



OKLAHOMA Turnpike Authority

2021 Adopted Budget

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ACKNOWLEDGMENTS

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OKLAHOMA TURNPIKE AUTHORITY

3500 Martin Luther King Avenue - P.O. Box 11357 - Oklahoma City, Oklahoma 73136-0357 - 405-427-8331

MEMORANDUM

Date: December 8, 2020
From: Wendy Smith
Subject: Adopted 2021 Annual Budget
To: Authority Members

On December 8, 2020, the Authority adopted the calendar year 2021 Annual Budget. The 2021 Annual Budget totals \$109,582,398 for operations and maintenance of the turnpike system. A detailed Capital Plan covering the years 2021-2025 can also be found.

The Construction Budget contains details of the progress of the Driving Forward Program that was announced in October of 2015. This initiative had been developed to address the critical needs to expand and enhance the transportation system in Oklahoma. Oklahoma has effectively invested in expanding and improving our transportation network many times in support of the public need for safe passage and to provide for the more efficient movement of goods and services across the state and the country.

Additional details regarding the adopted budget and each division with its associated branches is provided in the budget document. Further details of this budget can be found in the memorandum beginning on the following pages including various steps taken to mitigate the effects of COVID 19.

This budget has been prepared based on criteria established by the Government Finance Officers Association (GFOA).

Sincerely,



Wendy J. Smith, CPA

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OKLAHOMA TURNPIKE AUTHORITY

3500 Martin Luther King Avenue - P.O. Box 11357 - Oklahoma City, Oklahoma 73136-0357 - 405-427-8331

MEMORANDUM

Date: December 8, 2020
From: Wendy Smith
Subject: Pre-Adopted 2021 Annual Budget
To: Authority Members

COVID

As the COVID-19 pandemic continues to prevail across the globe, businesses are forced to react quickly and think outside the box in order to help mitigate the devastating economic effects of the disease. The Authority has taken significant measures to ensure that we can continue to service our customers and bondholders despite the negative impact to the Authority's toll revenues.

The Oklahoma Turnpike Authority began seeing the impacts of COVID-19 around the middle of March with the most significant coming in April with the Governor closing non-essential services to help Oklahoma "flatten the curve". Once the State continued to get past the first date of the Governor's three-phased approach to opening Oklahoma's economy, you can see in the chart below, the improvement in toll revenues beginning to emerge.

				% Change	Cumulative %
		2020	2019	from Same	Change Fiscal
Month		Toll Revenue	Toll Revenue	Period in 2019	Year to Date
Jan-20		\$ 25,991,081	\$ 24,676,033	5.33%	5.33%
Feb-20		\$ 24,973,309	\$ 23,261,898	7.36%	6.31%
Mar-20		\$ 24,732,723	\$ 27,940,622	-11.48%	-0.24%
Apr-20		\$ 18,145,870	\$ 27,427,079	-33.84%	-9.16%
May-20		\$ 23,468,647	\$ 28,151,007	-16.63%	-10.76%
Jun-20		\$ 26,238,338	\$ 27,651,052	-5.11%	-9.78%
Jul-20		\$ 26,644,987	\$ 28,657,163	-7.02%	-9.36%
Aug-20		\$ 26,664,392	\$ 28,522,606	-6.51%	-8.98%
Sep-20		\$ 26,089,817	\$ 27,129,069	-3.83%	-8.41%

Although the revenues look to be coming back slowly, with these unprecedented challenges and the uncertainty of the potential future effects to the Authority's toll revenues, the Authority's traffic engineer was tasked with providing OTA with an updated System short-term traffic and revenue forecast. This updated forecast is built upon the most recent OTA System projections CDM Smith has developed and has incorporated the observed and projected COVID-19 impacts into the analysis. The entire report is contained in the Financial Budget

Summary Section of this document but the resulting updated revenue projections are contained below.

UPDATED SHORT-TERM TRAFFIC PROJECTIONS AND REVENUE ESTIMATES

The updated short-term (2020-2025) revenue forecasts for each OTA System facility are shown in Table 2. The revenue forecasts have been updated based on the recent transaction and revenue data and input assumptions provided by OTA that have become available since the completion of the 2018 Letter Update.

The projections extend from 2020 through 2025 and include revenue forecasts for each of the ten current OTA System turnpikes as well as the Kickapoo Turnpike, which is currently under construction and scheduled to completely open by spring 2021. As shown in Table below, the estimated annual revenue generated by the OTA System is expected to increase from \$297.0 million in 2020 to \$382.0 million by 2025.

Annual Turnpike Revenue (millions)						
Turnpike	2020	2021	2022	2023	2024	2025
Turner	\$ 71.81	\$ 76.71	\$ 82.97	\$ 86.49	\$ 87.66	\$ 88.81
Will Rogers	\$ 63.26	\$ 65.34	\$ 69.29	\$ 71.42	\$ 72.00	\$ 72.57
H.E. Bailey	\$ 30.23	\$ 32.77	\$ 36.11	\$ 38.07	\$ 38.81	\$ 39.53
Indian Nation	\$ 15.42	\$ 16.63	\$ 18.49	\$ 19.41	\$ 19.55	\$ 19.68
Muskogee	\$ 20.38	\$ 21.85	\$ 23.17	\$ 23.90	\$ 24.12	\$ 24.31
Cimarron	\$ 12.20	\$ 13.10	\$ 14.61	\$ 15.38	\$ 15.53	\$ 15.66
Cherokee	\$ 9.26	\$ 9.75	\$ 10.54	\$ 10.93	\$ 10.99	\$ 11.05
Chickasaw	\$ 0.87	\$ 0.95	\$ 1.08	\$ 1.15	\$ 1.18	\$ 1.20
John Kilpatrick	\$ 42.06	\$ 47.20	\$ 52.51	\$ 55.91	\$ 57.35	\$ 58.52
Creek	\$ 31.50	\$ 35.00	\$ 38.27	\$ 40.22	\$ 41.01	\$ 41.79
Kickapoo	\$ -	\$ 4.36	\$ 6.31	\$ 7.43	\$ 8.29	\$ 8.86
TOTAL	\$ 296.98	\$ 323.66	\$ 353.35	\$ 370.32	\$ 376.49	\$ 381.98

These new projections, although showing a healthy rebound by 2020, show a cumulative \$44 million deficit for the years 2020 and 2021 as compared to the 2018 Letter Update provided during the 2018 Bond Issue.

Despite this estimated dip in revenues, the Authority is in better shape than other State entities because of its access to the capital markets. This access served us well during the 2008/2009 financial crisis and it will continue to serve us during this unprecedented event. Below are the steps we have taken to not only help with cash flow but to also keep the Authority in compliance with trust-required debt ratios.

Line of Credit

The OTA worked with our Financial Advisor to access a Line of Credit give the Authority more flexibility. The Board passed this item at the March 31 Board meeting. The Authority accessed the market early while banks still had capital available. This Junior Obligation was entered into with JP Morgan on July 1, 2020 and 100% of the proceeds were deposited into the Reserve Maintenance Fund. By depositing 100% of the proceeds, this allows the Authority to avoid funding Reserve Maintenance out of operating revenues thereby creating more General Fund cash over time. In addition, as you are aware, the General Fund is less restrictive and can be used for any legal purposes of the Authority. Additionally, this allows the Authority to meet its most difficult Debt Service Ratio since the Reserve Maintenance Fund is not being funded from

toll revenues. It is the intention of the Authority to repay this loan at the end of the three-year term or before by issuing revenue bonds.

Issuance of Second Senior Revenue Bonds

On October 14, the Authority issued its Oklahoma Turnpike System Second Senior Refunding Revenue Bonds Series 2020A and Series 2020B scheduled to close on October 29. The Series 2020 Bonds have a final maturity of January 1, 2033 with respect to the Series 2020A, and January 1, 2028 with respect to the Series 2020B. Proceeds of the Series 2020 Bonds are being used to refund all or a part of the Authority's outstanding Oklahoma Turnpike System (a) Refunding Second Senior Revenue Bonds, Series 2011A, (b) Second Senior Revenue Bonds Series 2011B, and (c) the 2029 through and including 2033 maturities of the Second Senior Revenue Bonds Series 2017C. On an overall basis, there will be no extension of the final maturity date of the refunded bonds.

With the Authority's good credit rating and a great day in the market, the Authority's issue resulted in savings of approximately \$65.1 million, or approximately \$64.28 million on a net present value basis representing 16.14% of refunded principal. To support the liquidity position of the Authority, at closing, the savings will be brought forward, with gross savings of approximately \$54.97 million in 2021 and \$10.12 million in 2022.

With these steps, despite an unprecedented time, the three rating Agencies of Moody's, S&P, and Fitch have continued to assign ratings of AA3, AA-, and AA-, respectively. This is a continued signal as to the Authority's reputation of good management mentioned by all three agencies. Moody's report stated that OTA is on track to recover at a quicker pace than any of the toll roads in its rated portfolio.

Operating Budget

The Oklahoma Turnpike Authority is winding down on its very expansive Driving Forward Program that was announced in 2015. The Authority continues to explore toll collection options that will give our customers more choice and convenience. Because staff budgeted the additional expenses for the Kickapoo in 2020, the 2021 Annual Budget request is almost identical to 2020 with an increase of less than \$60,000. The major focus of staff is below:

- Increased funding related to offering more convenient payment methods. Along with continuing interoperability with other states, the Authority also continues to prepare the "back office" for the convenience of All-electronic tolling for its customers and is expected to open the first All-Electronic facility in Oklahoma City by June 30, 2021
- Reduced funding related to Manned Toll Collection as permanent toll collectors retire and are replaced by temporary toll collectors—a necessary step as the Authority continues to convert its toll facilities to All-Electronic Tolling
- Increased funding related to the effects of COVID 19 on the workplace necessitating emerging technology to ensure that work can continue efficiently in a virtual workplace

Future Turnpike System Capital concerns

With the system's two oldest turnpikes (Turner and Will Rogers) opening to traffic in the 1950's and three more (Bailey, Muskogee, and Indian Nation) opening to traffic in the 1960's, the

Oklahoma Turnpike System's biggest challenge is aging infrastructure with some of the Authority's most notable capital challenges listed on the following page:

- a. **Safety Improvements:** Several turnpike separate traffic with the original 15' wide grass median. Modern cable barrier projects to further restrict crossover accidents are needed on sections of the Cimarron, Muskogee, and Indian Nation Turnpikes.
- b. **Pavements:** Routine maintenance projects continue to be conducted on the Will Rogers and Turner Turnpikes to resurface the asphalt sections of the roadways which carry a significant amount of truck traffic. Faulted concrete panels on the Bailey, Cimarron and Indian Nation will require surface treatments in coming years to maintain their structural integrity and improve performance.
- c. **Bridges:** Bridges will continue to need rehabilitation and added maintenance throughout the system as the design life of any bridges have reached the midpoint.

In order to address these needs, the Authority prioritizes its capital needs: by identifying the maintenance, rehabilitation and improvement needs of its existing system for the next 20 to 30 years. Instituted a five-year maintenance and rehabilitation program designed to keep existing turnpikes in good condition thereby maintaining traffic flows and extending the useful life of the turnpikes. The maintenance, rehabilitation and improvement projects included in the five-year program are designed to significantly increase the functionality and condition of the entire turnpike system. The five-year maintenance program is reviewed and updated on an annual basis.

The Capital Plan for the years 2021-2025 totals \$614,523,191 and includes \$102.2 million for Paving Rehabilitation, \$61.3 million for DBR Grind, \$71.8 million for Bridge Rehabilitation, \$30.8 million in Concession Area redevelopment, \$39.3 million in Interchanges, \$72 million for safety, positive barrier, surface treatment, striping, and guardrail improvements, \$38 million for PIKEPASS and toll collection Information Technology items, \$15 million for Highway Patrol related items, \$10.1 million for Maintenance Machinery & Equipment, \$7.2 million in Maintenance Building Improvements, \$10 million in concrete panel lifting, \$6.3 million for fencing, \$68.5 million in AET Roadway and Equipment conversion, \$61 million set aside for the Gilcrease construction and assistance and \$21 million for various other capital projects.

MISSION CRITICAL PROJECTS

1. Driving Forward

On October 29, 2015, the Driving Forward Initiative was announced, which included projects to be financed with the proceeds from revenue bonds issued by the Oklahoma Turnpike Authority over the next several years.

The Driving Forward initiative has been developed to address the critical need to reconstruct, expand and enhance the transportation system in Oklahoma. The new corridors being developed have been examined and discussed for many years in response to growing traffic volumes and congestion. The increased volumes being experienced represent a primary factor in severe injury and fatality accidents and cause significant reductions in access and mobility for the traveling public. Left unaddressed, the conditions will only worsen and continue to compound across the region.

Historically, periodic investments in the replacement, enhancement, and expansion of the transportation system are necessary to provide modern and safe facilities and infrastructure. The

represented Driving Forward improvements are predicated on national, regional and local population and traffic growth and are patterned by careful planning and analysis of current and future needs. Oklahoma has effectively invested in expanding and improving its transportation network many times in support of the public need for safe passage and to provide for the more efficient movement of goods and services across the state and the country.

The program's focus is to enhance the safety of the turnpike system by replacing aging pavement and toll plazas as well as developing new alignments that will provide additional routes around Oklahoma City. The projects are generally described below and on the following pages:

HE Bailey Turnpike

- **Project Length:** 7.5 miles
- **Type:** Turnpike reconstruction for lanes and safety features and toll plaza modernization for better access for *PIKEPASS* customers
- **Overview:** This project reconstructed aging pavement and provided wider lanes and enhanced safety features for travel as well as improved technology for toll plaza locations for customer convenience between Bridge Creek and North Meridian Avenue near Newcastle.

Muskogee Turnpike

- **Project Length:** 9.5 miles
- **Type:** Reconstruction from "ground-up" for safety and modernization of toll plaza
- **Overview:** This pavement and toll plaza reconstruction occurred between Creek Turnpike interchange and State Highway 51 near Coweta. It allows for a safer and more drivable surface and provide increased safety features such as improved lighting and wider lanes.

Turner Turnpike

- **Project Length:** 22 miles
- **Type:** Reconstruction for more lanes and safety features including lights and other future safety enhancements
- **Overview:** The Turner Turnpike is a vital turnpike corridor that connects Oklahoma's two metro areas. Improving safety and convenience on this road is a priority for the OTA. This pavement reconstruction, expansion and safety project will begin in the vicinity of Bristow and extend easterly through the Creek Turnpike West (State Highway 364) junction of the Turner Turnpike. In the last five years, there have been 15 fatalities and 514 wrecks on this section of road. This project will create an "urban turnpike corridor" with lighting, wider lanes, and the addition of lanes. Adding capacity and modernizing the facility with new pavement, wide shoulders and highway lighting will make travel much safer and is necessary to accommodate the increasing volume and types of present day and future traffic and vehicles that will use it.

Southwest OKC Kilpatrick Extension

- **Project Length:** 7 miles
- **Type:** New construction
- **Overview:** This project will be an extension of the John Kilpatrick Turnpike (JKT) that will connect SW OKC and the metro area at-large with the urban core. It will increase access and offer another route for Will Rogers World Airport. The project begins at the existing I-40/JKT junction and extends southeasterly providing access to State Highway 152/Airport Road. Because opening this extension is expected to increase traffic on the full extent of the Kilpatrick Turnpike,

the Authority has proceeded with a project designed to widen and replace the existing bridge decks on two bridges just west of Lake Overholser in advance of the opening of this extension.

Kickapoo

- **Project Length:** 21 miles
- **Type:** New construction
- **Overview:** This project will allow for a connection from Eastern Oklahoma County to vital intersections for travel. The facility will offer a safer and more efficient alternative connection between the Turner Turnpike (I-44) and Interstate 40. The route will provide a drive-time reduction to access Tulsa from the OKC Metro and assist in alleviating growing congestion in the Oklahoma City area.

Updates on all of these projects can be found below:

- The projects on the H.E. Bailey Turnpike and Muskogee Turnpike are currently open to traffic
- While 16 miles of improvements were completed on the Turner Turnpike last year, the remaining 4 miles of reconstruction and widening on the east end will begin later this year with the design phase in the last stage
- Construction is ongoing for the Kickapoo Turnpike in Eastern Oklahoma County with the northern half opening on October 13, 2020 and the entire corridor expected to open in Spring 2021
- The Southwest John Kilpatrick Turnpike has been completed and opened to traffic in early 2020

Financing the Driving Forward Plan

The Driving Forward program was financed by several bond issues over the last three-year period. The first bond issue was completed on January 31, 2017 and closed on February 8, 2017. This bond issue included the Series 2017A Second Senior Revenue Bonds in the amount of \$456.1 million and the Series 2017B Second Senior Refunding Revenue Bonds in the amount of \$23.9 million. The Series 2017A Bonds were issued for the purpose of financing the Driving Forward projects and the Series 2017B Bonds were issued to refund the Series 2007A Bonds. These bonds were structured as tax-exempt fixed rate "AA-" bonds, and the OTA's total all-in-cost of capital for the transaction was just under 4.0%.

The second bond issue was completed on December 6, 2017 and closed on December 21, 2017. This bond issue included the 2017C Second Senior Revenue Bonds in the amount of \$312.8 million, the Series 2017D Second Senior Refunding Revenue Bonds in the amount of \$275.7 million, and the 2017E Second Senior Refunding Revenue Bonds in the amount of \$95.8 million. The Series 2017C Bonds were issued for the purpose of financing the Driving Forward projects, the Series 2017D Bonds were issued to refund the Series 2006B, E, & F Bonds, and the Series 2017E Bonds were issued to advance refund a portion of the Series 2011B Bonds. These bonds were structured as tax-exempt fixed rate "AA-" bonds, and the OTA's total all-in-cost of capital for the transaction was just over 3.75%.

The third bond issue was completed on October 17, 2018 and closed on October 31, 2018. This bond issue included the 2018A Second Senior Revenue Bonds in the amount of \$344.5 million.

The series 2018A Bonds were issued for the purpose of financing the Driving Forward Projects. These bonds were structured as tax-exempt fixed rate "AA-" bonds, and the OTA's total all-in-cost of capital for the transaction was just over 4.15%.

2. Gilcrease Expressway Project

Also contemplated as a Driving Forward Project, the Oklahoma Turnpike Authority has established a funding partnership with the city of Tulsa, the Indian Nations Council of Governments, Tulsa County, the Oklahoma Department of Transportation, the federal government and a competitively Project Company to partially finance the construction of the Gilcrease Expressway West Project. The project delivery method is the first of its kind in the State of Oklahoma and fulfills a critical transportation need for the western Tulsa Metropolitan Area.

The five-mile, four-lane roadway will include an adjacent multi-use trail and feature 22 bridges, including the two most expensive Arkansas River crossings. This extension from Interstate 44 to West Edison Street will be a toll road owned and operated by the Oklahoma Turnpike Authority, utilizing all-electronic ("AET") toll collection including PIKEPASS and PlatePay.

Thus far, the OTA Board has passed several resolutions to facilitate the finance, construction and ultimately the maintenance and operations of the Gilcrease Expressway. No single entity was able to finance and construct the Gilcrease Project, thus the need to form the partnership among the Governmental Entities to leverage available resources. In early 2018, the Authority issued a Request for Information to solicit ideas from the private sector. The Authority received 22 responses from interested parties, which helped form the project delivery method. In May of 2018, a Public Sector Comparator was completed, that determined a Build-Finance delivery method was the most cost effective for the OTA. In June of 2018, the Authority issued a Request for Qualifications. These responses were received August 22 and the Authority shortlisted potential private collaborators on September 25. A Request for Proposals was issued to shortlisted respondents on April 17, 2019 and the OTA Board awarded the contract to AECOM-Duit Joint Venture team on July 23, 2019, eventually becoming Gilcrease Developers, LLC.

The estimated cost of completion is \$290 million. The project will rely on several sources of funding. In late May 2018, the ODOT GARVEE bonds were issued as an additional funding source for the project in the amount of \$71.4 million. The OTA will provide cash contributions and the Project Company will provide \$125 million in interim financing during the construction period. The Authority is also seeking access to a low-interest federal Transportation Infrastructure Finance and Innovation Act (TIFIA) loan from the USDOT, which will allow the OTA to take out the Project Company's interim financing. The Authority submitted the TIFIA Letter of Interest in early June. The OTA cash contributions, GARVEE proceeds and short-term private sector financing will complete the cost to complete the project. The Oklahoma Development Finance Authority issued \$125 million of limited obligation revenue bonds on behalf of the Project Company and reached financial close on January 30, 2020. The OTA reached financial close on the roughly \$120 million TIFIA loan in May 2020. Construction began in early February 2020 and is expected to reach substantial completion in June 2022.

Toll Collection

a. Regional Toll Interoperability

Although the Authority is fully interoperable with both NTTA and KTA, continued work is ongoing to become interoperable with others. The Authority continues to work with the central US tolling interoperability hub, which will allow the OTA to expand their current interoperability efforts

beyond KTA and NTTA, to the remaining Texas tolling entities. OTA is currently involved in the future implementation of interoperability with the southern state toll authorities in North and South Carolina, Georgia, and Florida. In the near future, the OTA will ask the OTA Board to approve an agreement with the southern states interoperability hub. The goal of the future will be to link the central hub to others throughout the US working toward the objective of national interoperability in future years.

OTA is currently involved in the future implementation of interoperability with the southern state toll authorities in North and South Carolina, Georgia, and Florida. In the future, the OTA will ask the OTA Board to approve an agreement with the southern states interoperability hub. The goal of the future will be to link the central hub to others throughout the US working toward the objective of national interoperability in future years.

b. All-Electronic Tolling ("AET")

Nationally and globally, all-electronic ("AET") or cashless tolling is continuing to bring enhanced access and ease of travel to customers. OTA management initiated a Strategic Planning Group to examine the benefits, risks and potential issues associated with the future conversion of the turnpikes composing the Oklahoma Turnpike System to a cashless, or AET system. The planning group conducted an overview of the Oklahoma Turnpike System's existing toll collection system as well as an analysis of cashless systems throughout the United States, comparing costs and benefits of various electronic tolling options. This analysis included multiple peer-to-peer meetings with other toll road authorities that have AET tolling systems.

At present, the Authority has only authorized deployment of one "pilot project" involving one interchange on the Creek Turnpike that opened to traffic on January 5, 2017. This site was chosen as the "pilot" due to its high 90% *PIKEPASS* penetration. Cashless tolling was implemented at this one interchange through the use of the "PLATEPAY" System. "PLATEPAY" is the Authority's new license plate based tolling system installed on an overhead gantry at the cashless tolling point, in this instance at the Peoria-Elm interchange on the Creek Turnpike. Cameras on the overhead gantries capture a vehicle's license plate and a toll invoice is mailed to the vehicle's registered owner. *PIKEPASS* customers will still use transponders to pay tolls with the "PLATEPAY" System as overhead gantries, including at this interchange, are equipped to read *PIKEPASS* transponders. This "pilot project" has assisted the Authority in its understanding of lane issues at interchanges and back-office procedures associated with the "PLATEPAY" System, allowing the Authority to improve processes and procedures

During the "pilot project", the Authority contracted with TransCore to process all aspects of PLATEPAY including handling the customer phone calls. It was the Authority's goal to bring this process in-house before expanding to other projects. That process has successfully been brought in-house as of September 3, 2019. Using the "PLATEPAY pilot project" as its basis of analysis, the Authority's Strategic Planning Group, working closely with the Authority's Traffic Engineer, worked with a project consultant to oversee the steps necessary to deploy AET tolling on its first complete turnpike corridor which is expected to be the John Kilpatrick Turnpike. The Authority's goal is to convert the John Kilpatrick Turnpike (including the Southwest John Kilpatrick corridor) to All-electronic tolling by June 30, 2021. Once that road is completed, it is anticipated that the Authority will convert all its roads to All-Electronic over the next five years.

Oklahoma Turnpike Authority Budget Overview

The 2021 budget for the Oklahoma Turnpike Authority is contained within this document. The budget contains a summary of expected revenues and expenditures, debt service coverage, and division summaries. There are four major budgets presented within this document: the General Fund Budget, Reserve Maintenance Budget, Construction and the Operating & Maintenance Budget. Within the Operating and Maintenance Budget there is a summary that provides a summary of each division as well as each branch's total operating expenditure types (personnel services, contractual services, commodities and contingencies). Each division and branch has a detail of expenditures by account and a detail of employees by position. Some divisions also show a detail of the proposed budget by location (turnpike). There are also various graphs throughout this document to better illustrate past achievements through previous budgeted programs.

The following contains the highlights of the 2021 Annual Budget.

Revenues

The Oklahoma Turnpike Authority has three types of operating revenue--toll revenues which are the tolls collected from patrons traveling the turnpikes, concession revenue, and revenues collected at the new Violation Processing Center. Concession Revenue is earned at various locations from contracts between the Authority and various concessionaires.

As the COVID-19 pandemic continues to prevail across the globe, businesses are forced to react quickly and think outside the box in order to help mitigate the devastating economic effects of the disease. The Authority has taken significant measures to ensure that we can continue to service our customers and bondholders despite the negative impact to the Authority's toll revenues.

UPDATED SHORT-TERM TRAFFIC PROJECTIONS AND REVENUE ESTIMATES

The projections extend from 2020 through 2025 and include revenue forecasts for each of the ten current OTA System turnpikes as well as the Kickapoo Turnpike, which is currently under construction and scheduled to completely open by spring 2021. As shown in Table below, the estimated annual revenue generated by the OTA System is expected to increase from \$297.0 million in 2020 to \$382.0 million by 2025.

Annual Turnpike Revenue (millions)						
Turnpike	2020	2021	2022	2023	2024	2025
Turner	\$ 71.81	\$ 76.71	\$ 82.97	\$ 86.49	\$ 87.66	\$ 88.81
Will Rogers	\$ 63.26	\$ 65.34	\$ 69.29	\$ 71.42	\$ 72.00	\$ 72.57
H.E. Bailey	\$ 30.23	\$ 32.77	\$ 36.11	\$ 38.07	\$ 38.81	\$ 39.53
Indian Nation	\$ 15.42	\$ 16.63	\$ 18.49	\$ 19.41	\$ 19.55	\$ 19.68
Muskogee	\$ 20.38	\$ 21.85	\$ 23.17	\$ 23.90	\$ 24.12	\$ 24.31
Cimarron	\$ 12.20	\$ 13.10	\$ 14.61	\$ 15.38	\$ 15.53	\$ 15.66
Cherokee	\$ 9.26	\$ 9.75	\$ 10.54	\$ 10.93	\$ 10.99	\$ 11.05
Chickasaw	\$ 0.87	\$ 0.95	\$ 1.08	\$ 1.15	\$ 1.18	\$ 1.20
John Kilpatrick	\$ 42.06	\$ 47.20	\$ 52.51	\$ 55.91	\$ 57.35	\$ 58.52
Creek	\$ 31.50	\$ 35.00	\$ 38.27	\$ 40.22	\$ 41.01	\$ 41.79
Kickapoo	\$ -	\$ 4.36	\$ 6.31	\$ 7.43	\$ 8.29	\$ 8.86
TOTAL	\$ 296.98	\$ 323.66	\$ 353.35	\$ 370.32	\$ 376.49	\$ 381.98

Oklahoma Turnpike Authority

Budget Overview

Capital Plan

The Capital Plan is the budget that funds all capital items including such things as rehabilitation to the existing turnpike system, *PIKEPASS* Refurbishment and purchases, improvements to the Headquarters facility, heavy equipment and major pieces of machinery, Fiber Optics equipment as well as major roadway system improvements.

In November 1994, the Authority adopted a five-year program of Turnpike System improvements and maintenance projects to cover the years 1995 through 1999. In developing this plan, the Authority identified the maintenance, rehabilitation and improvement needs to its existing system for the next 20 to 30 years and instituted a five-year maintenance and rehabilitation program. This program was designed to keep the existing turnpike system in good condition thereby maintaining traffic flows and extending the useful life of the turnpikes. This was deemed especially important as our Turnpike System ages--the Turner Turnpike has now been in operation for 64 years and the Will Rogers for 60 years.

2021 Capital Plan

In 1998 our Capital Planning process added inspection services. In previous years, inspection services had been performed by outside consultants, however, starting in 1996, many of our capital projects have been inspected by an in-house staff comprised of three inspectors. Prior to the 1998 budget, these three individuals had previously been budgeted for in the operating budget. In order to more appropriately match expenses with individual capital projects, the expenses associated with these staff positions continue to be funded from the Capital Plan and matched with the project that the individual staff members oversee. These 2020 expenses which amount to approximately \$363,907 include any salaries, travel or other costs associated with these positions. Our inspection staff provides the division with invaluable expertise that would not otherwise be available. Their knowledge of the unique aspects of turnpike construction has been obtained by working on a wide variety of projects over many years. Incorporating feedback from the construction inspectors into the design process helps the engineers develop better plans for bridge and pavement rehabilitation projects. This valuable input results in longer lasting and more cost-effective facilities. If such specialized experience were not available, the long-term cost to the turnpike infrastructure would likely be many times the cost of the inspection staff expenses.

