a specific activity is carried out; several branches may comprise a single division.

Budget - See General Fund Budget, Construction Budget, Reserve Maintenance Budget or Operating and Maintenance Budget.

Capital Project Enhancements - Capital projects that result in the acquisition of or addition to the Authority's general fixed assets.

Classification - A basis for distinguishing types of vehicles in order to assess the proper fare.

Closed System Turnpikes - A configuration of toll gates whereby a patron pays the toll as they leave the turnpike based on the point of entry and exit to the Oklahoma Turnpike System.

Commodities - Expenses that are incurred for supplies and expendable items.

Component Unit Financial Report (CUFR) - The official annual report of a governmental entity, which is a unit of the state.

Construction Budget - The construction budget is the primary means by which any New Turnpike Project, other Turnpike Project or Improvement costs are funded.

Glossary of Terms (Continued)

Concessions - Restaurants, service stations, and wrecker services that are authorized by the Oklahoma Turnpike Authority to conduct business on the Oklahoma Turnpike System.

Contingencies - Estimated amounts set aside for expenses that are uncertain.

Contractual Services - Those services that are provided to the Authority from outside firms or companies.

Division - Identifies the highest level in the formal Oklahoma Turnpike Authority internal organization in which a specific activity is carried out.

Electronic Systems Network - A means by which to connect personal computers together through a common file server.

Encumbrance - The "ear-marking" of funds to be set aside for commitments related to unperformed contracts for goods or services.

Enterprise Fund - An accounting fund in which the services provided are financed and operated similarly to that of a private business enterprise. The Authority intends that costs, expenses and depreciation, are to be financed or recovered primarily through tolls.

Expenses - Outflows or other uses of assets or incurrence of liabilities (or combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

Fare - See Toll.

GAAP - Generally Accepted Accounting Principles.

Goal - The aim or standard of a program that is meant to be achieved.

General Fund - The fund in which expenses that are not accounted for in any other special fund are accounted for.

General Fund Budget - The general fund budget is the primary means by which projects that do not fall within the boundaries of other funds are funded.

Interoperability – A cooperative arrangement established between public and/or commercial entities (Authorities, parking lot operators, etc.) wherein tags issued by one entity will be accepted at facilities belonging to all other entities without degradation in service performance.

Investments - Securities that are held for the production of revenues in the form of interest or dividends.

Nationwide Electronic Tolling Interoperability (NIOP) - Is the establishment of a system in which customers have the choice of opting into and are able to pay tolls on any participating toll facility in the country using a single account.

Glossary of Terms (Continued)

Open Road Tolling (ORT) - An electronic Toll Collection System without toll plazas, where drivers will get charged the toll without having to stop, slow down, or stay in a given lane.

Operating and Maintenance Budget - The annual operating and maintenance budget is the primary means by which the general operating costs of the organization are funded.

Glossary of Terms (Continued)

Platipay - All-electronic tolling replaces the cash collection method at the toll plaza and uses an invoice mailed to the customer for payment.

PIKEPASS - An electronic device about the size of a credit card attached inside the windshield of a vehicle. When the vehicle travels through the designated *PIKEPASS* lane, the identification number is read, and the patron's toll is automatically deducted from their prepaid *PIKEPASS* account.

Personnel Services - Costs associated with the employment of permanent and temporary personnel of the Oklahoma Turnpike Authority.

Reserve Maintenance Budget - The reserve maintenance budget is the primary means by which monies shall be applied or held in reserve to pay the cost of resurfacing or rebuilding the Oklahoma Turnpike System, extraordinary maintenance or repairs, engineering expenses and insurance premiums, or self-insurance reserves.

Revenue - Funds that the Oklahoma Turnpike Authority receives as income. This includes such items as tolls paid by turnpike patrons, concessions revenues, and interest income.

Revenue Fund - A fund that accounts for all tolls and other revenues derived from the operation or ownership of the Oklahoma Turnpike System.

Risk Management - The ways and means used to avoid loss or to reduce its consequences in the event of a catastrophic occurrence.

Trust Agreement (Indenture) - An agreement dated the 1st day of February 1989, between the Authority and its bondholders to account for funds, and its reporting thereof, and conduct business in a specified manner.

Trustee - A fiduciary, which holds the bond proceeds on behalf of the bondholders for the Authority.

Turnpike - A highway or a superhighway where a toll is charged for its use. Toll revenues are used to pay all operating and maintenance costs for the turnpikes and to pay off the bonds issued to finance their construction.

Turnpikes, Existing - Refers to Turnpikes sections that are currently fully operational and not the new sections extending the turnpike. Turnpikes with existing sections and new extensions are the H.E. Bailey, Kilpatrick and Creek. Other existing turnpikes without new extensions are the Turner, Will Rogers, Indian Nation, Muskogee, Cherokee, Chickasaw and Cimarron Turnpikes.

Glossary of Terms (Continued)

Turnpikes, New Extensions - Refers to Turnpikes which started new extensions in 1999. These include the Kilpatrick, Creek, and H. E. Bailey Turnpikes.

Turnpike System - Refers to Turnpikes Existing and New.

Toll - A fee charged for passage along a turnpike.

VES System – Video Enforcement System

VPC – Violation Processing Center