The Capital Plan for the years 2021-2025 totals \$614,523,191 and includes \$102.2 million for Paving Rehabilitation, \$61.3 million for DBR Grind, \$71.8 million for Bridge Rehabilitation, \$30.8 million in Concession Area redevelopment, \$39.3 million in Interchanges, \$72 million for safety, positive barrier, surface treatment, striping, and guardrail improvements, \$38 million for *PIKEPASS* and toll collection Information Technology items, \$15 million for Highway Patrol related items, \$10.1 million for Maintenance Machinery & Equipment, \$7.2 million in Maintenance Building Improvements, \$10 million in concrete panel lifting, \$6.3 million for fencing, \$68.5 million in AET Roadway and Equipment conversion, \$61 million set aside for the Gilcrease construction and assistance and \$21 million for various other capital projects.

Oklahoma Turnpike Authority Budget Overview

Operating Budget

The Oklahoma Turnpike Authority is winding down on its very expansive Driving Forward Program that was announced in 2015. The Authority continues to explore toll collection options that will give our customers more choice and convenience. Because staff budgeted the additional expenses for the Kickapoo in 2020, the 2021 Annual Budget request is almost identical to 2020 with an increase of less than \$60,000. The major focus of staff is below:

- Increased funding related to offering more convenient payment methods. Along with continuing interoperability with other states, the Authority also continues to prepare the “back office” for the convenience of All-electronic tolling for its customers and is expected to open the first All-Electronic facility in Oklahoma City by June 30, 2021
- Reduced funding related to Manned Toll Collection as permanent toll collectors retire and are replaced by temporary toll collectors—a necessary step as the Authority continues to convert its toll facilities to All-Electronic Tolling
- Increased funding related to the effects of COVID 19 on the workplace necessitating emerging technology to ensure that work can continue efficiently in a virtual workplace

Individual Division Budget Highlights can be found in the following pages.

Oklahoma Turnpike Authority

Budget Overview

Division Budget Highlights

Authority

The Authority consists of the Governor (member ex-officio) and six members serving without pay for eight-year terms from districts established in the State statute. The 2021 budget for this division is remaining the same with a budget of \$5,000.

Executive Division

The Executive Division consists of ten branches: Administration, Maintenance, Engineering & Construction, Operations & Customer Services, Finance & Administration, Media & Community Relations, Asset Management, Concession Administration, General Counsel, Secretary of Transportation, Chief Security, and Internal Audit. Their responsibilities are as follows:

Administration: The Director facilitates the development of policies which will provide assurances to bondholders, convenience to patrons, and efficiency of operations.

Maintenance, Engineering & Construction: The Assistant Director of Maintenance, Engineering & Construction oversees the Engineering and Maintenance Divisions.

Operations and Customer Services: The Assistant Director of Operations and Customer Services oversees the *PIKEPASS* Division and the Toll Division, and serves as the Authority's liaison with the Oklahoma Highway Patrol.

Finance and Administration Branch: The Assistant Director of Finance and Administration oversees the Finance Division, the Controller Division, the General Administration Division and the Information Technology Division.

Media & Community Relations: The Media and Community Relations Branch works in an effort to improve customer and public opinions about the Oklahoma Turnpike Authority. This branch is responsible for providing information to the general public and handles the growing public relations needs for the organization. The Director of Public Relations works closely with the Oklahoma Department of Transportation's Public Affairs office along with making contact with the media and local press.

General Counsel: The General Counsel is responsible for acting as legal advisor to the Authority, the Managing Director and division administrators in relation to their duties. The General Counsel attends meetings of the Authority, reviews all agenda items for legality and form, reviews all contracts, and financing for all bond funded expenditures.

Asset Management: The Asset Management branch coordinates and assists all divisions in the purchasing process in order to remain compliant with applicable OTA policies and state laws while keeping the process as efficient as possible. The branch oversees the maintenance of the OTA headquarters building. Additionally, this branch manages the work performed at OTA headquarters by outside contractors, including janitorial services, landscaping maintenance services, off-site storage, heating, air conditioning, electrical and plumbing repairs.

Concession Administration: This branch is responsible for administering the concession contracts with three vendors at various locations.

Oklahoma Turnpike Authority Budget Overview

Chief Security Branch: This branch is charged with Cybersecurity and Incident Response, Internal Audit and Review for compliance and risk, internal investigations for potential information and cyber security related events along with internal OTA Information OTA information security, compliance and awareness training programs. This branch also does executive level reporting and collaboration on cyber risk, information security risk, program risk and current control effectiveness to reduce risk.

Internal Audit: The Internal Audit Branch is responsible for conducting audit activities of the OTA. This includes both the internal audit and external audit functions. This function evaluates the effectiveness of the organization's system of internal controls and the efficiency of the organization's process. Internal Audit develops an audit plan addressing the areas of risk and concern within the organization.

Secretary of Transportation: The Secretary of Transportation provides executive coordination in policy establishment and administrative review of the Oklahoma Department of Transportation, the Oklahoma Turnpike Authority, the Aeronautics Commission, and the Waterways Advisory Board.

The Executive Division decreased from \$4,264,785 in 2020 to \$3,931,999 in 2021, a significant decrease of 7.80%. This decrease is primarily due to Internal Audit personnel cost and a decrease in Auditing & Accounting Services in contractual services.

Maintenance

During 2021, the Maintenance Division has projected to spend approximately \$22,660,266 for the ten turnpikes, which is less than the 2020 budgeted amount of \$23,780,948. This decrease is due to personnel turnover and mild winters. The Maintenance Division has proposed a Budget of \$23,816,968 in 2021. This is an increase of 0.15% over the 2020 Budgeted amount primarily attributed to anticipated increases to manager salaries.

The Maintenance Division has proposed \$3,588,000 in Capital Vehicle and Equipment for 2020. Roughly half of the Capital Vehicle and Equipment purchases are replacement units. The balance of the units will be designated to the Kickapoo Turnpike, Kilpatrick Extension, and the Turner six-lane. The Maintenance Division implemented a preventative maintenance program in 2001 that has allowed us to extend the service life of our lightweight trucks beyond 150,000 miles. In addition, the Authority has constructed three additional equipment sheds to compliment the five built in 2012 and the five built in 2019 to aid in protecting the capital vehicle investment

Engineering

The Engineering Division will continue to provide a high level of service in 2021 with continuing implementation and oversight of the 5-year Capital Plan. In addition, the Division will continue to provide support for the Driving Forward Program; which includes oversight of the overall program manager contract, consultant design and right-of-way contracts administration, design process review, extensive utility relocation review and approval processes, administering the electronic bidding process, and total program cost reporting. The Engineering Division in cooperation with the General Consulting Engineer, Maintenance, Construction, Toll and Executive Divisions, is also responsible for planning and prioritizing long-range capital projects, both new and rehabilitative.

The engineering staff is continually discovering improved solutions to every challenge in large part because of their diligence in the design effort as well as a thorough inspection program. The teamwork between the Engineering, Construction, and Maintenance divisions during the planning

Oklahoma Turnpike Authority Budget Overview

and design effort for capital projects will lead to an efficient, effective, and constructible set of construction plans.

The Division administers projects designed to increase service levels of critical locations throughout the turnpike system. This is done in close contact with outside consultants in every phase of design, utility relocations, right of way acquisition, including involvement with landowners, city, county, state officials and partnering with other organizations. The Division is also involved in all issues related to landowner relations and handles questions and concerns related to construction projects and the potential effects on the landowners as well as the adjacent municipalities.

The budget proposed by Engineering Division has a decrease of 9.59% for Contractual Services, no change for Commodities and a total overall increase of 0.01% primarily due to personnel cost.

Construction

The Construction Division will continue to provide a high level of service in 2021, as Driving Forward begins to wind down and the focus returns to Capital Program projects, with thorough construction management, an emphasis on efficient construction schedules and economical solutions based on sound engineering judgement. The staff will work closely with Engineering, Maintenance, and Toll Divisions during planning and construction so that all the projects are consistent and use more modern technologies in their construction.

Within the Construction Division, there are five employee positions. These positions will provide oversight with two Construction Inspectors, one Field Construction Manager, one Construction Office Manager, and the Construction Division Director for Driving Forward and Capital Plan projects. The expenses associated with staff positions are funded from the Capital Plan and assigned to the projects the staff oversees. These expenses amount to approximately \$363,907 for 2021; this includes salaries, anticipated training, equipment, and other costs associated with these positions. The staff in Construction Division provides a variety of knowledge to support design of future projects for the Capital Plan and future bond programs. The Division works closely with consultants during utility relocations and right of way acquisition as well as other entities and partners prior-to and during construction.

The overall 2021 budget request for Construction Division represents a 4.74% increase compared to 2020, this increase is attributed to personnel cost.

Toll Operations

The Toll Operations Division is committed to providing the best service possible to the customers of the Oklahoma turnpike system. This division is committed to enhanced customer service through training, and operational enhancements to the Cash, *PIKEPASS* and PlatePay systems thereby ensuring that customer expectations continue to be exceptional. To achieve this, the toll operations team strives to provide efficient collection of tolls, continued assistance to the traveling public, and the dedicated service of the toll collectors while continually searching for more efficient alternatives in managing toll collection operations.

The division is responsible for overseeing the operations and maintenance of the OTA's toll collection system that includes cash collections, automatic vehicle identification (AVI) collections, PlatePay collections and back office processing, and toll system integration and maintenance. The Toll Operations Division is organized into four branches:

Administration: This branch plans, manages and provides oversight to the Toll Division. Included in this branch are:

Oklahoma Turnpike Authority Budget Overview

- Director of the Toll Division,
- Assistant Director-Cash,
- Assistant Director-Electronic Toll,
- Assistant Director-All Electronic Toll Back Office, and
- One (1) Administrative Assistant.

The eleven turnpikes throughout the state have 566 tolling lanes. These lanes have multiple types of tolling equipment for toll collection: 78 – Manual Toll Collection; 155 Automated Coin Machines; 16 Automated Payment Machines; 207 image capture cameras; and 459 Electronic Toll systems. In the previous year, the Toll Operations Division processed 186.2 million transactions, an increase of 1.38% from the previous year. Of those transactions, 146.9 million were electronic transactions an increase of 3.89% and 39.2 million were cash transactions, a decrease of 7.55%.

The Toll Operations Division budget decreased from \$37,250,029 in 2020 to \$36,868,652 for 2021, a decrease of 1.02%. The decrease is due to conversion through attrition of permanent attended lane personnel to temporary personnel as the Authority continues to prepare for All-electronic tolling in the future.

Customer Service

The PIKEPASS Division is responsible to direct and manage all activities associated with the operation of four full-service customer service locations; the main customer service center in Oklahoma City, a second walk-in store location at the Oklahoma City Tourism Information Center, and expanded customer service locations in Tulsa and at the Walters service plaza on the H.E. Bailey Turnpike.

Customer operations include both phone and walk-in services related to PIKEPASS account creation and maintenance, payments, PIKEPASS transponder distribution, technical support, toll violation processing and resolution, interoperability and PlatePay All-Electronic Tolling. PIKEPASS also manages a group of Limited Service Partners that include various tag agencies and commercial entities who form an expanded network of PIKEPASS transponder distribution options for customers.

The PIKEPASS Division's 2021 Requested Budget of \$12,404,744 increased approximately 1.20% from the 2020 Adopted Budget \$12,257,377 due to some personnel increased costs and an increase in number of anticipated tags to be purchased.

Finance and Revenue

The Finance and Revenue Division consists of two branches, the Budgeting and Financial Analysis Branch and the Debt Administration Branch.

The Budgeting and Financial Analysis Branch is responsible for preparing an annual Operating and Maintenance, Reserve Maintenance, General Fund and Construction Fund Budget; periodic review of actual expenses versus budgeted expenditures; estimating potential revenues; analyzing revenue trends and making recommendations for improvements; financial planning; financial management; cash flow projections; investment administration; establishment of toll rates; overseeing the consulting traffic engineers' preparation of traffic and revenue estimates for existing and new projects; and preparation of various reports containing financial information and management used by the Authority and the Director for making policy and operating decisions of the Authority.

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The Debt Administration Branch is responsible for payments of principal, interest and premiums from tolls and other revenues generated from ownership or operation of the Oklahoma Turnpike System.

The total budget for the Finance and Revenue Division increased by 4.98 increasing its total budget from \$733,413 in 2020 to \$769,937 in 2021. This was largely due to an increase in one staffing position to supplement the growing demands of the Finance Division.

Controller

The Controller Division is organized into two branches to achieve the following goals:

Administration: This branch provides supervision and oversight to the Controller Division. Included in this branch are OTA's Controller and Assistant Controller. Responsibilities of this branch of the Controller Division include providing advice to the Director on fiscal policies and issues; overseeing all work within the division, as well as the preparation of interim and annual financial reports; assuring that the financial requirements of OTA's Trust Indenture are met; and carrying out all other general administrative functions for the division.

Accounting: This branch is responsible for maintaining appropriate financial record keeping for the Authority. There are thirteen employees in this branch. The responsibilities of the employees in this branch include: preparing monthly, quarterly and annual financial reports; coordinating the annual audit of the Authority's financial records and preparing audit schedules for the external auditors; recording all revenue transactions, including those collected by the *PIKEPASS*, *PlatePay*, and *Interoperability Systems*; processing all payables and receivables; developing policy and procedures related to all areas of responsibility; processing the organization's payroll; accounting for all OTA fixed assets by maintaining a database of all fixed assets owned by OTA, coordinating physical inventories of fixed assets and calculating depreciation expense on all fixed assets.

The total budget for the Controller Division decreased from \$1,721,616 in 2020 to \$1,698,707 in 2021, a decrease of 1.33%. The decrease is due to a reduction in personnel cost and contractual services.

Information & Technology Division

The Information Technology (IT) Division consists of three branches (Information Management Services, Fiber & Telecommunication Services, and Content Management Services) and the following cross-functional teams: Business Development Services, Network, Infrastructure, System Operations & IT Support Services, Content Management Services, and Enterprise Services.

IT Leadership is committed to retaining and growing exceptional personnel across the cross-functional teams throughout the division. We strive to provide every individual a positive and challenging work environment while providing them with training opportunities to continuously enhance their skill sets. We continually seek to strengthen our existing culture oriented around

Oklahoma Turnpike Authority Budget Overview

serving others as we continue to improve the delivery of our services to both our internal and external customers.

Technology, risk management, operational efficiency, data analysis and data presentation are all critical components of every facet of the Oklahoma Turnpike Authority's (OTA) operations. All users of information technology and information technology services at the OTA are regarded as our customers. The mission of the IT Division is to deliver enterprise level services with a focus on promoting a culture of innovation, transformation and self-service for our customers ensuring they have access to the tools and data they need to support their initiatives.

The total budget for the Information Technology Division increased from \$6,782,864 in 2020 to \$7,360,219 in 2021, an increase of 8.51%. This increased funding is related to the effects of COVID 19 on the workplace necessitating emerging technology to ensure that work can continue efficiently in a virtual workplace.

Administrative Services

The Human Resources Branch is responsible to the organization for employee recruitment, classification, compensation, and employee benefits. These services are supported through the development, implementation and maintenance of personnel policies, procedures and programs. The branch ensures that the organization complies with adopted Personnel policies and procedures, applicable federal, state and local statutes and state Merit System Rules. In addition, the Human Resources Branch is responsible for providing relevant benefit information to employees and counseling employees on available employee benefits including administering the Employee Assistance Program. The IT platform used for Human Resources is Oracle PeopleSoft and for benefits, HR utilizes the Benefits Administration System administered by OMES.

The budget proposed by Administrative Services Division has an increase of 1.29% for Personnel Services, a decrease of 2.05% for Contractual Services, and a decrease of 14.44% for Commodities, with an overall decrease of 0.91% in total expenses. The decrease in budget is primarily attributed to adjustments made to Commodities Services to more closely reflect actual expenses.

Highway Patrol

The Oklahoma Highway Patrol is responsible for enforcing traffic laws of the State of Oklahoma, apprehending criminals and assisting in the preparation of cases for prosecution. Specific activities include patrolling and policing the turnpikes, enforcing laws, regulating and directing the movement of traffic, assisting the citizens and motoring public, and cooperating with other law enforcement officers and public officials in enforcing the laws of the State on the Oklahoma Turnpike System.

The 2021 OHP Budget decrease marginally from \$17,194,321 in 2020 to \$17,191,624. The decrease occurred in public safety for anticipated fire calls in contractual services.

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

What is the Oklahoma Turnpike Authority?

Mission

Mission Statement: To construct, operate, and maintain a safe and economical turnpike system for the convenience of turnpike customers and to address transportation needs of the State.

The OTA is a non-tax supported instrumentality of the State of Oklahoma and a body corporate and politic, created by statute in 1947 to provide an alternative means of constructing necessary State roadways without further straining limited State highway funds. The OTA is authorized to construct, maintain, repair and operate the Turnpike System, which presently consists of ten turnpikes covering approximately 624.4 miles with the completion of the Kickapoo in early 2021. No tax appropriations are received by the OTA; operations and debt service are funded by toll and concession revenues. Only patrons that drive on the road pay for the road through tolling and 37% of toll revenues come from out-of-state drivers.

Turnpikes serve Oklahoma as a mechanism for building and using roads now but gradually paying for the roads as they are used. The OTA is similar to a public utility, providing a needed basic service at a fee that yields a return to its bondholders (investors). The OTA must generate sufficient revenues to operate and maintain its roads at a high quality, as well as provide for debt service payments to its bondholders. Toll rates for the Oklahoma Turnpike System are over 50% below the national average for similar turnpike systems. The OTA also pays for all salaries, benefits, equipment and operating costs for the Highway Patrol Officers that patrol the Turnpike System.

The Oklahoma Legislature has sole discretion to authorize new turnpike projects considered for construction by OTA, with approval from the Oklahoma Department of Transportation. Turnpike Revenue Bonds or Refunding Bonds may be issued for the purpose of paying the costs of turnpike projects or refunding any bonds of the Authority then outstanding. Turnpike bond sales must be approved by the Council of Bond Oversight and must comply with all rules and regulations of the United States Treasury Department and the United States Securities and Exchange Commission. All OTA debt is issued in accordance with the Trust Agreement dated February 1, 1989, as amended. Turnpike Revenue Bonds are payable solely from the tolls and other OTA revenues and do not constitute indebtedness of the State.

Financial Structure

The financial structure of the turnpike system is based on "cross-pledging". Costs incurred and revenues received are combined across the system. The total debt is based on the entire system and not on an individual turnpike within the system. "Cross-pledging" was approved by a referendum vote of the people in 1954 for the purpose of financing the construction of other key turnpikes. As stated previously, no tax appropriations are received by the OTA, operations and debt service are funded by toll and concession revenues.

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

The Authority's bonds are rated annually by the three Rating Agencies. The OTA carries the highest rating of any Toll Authority from Moody's Investor Services –Aa3. This Aa3 rating (which is equivalent of AA- rating) is based on a stable, well-established turnpike system that serves as an essential inter and intrastate connector. The Authority is also rated AA- by both Fitch and Standard and Poor's. These ratings help the Authority continue to have access to capital in the bond markets at the best possible rates.

Currently, the Oklahoma Turnpike System is comprised of the individual toll roads described below:

The **Turner Turnpike**, 86.0 miles in length and designated as part of Interstate 44, connecting Oklahoma City with Tulsa. It was financed by two revenue bond issues totaling \$38 million and opened to traffic on May 6, 1953.

The **Will Rogers Turnpike**, 88.5 miles in length and designated as part of Interstate 44, extends from Tulsa to the Oklahoma-Missouri state line. It was financed by a \$68 million bond issue and opened to traffic on June 18, 1957.

The **H.E. Bailey Turnpike**, 86.4 miles in length, connects Oklahoma City via Lawton to the Texas state line at a point just north of Wichita Falls, Texas. The Turnpike, which has been designated as part of Interstate 44, was financed by a \$56 million bond issue. The north section opened to traffic on March 1, 1965 and the south section on April 23, 1964.

The **Indian Nation Turnpike** comprised of Section A (41.1 miles in length) and Section B (64.1 miles in length) connects Henryetta, at Interstate 40, with Hugo near the Texas state line. Section A was financed by a \$31 million bond issue and opened to traffic on January 1, 1966. The \$40.8 million construction cost of Section B was financed as a part of the Oklahoma Turnpike System by a revenue bond issue sold on December 1, 1966. It opened to traffic on August 21, 1970.

The **Muskogee Turnpike**, 53.1 miles in length, connecting Interstate 40 at Webbers Falls with Tulsa via Muskogee. The \$32.3 million construction cost was financed as a part of the Oklahoma Turnpike System by a revenue bond issue sold on December 1, 1966. It opened to traffic on October 16, 1969.

The **Cimarron Turnpike**, 67.7 miles in length, extends westward from the Tulsa area to a junction with Interstate Highway 35 and U.S. Highway 64 leading to Enid. It was financed by a \$74 million revenue bond issue and opened to traffic on May 16, 1975.

The **John Kilpatrick Turnpike**, 9.5 miles in length, extends westward from I-35 to an interim terminus with the Hefner Parkway in Oklahoma City. The \$106.7 million construction cost was financed by a revenue bond issue sold in March of 1989, and opened to traffic on September 3, 1991.

The **Cherokee Turnpike**, 32.8 miles in length, extends eastward from U.S. 412 east of the Neosho River, midway between Chouteau and Locust Grove to about 10 miles west of the Arkansas State Line at Siloam Springs. The \$102.6 million construction was financed by a revenue bond issue sold in March of 1989. It opened to traffic on November 5, 1991.

The **Creek Turnpike**, 7.4 miles in length, extends eastward from at U.S. 75 near Jenks to an interim terminus at U.S. 64 immediately south of Tulsa. The \$84.8 million construction cost was financed by a revenue bond issue sold in March of 1989. Initial segments were opened to traffic on March 13, 1992. The final section opened to traffic on July 30, 1992.

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

The **Chickasaw Turnpike**, 27.1 miles in length, extends southward from S.H. 3 near Ada to S.H. 7 immediately west of Sulphur. The \$38.8 million construction cost was financed by a revenue bond issue sold in March of 1989. Initial segments were opened to traffic on September 2, 1991. The final section opened to traffic on September 9, 1991.

The **Creek West Turnpike Extension**, 4.9 miles in length, extends from the Turner Turnpike at S.H. 66 to U.S. 75. The \$63 million construction cost was financed by the revenue bond issues sold in 1998. This extension opened to traffic on December 15, 2000.

The **Creek East and Broken Arrow Extensions**, 23 miles in length, extends from U.S. 169 to the I-44 Interchange of the Will Rogers Turnpike. The \$292 million construction Cost was financed by the revenue bond issues sold in 1998. The first 5.3 mile section of this turnpike extending from U.S. 169 to 161st E. Ave. opened to traffic on August 15, 2001. On November 21, 2001, the first section of the Creek East Extension from 101st St. to the Muskogee Turnpike opened to traffic. On April 15, 2002, another 4.2 mile section of the Creek Turnpike Extension from 161st St E. Ave. to 101st St. opened to traffic. On August 16, 2002, the final section of the Creek East Turnpike, connecting the Muskogee Turnpike to the terminus of the Will Rogers Turnpike, opened to traffic.

The **Kilpatrick Extension**, 15.8 miles in length, extends from the current terminus of the Kilpatrick Turnpike at Portland Avenue to I-40 between Mustang and Sara Road. The \$173.8 million construction cost was financed by the revenue bond issues sold in 1998. The first two miles extending from Portland to MacArthur were opened on January 12, 2000, with the next 5.3 miles from MacArthur to S.H. 3 opening on September 1, 2000. The final 8.5 miles opened to traffic on January 31, 2001.

The **H.E. Bailey Turnpike Norman Spur**, 8.2 miles in length, extends from the existing H.E. Bailey Turnpike to S.H. 9. The \$70 million construction cost was financed by the revenue bond issues sold in 1998. On October 19, 2001, the H.E. Bailey Spur, an 8.2 mile four-lane, limited access, urban highway from an interchange of the existing H.E. Bailey Turnpike to S.H. 9, opened to traffic.

The **Southwest Kilpatrick Extension**, 5 miles in length, extends generally along Memorial Road on the north turning south parallel to Sara Road just west of County Line Road passing by Lake Overholser on its west side parallel to Morgan Road to an interchange at I-40.

The **Kickapoo Turnpike**, 18.5 miles in length located in Eastern Oklahoma County connects I-40 the south then extends north to the Turner Turnpike (I-44) along the vicinity of Luther Road.

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Why Tolling?

Fuel taxes have been the primary source of highway funding in America since 1919, with the first state enacting the tax and 47 more states following suit by 1930. The federal government first enacted a tax in 1956, creating the federal Highway Trust Fund at the same time, to pay for building the Interstate highway system. Over the years, due to an unwillingness to increase the volumetric fuel tax rate, inflation, improved fuel efficiency, and slowed population growth, these state and federal taxes are increasingly inadequate to maintain the nation's tax supported transportation system. Today, motor fuel tax deposits to the federal Highway Trust Fund fall far short of keeping pace with outlays and it must be periodically infused with general revenue.

While tolling cannot address all infrastructure needs, it does serve Oklahoma and the rest of the country as an investment revenue stream to implement certain, well defined and critically-needed transportation system improvements. This concept is further evident in the fact that forty-two states have tolling entities today and that number grows with each passing year.

Since the Turnpike Authority was created in 1947, turnpikes have allowed the construction of safer, efficient transportation routes for drivers. These roads also provide an opportunity for local development and an economic boost to the surrounding communities, as well as the entire state of Oklahoma. Financing and construction of the Turnpike System has likewise provided infrastructure that would not be possible otherwise. Traditional transportation revenues historically directed to ODOT simply will not support the construction of these types of new roadways.

Per mile tolling is a direct, rather than indirect, user fee wherein only those who use the road actually pay for it. Traditional motor fuel and income tax based revenue mechanisms are unable to effectively assess out of state travelers for the use of Oklahoma's tax supported highways unless they stop for fuel; however 37% of tolls paid on the Oklahoma Turnpike System come from patrons from out of state.

Does any toll revenue generated from the Turnpikes go to the State of Oklahoma?

Besides being an alternative to state funded roads, state maintained roads receive motor fuel tax money generated by those who drive on the turnpikes.

In 1992, legislation was enacted which made available additional motor fuel excise taxes, if necessary, for payment of debt service requirements on the Authority's bonds. Each month, if motor fuel excise taxes apportioned to the Authority are not necessary to meet debt requirements, these motor fuel excise taxes are paid to the Oklahoma Department of Transportation. Since that legislation was put in place in July 1992, the Authority has received, and immediately remitted 100% of those receipts to the Department of Transportation. Today, those transferred funds are estimated at over \$40 million per year and have amounted to approximately \$1 billion since 1992.

This motor fuel tax "flow through" serves as a "credit enhancement" to the Turnpike bonds which ultimately help the Authority's bond rating. That "flow through" motor fuel

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

tax money is a LAST resort to pay bond debt. All other resources available to OTA would have to be exhausted. The State of Oklahoma considers the "flow through" a "win-win" for ODOT and OTA with OTA benefiting from the credit enhancement (which translates to lower toll rates for patrons), and the Department of Transportation benefiting from this cash funding source.

In addition to the Motor Fuel Taxes that the Turnpike System generates, the Turnpike Authority also contributes over \$20 million annually to the Oklahoma Highway Patrol by funding the patrolmen that are assigned to the Authority's roads. This funding not only pays for trooper salaries but also funds the patrol cars and equipment.

With the current statewide trooper staffing level at the Oklahoma Highway Patrol being down and the need to fund a Trooper Academy, the Authority used its General Fund to participate in the funding of the Trooper Academy. This funding is vital to avoid a reduction in Troopers currently assigned to patrol the existing turnpike network, address the unique challenges during network expansion activities as well as increase Trooper presence during the Driving Forward expansion.

Turnpike Authority Audit and Oversight

An audit of the Authority's financial statements must be performed annually in accordance with generally accepted auditing standards in compliance with Oklahoma State Statute and the requirements of Section 711 of the OTA's Trust Agreement. Under the covenants of the trust indenture, the audit must be performed by an independent firm of certified public accountants of recognized ability and national standing. Grant Thornton, as selected through a competitive process and as approved by the Turnpike Authority Board, is currently performing the annual audit and the latest audit to be completed was for the year ended December 31, 2019.

Grant Thornton, on OTA's behalf, annually sends OTA's completed Comprehensive Annual Financial Report (CAFR) to the State Auditor's office. Additionally, OTA completes a Generally Accepted Accounting Principles (GAAP) reporting package for the State Auditor's office every year to ensure that the required financial information is completed and provided for inclusion in the State's CAFR.

In addition, an Inspection of the Oklahoma Turnpike System must be performed annually in accordance with the requirements of Section 504 of the OTA's Trust Agreement. This report, due October 1st of each year, sets forth (a) their findings as to whether the Oklahoma Turnpike System has been maintained in good repair, working order and condition and (b) their recommendations as to (i) proper maintenance, repair and operation of the OTA System during the ensuing fiscal year and an estimate of the amount of money necessary for such purposes; (ii) the insurance to be carried on the system; and (iii) the amount that should be deposited monthly during the ensuing year to the credit of the Reserve Maintenance Fund.

Also, the Authority's bonds are rated annually by the three Rating Agencies. The OTA carries the highest rating of any Toll Authority from Moody's Investor Services –Aa3. This Aa3 rating (which is equivalent of AA- rating) is based on a stable, well-established turnpike system that serves as an essential inter and intrastate connector. The Authority is also rated AA- by both Fitch and Standard and Poor's. These ratings help the Authority

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

continue to have access to capital in the bond markets at the best potential rates, which in turn assists in keeping Oklahoma's toll rates as low as possible.

Turnpike Revenue Bonds or Refunding Bonds may be issued for the purpose of paying the costs of turnpike projects that are defined in Statute by the Legislature or refunding outstanding bonds. Before any bonds are sold, the proposed and very specific turnpike activity targeted to utilize the bond proceeds is subjected to scrutiny by the Governor, the OTA Board, the Oklahoma Transportation Commission (unless there has been a previous route approval), the Council on Bond Oversight and the proposed bonds are often validated by the Oklahoma Supreme Court. After all approvals are obtained, the marketing and sale of the bonds is subjected to and must comply with all rules and regulations of the United States Treasury Department and the United States Securities and Exchange Commission. All OTA debt are allotted in accordance with the Trust Agreement. Turnpike Revenue Bonds are payable solely from the tolls and other OTA revenues and do not constitute indebtedness of the State.

Who owns the Turnpike Bonds?

As is common with most issues of bonds sold by public sector entities, the Oklahoma Turnpike Authority (Authority) issues bonds as "book-entry" through the Depository Trust Company (DTC). The use of DTC facilitates the settlement of, and subsequent trading in, bonds issued by public sector entities including the Oklahoma Turnpike Authority. DTC, through its nominee Cede & Co., is the registered owner of all of the securities making up a bond issue, routinely processing interest and principal payments on bonds, facilitating the distribution of notices by issuers of such bonds, and managing the electronic "book-entry" transfer of ownership interests in securities among DTC participants. These DTC participants are commercial banks and investment banks, which often hold and transfer ownership interest in the securities at the direction of their customers, which may be an institution or an individual, the ultimate owner of the bond.

After bonds are issued, the bond trustee, on behalf of the Authority, transfers payments of principal and interest to DTC who makes payment of such amounts to its participants that own the bonds of the Authority on the records of DTC. These DTC participants are typically banks and broker-dealers who receive the payments from DTC and then credit the account of their customers with the principal and interest received on a given payment date. DTC has a list of participants that hold the bonds but these bond holders can change frequently, even daily, through trading in the bonds subsequent to their original issuance.

Neither DTC nor the DTC participants have an obligation to share the name of the beneficial owner of any certificate with transaction parties and further, this ownership information is likely protected under a confidentiality agreement with the DTC participant or brokerage firm who represents the investor. Therefore, the creation of a "master list" of specific bondholders is technically infeasible and not practical. If it were possible to do so, the exercise would be very expensive to develop and would only be valid for a short time, with it unlikely that a significant number of retail investors holding bonds directly, or through a professional money manager, could be identified. This condition and difficulty in identifying specific bond holders is not isolated to the Turnpike Authority, but common to all public sector entities nationwide.

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

While not required to disclose their ownership position in municipal bonds, institutional holders may elect to disclose such holdings. As a result, the Authority can and does on a periodic basis identify its largest holders of bonds. The amount of bonds held by such holders relative to the amount of bonds of the Authority outstanding indicates, and confirms the Authority's long-held belief, that many of the Authority's bonds are owned by individual retail investors.

When the Authority issues bonds, it receives from the underwriters of its bonds the names of the institutional investors submitting orders and ultimately purchasing the bonds. Orders from individual retail investors submitted directly or on their behalf are not identified by the actual name of the individual submitting the order or purchasing the bonds. Based on the expressed interest in the most recent Authority bond sale, an intuitive snapshot of the holders of the Authority's bonds would include a broad base of investors ranging from individuals, directly and through a professional money manager, to large institutional entities like insurance companies, and bond funds.

Also, it is important to recognize that the Authority takes care to ensure Oklahoma residents have the opportunity to invest in the Oklahoma infrastructure through the purchase of its bonds and that their orders, whether submitted directly or through a money manager, are given the highest priority for being filled, ahead of national retail investors and institutional investors. In addition to allowing state residents to invest in the Authority, retail investors typically offer the Authority and other public sector issuers of tax-exempt debt an attractive cost of funds, making it in the financial interest of the Authority to seek out retail investors in its bonds. The Oklahoma State Bond Advisor and the financial advisor to the Authority review the proposed allotment of bonds before they are finalized, to among other things, ensure all orders submitted by or on behalf of Oklahoma residents are filled by the underwriters of the Authority's bonds.

Can turnpikes be returned to the State of Oklahoma to be maintained as taxpayer supported highways?

Unfortunately, Oklahoma's tax supported highway system bridge and pavement problems were well recognized and were a direct result of many decades of "deferred maintenance" due to a lack of funding. From 1985 to 2005, transportation investment was flat and as a result, the system experienced a consistent, downward spiral and decline in the condition of the infrastructure that will be difficult to reverse.

ODOT now has a strategy and a plan that wisely and transparently invests its available resources in a balanced manner. This strategy represents the beginning of a monumental effort to return not only Oklahoma's bridges, but also the highway system as a whole to a state of good repair. Oklahoma no longer leads the nation in bad bridges. The Department of Transportation reached its goal of being in the top 10 for Transportation in the United States.

However, there is no instant gratification when implementing improvements to infrastructure. It will take decades to address systemic problems that have developed over long periods of inadequate investment. Progress is evident, but much work and the need for continued investment remains. With Oklahoma being 44th in the country with respect to motor fuel tax rates, challenges remain to provide new and non-traditional

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

transportation revenue streams that can provide consistent and increasing funding levels for transportation.

The State of Oklahoma has seen tax and fee supported transportation funding projections significantly reduced since 2010 because of budget shortfalls caused by declines in state revenues. Over an eight-year period, the net reductions totaled \$886.6 million. Three state bond issues for ODOT were authorized during that period to partially offset these total reductions, resulting in debt service to be paid over a 15-year period. The \$200 million bond issue from 2016 resulted in debt payments including principal and interest totaling \$255 million through 2035. The stable, long term and consistent revenues necessary to plan for, construct and maintain the tax supported highway system are proving very difficult to protect from diversions during periods of broad state budgetary challenges.

With the funding challenges ODOT already faces, acceptance of the responsibility for the Turnpike System's roads would pose an insurmountable hardship and spread scarce transportation resources even further. If tolls were eliminated, the State would have to repay the infrastructure investment debt and spend at least \$125 million per year to maintain existing turnpikes and provide law enforcement from the Oklahoma Highway Patrol, thereby diverting additional funds away from an already stretched state budget.

Oklahoma's successful infrastructure investment model has included both tax-supported highways managed and maintained by ODOT and toll supported turnpikes since 1947. The Oklahoma Turnpike Authority provides a network of roads that not only serve Oklahomans but also out-of-state travelers and that support hundreds of thousands of vehicles per day. The original focus of the Turnpike Authority remains largely unchanged today. OTA works closely with the Oklahoma Department of Transportation to understand the critical infrastructure needs of the State of Oklahoma that are unable to be addressed with traditional resources and, as authorized in Statute by the Legislature, assess and evaluate the feasibility of implementing toll roads to meet those recognized needs, and construct, enhance, operate and maintain the Turnpike System effectively

DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

Miscellaneous Statistics:

Date of Incorporation 1947

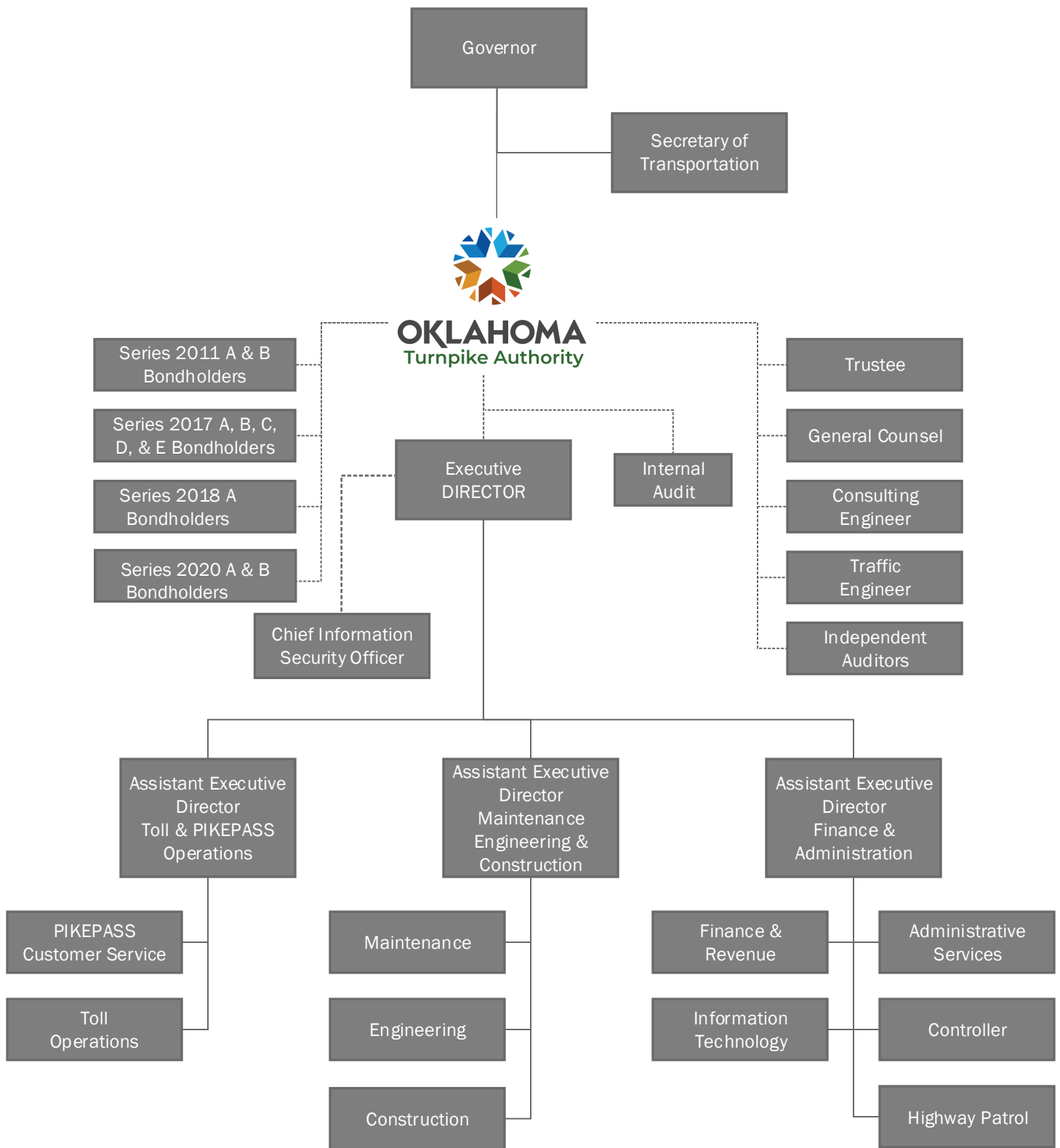
Form of Government Instrumentality of the
State of Oklahoma

Turnpikes in Operation	Year Opened	Total Miles
Turner	1953	86.0
Will Rogers	1957	88.5
H.E. Bailey	1964	94.6
Indian Nation	1966 & 1970	105.2
Muskogee	1969	53.1
Cimarron	1971	67.7
J. Kilpatrick	1991	30.3
Cherokee	1991	32.8
Chickasaw	1991	13.3
Creek	1992	34.4
Kickapoo	2020	18.5
		624.4
Total Number of Lane Miles		2,536.9
Number of Facilities		
Interchanges		88
Service Plazas		8
Maintenance Buildings		195
Administration Buildings		1
PIKEPASS Customer Service Centers/Stores		4
Total Number of Crossing over/under turnpikes		
Other Highways or Interchange Ramps		499
Railroads		29
River and Streams		<u>261</u>
Total Crossings		789

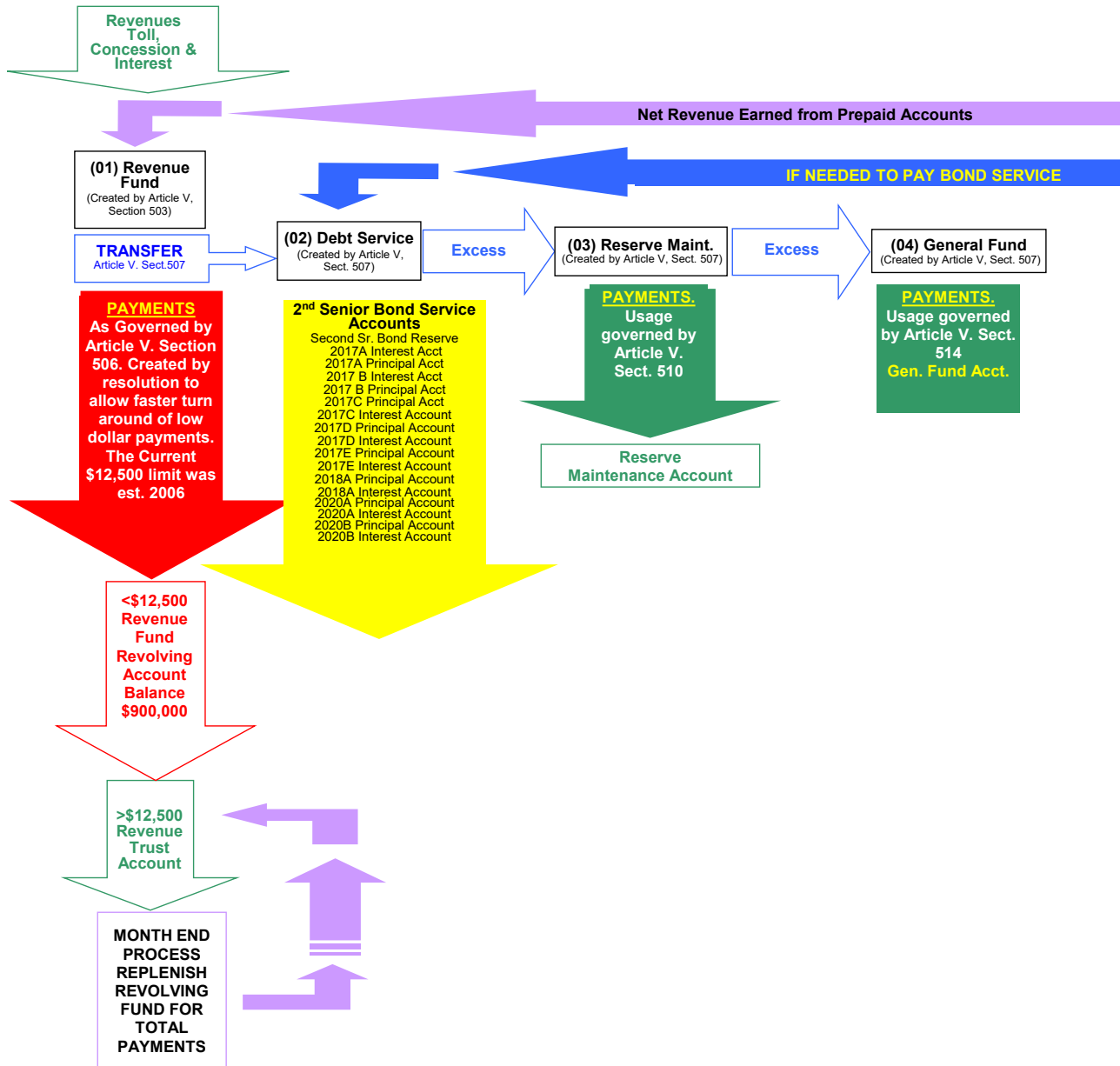
DESCRIPTION OF THE OKLAHOMA TURNPIKE AUTHORITY

Average toll collected from Passenger Vehicles	\$ 1.20
Average toll collected from Commercial Vehicles	\$ 7.68
Average length of trip for Passenger Vehicles	17.2 miles
Average length of trip for Commercial Vehicles	40.7 miles
Average toll per mile for Passenger Vehicles	7.0¢
Average toll per mile for Commercial Vehicles	18.9¢
Concession Sales	
Restaurant Sales	\$ 20,646,000
Service Station Sales	\$ 18,837,000
Gallons of Gasoline Sold	22,463,000
Gallons of Diesel Fuel Sold	13,492,000
Concessionaire rent paid to OTA	\$ 2,425,000

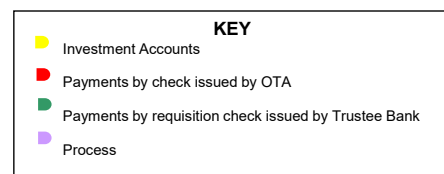
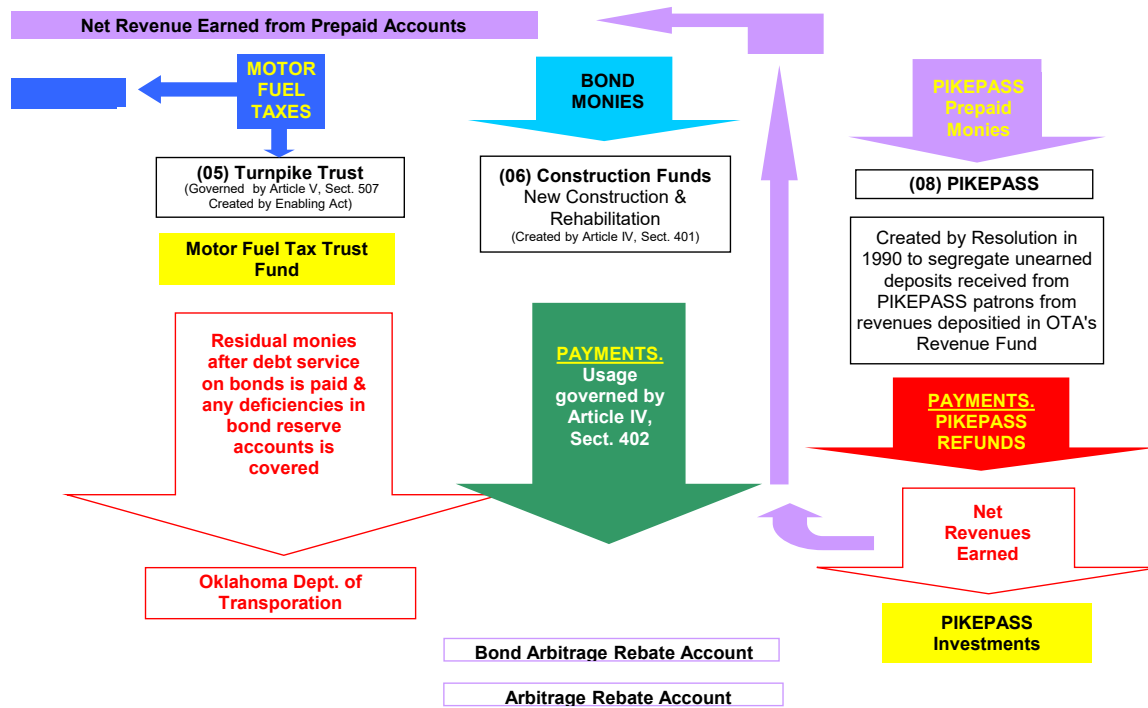
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Oklahoma Turnpike Authority Summary of Cash Investment Accounts Including Regular Flows of Funds



Oklahoma Turnpike Authority Summary of Cash Investment Accounts Including Regular Flows of Funds



Oklahoma Turnpike Authority
Summary of Operating Results
For Years Ending December 31, XXXX
(Dollars in Thousands)

	<u>2017</u> <u>Actual</u>	<u>2018</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>	<u>2020</u> <u>Anticipated</u>
Operating Revenue:				
Toll Revenue- Existing (1)	\$300,811	\$317,716	\$327,429	\$296,981
Toll Revenue - Kickapoo				
VPC Revenue/Misc Revenue	6,654	2,605	8,018	6,432
Concession Revenue	2,390	2,342	2,425	2,893
Total	<u>309,855</u>	<u>322,663</u>	<u>337,872</u>	<u>306,306</u>
O&M Existing (2)	83,764	86,381	92,672	97,405
O&M Expanded (2)				
Total O&M	<u>83,764</u>	<u>86,381</u>	<u>92,672</u>	<u>97,405</u>
Net Operating Income	226,091	236,282	245,200	208,901
Motor Fuel Tax Apportionment(3)	46,960	46,380	47,056	42,690
Interest Income	5,919	8,052	10,967	7,448
Net Revenues	<u>278,970</u>	<u>290,714</u>	<u>303,223</u>	<u>259,039</u>
Net Revenue Available for Debt				
Service on Second Senior Bonds	278,970	290,714	303,223	259,039
Debt Service on Second Senior Bonds(4)	99,263	128,770	140,108	83,666
Net Revenues Available				
after Total Debt Service	179,707	161,944	163,115	175,374
Less: Motor Fuel Tax Flow thru to ODOT	46,960	46,380	47,056	42,690
Balance available for Capital Expenditures	<u>\$132,747</u>	<u>\$115,564</u>	<u>\$116,059</u>	<u>\$132,684</u>
Required Reserve Maintenance Deposit	\$41,395	\$39,169	\$42,477	\$19,465
Reserve Fund Credit Facility (5)	1,176	1,405	1,404	1,405
Senior Lien D/S Coverage(1.20x)	2.78	2.23	2.14	3.04
Total D/S Coverage	2.31	1.88	1.81	2.54
Excess of Net Revenues over 105% of all				
Debt + Res. Maint. Deposits(1.00x)	1.58	1.39	1.34	1.99

(1) Toll Revenue Projections provided by Investment Grade traffic studies from CDM Smith

(2) Projected by Authority's Consulting Engineer's

(3) Motor Fuel Excise Tax Monies are available to the Authority for the purpose of making debt service payments as required.

Future apportionments are projected by the Authority based upon historical information and assumptions of the Authority.

All Motor Fuel Excise Taxes that are not required by the Authority to pay monthly pro-rata debt service are transferred to ODOT on a monthly basis.

(See "MOTOR FUEL EXCISE TAX")

(4) For 2020, includes interest paid 7/1/2020 for bonds refunded in October

(5) Reserve Fund Loan amortized over the useful life (18 years pursuant to the Trust Agreement), impacts debt ratios only. See "OUTSTANDING OBLIGATIONS OF THE AUTHORITY--Second Senior Bonds and Parity Indebtedness" herein for a description of Reserve Fund Loan. (paid off 12/1/2020)

<u>2021</u> <u>Projected</u>	<u>2022</u> <u>Projected</u>	<u>2023</u> <u>Projected</u>	<u>2024</u> <u>Projected</u>	<u>2025</u> <u>Projected</u>
\$319,291	\$347,048	\$362,890	\$368,202	\$373,122
\$4,364	\$6,305	\$7,425	8,292	8,860
3,203	3,243	3,283	3,324	3,699
2,936	2,980	3,025	3,070	3,116
<u>329,794</u>	<u>359,576</u>	<u>376,623</u>	<u>382,889</u>	<u>388,797</u>
109,582	113,966	118,524	123,265	128,196
<u>109,582</u>	<u>113,966</u>	<u>118,524</u>	<u>123,265</u>	<u>128,196</u>
220,212	245,610	258,099	259,623	260,601
43,330	43,980	44,640	45,309	45,989
7,560	7,673	7,789	7,905	8,024
<u>271,102</u>	<u>297,264</u>	<u>310,527</u>	<u>312,838</u>	<u>314,614</u>
271,102	297,264	310,527	312,838	314,614
128,163	137,528	137,376	137,213	137,041
142,939	159,736	173,151	175,626	177,573
43,330	43,980	44,640	45,309	45,989
<u>\$99,609</u>	<u>\$115,756</u>	<u>\$128,511</u>	<u>\$130,316</u>	<u>\$131,584</u>
\$0	\$21,933	\$41,188	\$43,248	\$45,410
2.12	2.16	2.26	2.28	2.30
1.78	1.84	1.94	1.95	1.96
1.69	1.52	1.43	1.43	1.42

Financial Description of Entity

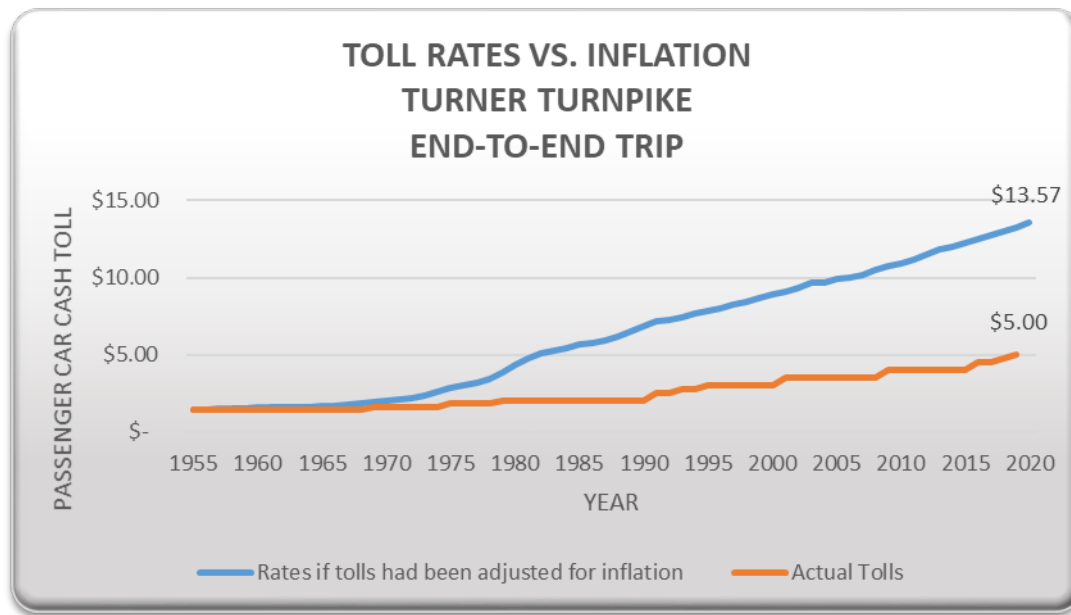
The Oklahoma Turnpike Authority is an instrumentality of the State of Oklahoma (the State) and a body corporate and politic created by statute in 1947. The Authority is authorized to construct, maintain, repair and operate turnpike projects at locations authorized by the Legislature of the State of Oklahoma and approved by the State Department of Transportation. The Authority receives revenues from turnpike tolls and a percentage of the turnpike concession sales. The Authority may issue Turnpike Revenue Bonds for the purpose of paying the costs of turnpike projects and Turnpike Revenue Refunding Bonds for the purpose of refunding any bonds of the Authority then outstanding. Turnpike Revenue Bonds are payable solely from the tolls and other revenues of the Authority and do not constitute indebtedness of the State.

In evaluating how to define the Authority for financial reporting purposes, management has determined that there are no entities over which the Authority exercises significant influence. Significant influence or accountability is based primarily on operational or financial relationships with the Authority. Since the Authority does not exercise significant influence or accountability over other entities, it has no component units.

The operations of the Authority are accounted for as an enterprise fund on an accrual basis in order to recognize the flow of economic resources. Under this basis, revenues are recognized in the period in which they are earned, expenses are recognized in the period in which they are incurred, depreciation of assets is recognized, and all assets and liabilities associated with the operation of the Authority are included in the Authority's Statement of Net Assets. The Trust Agreement and supplements thereto (the Trust Agreement) related to the Series 1989 Bonds requires that the Authority adopt generally accepted accounting principles for government entities; but, it also requires that certain funds and accounts be established and maintained. The Authority consolidates these funds and accounts for the purpose of enterprise fund presentation in its external financial statements.

The Annual Budget is prepared on a modified accrual (non-GAAP) basis for Revenue Fund expenses, Reserve Maintenance Fund deposits and General Fund Project expenditures. Project-length financial plans are established for all Reserve maintenance and General Fund projects and for all new construction projects. All non-projects related, unexpended budget amounts lapse at calendar year end. Expenditures are recognized in the period in which they are paid rather than the period in which they are incurred for budgetary control purposes. Depreciation is not recognized as an expenditure, but capital outlays are recognized as expenditures for budgetary control purposes.

The 2021 Annual Budget was prepared for the October 27, 2020 meeting. The Oklahoma Turnpike Authority recognizes the importance of keeping operating costs as low as possible in order to reduce the need for increasing tolls. This policy has paid off. In the 66 years since the first turnpike on the Oklahoma Turnpike system opened, tolls have been increased only eleven times, most recently in July of 2019. As can be seen in the graph on the following page, the toll to drive from Oklahoma City to Tulsa on the Turner Turnpike has increased from \$1.40 in 1953 to \$5.00 in 2020. However, if tolls had increased with the consumer price index (CPI-U), this toll would be just over \$13.57 today.



The Summary of Operating Results is contained on the previous pages. This contains historical and projected information on an income statement-type basis for the years 2017 through 2025 and the information is illustrated in the Financial Budget Summary Section.

In 2021, it is estimated that the toll, VPC revenues, Interoperability revenues, and concession revenues will be \$329,794,000 and interest income \$7,560,000 for a total of \$337,354,000. These monies are deposited to the Revenue Fund and are held for the payment of the estimated \$109,582,398 in 2021 Operating and Maintenance expenses. The remaining \$227,771,602 is distributed to the \$128,163,000 to the Second Lien Senior Bonds Service Account. The estimated excess monies of \$98,608,787 are deposited to the General Fund and utilized to fund the 5-year Capital Improvement Plan. In 1994 the Authority began funding a capital improvement program which has been funded by projected fund balances held in the General Fund deposits to the Reserve Maintenance Fund.

More information about the various funds held by the Authority as well as the flow of funds can be found on the following pages.

Description of Funds

The Oklahoma Turnpike Authority maintains four main funds. These funds are described below:

Revenue Fund - Monies flowing into and out of the Revenue Fund account for all tolls and other revenues and all operating expenses derived from the operation and ownership of the Oklahoma Turnpike System.

Reserve Maintenance Fund - Monies held to the credit of the Reserve Maintenance Fund shall be disbursed by the Depository or, in the case of item "e", set aside in reserve, only for the purpose of paying the cost of:

- a) resurfacing the Oklahoma Turnpike System or any part thereof,
- b) unusual or extraordinary maintenance or repairs, maintenance or repairs not recurring annually, and renewals and replacements including major items of equipment.
- c) repairs or replacements resulting from an emergency caused by some extraordinary occurrence so characterized by a certificate signed by Consulting Engineers and filed with the Trustee and accompanied by a certificate, signed by the Chief Executive Officer, stating that the monies in the Revenue Fund and insurance proceeds, if any available thereof are insufficient to meet such emergency.
- d) engineering expenses incurred under the provision of Section 510 of the Trust Agreement and
- e) premiums on purchased insurance carried, or payments to be set side in reserve for self insurance maintained, under the provisions of the 1989 Trust Agreement.

All expenses paid through this fund must have the approval of the Director of Finance & Revenue and be reviewed and approved by the consulting engineer, in addition to other approval guidelines.

Construction Fund - Payments from the Construction Fund may be made for the cost of any new turnpike project or improvement. All payments from the Construction Fund shall be subject to the provisions and restrictions set forth in Article IV "Custody and Application of Proceeds of Bonds". All expenses paid through this fund must be reviewed and approved by the consulting engineer prior to payment.

General Fund - Monies held in the General Fund can be used by the Authority for the purpose of pledging such monies to the payment of junior obligation debt or for any other lawful purpose of the Authority. It may also transfer or deposit to the credit of any Fund or Account created under the provisions of the Trust Agreement monies held for the credit of the General Fund as directed in a Resolution duly adopted by the Authority. All expenses paid through this fund must have the approval of the Director of Finance & Revenue, in addition to other approval guidelines, prior to payment in order to ensure that there is not an alternative funding source and that the appropriate approval by the Authority or the Director has been obtained.

A "2021 Budgeted Funds Summary" showing a summary of each fund's budget by division is located on subsequent pages of the Financial Budget Summary Section.

Flow of Funds

Section 507 of the Trust Agreement dated February 1, 1989, establishes the flow of funds with which the Authority must comply. The Oklahoma Turnpike Authority must deposit toll and other revenues from its operations into the Revenue Fund on a daily basis. All moneys in the Revenue Fund at the end of the month (less a reserve for current operating expenses shown in the Authority's latest budget) are transferred and deposited as follows:

1. bond service accounts in accordance with their respective lien hierarchy for the purpose of paying bond principal and interest;
2. bond reserves in accordance with their respective lien hierarchy for the purpose of ensuring sufficient moneys are available to make bond principal and interest payments in the event that current revenues are insufficient;
3. the Reserve Maintenance Fund for the purpose of paying special maintenance expenses to keep the turnpike system in good repair; and
4. the balance to the General Fund for the purpose of pledging such moneys to the payment of junior obligation debt or any other lawful purpose.

Under the Authority's Enabling Act, and amendments thereto, a portion of the motor fuel excise taxes collected on fuels consumed on the turnpikes is made available to the Authority from the Oklahoma Tax Commission. Since July 1, 1992, the motor fuel taxes moneys have been apportioned to the Authority in the first day of each calendar month. All motor fuel taxes apportioned to the Authority are available to fund debt service; to the extent moneys are not otherwise available. If such motor fuel excise taxes apportioned to the Authority are not necessary in such month, the fuel tax moneys shall be paid over immediately to the Oklahoma Department of Transportation (ODOT). Since July 1992, the Authority received, and immediately remitted to ODOT all of the motor fuel excise taxes apportioned to the Authority during each year amounting to almost \$950 million. All future projections anticipate the immediate remittance of such funds to ODOT. More about the Motor Fuel Tax Trust Fund is explained in the next section.

Motor Fuel Tax Trust Fund

By virtue of the "Enabling Act" of 1971 and amendments thereto, a portion of the motor fuel excise taxes collected on fuels consumed on the turnpikes is made available to the Authority from the Oklahoma Tax Commission. Prior to July 1, 1992, this amount was not to exceed \$3,000,000 during a fiscal year of the State. In 1992, Title 69, Section 1730 was amended. This amendment stated the motor fuel taxes due to the Authority would be apportioned to the Authority on the first day of each calendar month. Beginning July 1, 1992, the amount of cash and investments on deposit was frozen as security for the outstanding bonds. All motor fuel taxes apportioned to the Authority shall be available to fund debt service and reserves to the extent monies are not otherwise available to the Authority for such purpose. If such motor fuel excise taxes apportioned to the Authority are not necessary in such month, the motor fuel excise taxes shall be paid over to the Oklahoma Department of Transportation (ODOT). During 2019 and 2018, the Authority received and subsequently remitted to ODOT \$47,056,267 and \$46,380,044 respectively of motor fuel excise taxes.

The Motor Fuel Tax Trust Fund is invested in interest-bearing obligations and with the interest received thereon is used to eliminate deficiencies, if any, in available monies to meet revenue bond interest and principal requirements. No transfers were required in 2019, nor are any anticipated in future projections.

Revenue Bonds

The Authority issues revenue bonds from time to time for the purpose of financing capital improvements and new projects. On February 1, 1989, the Authority issued \$385,400,000 of 1989 Series First Senior Revenue Bonds and \$173,000,000 of Series 1989 Subordinate Revenue Bonds. The purpose of the Series 1989 Revenue Bonds was (1) to finance the cost of constructing the John Kilpatrick, Creek, Cherokee, Chickasaw Turnpikes, (2) to finance the cost of making certain improvements to the existing turnpikes, and (3) to advance refund all of the outstanding Authority bonds from the 1966 and 1971 issues. The Series 1989 bonds' interest rates ranged from 6.0% to 7.875%.

The Series 1989 Revenue Bonds defeased all Authority revenue bonds from the 1966 and 1971 issues through the escrow deposit of approximately \$131,300,000 with two trustee banks. Consequently, the liability for the 1966 Series A, 1966 Series B, and the 1971 Series C Revenue Bonds have been removed from the Authority's Statement of Net Assets. This advance refunding was undertaken primarily to restructure the Authority's debt in order to enable the debt financing of the new projects in the most economically efficient manner. The Bank of Oklahoma served as the Escrow Trustee on the 1966 Series A and B Bonds. Final payment on the defeased 1966A and B Bonds was satisfied in 2006. Bank One Trust Company served as the Escrow Trustee on the 1971 Series C Bonds. Final payment on the defeased 1971 Series C Bonds was satisfied in 2003.

On October 1, 1991, the Authority issued \$22,000,000 of 6.6% 1991 Series First Senior Bonds and \$28,000,000 of 1991 Series Second Senior Revenue Bonds, \$13,000,000 which were at rates ranging from 4.50% to 6.30% and \$15,000,000 which were variable rate bonds. The Series 1991 bonds were issued to provide funds sufficient, together with other available funds of the authority, for the completion of the Portland Interchange on the Kilpatrick Turnpike and certain other improvements to the Oklahoma Turnpike System.

In May 1992, the Authority issued \$392,265,000 of Series 1992 First Senior Revenue Bonds, \$20,655,000 of Series 1992 Second Senior Revenue bonds and \$195,400,000 of Series 1992 Subordinated Revenue Bonds, with interest rates ranging from 4.35% to 6.30%, 4.25% to 6.25% and 4.25% to 6.25%, respectively. These Series 1992A-E Bonds were issued for the purpose of (a) refunding approximately 94% of the Authority's Oklahoma Turnpike System 1989 Revenue Bonds, (b) funding capital costs of certain turnpike projects, and (c) paying certain costs of issuance, including underwriters' discount of approximately \$4.7 million, and capitalized interest. The principal amount of the bonds advance refunded and considered defeased was \$526,440,000, and the liability for these bonds was removed from the Authority's Statement of Net Assets. Approximately 94% of the Series 1989 bonds were defeased through an escrow deposit with Liberty National Bank and Trust Company. Defeased bonds outstanding at December 31, 2005 and 2004 were \$29,000,000 in both years.

The Series 1992A-E Bonds were issued pursuant to provisions to the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee. Interest is payable semi-annually on January 1 and July 1 of each year, commencing on January 1, 1993.

On September 25, 1992, the Authority issued \$22,786,862 of Series 1992 first Senior Revenue Bonds and \$28,017,387 of 1992 Series Second Senior Revenue Bonds, both with

interest rates ranging from 3.15% to 5.30%. These bonds were issued to (a) provide funds, combined with other available funds of the Authority, to refund the Authority's Oklahoma Turnpike System Series 1991 first and Second Senior Revenue Bonds, (b) pay costs of issuance, and (c) make a deposit to the Second Senior Revenue Reserve Account established under the Trust Agreement. The principal amount of the bonds advance refunded and paid in full in October 1992 was \$49,350,000, and the liability was removed from the Authority's Statement of Net Assets.

The Series 1992 F&G bonds were issued pursuant to provisions of the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee. The bonds were dated October 1, 1992 with interest payable on January 1 and July 1 of each year, commencing on January 1, 1993. The Series F&G Bonds maturing on January 1 in each of the years 2004-2008, inclusive are Capital Appreciation Bonds. They were issued in the initial amounts and accrete at interest rates set forth in the Official Statement dated October 1, 1992 to arrive at the Compound Accreted Value at maturity. With the issuance of the Series 2006 Bonds, the outstanding Series 1992F-G CABS were defeased to maturity as they are not subject to optional exemption. The final payment on the defeased Series 1992F was made January 1, 2008.

On May 12, 1998, the Authority issued \$350,000,000 of 1998A Second Senior Revenue Bonds. The Series 1998A Bonds were issued to provide funds which, when combined with other available funds of the Authority, will be used for the purpose of (1) funding a portion of the capital costs of Improvements to extend the H.E. Bailey Turnpike, the Creek Turnpike, and the John Kilpatrick Turnpike and for right-of-way acquisition for the Muskogee Turnpike; (2) funding the capitalized interest account for the Series 1998A Bonds and; (3) paying the costs of issuance. The Series 1998A Bonds' interest rates ranged from 4.125% to 6%.

On July 14, 1998, the Authority issued \$337,010,000 of 1998B Second Senior Revenue Bonds. The Series 1998B Bonds were issued to provide funds which when combined with other available funds of the Authority, will be used for the purpose of (1) funding a portion of the capital costs of Improvements to extend the H.E. Bailey Turnpike, the Creek Turnpike, and the John Kilpatrick Turnpike and for right-of-way acquisition for the Muskogee Turnpike; (2) funding the capitalized interest account for the Series 1998A Bonds and; (3) paying the costs of issuance. The Series 1998B Bonds' interest rates ranged from 5% to 5.5%.

The Series 1998A and 1998B Second Senior Revenue Bonds were issued pursuant to provisions of the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee.

With the issuance of the Series 2006 Bonds, \$308,105,000 of the 1998A maturities ranging from 2010-2028 and \$301,565,000 of the 1998B maturities ranging from 2010-2028 were refunded to redemption through an escrow deposit. Bank of Oklahoma, N.A. serves as the Escrow Trustee on the Series 1998A and B Bonds. At December 31, 2009 and 2008, the total defeased bonds outstanding through an escrow deposit for the Series 1998A and B bonds were \$308,105,000 and \$301,565,000, respectively.

On May 14, 2002, the Authority issued \$314,065,000 of Series 2002A Refunding Second Senior Revenue Bonds, and \$255,575,000 of Series 2002B Refunding Second Senior Revenue Bonds. The Series 2002 Bonds were issued to provide funds which when combined with other available funds of the Authority, were issued for the purpose of (a) refunding the Series 1989 First Senior and Subordinate Lien Revenue Bonds; refunding the 1992A-E Revenue Bonds; refunding portions of the 1992F and 1992G Revenue Bonds; and

(b) paying the costs of issuance. The portions of the Series 1992F and 1992G Revenue Bonds not being refunded included Capital Appreciation Bonds which are not callable and will remain outstanding to their respective maturity dates of January 1, 2004 through 2008. The Series 2002 Bonds interest rates ranged from 4.0% to 5.5%. The principal amount of the bonds refunded and paid in full on July 1, 2002 was \$577,810,000, and the liability was removed from the Authority's Statement of Net Assets.

The Series 2002A and 2002B Refunding Second Senior Revenue Bonds were issued pursuant to provisions of the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee.

On August 24, 2006, the Authority issued \$635,590,000 in Second Senior Lien Revenue Bonds six separate series consisting of Series 2006A-F. The Series 2006 Revenue bonds consisted of one series of fixed rate bonds totaling \$104,790,000 (Series 2006A) and six series of variable rate bonds totaling \$530,800,000 (Series 2006 B-F). The fixed rate bonds interest rates ranged from 3.5% to 4%. The variable rate bonds were sold on August 23rd at an initial rate of 3.58% with a weekly reset. The \$530.8 million in variable rate bonds are being hedged with a swap with a fixed rate of 3.859% where the Authority pays the swap providers the fixed rate of 3.859% and the swap providers pay the Authority a rate equal to the Bond Market Association Index (BMA).

The Series 2006A-F Refunding Second Senior Revenue Bonds were issued pursuant to provisions of the Trust Agreement dated February 1, 1989, including supplements thereto, with Bank of Oklahoma, N.A. as Trustee.

On June 6th, 2007, the Oklahoma Turnpike Authority issued its 2007A Refunding Second Senior Revenue Bonds in the amount of \$45,680,000 which refunded portions of its Series 2002A and 2002B Bonds. These bonds were structured as tax-exempt fixed rate "AAA" insured bonds. These fixed rate bonds interest rates ranged from 4.0% to 4.25

On October 13, 2011, the Authority closed on the delivery of Series 2011A Refunding Second Senior Revenue Bonds totaling \$524,010,000. The Series 2011A were issued for the purposes of refunding (a) the 2013-2022 maturities of the Series 2002A&B Refunding Second Senior Revenue Bonds and (b) the Series 2006C&D Refunding Second Senior Revenue Bonds. In conjunction with the defeasance of the Series 2006C&D Bonds, the Authority also terminated two of its swap agreements. Interest rates on these bonds ranged from 0.2% to 5.0%.

On December 15, 2011, the Authority closed on the delivery of the Series 2011B Second Senior Revenue Bonds totaling \$159,650,000. The Series 2011B Bonds were issued to provide funds for the purposes of (1) financing a portion of the capital costs of certain Turnpike projects including capacity improvements for the John Kilpatrick and Creek Turnpikes. Interest rates on these bonds ranged from 2.0% to 5.0%

On February 8, 2017, the Authority closed on the delivery of \$456.1 million in Series 2017A Second Senior Revenue Bonds and \$23.9 million in Series 2017B Second Senior Refunding Revenue Bonds. The Series 2017A&B were issued for the purpose of financing a portion of the capital costs of certain Turnpike projects and improvements and to refund the Series 2007A Bonds. These bonds were structured as tax-exempt fixed rate "AA-" bonds. The net present value savings recognized through the refunding was approximately \$1.5 million. the OTA's total all-in-cost of capital for this transaction was just under 4.0%.

On December 21, 2017, the Authority closed on the delivery of \$312.8 million in Series Second Senior Revenue Bonds, \$275.7 million in Series 2017D and \$95.8 million Series 2017E

Second Senior Refunding Revenue Bonds. The Series 2017CDE Bonds were issued to finance a portion of the capital costs of certain Turnpike projects and improvements, to refund the Series 2006BEF Bonds and terminate the associated 2006 Swaps, and to partially refund the Series 2011B Bonds. These bonds were structured as tax-exempt fixed rate "AA'" bonds. The combined net present value savings recognized through the refunding was approximately \$9.4 million. The OTA's total all-in-cost of capital for this transaction was just over 3.75%.

On October 31, 2018, the Authority closed on the delivery of \$344.31 million in Series 2018A Second Senior Revenue Bonds. The Series 2018A Bonds were issued to finance a portion of the capital costs of certain Turnpike projects and improvements for the Driving Forward Program. These bonds were structured as tax-exempt fixed rate "AA'" bonds. The OTA's total all-in-cost of capital for this transaction was just over 4.15%.

On October 29, 2020, the Authority closed on the delivery of \$187.2 million in Series 2020A Second Senior Revenue Bonds, and \$179.2 million in Series 2020B Second Senior Revenue Bonds. These bonds were issued for the purpose of refunding the remaining 2011A and 2011B Bonds as well as refunding a portion of the 2017C Bonds. The 2020A Bonds were structured as tax-exempt fixed rate 'AA-' bonds and the 2020B Bonds were structured as taxable fixed rate 'AA-' bonds. The combined net present value savings recognized through the refunding was approximately \$64.28 million. The combined total all-in-cost of capital for the taxable and tax exempt issues combined was 1.27%.

Below is the most current Schedule of Annual Debt Service Requirements:

**OKLAHOMA TURNPIKE AUTHORITY
SCHEDULE OF ANNUAL DEBT SERVICE REQUIREMENTS**

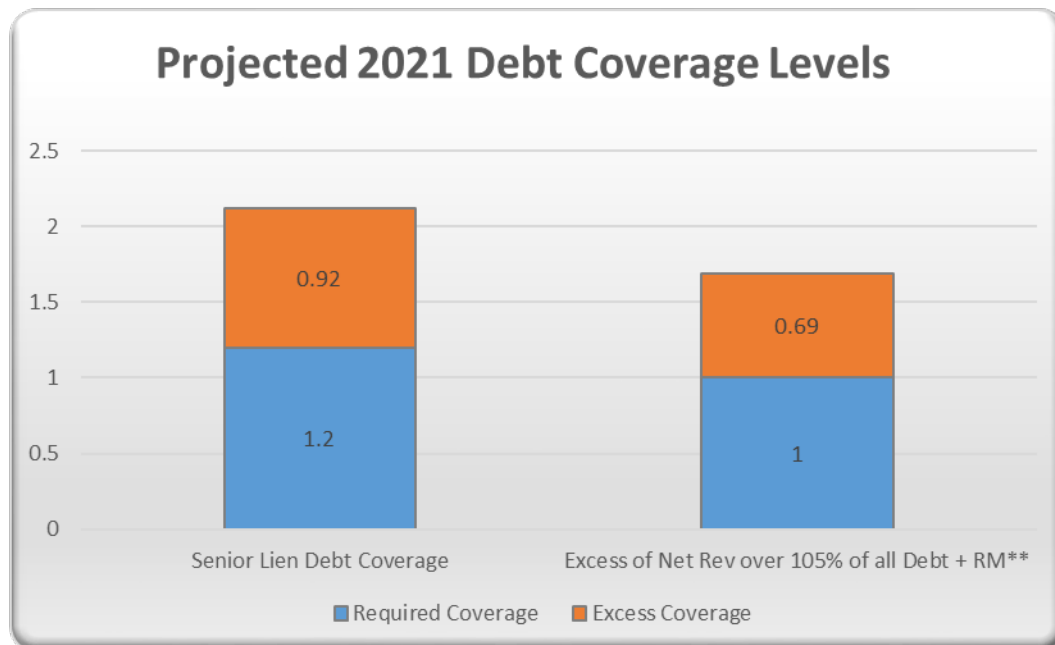
Fiscal Year End December 31st	Net New Aggregate Debt Service			Outstanding
	Principal	Interest	Total P&I	Principal
2021	\$ 10,930,000	\$ 62,677,735	\$ 73,607,735	1,710,235,000.00
2022	56,345,000	71,817,815	128,162,815	1,653,890,000.00
2023	67,250,000	70,277,590	137,527,590	1,586,640,000.00
2024	69,300,000	68,076,413	137,376,413	1,517,340,000.00
2025	71,880,000	65,332,705	137,212,705	1,445,460,000.00
2026	74,575,000	62,466,155	137,041,155	1,370,885,000.00
2027	77,715,000	59,149,163	136,864,163	1,293,170,000.00
2028	81,005,000	55,670,924	136,675,924	1,212,165,000.00
2029	58,815,000	52,015,751	110,830,751	1,153,350,000.00
2030	61,265,000	49,566,685	110,831,685	1,092,085,000.00
2031	60,965,000	47,135,761	108,100,761	1,031,120,000.00
2032	42,030,000	45,037,697	87,067,697	989,090,000.00
2033	43,885,000	43,181,207	87,066,207	945,205,000.00
2034	45,520,000	41,548,298	87,068,298	899,685,000.00
2035	47,470,000	39,600,273	87,070,273	852,215,000.00
2036	49,600,000	37,471,173	87,071,173	802,615,000.00
2037	51,835,000	35,231,923	87,066,923	750,780,000.00
2038	54,335,000	32,733,923	87,068,923	696,445,000.00
2039	56,640,000	30,431,173	87,071,173	639,805,000.00
2040	59,145,000	27,926,473	87,071,473	580,660,000.00
2041	61,920,000	25,147,873	87,067,873	518,740,000.00
2042	64,830,000	22,238,023	87,068,023	453,910,000.00
2043	67,875,000	19,193,563	87,068,563	386,035,000.00
2044	70,940,000	16,130,563	87,070,563	315,095,000.00
2045	73,945,000	13,124,713	87,069,713	241,150,000.00
2046	77,080,000	9,990,213	87,070,213	164,070,000.00
2047	80,350,000	6,721,463	87,071,463	83,720,000.00
2048	83,720,000	3,348,800	87,068,800	-
Total	\$ 1,721,165,000	\$ 1,113,244,040	\$ 2,834,409,040	

Debt Service Coverage Ratios

One of the best indicators of the “financial health” of the Oklahoma Turnpike Authority can be found in its Debt Service Coverage Ratios. The Trust Indenture requires that the Authority meet two debt service coverage ratios. These can be found on the bottom of the Summary of Operating Results. The two ratios that must be met include:

- (1) Senior Lien D/S Coverage which is equivalent to $((\text{Net Revenues} + \text{Motor Fuel Taxes}) / \text{Senior Debt Service Costs}) = 1.20$ or greater
- (2) Excess of Net Revenues over 105% of all Debt + Reserve Maintenance Deposits which is equivalent to $(\text{Net Revenues} / (\text{Reserve Maintenance Deposits} + (\text{Total Debt Service Costs} * 1.05))) = 1.00$ or greater.

If the schedules of tolls in effect for traffic using the Oklahoma Turnpike System are not producing Net Revenue sufficient to satisfy the above requirements, the Authority will request the Traffic Engineers to make recommendations as to a revision of the schedules of tolls in order to produce the maximum amount of Net Revenues possible. Upon receiving such recommendations, the Authority will revise such schedules of tolls in order to produce the maximum amount of Net Revenues possible. However, the maximum amount produced by the revised schedules of tolls cannot exceed the Net Revenues sufficient to satisfy the debt service ratio requirements. It should be noted that for the year 2021, despite the effects of COVID19 on the economy, the debt service ratios are expected to exceed the levels required by the Trust Indenture. As can be seen in the Summary of Operating Results and the graph below, the Senior Lien Debt Service Ratio which has a required level of 1.20 is projected to be a healthy 2.12. Also, the Excess of Net Revenues over 105% of all Debt + Reserve Maintenance Deposits Ratio which has a required level of 1.00 is projected to reach a healthy level of 1.69. This healthy ratio is due in part to the Reserve Maintenance Deposit being pre-funded on July 1, 2020.



REVENUE PROJECTIONS

This year has presented a number of challenges, including the unprecedented global pandemic of the novel coronavirus, COVID-19. CDM Smith provided OTA with an updated Oklahoma Turnpike Authority (OTA) System short-term traffic and revenue forecast. This updated forecast is built upon the most recent OTA System projections CDM Smith has developed and has incorporated the observed and projected COVID-19 impacts into the analysis. This report presents the methodologies employed to analyze the current traffic approximately six months after the pandemic was declared a national emergency. The analysis also incorporated the projected effects of the pandemic on forecasted traffic levels taking into account the economic impacts attributable to COVID-19. Below is the report in full.

As shown in Figure 1, the OTA System consists of ten turnpikes that serve different functions for their respective regions and for the State of Oklahoma. The original six turnpikes – Turner, Will Rogers, H.E. Bailey, Muskogee, Indian Nation, and Cimarron – serve mostly as intercity connectors within Oklahoma and interstate connections for their respective regions. The Cherokee and Chickasaw Turnpikes mimic the functionality of the original six turnpikes as intercity and interstate connectors, while the Creek and John Kilpatrick Turnpikes serve the dual purposes of regional connectors, as well as intra-city connectors for the metropolitan areas of Tulsa and Oklahoma City, respectively.

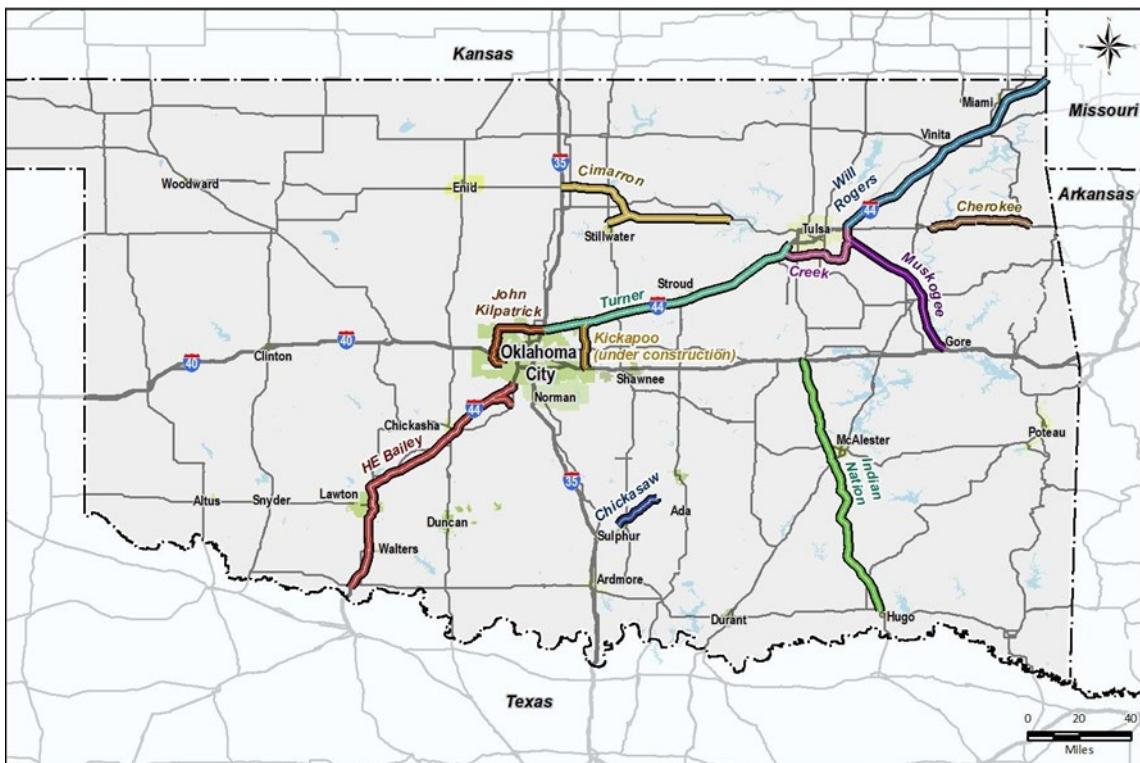


Figure 1. Oklahoma Turnpike Authority System

BACKGROUND

CDM Smith last completed an OTA System Comprehensive T&R Update in January 2017 (the "January 2017 Study") and subsequently updated the 2017 T&R forecasts in 2018 (the "2018 Letter Update"). The January 2017 Study included a comprehensive assessment of economic conditions, demographic growth projections and other key factors influencing forecasted T&R on OTA System facilities. The January 2017 Study also included an independent review of demographic projections in the Oklahoma City and Tulsa metropolitan areas as well as comprehensive traffic count and travel time data collection efforts. In addition to updated long-term T&R forecasts for the OTA System, the January 2017 Study also included T&R forecasts for two new proposed turnpikes: the Southwest John Kilpatrick Turnpike Extension (SWJKT) that opened to traffic on January 9, 2020, and the Eastern Oklahoma County Turnpike (recently named the Kickapoo Turnpike) that is currently under construction and expected to open on March 1, 2021. The 2018 Letter Update provided updated T&R forecasts taking into account changes to underlying assumptions such as the effective date of the toll rate increases and expected opening dates of the new turnpikes. Due to the amount of time that has passed since the last full comprehensive T&R study in 2017, in addition to various changes in assumptions as well as the COVID-19 impacts on traffic, CDM Smith has developed updated short-term (five-year) T&R forecasts for the OTA System.

Since the completion of the 2018 Letter Update, the following new information has become available, which has warranted changes to the T&R forecasts:

- The third of three toll rate increases supporting the Driving Forward program was implemented on July 15, 2019
- Transaction and revenue data through July 2020
- The opening of the SWJKT Extension on January 9, 2020
- The planned opening date of the Kickapoo Turnpike was changed from January 1, 2021 to March 1, 2021
- The COVID-19 global pandemic significantly effecting traffic generation, traffic levels, and the economy

This reports incorporates the above new information and includes updates to the OTA System T&R forecasts for years 2020 through 2025.

COVID-19 IMPACTS ANALYSIS

COVID-19 has not only impacted the national economy leading to extensive job losses, but this global pandemic has also taken the lives of many Americans and people across the world. COVID- 19 has impacted almost every aspect of our way of life, including travel demand in the Oklahoma City and Tulsa metropolitan areas and statewide, and in particular the use of the OTA System of turnpikes. The events surrounding the pandemic have been highly unusual, completely unprecedented and unique in modern experience. As a result, there is a higher than normal degree of uncertainty in projecting traffic and the associated toll revenue. CDM Smith has been monitoring traffic impacts across the country, and on the nation's toll roads, through this pandemic period. CDM Smith has also been closely monitoring traffic levels on OTA's turnpikes while monitoring reports on the progression of the COVID-19 virus.

Since the primary recommendation for combating and reducing the spread of COVID-19 has been social distancing, daily activities that were considered normal have been significantly altered. For example, there have been widespread closings of schools,

restaurants, malls, sporting events and public places leading to elimination of travel related to those destinations. One of the results of these changes in behavior is that many people have lost their jobs further impacting travel demand. There has also been a noticeable increase in the number of people working from home as employers opted for a virtual working environment rather than in-person specifically as a health and safety precautionary measure. This has further resulted in a dramatic effect on people's daily travel behavior, leading to an overall significant reduction in travel. There is also evidence across the country that toll roads have experienced a deeper traffic impact than their non-tolled counterparts.

Federal, state, and local governments have responded to COVID-19 with advice, recommendations, and specific orders as the spread of the virus progressed. The coronavirus disease is an infectious disease caused by severe acute respiratory syndrome coronavirus 2 (SARS-CoV-2). It was first reported in China in December 2019, hence the name COVID-19. Since then the disease has spread across the world. The World Health Organization (WHO) declared the outbreak a global pandemic on March 11, 2020. Table 1 displays key milestones that have occurred since the beginning of 2020. In the majority of cases, the symptoms are mild. In some cases, however, the symptoms advance to pneumonia, organ failure and death. More recently, COVID-19 has been reported as the cause of deaths from both heart failure and stroke. The mortality rates are higher with elderly people and people with pre-existing conditions such as cardiovascular disease and diabetes.

KEY COVID-19 Milestones in 2020

Date	Event/Action
30-Jan-20	US Recorded First Person-to-Person Transmission
31-Jan-20	US Department of Health & Human Services Declares National Health Emergency
31-Jan-20	Suspension of Entry as Immigrants and Nonimmigrants of Certain Additional Persons Who Pose a Risk of Transmitting Coronavirus
6-Mar-20	First Case of COVID-19 Confirmed In Oklahoma
11-Mar-20	WHO declares COVID-19 a global pandemic
13-Mar-20	President Trump Declares National Emergency
15-Mar-20	Governor Stitt Announces Declaration of Emergency
22-Apr-20	Governor Stitt Announces "Open Up And Recover Safely" Plan
28-Apr-20	Governor Stitt and Governor's Solution Task Force Provides COVID-19 Update
1-Jun-20	Oklahoma Begins Phase 3 of Open up and Recover Safely Plan

The broad impacts of the COVID-19 pandemic on travel can be seen by comparing monthly demand in 2020 to what was observed in 2019. Figure 2 shows a comparison of the variations in vehicle miles traveled (VMT) in 2020 versus 2019 for the entire US, the state of Oklahoma, and transactions on the OTA System. Through the first two months of the year, all three were experiencing normal growth with 2020 VMT outpacing 2019 VMT. Starting in mid-March 2020, coincident with the universal “shelter in place” orders, there was a significant reduction of travel across the country as well as within the state. With travel continuing to be curtailed, April 2020 experienced the largest variation from 2019 traffic levels. Although the overall experience in Oklahoma has been similar to the national average, the magnitude of the impact has been smaller. Traffic began to recover almost as quickly as it declined as areas started to relax some of the restricted travel recommendations.

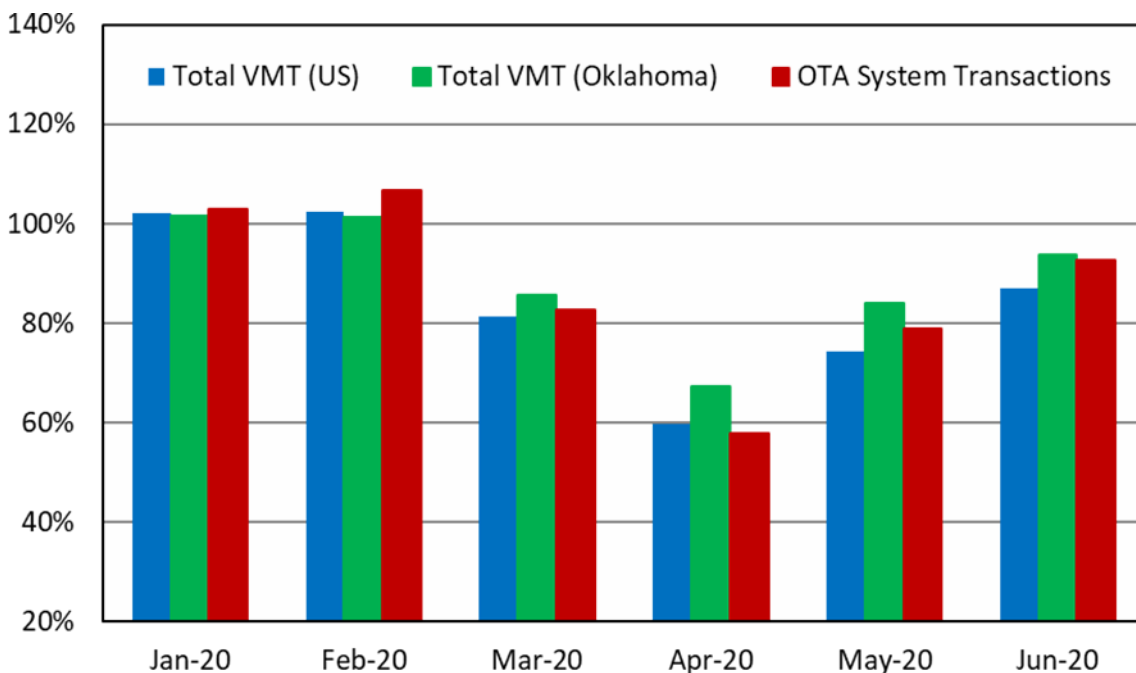


Figure 2. Monthly (January-June) 2020 VMT Comparisons Against 2019 VMT

Source: Federal Highway Administration, Oklahoma Turnpike Authority

One of the biggest changes seen since the start of the pandemic is a rise in the number of people working from home, which can be seen by looking that the average percent of the population staying at home over the last year. Figure 3 shows the percent of the population staying at home for both the US and the state. After remaining fairly constant, there was a large jump in mid-March at the outset of the pandemic. Although it is now lower than the peak seen in April, it is still elevated. With more people at home and not making normal workday commute trips, the distribution of travel demand throughout the day will be impacted and could lead to a fundamental change in travel demand patterns in the state.

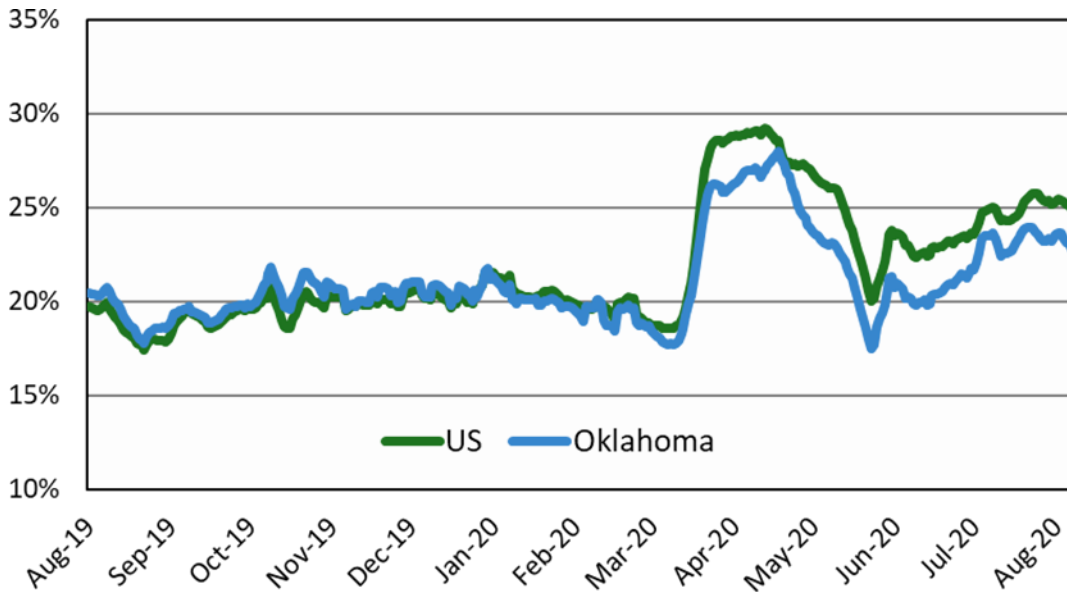


Figure 3. Average Percent of Population Staying at Home

Source: Bureau of Transportation Statistics

Toll roads have generally been more susceptible to negative traffic impacts from the pandemic due to reduced congestion on toll-free alternatives. However, when compared to the rest of the country, the OTA System has been extremely resilient, experiencing some of the highest retention rates in the country. For example, in May, where some agencies were still at just 40 percent of normal volumes, OTA was back above 80 percent. Figure 4 delineates the comparison of OTA System traffic versus other toll road traffic across the nation.

Of particular importance for the OTA System is the differences in the impacts on passenger cars versus commercial vehicles. Although trucks make up less than 10 percent of the overall traffic on the OTA System, since they pay much higher rates, they account for more than a third of total System revenue. As a result, a relatively small change in truck traffic demand can result in a large shift in revenue. However, what has been seen around the country is a much smaller impact on freight movements than passenger car travel, and that is reflected on the OTA System as well, as can be seen in Figure 5. There was a much smaller dip in commercial vehicle traffic as compared with passenger cars, and it had returned to normal levels by the end of June.

The changes in traffic on the OTA System due to COVID-19 infections rates in Oklahoma were also evaluated. As shown in Figure 6, the largest traffic impact occurred during the early days of the pandemic in March/April when infection rates were still relatively low. Traffic has since recovered quite a bit, reaching 90 percent of 2019 levels, despite increasing infection rates. This suggests that the efforts to combat the pandemic, such as stay-at-home initiatives, are more correlated to travel demand than the infection rate itself. The return of traffic on the OTA System may also be indicative of the adaptation of the population to public interaction following a period of great uncertainty at the outset of the pandemic in the spring.

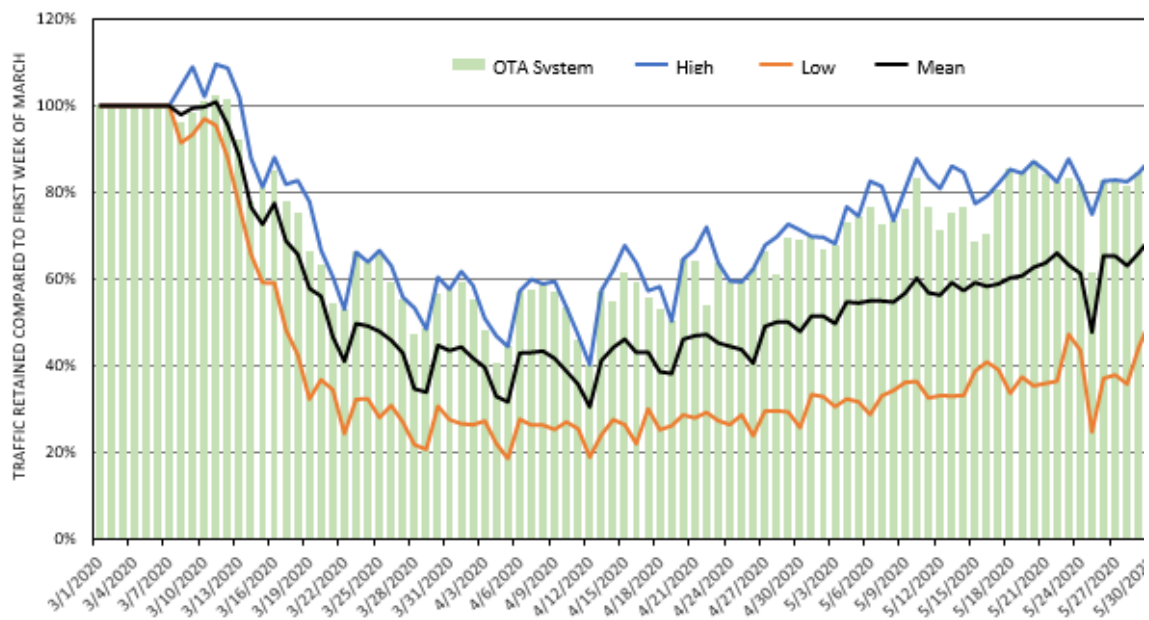


Figure 4. Nationwide Toll Road Traffic Trends

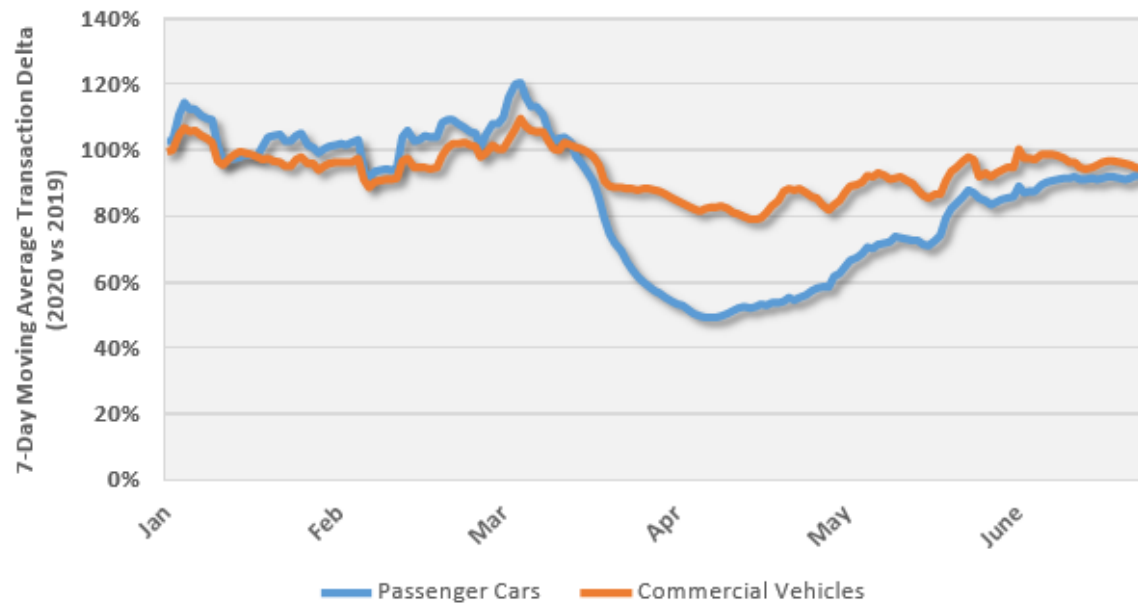


Figure 5. Seven-Day Moving Average Transactions Delta (2020 vs. 2019)

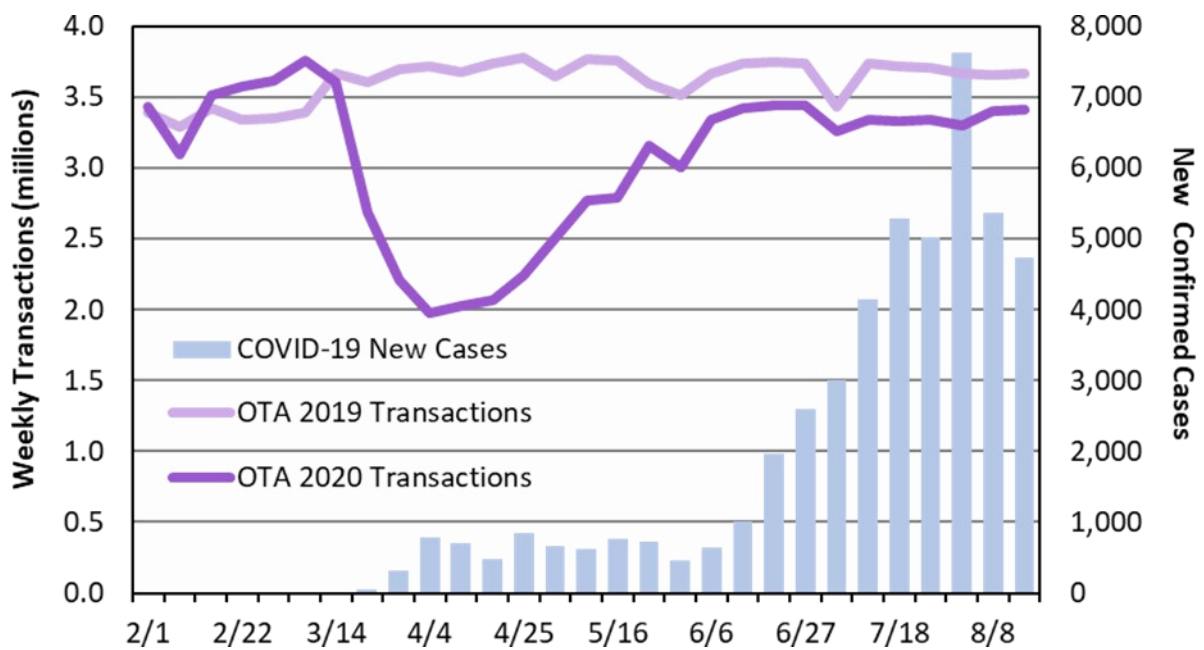


Figure 6. Comparison of OTA System Transactions and Confirmed COVID-19 Cases

Source: USAFacts.org

HISTORICAL TRANSACTION AND REVENUE TRENDS

Figure 7 summarizes the average annual transaction growth by facility for the period between 2016 and 2019. As shown in the figure, five of OTA's ten turnpikes have seen positive growth in transactions since 2016, and the growth at some of those locations has been very modest. The remaining five turnpikes have seen reductions in total transactions of approximately one to two percent per year compared to 2016. However, these types of changes were not entirely unexpected. The implementation of systemwide toll rate increases in March 2017, January 2018, and July 2019 was anticipated to create diversion of some vehicles away from OTA's facilities. However, overall, the OTA System has experienced a modest growth in transactions between 2016 and 2019.

Figure 8 shows the historical revenue growth through 2019 for the OTA System since the opening of the Turner Turnpike in 1953. Since 1990, revenue on the OTA System has increased at an average annual rate of 6.7 percent, due in part to periodic toll rate increases and expansions of the turnpike system. As a result of the toll rate increases that went into effect between 2017 and 2019, revenue on the system increased by 23.5 percent between 2016 and 2019, despite modest transaction growth.

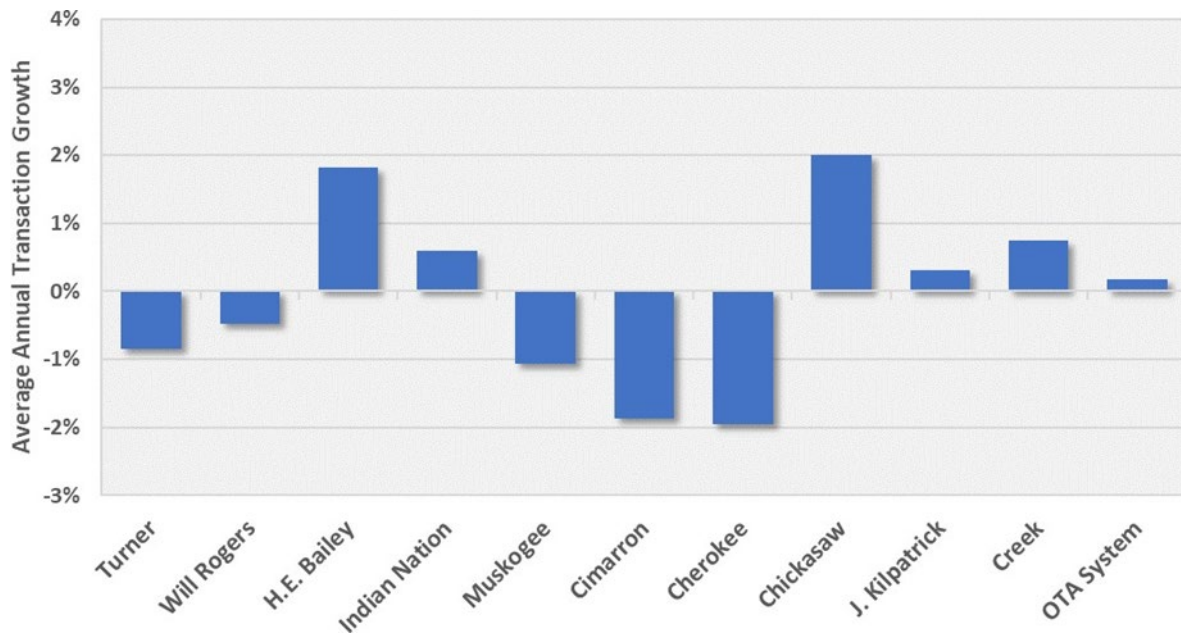


Figure 7. OTA System 2016-2019 Average Annual Transaction Growth

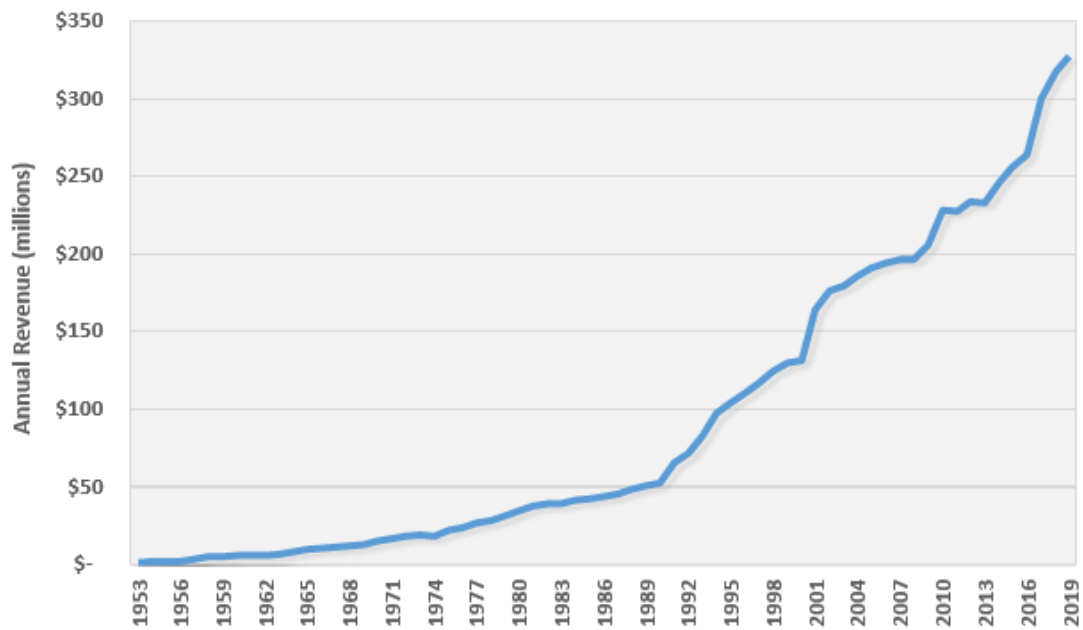


Figure 8. OTA System Historical Revenue Growth

Figure 9 summarizes the average annual revenue growth by facility from 2016 to 2019. As illustrated in the figure, the rate increases have resulted in noticeable revenue increases across all turnpikes, despite reductions in transactions at several locations. Systemwide, revenue has grown by an average of approximately seven percent per year since 2016, and most turnpikes have seen annual revenue increases in the range of five to eight percent per year.

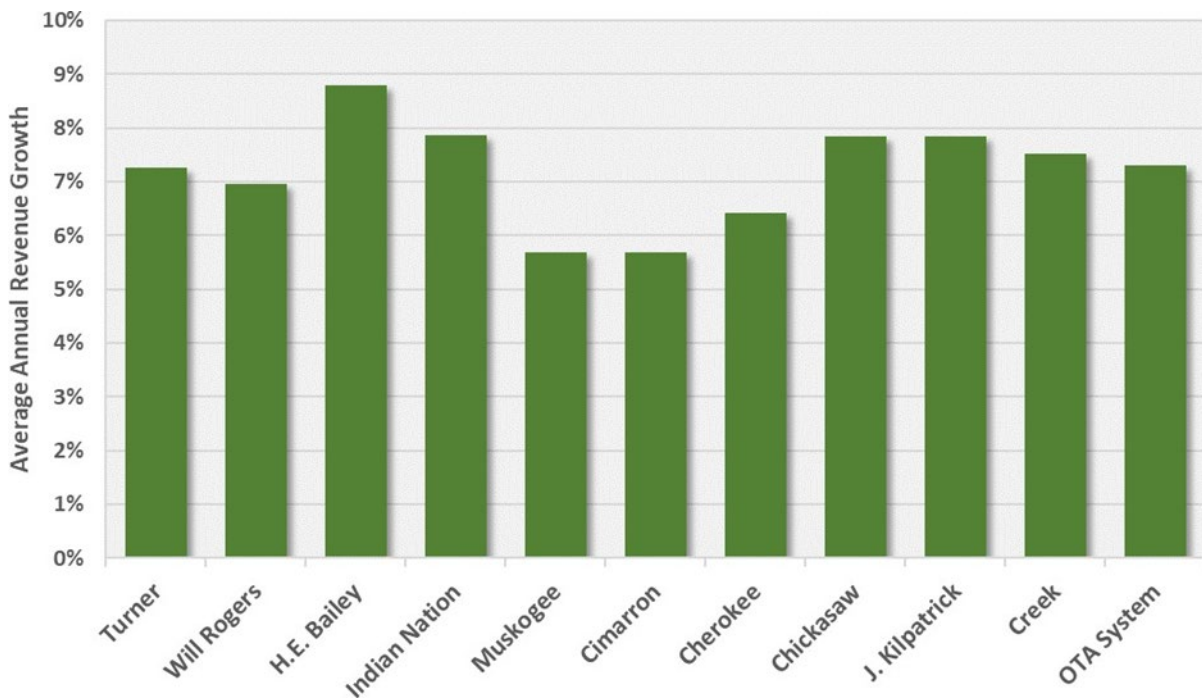


Figure 9. OTA System 2016-2019 Average Annual Revenue Growth

Growth in PIKEPASS Share

As can be seen in Figure 10, since the latter part of 2016, commercial vehicle PIKEPASS usage has increased more than that for passenger cars. While PIKEPASS usage for passenger cars has seen relatively small growth and is currently approximately 77 percent systemwide, PIKEPASS usage for commercial vehicles systemwide has grown from approximately 60 to 80 percent since July 2016. One possible explanation for this trend is that it is a reaction to the toll rate increases, which have been implemented over the past three years. Because of the rate discount offered to PIKEPASS users, cash-paying commercial vehicles may be incentivized to offset the costs of the rate increase by switching to PIKEPASS. This behavioral reaction is somewhat commonplace across the US where there is a differential in rates between transponder and non-transponder transactions.

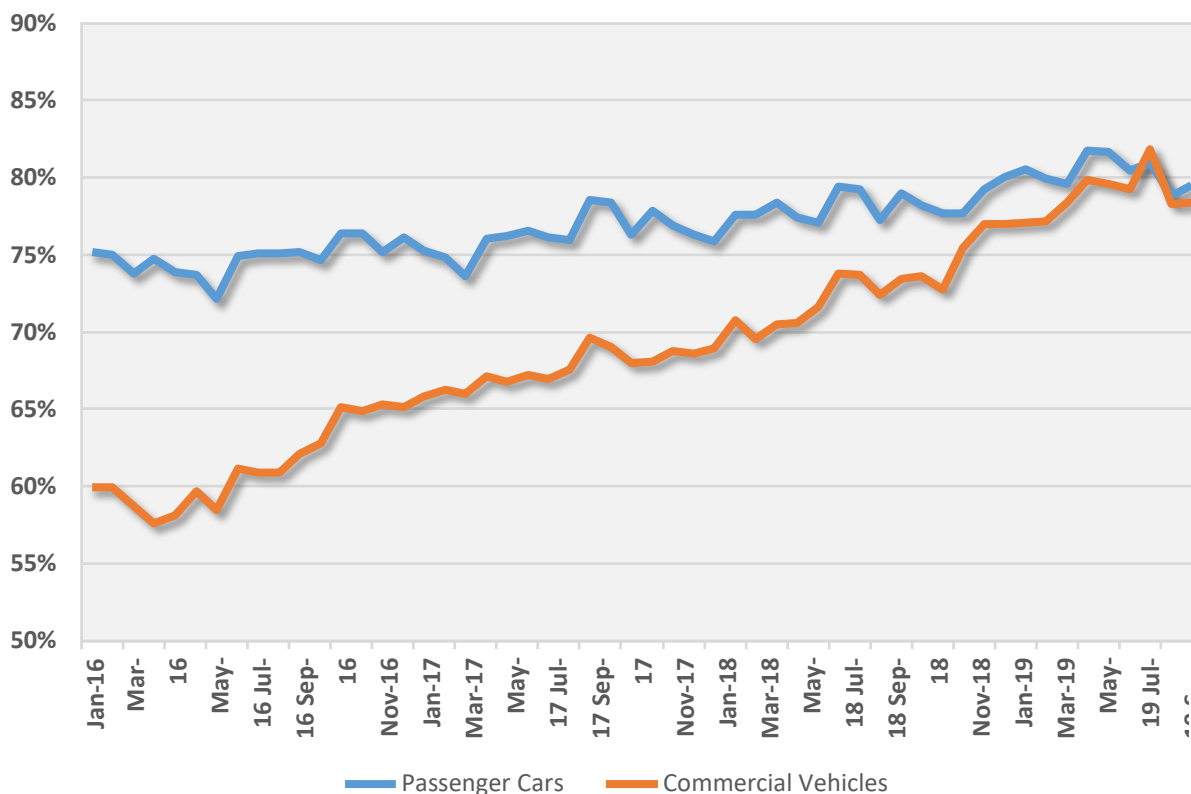


Figure 10. Recent Growth in PIKEPASS Share

FORECASTING METHODOLOGY and COVID-19 ADJUSTMENTS

In order to properly assess the COVID-19 impacts on projected traffic levels, CDM Smith initially developed updated traffic forecasts for 2020 and beyond assuming COVID-19 had not occurred. These forecasts established a baseline from which the COVID-19 related impacts would be assessed. Based upon actual observed traffic from March (at the onset of stay-at-home orders) through July 2020, the 2020 forecast was adjusted. Based on transaction trends through July 2020, assumptions were made for the continued recovery of passenger car and truck transactions on the system. CDM Smith developed a recovery curve taking actual observed traffic increases into consideration. This recovery curve assumes impacts from COVID-19 travel restrictions and associated economic impacts on the T&R forecasts through December 2022. As compared with other toll roads across the country, OTA facilities have experienced strong traffic recovery. Also, air travel has been significantly impacted across the country. Both of these have had a positive impact to area roadways and OTA System turnpikes in particular. Since many OTA facilities serve rural areas in the state, those facilities did not experience as great of a traffic impact associated with local “stay-at-home” orders. This short-term T&R forecast assumes traffic will return to “normal” pre-COVID-19 levels by December 2022.



Figures 13 and 14 show the recovery assumptions as a percent difference applied to transactions from August 2020 to December 2022 for passenger cars and commercial vehicles respectively. Actual impacts for July 2020 transactions were considered as a baseline. For some facilities, monthly decline in transactions was averaged for June and July to account for larger impacts. These baseline COVID-19 impacts were then applied to the T&R forecast with the assumption that baseline impacts will stay at the same levels until December 2020. After that, traffic impacts were slowly reduced through December 2022 as shown in Figures 9 and 10. Beyond December 2022, the forecasted T&R is assumed to return to the pre-COVID-19 baseline forecast.

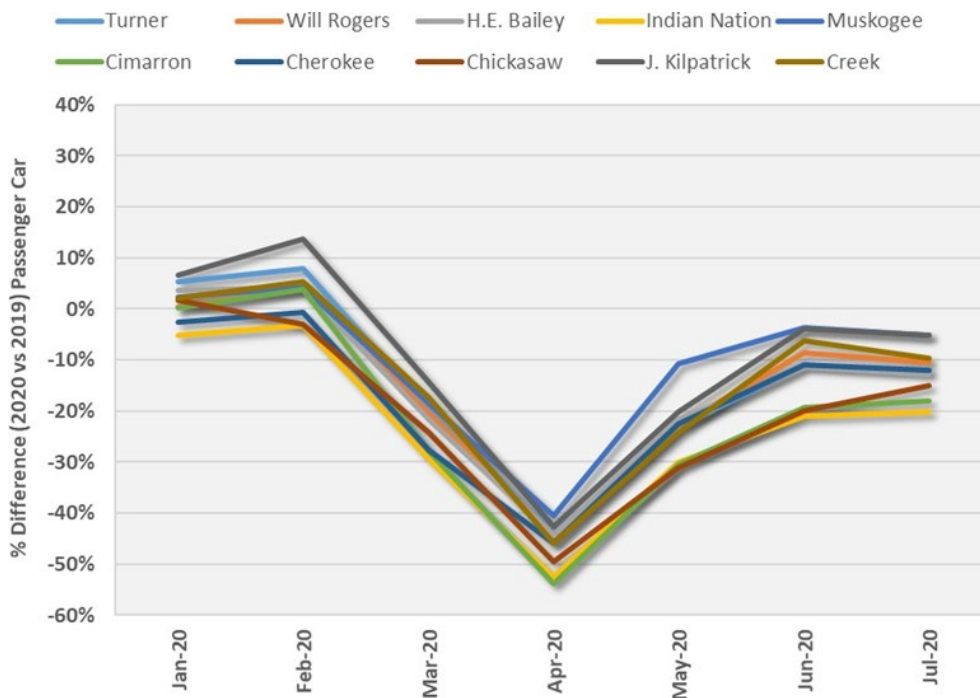


Figure 11: Change in Passenger Car Transactions by Turnpike (2020 vs 2019)

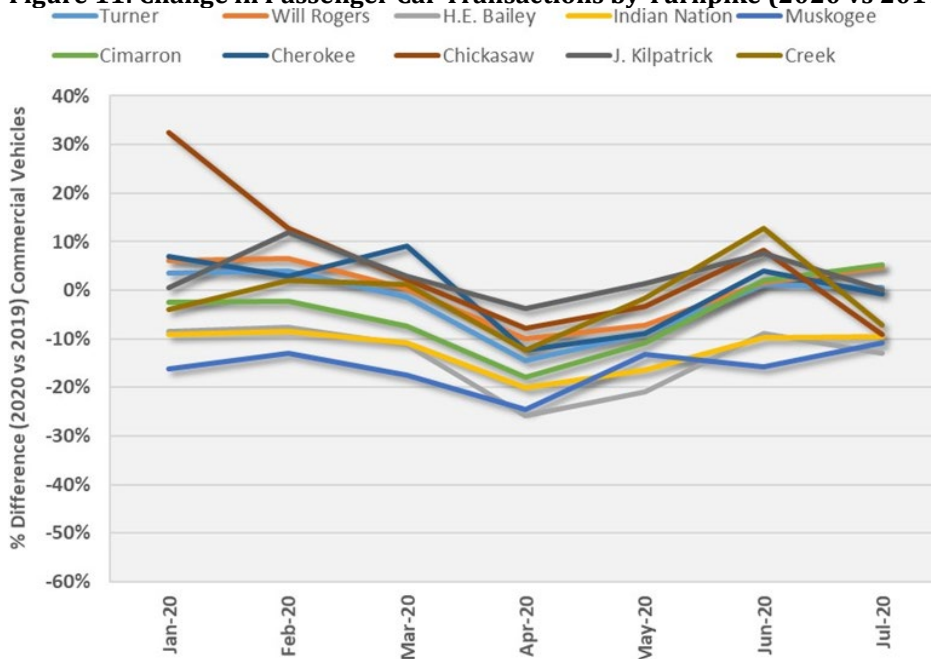


Figure 12: Change in Commercial Vehicle Transactions by Turnpike (2020 vs 2019)

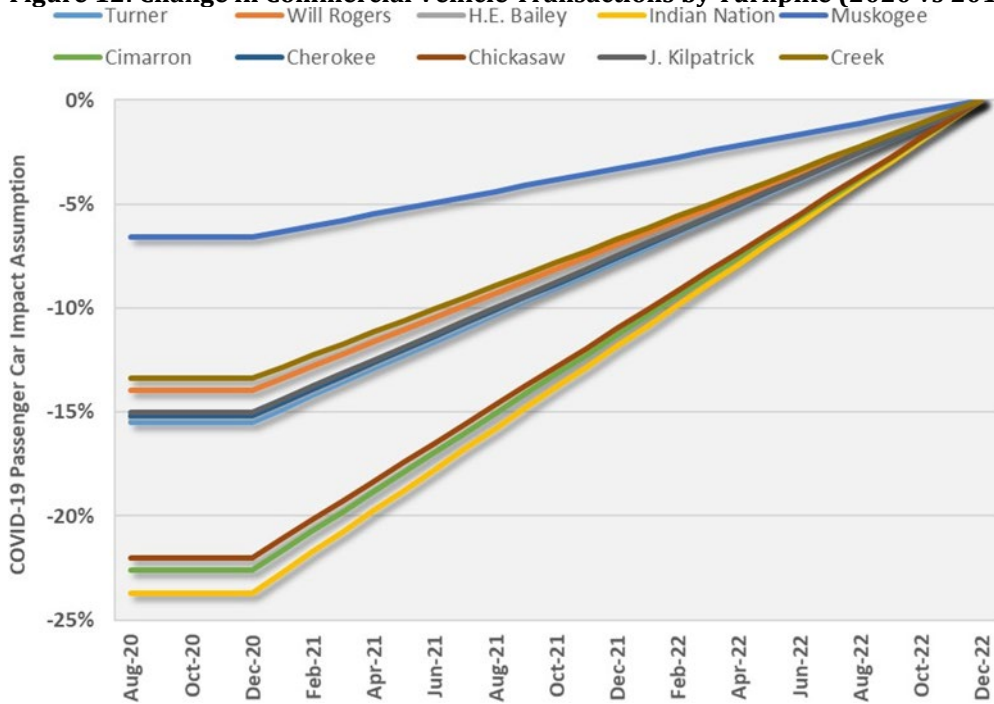


Figure 13: Assumed Passenger Car Transaction Recovery (2020-2022)

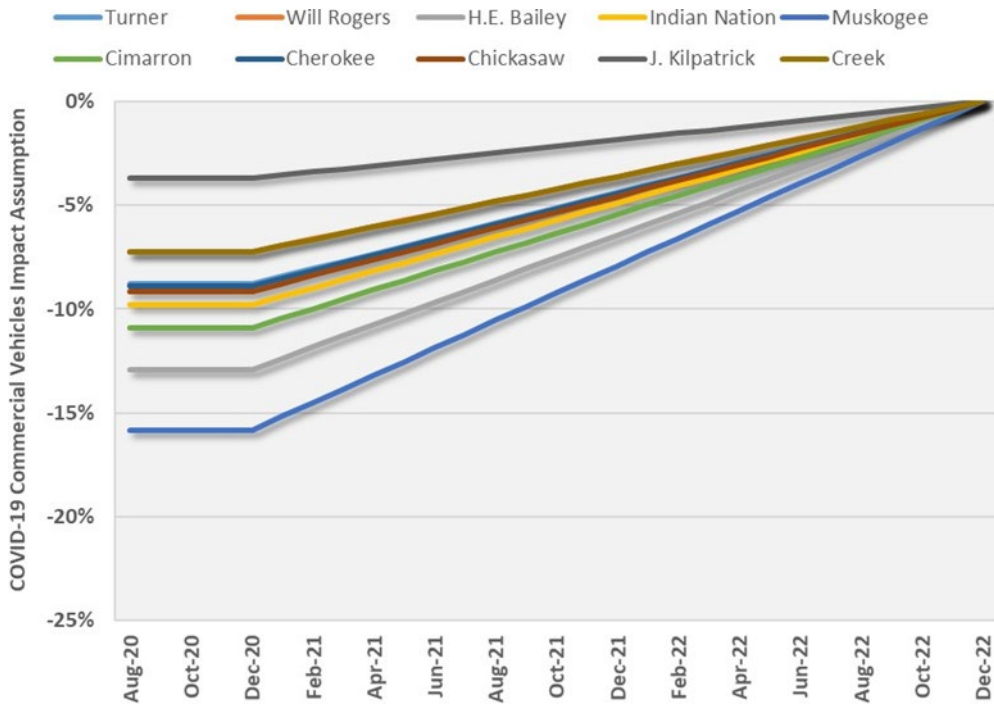


Figure 14: Assumed Commercial Vehicle Transaction Recovery (2020-2022)

UPDATED SHORT-TERM TRAFFIC PROJECTIONS AND REVENUE ESTIMATES

The updated short-term (2020-2025) revenue forecasts for each OTA System facility are shown in Table 2. The revenue forecasts have been updated based on the recent transaction and revenue data and input assumptions provided by OTA that have become available since the completion of the 2018 Letter Update.

The projections extend from 2020 through 2025 and include revenue forecasts for each of the ten current OTA System turnpikes as well as the Kickapoo Turnpike, which is currently under construction. As shown in Table below, the estimated annual revenue generated by the OTA System is expected to increase from \$297.0 million in 2020 to \$382.0 million by 2025. The Turner Turnpike is expected to continue to be the highest revenue generating facility throughout the forecast period, providing approximately 23 percent of all anticipated toll revenues. The combined I-44 turnpikes (Turner, Will Rogers and H.E. Bailey) are expected to generate 53 percent of the revenues generated through 2046. The urban turnpikes (Kilpatrick and Creek) are anticipated to generate 26 percent of all revenues.

Updated OTA System Annual Toll Revenue Forecasts by Facility

Annual Turnpike Revenue (millions)						
Turnpike	2020	2021	2022	2023	2024	2025
Turner	\$ 71.81	\$ 76.71	\$ 82.97	\$ 86.49	\$ 87.66	\$ 88.81
Will Rogers	\$ 63.26	\$ 65.34	\$ 69.29	\$ 71.42	\$ 72.00	\$ 72.57
H.E. Bailey	\$ 30.23	\$ 32.77	\$ 36.11	\$ 38.07	\$ 38.81	\$ 39.53
Indian Nation	\$ 15.42	\$ 16.63	\$ 18.49	\$ 19.41	\$ 19.55	\$ 19.68
Muskogee	\$ 20.38	\$ 21.85	\$ 23.17	\$ 23.90	\$ 24.12	\$ 24.31
Cimarron	\$ 12.20	\$ 13.10	\$ 14.61	\$ 15.38	\$ 15.53	\$ 15.66
Cherokee	\$ 9.26	\$ 9.75	\$ 10.54	\$ 10.93	\$ 10.99	\$ 11.05
Chickasaw	\$ 0.87	\$ 0.95	\$ 1.08	\$ 1.15	\$ 1.18	\$ 1.20
John Kilpatrick	\$ 42.06	\$ 47.20	\$ 52.51	\$ 55.91	\$ 57.35	\$ 58.52
Creek	\$ 31.50	\$ 35.00	\$ 38.27	\$ 40.22	\$ 41.01	\$ 41.79
Kickapoo	\$ -	\$ 4.36	\$ 6.31	\$ 7.43	\$ 8.29	\$ 8.86
TOTAL	\$ 296.98	\$ 323.66	\$ 353.35	\$ 370.32	\$ 376.49	\$ 381.98

CONCLUSION AND RECOMMENDATIONS

In the light of recent events, the effects to traffic associated with the ongoing COVID-19 pandemic were analyzed to determine the short-term impacts to revenue generation on the OTA System. The recovery trends observed during previous major economic events may provide some indication about the expected regional recovery following the current COVID-19 pandemic.

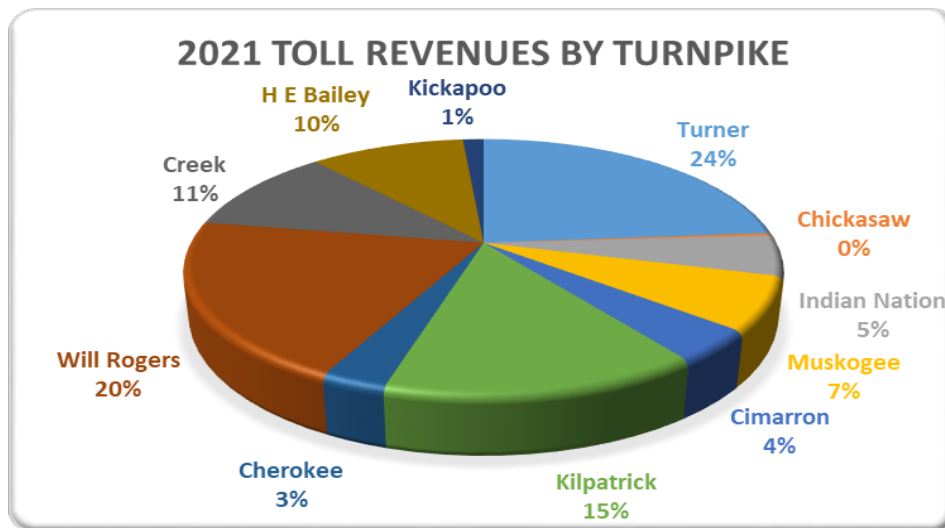
Overall, there has been strong recovery observed on the OTA system, particularly when compared to the impacts seen on other toll systems in the country. However, trip patterns continue to change, with the number of people staying home still elevated despite traffic returning. There has also been a shift in the distribution of cars and trucks as freight movements continue to rise.

With respect to the immediate impacts of the pandemic itself, traffic changes appear to be driven more by response initiatives than by infections. However, the OTA System has proven to be extremely resilient, and CDM Smith continues to monitor this ever-changing situation and evaluate its impacts on the OTA System.

OKLAHOMA TURNPIKE AUTHORITY

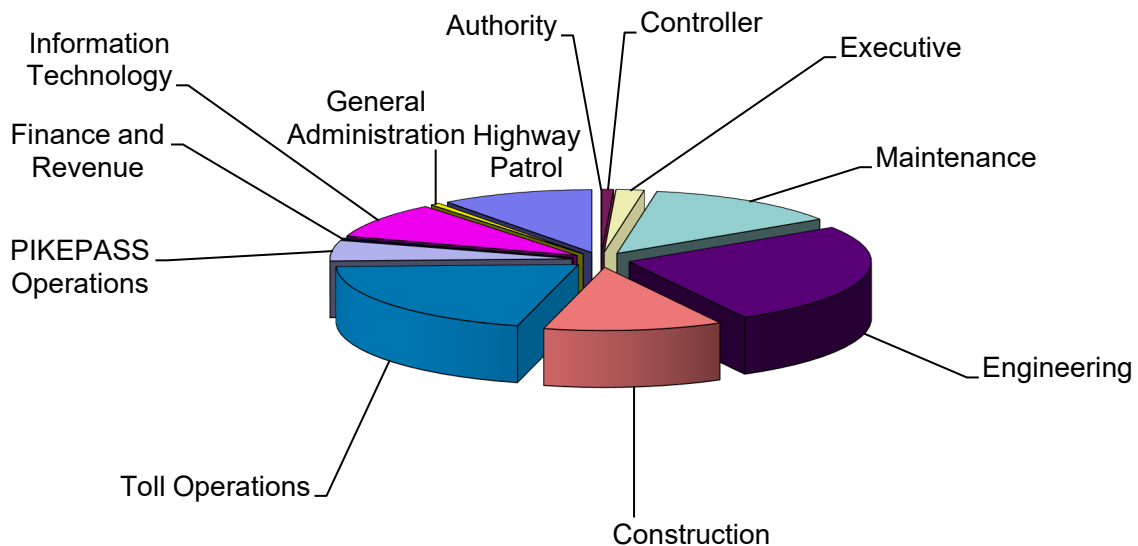
Detail of Projected Operating Revenue (Dollars in Thousands)

<u>Turnpike</u>	<u>2021 Projected Revenues</u>
Turner	\$76,714
Will Rogers	65,340
H E Bailey	32,768
Indian Nation	16,625
Muskogee	21,847
Cimarron	13,099
Kilpatrick	47,195
Cherokee	9,748
Chickasaw	954
Creek	35,001
Kickapoo	4,364
Total	<u>\$323,655</u>



Oklahoma Turnpike Authority 2021 Budgeted Funds Summary

Division	Operating and Maintenance	Reserve Maintenance Fund	General Fund	Total
Authority	5,000	0	0	5,000
Executive	3,931,999	0	500,000	4,431,999
Maintenance	23,816,968	3,015,000	4,480,900	31,312,868
Engineering	1,050,423	41,284,649	20,141,507	62,476,579
Construction	309,135	0	28,000,000	28,309,135
Toll Operations	36,868,652	0	11,674,642	48,543,294
PIKEPASS Operations	12,404,744	0	0	12,404,744
Finance and Revenue	769,937	0	0	769,937
Controller	1,698,707	0	163,885	1,862,592
Information Technology	7,360,219	0	14,520,698	21,880,917
Administrative Services	1,469,329	0	0	1,469,329
Highway Patrol	17,191,624	0	7,000,000	24,191,624
Contingencies	2,705,662	0	0	2,705,662
	\$109,582,398	\$44,299,649	\$86,481,632	\$240,363,679



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Oklahoma Turnpike Authority

Five Year Capital Plan

In November 1994, the Authority adopted a five-year Program of Turnpike System improvements and maintenance projects in the amount of \$196,704,554 to cover the years 1995 through 1999. In developing this plan, the Authority identified the maintenance, rehabilitation and improvement needs of its existing system for the next 20 to 30 years and instituted a five-year maintenance and rehabilitation program designed to keep existing turnpikes in good condition thereby maintaining traffic flows and extending the useful life of the turnpikes. The maintenance, rehabilitation and improvement projects included in the five-year program should significantly increase the functionality and condition of the entire turnpike system. The five-year maintenance program is reviewed and updated on an annual basis.

The Capital Plan is prepared as a component of the Oklahoma Turnpike Authority's budget in cooperation with the Engineering division. A major part of the plan is to identify revenue sources that will be utilized to fund these projects and to insure that resources are utilized in a manner that is consistent with the Authority's long-term goals. The plan addresses such issues as:

- What revenue sources are available to fund the five-year program?
- What limitations impact the use of these funds for various projects?
- How can resources best be utilized to further the long-range plans and financial goals of the Turnpike Authority?

Integral to the conclusions and recommendations contained in the Plan are the assumptions made concerning the long term financial and operating goals of the Turnpike Authority. Certain assumptions have been made while preparing the Capital Plan. Assumptions concerning projected revenues, expenditures, and interest earnings of the turnpike system have been provided by in-house staff based upon past experience, the current budget, and revenue studies prepared by our traffic consultants. Assumptions concerning project costs and the timing of project expenditures have been provided by in-house staff based on engineering studies prepared by consultants as well.

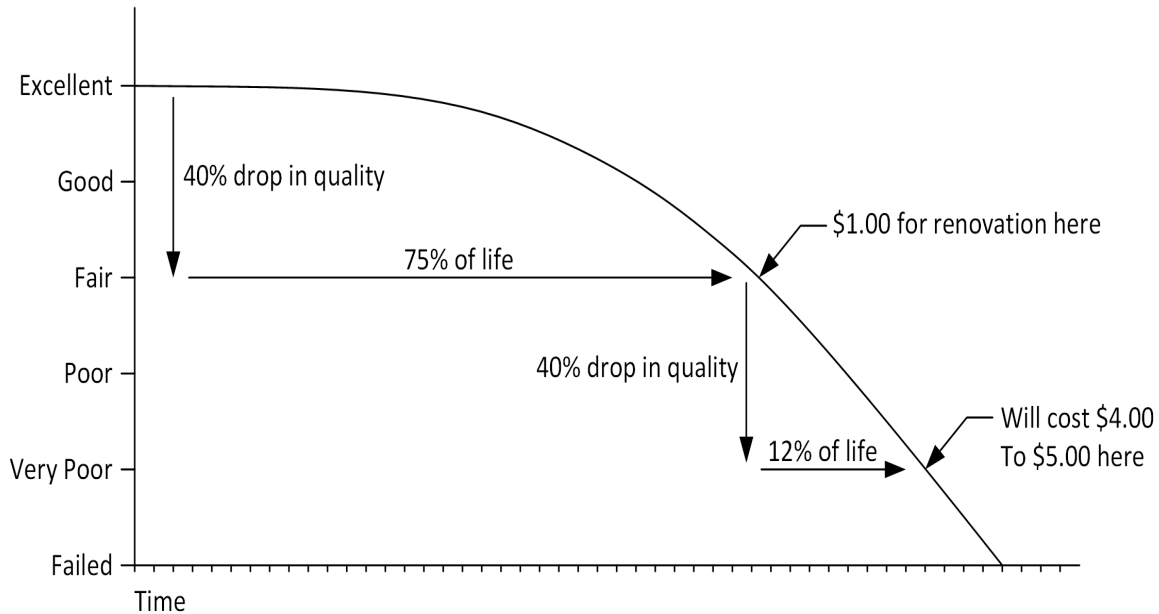
The Capital Plan is based upon the following assumptions:

- An ongoing maintenance and rehabilitation program will extend the useful life of the System.
- Financial resources should be managed to build flexibility for the funding of new projects in the future.
- Financial resources should be managed to maintain a sound financial condition.
- The System must at all times meet the covenants under the Trust Agreement.
- Financial resources should be managed to build and maintain credit rating and investor confidence.

A major basis for having a comprehensive capital plan is *because* of that first assumption--that an ongoing maintenance and rehabilitation program *will* extend the useful life of the System. It is indeed a "pay now" or "pay **a lot more** later" proposition. Engineering studies have confirmed that accelerating capital costs and renovating the system sooner can significantly cut costs from the routine maintenance budget. As can be seen from the Pavement Life Cycle graph below, routine maintenance costs can be reduced from approximately \$4 to \$1 if there is a plan for comprehensive renovation in place.

Oklahoma Turnpike Authority Five Year Capital Plan

PAVEMENT LIFE CYCLE



Along with the cost-savings issue comes a customer service issue. Our patrons are paying a premium to drive on our roads. For that premium paid, they expect a better than average road—a road in good condition that provides some element of time savings. The capital plan rehabilitation should help maintain the system's conditions as well as facilitate traffic flows thereby leading to greater traffic growth and in turn, higher revenues.

Highlights of Capital Improvements

The Authority undertook several roadway rehabilitation/improvement projects during 2020. These projects are described in the following paragraphs.

Cimarron

- Positive Barrier from Milepost 21-41 & 47-52. Design awarded in 2019; construction to begin in 2020.
- Diamond Grinding/Dowel Bar Retrofit from Milepost 37-41. Design awarded in 2019; construction to begin in 2020.
- Positive Barrier from Milepost 20A-28A. Design awarded in 2019; construction to begin in 2023.

Oklahoma Turnpike Authority

Five Year Capital Plan

H.E. Bailey

- Diamond Grinding/Dowel Bar Retrofit from Milepost 78-101. Design awarded in 2019; construction to be completed in 2021.
- Diamond Grinding/Dowel Bar Retrofit from Milepost 62-78. Design awarded in 2019; construction to begin in 2023.

Indian Nation

- Diamond Grinding/Dowel Bar Retrofit from Milepost 70-88. Design awarded in 2019; construction began in 2020.
- Positive Barrier from Milepost 34-52. Design awarded in 2019; construction be completed in 2020.
- Pavement Rehabilitation Milepost 0-10. Design awarded in 2020; construction to begin in 2023.

Kilpatrick

- Intersection Improvements – Memorial Road. Design to begin in 2020; construction to begin in 2021.
- Toll Plaza Modifications – Britton and Santa Fe Mainline Plazas. Design awarded in 2019; construction completed in 2020.

Muskogee

- Shoulders and Guardrail Reconstruction from Milepost 37-57. Design awarded in 2018; construction to begin in 2024.

Turner

- Pavement Rehabilitation from Milepost 137-146. Design awarded in 2018; construction completed 2020.
- Pavement Rehabilitation from Milepost 184-189 & Stroud Maintenance Paving. Design awarded in 2018; construction to begin in 2020.

Will Rogers

- Pavement Rehabilitation from Milepost 270-275. Design awarded in 2019; construction completed in 2020.
- Pavement Rehabilitation from Milepost 302-307 & Afton Interchange. Design awarded in 2019; construction to begin in 2021.
- Flint Road Interchange. Design awarded in 2017; construction to begin in 2022.

Oklahoma Turnpike Authority

Five Year Capital Plan

Bridge Rehabilitation

The Authority undertook several bridge rehabilitation/reconstruction projects during 2020. These projects are described in the following paragraphs.

Cimarron

- Bridge No. 22.50 (Joint ODOT) – Bridge Rehabilitation and Positive Barrier from Milepost 21 to 25. Design awarded in 2018; construction to begin in 2023.
- Bridge No. 58.13 – Bridge Rehabilitation. Design awarded in 2018; construction to began in 2020.
- Bridge No. 58.57 – Bridge Rehabilitation. Design awarded in 2018; construction to began in 2020.

H.E. Bailey

- Bridges No. 20.11, 20.28, 20.43 – Bridge Rehabilitation. Design awarded in 2018; construction completed in 2020.

Indian Nation

- Bridge No. 30.94 – Bridge Rehabilitation. Design awarded in 2018; construction began in 2019.
- Bridge No. 35.24 – Bridge Rehabilitation. Design awarded in 2018; construction began in 2019.
- Bridge No. 40.45 – Bridge Rehabilitation. Design awarded in 2018; construction began in 2019.
- Bridge No. 84.33 – Bridge Rehabilitation. Design awarded in 2019; construction began in 2020.
- Bridge No. 66.37 – Bridge Rehabilitation. Design awarded in 2020; construction to begin in 2024.

Muskogee

- Bridge No. 30.35 – Bridge Rehabilitation. Design awarded in 2019; construction to begin in 2021.

Oklahoma Turnpike Authority

Five Year Capital Plan

Turner

- Bridge No. 22.105 – Bridge Reconstruction. Design awarded in 2016; construction to begin in 2022.

Toll Plazas/Maintenance Facilities

OTA is in the process of replacing maintenance/OHP facilities that are aging on the turnpike system. The maintenance facilities at Chickasha (H.E. Bailey), McAlester (Indian Nation), and Vinita (Will Rogers) were recently reconstructed, and a new maintenance facility at Wellston (Turner) was completed in 2013. Two new salt storage facilities, one on the Indian Nation Turnpike and one on the Cimarron Turnpike, were constructed in 2014. Projects for additional salt storage facilities and maintenance equipment storage facilities on the turnpike system are scheduled within the next five years. Projects to build new maintenance/OHP facilities for the Cimarron and Muskogee turnpikes were completed in 2016. A project for a new maintenance and training facility at Stroud on the Turner Turnpike was completed in 2017. A project to construct a new toll plaza at Coweta (Muskogee) was completed in 2017, and a project to construct new toll plaza at Chickasha (H.E. Bailey) was completed in 2018. A new maintenance/OHP facility is currently under design for the Kilpatrick Turnpike, and a new joint OTA/ODOT maintenance facility is under construction for the new Kickapoo Turnpike. Additional toll plaza improvements and AET conversion projects are scheduled within the next five years of the Capital Plan.

Signing, Striping & Safety Program

Signing, striping and safety improvements are commonly updated within capital plan project extents and scope. Additionally, OTA continues to update and upgrade these items as stand-alone capital plan projects or maintenance projects. The signing program is used to update regulatory, warning, and information signs that were faded or had lost their reflectivity. These signs are informative, aesthetically pleasing, and conform to national standards. OTA Maintenance staff address routine maintenance repairs on overhead sign structures, and the Consulting Engineer inspects additional issues as they arise.

OTA has completed several cable barrier projects since 2011. Cable barrier was constructed on the Kilpatrick Turnpike from MacArthur to Eastern, and this cable barrier was then relocated to the Kilpatrick Extension from milepost 110 to 119 as part of the mainline widening project in 2013. Cable barrier was constructed on the Creek Turnpike from US-75 to Memorial, and this cable barrier was then relocated to the Creek Extension from milepost 25 to 33 as part of the mainline widening projects in 2013. Projects were completed to add cable barrier on the Cimarron Turnpike from milepost 0 to 15, 20 to 37, and 40 to 58, the Indian Nation Turnpike from milepost 88 to 104, and the H.E. Bailey Turnpike from milepost 10 to 15 in 2013. Projects to add cable barrier to the Creek Turnpike from mileposts 0 to 5 and 12 to 25, the Kilpatrick Turnpike from mileposts 119 to 124 and 131 to 135, and H.E. Bailey Turnpike from mileposts 5 to 10 and

Oklahoma Turnpike Authority Five Year Capital Plan

15 to 30 were completed in 2014. A project to add cable barrier on the Cimarron Turnpike from milepost 14 to 20 was completed in 2015. Cable barrier was added to the Norman Spur in 2016. A project to add cable barrier on the Muskogee Turnpike from milepost 37 to 57 was completed in 2020. A projects to add cable barrier on the Indian Nation Turnpike from milepost 34 to 52, and the Cimarron Turnpike from milepost 37 to 41 were completed in 2020. Numerous positive barrier projects are scheduled within the next five years or will be included with paving projects when positive barrier can be included where needed within project extents.

Right-Of-Way (ROW) Projects

There were no Right-of-Way fence replacement contracts in 2019. OTA Maintenance crews performed 68,225 feet of fence repairs due to accident damage and normal wear in 2019, and OTA crews performed similar maintenance during 2020.

Maintenance Projects

OTA Maintenance crews performed 713 roadway repairs, 719 bridge repairs, 1,178 right-of-way repairs, 641 architectural repairs and 541 accident repairs throughout the system in 2019, and maintenance staff performed numerous similar repairs during 2020. Right-of-way projects include fence repairs, drainage repairs, herbicide treatment, mowing, planting wildflowers and trees, and slope repairs. Maintenance crews have recently painted the exterior faces on numerous turnpike-under bridges through-out the turnpike system.

Service Plazas

The Oklahoma Turnpike Authority has started a system-wide upgrade of service plazas. The Lone Chimney Service Plaza on the Cimarron Turnpike was reconstructed and opened in early 2009. That plaza was the first of several new store with the food and fuel vendors in the same facility. These new facilities provide highly functional and convenient service plazas for the turnpike patrons. Similar projects at the Chickasha Service Plaza on the H.E. Bailey Turnpike and at the Muskogee Service Plaza on the Muskogee Turnpike were completed in 2011. A project to reconstruct the Will Rogers Archway (formerly called the Vinita Service Plaza) was completed in 2014. Construction on a new service plaza site at McAlester (Indian Nation) was completed in 2014. A project to redesign the Walters Service Plaza was completed in 2016. A project to construct a new service plaza at Chandler was completed in 2020. The redesign of the Stroud Service Plaza is currently underway.

Capacity Improvements

In the recent past, the Consulting Engineer performed preliminary traffic studies on the Creek, Kilpatrick, Turner, and Will Rogers Turnpikes in order to evaluate existing and projected levels of service (LOS) for these roadways. It was determined that the Creek Turnpike from US-75 to US-169 and the Kilpatrick Turnpike from Meridian to Eastern needed additional capacity. Construction to widen those turnpikes to 6-lanes as well as add median barrier and lighting in those extents was completed in 2013. Widening of the Turner Turnpike from Bristow to the Creek Turnpike from the existing 4-lanes to 6-lanes, along with lighting and other safety enhancements, was included as part of the Driving Forward Bond Program.

Oklahoma Turnpike Authority

Five Year Capital Plan

Studies

The OTA continues to study and analyze improvements related to the operation and maintenance of the turnpike system and facilities. Some of these studies look at improvements of toll plazas, service plazas, traffic safety, and capacity on the turnpike system.

The Capital Plan for the years 2021-2025 totals \$614,523,191 and includes \$102.2 million for Paving Rehabilitation, \$61.3 million for DBR Grind, \$71.8 million for Bridge Rehabilitation, \$30.8 million in Concession Area redevelopment, \$39.3 million in Interchanges, \$72 million for safety, positive barrier, surface treatment, striping, and guardrail improvements, \$38 million for PIKEPASS and toll collection Information Technology items, \$15 million for Highway Patrol related items, \$10.1 million for Maintenance Machinery & Equipment, \$7.2 million in Maintenance Building Improvements, \$10 million in concrete panel lifting, \$6.3 million for fencing, \$68.5 million in AET Roadway and Equipment conversion, \$61 million set aside for the Gilcrease construction and assistance and \$21 million for various other capital projects.

Details of the 2021-2025 Capital Plan can be found on the following pages.

**Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail**

<u>TURNPIKE</u>	<u>CAPITAL PROJECT</u>	<u>LOCATION</u>
All Tpk	Safety Toll Improvements	Various Locations
All Tpk	Concrete Panel Lifting & Replacing	Various Locations
All Tpk	Engineering Consultant	Various Locations
All Tpk	Maintenance Equipment	Various Locations
All Tpk	Surface Treatment & Re-striping	Various Locations
All Tpk	Bridge and Property Insurance	Various Locations
All Tpk	Digital Message Boards	Various Locations
All Tpk	Cameras	Various Locations
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Various Turnpikes	IVIS Concrete Repairs	Various Locations
Chickasaw	AET Conversion	Chickasaw Tpk
Gilcrease	Planning, Design, ROW & Construction (GCT-2500)	Gilcrease - Tulsa
H. E. Bailey	AET Conversion	H. E. Bailey Tpk
Indian Nation	Positive Barrier (IN-MC-62C)	MP 70-88
Kilpatrick	Maintenance Bldg (JKT-MC-12)	Kilpatrick Tpk (MP 118.9)
Kilpatrick	Memorial & JKT Intersection Modifications (JKT-MC-15)	Kilpatrick Tpk (MP 126.2)
Kickapoo	AET Conversion	Kickapoo Tpk
Turner	Bridge Replacement (T-MC-131) (Part 1/2)	Bridge 22.10 SH-66 (MP 157.50)
Turner	Service Plaza Modernization (T-MC-128B) (Part 1/2)	Stroud
Turner	Interchange Study	Various Locations
Turner	Pavement Rehabilitation & Stroud Yard (T-MC-137)	MP 184-189 & Stroud Yard
Will Rogers	Pavement Rehabilitation (WR-MC-137)	302-307 & Afton Interchange
Total Roads and Bridges		
Toll	Toll equipment upgrade to prepare for AET	Various Locations
Toll	Upgrades and equipment related to ETC	Various Locations
Toll	Upgrades and equipment related to ETC & Cash	Various Locations
Toll	General Technology Consultants	Various Locations
IT	Business Development Services	Various Locations
IT	Enterprise Services	Various Locations
IT	Network Infrastructure and System Operations	Various Locations
IT	Content Management Services	Various Locations
OHP	OHP Cadet School	Various Locations
OHP	OHP Vehicles and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Maintenance	Pool vehicles and Maintenance Pickups	Various Locations
Controller	A/P Clerks for Driving Forward	Headquarters
Engr.	Inspection Services	Various Locations

**Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail**

<u>YEAR</u>	<u>Construction Cost</u>	<u>Constr. Insp/Testing</u>	<u>Design Cost</u>	<u>Estimated Cost</u>
2021	\$80,000	\$0	\$0	\$80,000
2021	\$2,000,000	\$0	\$0	\$2,000,000
2021	\$900,000	\$0	\$0	\$900,000
2021	\$3,015,000	\$0	\$0	\$3,015,000
2021	\$1,500,000	\$0	\$0	\$1,500,000
2021	\$875,000	\$0	\$0	\$875,000
2021	\$1,000,000	\$0	\$0	\$1,000,000
2021	\$1,000,000	\$0	\$0	\$1,000,000
2021	\$1,000,000	\$0	\$0	\$1,000,000
2020	\$400,000	\$0	\$0	\$400,000
2021	\$40,000		\$10,000	\$50,000
2021	\$28,000,000	\$0	\$0	\$28,000,000
2021	\$5,400,000	\$240,000	\$240,000	\$5,880,000
2021	\$8,640,000	\$180,000	\$66,649	\$8,886,649
2021	\$3,400,000	\$240,000	\$267,900	\$3,907,900
2021	\$3,000,000	\$200,000	\$0	\$3,200,000
2021	\$200,000	\$0	\$40,000	\$240,000
2021	\$14,000,000	\$170,000	\$110,000	\$14,280,000
2021	\$10,000,000	\$100,000	\$500,000	\$10,600,000
2021	\$0	\$0	\$216,000	\$216,000
2021	\$3,700,000	\$120,000	\$157,000	\$3,977,000
2021	\$4,700,000	\$120,000	\$157,600	\$4,977,600

\$95,985,149

2021	\$6,716,773	\$0	\$0	\$6,716,773
2021	\$2,049,923	\$0	\$0	\$2,049,923
2021	\$1,932,946	\$0	\$0	\$1,932,946
2021	\$975,000	\$0	\$0	\$975,000
2021	\$2,647,602	\$0	\$0	\$2,647,602
2021	\$3,450,024	\$0	\$0	\$3,450,024
2021	\$7,074,394	\$0	\$0	\$7,074,394
2021	\$1,348,678	\$0	\$0	\$1,348,678
2021	\$5,000,000	\$0	\$0	\$5,000,000
2021	\$2,000,000	\$0	\$0	\$2,000,000
2021	\$500,000	\$0	\$0	\$500,000
2021	\$573,000	\$0	\$0	\$573,000
2021	\$163,885	\$0	\$0	\$163,885
2021	\$363,907	\$0	\$0	\$363,907

\$34,796,132

Total 2020 Capital Plan \$130,781,281

**Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail**

<u>TURNPIKE</u>	<u>CAPITAL PROJECT</u>	<u>LOCATION</u>
All Tpk	Safety Toll Improvements	Various Locations
All Tpk	Concrete Panel Lifting & Replacing	Various Locations
All Tpk	Engineering Consultant	Various Locations
All Tpk	Maintenance Equipment	Various Locations
All Tpk	Surface Treatment & Re-striping	Various Locations
All Tpk	Bridge and Property Insurance	Various Locations
All Tpk	Digital Message Boards	Various Locations
All Tpk	Cameras	Various Locations
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Various Turnpikes	IVIS Concrete Repairs	Various Locations
Cimarron	AET Conversion (C-MC-29)	SH-99 / US-177 / Spur
Creek	AET Conversion	Creek Tpk
Gilcrease	Planning, Design, ROW & Construction (GCT-2500)	Gilcrease - Tulsa
Indian Nation	AET Conversion	North SH-9
Indian Nation	Positive Barrier (IN-MC-62E)	MP 0-16
Muskogee	AET Conversion	Muskogee Tpk
Turner	Bridge Replacement (T-MC-131) (Part 2/2)	Bridge 22.10 SH-66 (MP 157.50)
Turner	Service Plaza Modernization (T-MC-128B) (Part 2/2)	Stroud
Will Rogers	Flint Road Interchange (WR-MC-131)	Claremore (MP 251.6)
Total Roads and Bridges		
Toll	Toll equipment upgrade to prepare for AET	Various Locations
Toll	Upgrades and equipment related to ETC	Various Locations
Toll	Upgrades and equipment related to ETC & Cash	Various Locations
OHP	OHP Patrol Cars and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Controller	A/P Clerks for Driving Forward	Headquarters
Engr.	Engineering Inspection Services	Various Locations
Total Other Capital Projects		

**Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail**

<u>YEAR</u>	<u>Construction Cost</u>	<u>Constr. Insp/Testing</u>	<u>Design Cost</u>	<u>Estimated Cost</u>
2022	\$80,000	\$0	\$0	\$80,000
2022	\$2,000,000	\$0	\$0	\$2,000,000
2022	\$900,000	\$0	\$0	\$900,000
2022	\$2,100,000	\$0	\$0	\$2,100,000
2022	\$1,500,000	\$0	\$0	\$1,500,000
2022	\$875,000	\$0	\$0	\$875,000
2022	\$1,000,000	\$0	\$0	\$1,000,000
2022	\$1,000,000	\$0	\$0	\$1,000,000
2022	\$1,000,000	\$0	\$0	\$1,000,000
2022	\$400,000	\$0	\$0	\$400,000
2022	\$9,500,000	\$340,000	\$300,000	\$10,140,000
2022	\$900,000	\$0	\$240,000	\$1,140,000
2022	\$28,000,000	\$0	\$0	\$28,000,000
2022	\$800,000	\$0	\$30,000	\$830,000
2022	\$7,680,000	\$96,000	\$64,007	\$7,840,007
2022	\$4,700,000	\$288,000	\$160,000	\$5,148,000
2022	\$14,000,000	\$170,000	\$20,000	\$14,190,000
2022	\$20,000,000	\$200,000	\$0	\$20,200,000
2022	\$16,000,000	\$300,000	\$100,000	\$16,400,000
				\$114,743,007
2022	\$10,691,097	\$0	\$0	\$10,691,097
2022	\$962,210	\$0	\$0	\$962,210
2022	\$1,441,181	\$0	\$0	\$1,441,181
2022	\$2,000,000	\$0	\$0	\$2,000,000
2022	\$500,000	\$0	\$0	\$500,000
2022	\$163,885	\$0	\$0	\$163,885
2022	\$363,907	\$0	\$0	\$363,907
				\$16,122,280
Total 2021 Capital Plan				\$130,865,287

**Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail**

<u>TURNPIKE</u>	<u>CAPITAL PROJECT</u>	<u>LOCATION</u>
All Tpk	Safety Toll Improvements	Various Locations
All Tpk	Concrete Panel Lifting & Replacing	Various Locations
All Tpk	Engineering Consultant	Various Locations
All Tpk	Maintenance Equipment	Various Locations
All Tpk	Surface Treatment & Re-striping	Various Locations
All Tpk	Bridge and Property Insurance	Various Locations
All Tpk	Digital Message Boards	Various Locations
All Tpk	Cameras	Various Locations
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Various Turnpikes	IVIS Concrete Repairs	Various Locations
Cherokee	Positive Barrier (CHT-MC-11)	MP 0-32
Cherokee	AET Conversion	Cherokee Tpk
Cimarron Spur	Positive Barrier (C-MC-33C)	MP 20A-28A
Cimarron	Bridge Rehabilitation (C-MC-30)	Br. 22.50 (MP 22.50) Positive Barrier
Cimarron	Bridge Rehabilitation (C-MC-34)	Br. 48.58 (MP 45.58)
H. E. Bailey	DBR/Grind (HEB-MC-65B)	MP 62-78
Indian Nation	DBR/Grind (IN-MC-62D)	MP 30-52
Indian Nation	AET Conversion	South McAlester, Antlers
Indian Nation	Pavement Rehabilitation (IN-MC-64)	MP 0-10
Indian Nation	Positive Barrier (IN-MC-62G)	MP 16-34
Turner	Pavement Rehabilitation	MP 179-184
Will Rogers	Pavement Rehabilitation	MP 325-329
Will Rogers	Pavement Rehabilitation	MP 265-270
Total Roads and Bridges		
Toll	Toll equipment upgrade to prepare for AET	Various Locations
Toll	Upgrades and equipment related to ETC	Various Locations
Toll	Upgrades and equipment related to ETC & Cash	Various Locations
OHP	OHP Patrol Cars and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Engr.	Engineering Inspection Services	Various Locations
Total Other Capital Projects		

**Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail**

<u>YEAR</u>	<u>Construction Cost</u>	<u>Constr. Insp/Testing</u>	<u>Design Cost</u>	<u>Estimated Cost</u>
2023	\$80,000	\$0	\$0	\$80,000
2023	\$2,000,000	\$0	\$0	\$2,000,000
2023	\$900,000	\$0	\$0	\$900,000
2023	\$2,100,000	\$0	\$0	\$2,100,000
2023	\$1,500,000	\$0	\$0	\$1,500,000
2023	\$875,000	\$0	\$0	\$875,000
2023	\$1,000,000	\$0	\$0	\$1,000,000
2023	\$1,000,000	\$0	\$0	\$1,000,000
2023	\$1,000,000	\$0	\$0	\$1,000,000
2023	\$400,000	\$0	\$0	\$400,000
2023	\$9,500,000	\$180,000	\$144,000	\$9,824,000
2023	\$160,000		\$3,000	\$163,000
2023	\$3,840,000	\$72,000	\$0	\$3,912,000
2023	\$6,000,000	\$192,000	\$223,000	\$6,415,000
2023	\$2,300,000	\$192,000	\$190,000	\$2,682,000
2023	\$10,080,000	\$72,000	\$0	\$10,152,000
2023	\$14,000,000	\$72,000	\$26,803	\$14,098,803
2023	\$7,000,000	\$288,000	\$300,000	\$7,588,000
2023	\$5,800,000	\$144,000	\$119,000	\$6,063,000
2023	\$7,560,000	\$120,000	\$85,033	\$7,765,033
2023	\$3,000,000	\$120,000	\$150,000	\$3,270,000
2023	\$3,500,000	\$120,000	\$155,000	\$3,775,000
2023	\$4,500,000	\$120,000	\$150,000	\$4,770,000
				\$91,332,836
2023	\$10,338,583	\$0	\$0	\$10,338,583
2023	\$11,074,035	\$0	\$0	\$11,074,035
2023	\$1,392,865	\$0	\$0	\$1,392,865
2023	\$2,000,000	\$0	\$0	\$2,000,000
2023	\$500,000	\$0	\$0	\$500,000
2023	\$363,907	\$0	\$0	\$363,907
				\$25,669,390
			Total 2022 Capital Plan	\$117,002,226

**Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail**

<u>TURNPIKE</u>	<u>CAPITAL PROJECT</u>	<u>LOCATION</u>
All Tpk	Safety Toll Improvements	Various Locations
All Tpk	Concrete Panel Lifting & Replacing	Various Locations
All Tpk	Engineering Consultant	Various Locations
All Tpk	Maintenance Equipment	Various Locations
All Tpk	Surface Treatment & Re-stripping	Various Locations
All Tpk	Bridge and Property Insurance	Various Locations
All Tpk	Digital Message Boards	Various Locations
All Tpk	Cameras	Various Locations
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Various Turnpikes	IVIS Concrete Repairs	Various Locations
Cimarron	Bridge Rehabilitation	BR 25.74 (MP 25.7)
H. E. Bailey	DBR/Grind (HEB-MC-65C)	MP 46-62
H.E. Bailey	Bridge Reconstruction - Grady County	Sara Road
Indian Nation	Pavement Rehabilitation	MP 10-20
Indian Nation	Bridge Rehabilitation	Br. 64.49 (MP 39.5)
Indian Nation	Bridge Rehabilitation (IN-MC-65)	Br. 66.37 (MP 37.8)
Indian Nation	DBR/Grind (IN-MC-62F)	MP 52-70
Indian Nation	Bridge Rehabilitation	Br. 91.02 (MP 13.35)
Indian Nation	Pavement Rehabilitation	MP 20-30
Indian Nation	Positive Barrier (IN-MC-62H)	MP 52-70
Indian Nation	Bridge Rehabilitation	Br. 49.06 (MP 54.95) SH-63
Indian Nation	Bridge Rehabilitation	Br. 50.5 (MP 53.5)
Muskogee	Shoulder Rehabilitation (MU-MC-46B)	MP 37-56
Muskogee	Coweta Interchange - Design/ROW/Utilities	MP 7
Turner	Kellyville Interchange	SH-66
Turner	Pavement Rehabilitation	MP 197-202.6
Turner	Pavement Rehabilitation	MP 190-197
Turner	AET Conversion	Turner Tpk
Turner	Secondary Maintenance Building Upgrades	Stroud
Will Rogers	AET Conversion	Will Rogers Tpk
Will Rogers	Pavement Rehabilitation	MP 260-265
Total Roads and Bridges		
Toll	Toll equipment upgrade to prepare for AET	Various Locations
Toll	Upgrades and equipment related to ETC	Various Locations
Toll	Upgrades and equipment related to ETC & Cash	Various Locations
OHP	OHP Patrol Cars and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Engr.	Engineering Inspection Services	Various Locations
Total Other Capital Projects		

**Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail**

<u>YEAR</u>	<u>Construction Cost</u>	<u>Constr. Insp/Testing</u>	<u>Design Cost</u>	<u>Estimated Cost</u>
2024	\$80,000	\$0	\$0	\$80,000
2024	\$2,000,000	\$0	\$0	\$2,000,000
2024	\$900,000	\$0	\$0	\$900,000
2024	\$210,000	\$0	\$0	\$210,000
2024	\$1,500,000	\$0	\$0	\$1,500,000
2024	\$875,000	\$0	\$0	\$875,000
2024	\$1,000,000	\$0	\$0	\$1,000,000
2024	\$1,000,000	\$0	\$0	\$1,000,000
2024	\$1,000,000	\$0	\$0	\$1,000,000
2024	\$400,000	\$0	\$0	\$400,000
2024	\$2,500,000	\$192,000	\$189,000	\$2,881,000
2024	\$9,920,000	\$72,000	\$0	\$9,992,000
2024	\$1,500,000	\$175,000	\$0	\$1,675,000
2025	\$6,000,000	\$170,000	\$180,000	\$6,350,000
2024	\$2,500,000	\$192,000	\$175,000	\$2,867,000
2024	\$4,100,000	\$192,000	\$209,000	\$4,501,000
2024	\$11,160,000	\$72,000	\$27,114	\$11,259,114
2024	\$2,500,000	\$192,000	\$175,000	\$2,867,000
2024	\$6,000,000	\$144,000	\$180,000	\$6,324,000
2024	\$7,560,000	\$120,000	\$69,157	\$7,749,157
2024	\$2,500,000	\$192,000	\$175,000	\$2,867,000
2024	\$2,500,000	\$192,000	\$175,000	\$2,867,000
2024	\$8,400,000	\$120,000	\$0	\$8,520,000
2024	\$0	\$0	\$500,000	\$500,000
2024	\$9,000,000	\$300,000	\$550,000	\$9,850,000
2024	\$3,000,000	\$120,000	\$145,000	\$3,265,000
2024	\$5,200,000	\$120,000	\$220,000	\$5,540,000
2024	\$1,300,000	\$0	\$50,000	\$1,350,000
2024	\$400,000	\$0	\$25,000	\$425,000
2024	\$1,300,000	\$0	\$50,000	\$1,350,000
2024	\$3,500,000	\$144,000	\$155,000	\$3,799,000
				\$105,763,271
2024	\$4,367,039	\$0	\$0	\$4,367,039
2024	\$500,000	\$0	\$0	\$500,000
2024	\$1,415,633	\$0	\$0	\$1,415,633
2024	\$2,000,000	\$0	\$0	\$2,000,000
2024	\$500,000	\$0	\$0	\$500,000
2024	\$363,907	\$0	\$0	\$363,907
				\$9,146,579
Total 2023 Capital Plan				\$114,909,850

**Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail**

<u>TURNPIKE</u>	<u>CAPITAL PROJECT</u>	<u>LOCATION</u>
All Tpk	Safety Toll Improvements	Various Locations
All Tpk	Concrete Panel Lifting & Replacing	Various Locations
All Tpk	Engineering Consultant	Various Locations
All Tpk	Maintenance Equipment	Various Locations
All Tpk	Surface Treatment & Re-striping	Various Locations
All Tpk	Bridge and Property Insurance	Various Locations
All Tpk	Digital Message Boards	Various Locations
All Tpk	Cameras	Various Locations
Gilcrease	Gilcrease Assistance Payment	Gilcrease - Tulsa
Various Turnpikes	IVIS Concrete Repairs	Various Locations
Cimarron	Secondary Maintenance Building Upgrades	Morrison
H. E. Bailey	DBR/Grind (HEB-MC-65D)	MP 17.8-30.4
H. E. Bailey	Shoulder and Guardrail Reconstruction	MP 5-20
H. E. Bailey	DBR/Grind (HEB-MC-65E)	MP 5.3-17.8
H.E. Bailey	Secondary Maintenance Building Upgrades	Chickasha
Indian Nation	Shoulder and Guardrail Reconstruction	MP 32.3-45.6
Indian Nation	Bridge Rehabilitation	Br. 15.83 (MP 88.17)
Indian Nation	Bridge Rehabilitation	Br. 40.84 (MP 63.1)
Kilpatrick	Kilpatrick/ Broadway Extension Ramp	Kilpatrick Tpk
Muskogee	Coweta Interchange - Design/ROW/Utilities	MP 7
Muskogee	Pavement Reconstruction	MP 29-33.2
Muskogee	Pavement Reconstruction	MP 12-19
Muskogee	Resurface Existing Maintenance Buildings & Parking Lot	Headquarters
Turner	Maintenance Bldg	Heyburn Satellite Yard
Turner	Bridge Reconstruction	BR 60.4 SH-16 (ODOT ADMIN)
Will Rogers	Pavement Rehabilitation & Info Center Parking Lot	MP 307-312
Will Rogers	Bridge Reconstruction ODOT	Br. 70.66 SH-125 (in-design)
Will Rogers	Pavement Rehabilitation	MP 297-302
Will Rogers	Pavement Rehabilitation	MP 250-255
Will Rogers	Bridge Rehabilitation ODOT	Br. 77.15 (MP 318) Old SH-137
Will Rogers	Fence Replacement	Afton
Total Roads and Bridges		
Toll	Upgrades and equipment related to ETC	Various Locations
Toll	Upgrades and equipment related to ETC & Cash	Various Locations
OHP	OHP Patrol Cars and Equipment	Various Locations
Marketing	Marketing AET/Driving Forward	Various Locations
Engr.	Engineering Inspection Services	Various Locations
Total Other Capital Projects		

**Oklahoma Turnpike Authority
Proposed Five Year Capital Plan Detail**

<u>YEAR</u>	<u>Construction Cost</u>	<u>Constr. Insp/Testing</u>	<u>Design Cost</u>	<u>Estimated Cost</u>
2025	\$80,000	\$0	\$0	\$80,000
2025	\$2,000,000	\$0	\$0	\$2,000,000
2025	\$900,000	\$0	\$0	\$900,000
2025	\$2,100,000	\$0	\$0	\$2,100,000
2025	\$1,500,000	\$0	\$0	\$1,500,000
2025	\$875,000	\$0	\$0	\$875,000
2025	\$1,000,000	\$0	\$0	\$1,000,000
2025	\$1,000,000	\$0	\$0	\$1,000,000
2025	\$1,000,000	\$0	\$0	\$1,000,000
2025	\$400,000	\$0	\$0	\$400,000
2025	\$400,000	\$0	\$25,000	\$425,000
2025	\$7,812,000	\$120,000	\$0	\$7,932,000
2025	\$4,500,000	\$144,000	\$135,000	\$4,779,000
2025	\$7,750,000	\$120,000	\$0	\$7,870,000
2025	\$400,000	\$0	\$25,000	\$425,000
2025	\$4,500,000	\$144,000	\$135,000	\$4,779,000
2025	\$2,500,000	\$192,000	\$175,000	\$2,867,000
2025	\$2,500,000	\$192,000	\$175,000	\$2,867,000
2025	\$1,800,000	\$240,000	\$125,000	\$2,165,000
2025	\$7,000,000	\$0	\$0	\$7,000,000
2025	\$12,180,000	\$240,000	\$310,000	\$12,730,000
2025	\$21,000,000	\$270,000	\$240,000	\$21,510,000
2025	\$800,000	\$50,000	\$60,000	\$910,000
2025	\$800,000	\$144,000	\$125,000	\$1,069,000
2025	\$1,000,000	\$120,000	\$0	\$1,120,000
2025	\$3,500,000	\$120,000	\$162,000	\$3,782,000
2025	\$3,000,000	\$192,000	\$216,300	\$3,408,300
2025	\$3,500,000	\$120,000	\$155,000	\$3,775,000
2025	\$6,000,000	\$120,000	\$216,000	\$6,336,000
2025	\$3,000,000	\$192,000	\$216,300	\$3,408,300
2025	\$6,000,000	\$120,000	\$216,000	\$6,336,000
				\$116,348,600
2025	\$1,250,000	\$0	\$0	\$1,250,000
2025	\$502,040	\$0	\$0	\$502,040
2025	\$2,000,000	\$0	\$0	\$2,000,000
2025	\$500,000	\$0	\$0	\$500,000
2025	\$363,907	\$0	\$0	\$363,907
				\$4,615,947
Total 2024 Capital Plan				\$120,964,547
Total 2020-2024 Capital Plan =				\$614,523,191

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Oklahoma Turnpike System General Fund

The "Oklahoma Turnpike System General Fund" (sometimes called the "General Fund") was created pursuant to Section 507 of the 1989 Trust Agreement.

Subject to provisions in Section 514 of the 1989 Trust Agreement, the Authority may use monies held to the credit of the General Fund for any lawful purpose of the Authority. It may also from time to time transfer or deposit to the credit of any Fund or Account created under these provisions monies held for the credit of the General Fund as directed in a Resolution duly adopted by the Authority.

For the 2021 Budget, approximately \$86.5 million is expected to be expended from the General Fund. This money is needed for the following expenses:

- To provide major improvements to the Turner Turnpike Service Plaza
- To provide Bridge and Pavement Rehabilitation for the Oklahoma Turnpike System
- To fund the Authority's portion of the Gilcrease Turnpike Construction
- To provide funding for toll collection improvements
- To fund Oklahoma High Patrol cadet school as well as equipment for officers designated for our system

In accordance with the Authority's Capitalization Policy, these amounts are considered a capital expense.

Oklahoma Turnpike Authority

2021

General Fund Detail

Engineer, Construction & Maintenance Division (Capital Assets)

Description	Turnpike	2021 Budget
Maintenance Bldg (JKT-MC-12)	Kilpatrick	3,907,900
Memorial & JKT Intersection Modifications	Kilpatrick	3,200,000
Turner Service Plaza modernization	Hoback plaza	10,600,000
Pavement Rehabilitation	Will Rogers	4,977,600
Pool Vehicles and Maintenance Pickups	Systemwide	573,000
Gilcrease Turnpike - OTA Portion Construction	Gilcrease	28,000,000
Gilcrease Assistance Payment	Gilcrease	1,000,000
Engineering Inspection Services	Various Locations	363,907
<i>Total Engineering, Construction & Maintenance Division</i>		<u><u>\$ 52,622,407</u></u>

Positions charged to General Fund

3

Highway Patrol

Description	Turnpike	2021 Budget
OHP Cadet School	Systemwide	\$ 5,000,000
OHP Patrol Cars & Equipment	Systemwide	2,000,000
<i>Total Highway Patrol</i>		<u><u>\$ 7,000,000</u></u>

Information Technology

Description	Turnpike	2021 Budget
Business Development Services		\$ 2,647,602
Enterprise Services		3,450,024
Network Infrastructure and System Operations		7,074,394
Content Management Services		1,348,678
<i>Total Information Technology Division</i>		<u><u>\$ 14,520,698</u></u>

Positions charged to General Fund

3

Oklahoma Turnpike Authority

2021

General Fund Detail

Toll Division

Description	2021 Budget
Toll equipment upgrade to prepare for AET	\$ 6,716,773
Upgrades and equipment related to ETC	2,049,923
Upgrades and equipment related to ETC & Cash	1,932,946
General Technology Consultants	975,000
<i>Total Toll Division</i>	<u><u>\$ 11,674,642</u></u>

Controller & Executive Division

Description	2021 Budget
Marketing AET/Driving Forward	\$ 500,000
A/P Clerks for Driving Forward	<u>\$ 163,885</u>
Total Controller Division	<u><u>\$ 663,885</u></u>
Positions charged to General Fund	3
Total GENERAL FUND requests	<u><u>\$ 86,481,632</u></u>
Total Positions charged to General Fund	<u>9</u>

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Oklahoma Turnpike Authority

Construction Fund

DRIVING FORWARD PROGRAM

On October 29, 2015, the Driving Forward Program was announced. The program consists of projects to be financed with the proceeds from revenue bonds issued by the Oklahoma Turnpike Authority over the next three to four years.

The Driving Forward initiative has been developed to address the critical need to reconstruct, expand and enhance the transportation system in Oklahoma. The new corridors being developed have been examined and discussed for many years in response to growing traffic volumes and congestion. The increased traffic volumes represent a primary factor in severe injury and fatality accidents and cause significant reductions in access and mobility for the traveling public. Left unaddressed, conditions will only worsen and continue to compound across the region.

Historically, periodic investments in the replacement, enhancement, and expansion of the transportation system are necessary to provide modern and safe facilities and infrastructure. The represented Driving Forward improvements are predicated on national, regional and local population and traffic growth and are patterned by careful planning and analysis of current and future needs. Oklahoma has effectively invested in expanding and improving our transportation network many times in support of the public need for safe passage and to provide for the more efficient movement of goods and services across the state and the country.

The program's main focus is to enhance the safety of the turnpike system by replacing aging pavement and toll plazas as well as developing new alignments that will provide additional routes around Oklahoma City. The projects are generally described as follows:

- Muskogee Turnpike Pavement Reconstruction - Completed
- Muskogee Turnpike – Coweta Toll Plaza Reconstruction - Completed
- H. E. Bailey Turnpike Pavement Reconstruction - Completed
- H. E. Bailey Turnpike – Chickasha Toll Plaza Reconstruction - Completed
- Turner Turnpike – Pavement Reconstruction & Capacity Expansion – 15 miles Completed
- John Kilpatrick Turnpike – SW Loop Extension - Completed
- Kickapoo Turnpike – New Alignment from I-40 to the Turner Turnpike

Oklahoma Turnpike Authority Construction Fund

- John Kilpatrick Turnpike – Rehabilitation & Widening to 6-lanes of the North Canadian River Bridges and the North Canadian River Overflow Bridges. - Completed

Improvements to Existing Facilities

Turner & Muskogee Turnpike Improvements

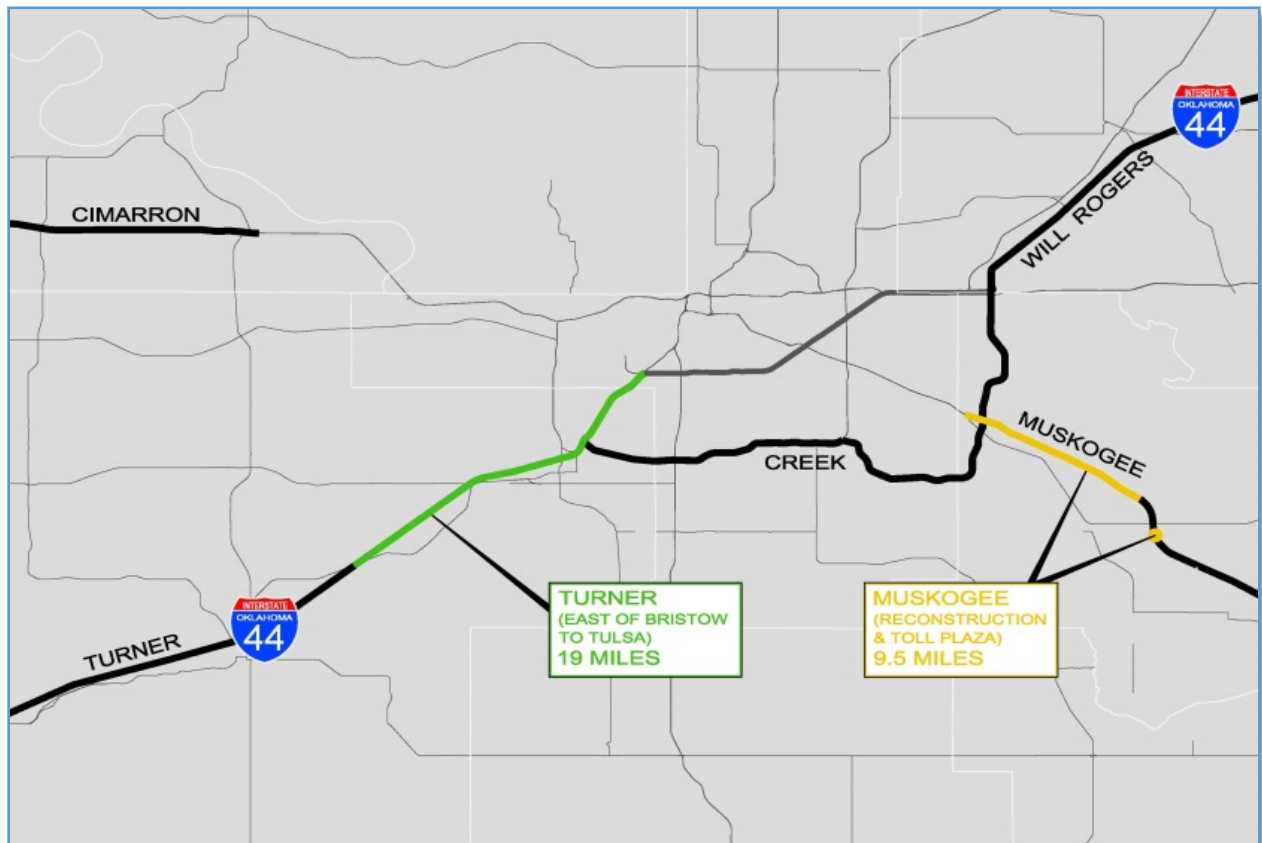


Exhibit 1 – Turner and Muskogee Turnpike Improvements

Oklahoma Turnpike Authority

Construction Fund

Muskogee Turnpike Improvements

The Muskogee Turnpike was authorized by the State Legislature in 1965 and opened to traffic in 1969. It is a four-lane limited-access turnpike extending 53.1 miles from Tulsa to I-40 near Webbers Falls. The Muskogee Turnpike has interchanges at Coweta, Porter, Muskogee and US-64 near Webbers Falls.

OTA Project MU-MC-42 – Pavement Reconstruction

- **Project Type:** Reconstruction of existing pavement
- **Project Overview**
 - Location: Pavement from Tulsa terminus near State Highway 51 extending southeast approximately 9 miles
 - ADT: 19,000 vehicles per day with 10% Trucks
- **Total Cost of Construction:** \$28 million
- **Schedule** – Construction started May 31, 2016 and final inspection for construction was held on October 26, 2017.

Design and Construction Considerations:

The Muskogee Turnpike has been open to traffic since 1969 and has seen a steady increase in traffic counts including continual increases in truck traffic. The OTA has attempted to address the pavement distresses in this section previously with very subpar results. This led to the decision to reconstruct the pavement from the Tulsa terminus to the Coweta interchange (SH-51).

The final design recommended removal of the existing pavement and base throughout the project. This required excavation to approximately 25" depth. The existing base materials were chemically modified to a depth of 9" the a 12" layer of aggregate base was used to facilitate drainage under the pavement. The final surface course is 12 ½ of dowel jointed concrete pavement. The shoulders will undergo the same construction methodology as the mainline pavement.

Oklahoma Turnpike Authority

Construction Fund

OTA Project MU-MC-43 – Coweta Toll Plaza Reconstruction

- **Project Type:** Modernization of Coweta Toll Plaza
- **Project Overview**
 - Location: Coweta Toll Plaza near milepost 13
 - ADT: 19,000 vehicles per day with 10% Trucks
- **Total Cost of Construction:** \$14 million
- **Schedule** – Construction started August 1, 2016 and the new toll plaza was opened to traffic on September 6, 2017

Design and Construction Considerations:

The primary objective of this project was to identify the most feasible toll plaza alternative while maximizing the method of toll collection and minimizing long term operational costs. Above all, the primary goal will be to provide safety to the personnel, traveling public along with providing a maximum return on the capital expenditure.

Upon the completion of the engineering study, the final design included PIKEPASS lanes in the middle of the plaza and cash lanes to the outside of the mainline. This design provided the safest cash collection alternative from a traffic prospective by keeping the PIKEPASS lanes aligned with the mainline and having cash customers depart from the mainline. The design also provided for segregation of the toll plaza and SH-51 ramp movements from the mainline turnpike traffic. Additional advantages to this design include cash lanes merging with the ramp lanes prior to merging into the mainline which is traveling at highway speed. Also, the alternative provides for one gantry for the PIKEPASS crossing all lanes of mainline.

The new toll plaza is located north of SH-51. Aside from the toll collection configuration discussed above, a toll equipment building and utility building are provided, outside the cash toll booth lanes. An access road will be provided for the employees and service personnel to the cash toll booths. The eastbound ingress-ramp and egress-ramp connection to SH-51 will be relocated further to the west (approximately 100 feet). An aerial of the new toll plaza is shown below in Exhibit 2.

Oklahoma Turnpike Authority Construction Fund



Exhibit 2 – Coweta Toll Plaza Configuration

Oklahoma Turnpike Authority

Construction Fund

Turner Turnpike Improvements

The Turner Turnpike was authorized by the Oklahoma State Legislature in 1947 and opened to traffic in 1953. It is a four-lane limited-access highway extending 86 miles from Tulsa to Oklahoma City. The average daily traffic on the Turner Turnpike is approximately 27,700. Approximately twenty-one percent of the total vehicles are trucks. There are interchanges at Sapulpa, Kellyville, Bristow, Stroud, Chandler, Wellston and Luther.

- **Project Type:** Reconstruction of existing pavement and capacity expansion to 6 lanes. Project will also include lighting and other future safety enhancements.
- **Project Overview**
 - Location: East of Bristow to Tulsa Terminus
 - Length: 18 miles
 - ADT: 28,500 vehicles per day with 21% Trucks
- **Estimated Total Cost of Improvements:** \$323 million
- **Schedule:** Construction began in August 2017. 15 miles of reconstruction and widening are complete. The final mainline package has been bid and set to be awarded in September 2020.

General:

The Turner Turnpike is a vital turnpike corridor that connects Oklahoma's two largest metro areas. The limits of construction are shown in Exhibit 1. Safety enhancements and convenience of travel of this road is a priority to OTA. Pavement reconstruction, capacity expansion and safety enhancements will begin east of Bristow near milepost 203 and extend east to the Tulsa terminus of the turnpike through the Creek Turnpike West (State Highway 364) junction of the Turner Turnpike. The project will create an "urban turnpike corridor" with lighting, wider shoulders and additional lanes. The design will allow for the future creation of truck-specific and HOV lanes for quick and safe access.

Oklahoma Turnpike Authority

Construction Fund

Design and Construction Considerations:

The OTA completed a corridor expansion study in 2012 to determine expansion options from Bristow, to Sapulpa. In this study, a traffic study was conducted to determine the need for the improvements. Environmental investigations were run concurrently with the traffic study. The study also included conceptual design options for future expansion including the mainline and three interchanges (Bristow, Kellyville and Sapulpa). Preliminary costs for construction, right-of-way acquisition and utility relocations were used as a basis of comparison between the options.

Due to the vitality of the Turner Turnpike as it relates to the overall transportation system in Oklahoma, one of the major considerations was to keep 2 lanes of travel in each direction open during construction.

To date, the design of the initial 3 sections of the Turner Turnpike Expansion is complete. The construction packages that have been have included grading, drainage, pavement and bridges in each section. The new section will consist of a 13 foot inside shoulder, 3-12 foot lanes and a 12' outside shoulder. Acquisition of the additional right-of-way needed along with relocation of utilities is essentially complete for all sections in construction.

The final section of expansion, which extends from the Creek Turnpike to the east end of the turnpike is currently in design. The construction for this section is expected to be bid later in 2020.

The status of the of the Turner projects is shown below in Exhibit 3.

Oklahoma Turnpike Authority Construction Fund

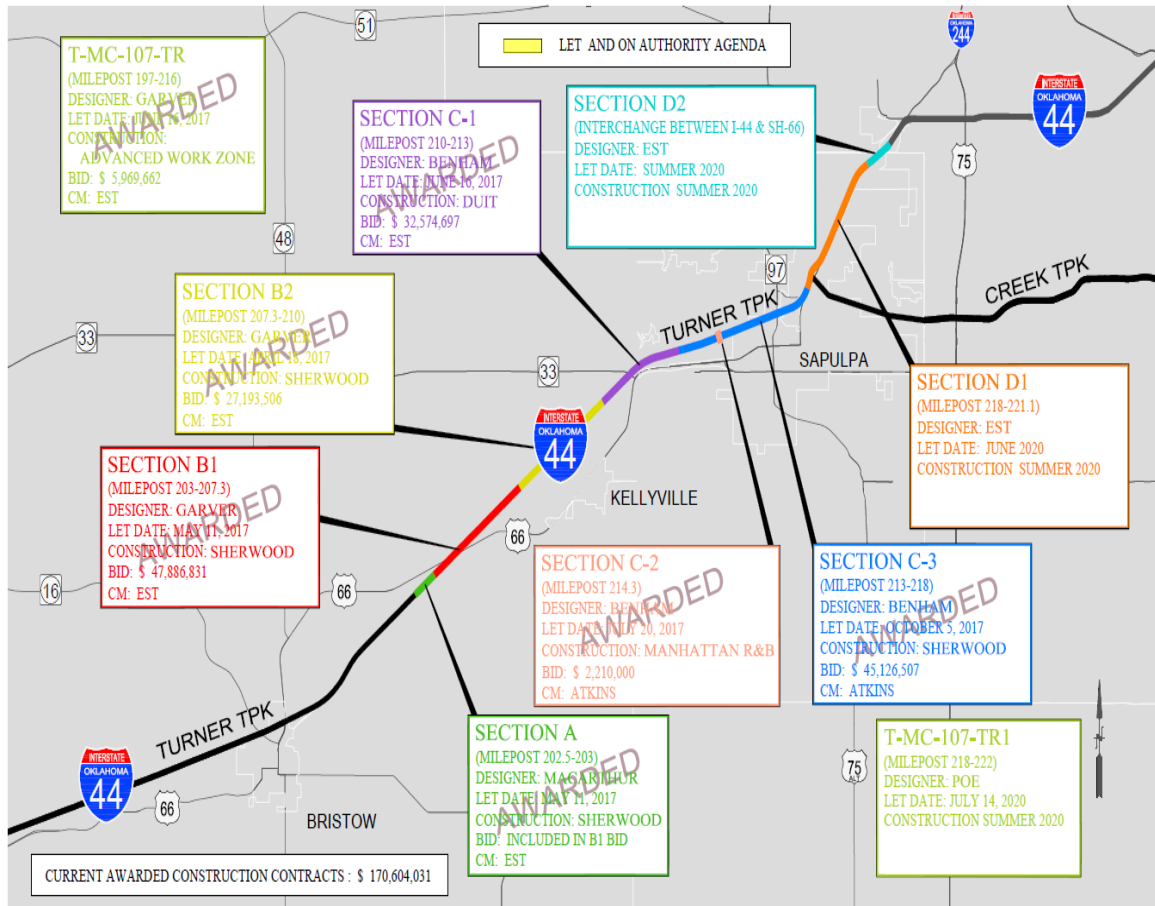


Exhibit 3 – Turner Turnpike Project Status

Oklahoma Turnpike Authority Construction Fund

H. E. Bailey Turnpike Improvements

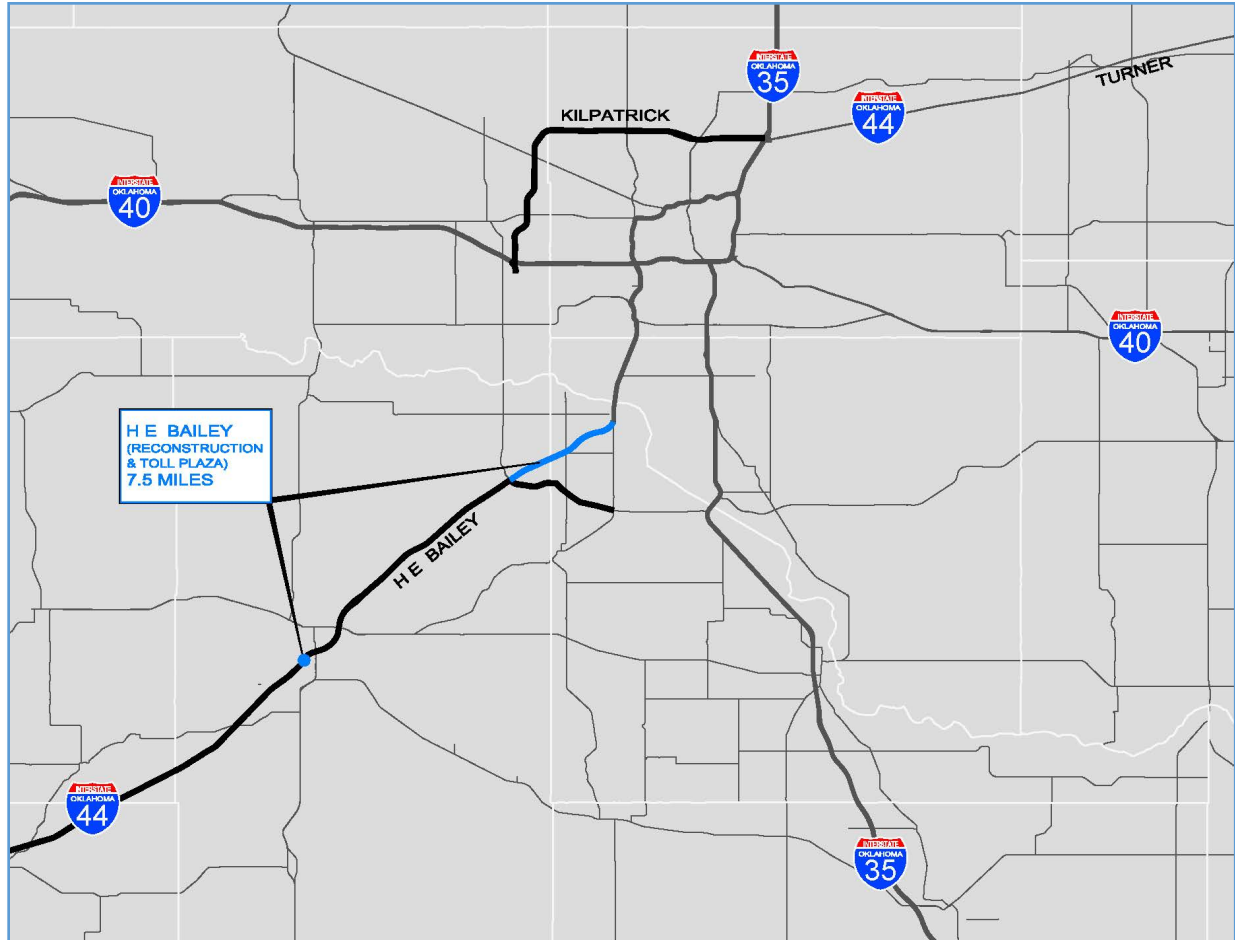


Exhibit 4 – H. E. Bailey Turnpike Improvements

H. E. Bailey Turnpike Improvements

The H. E. Bailey Turnpike was authorized by the State Legislature in 1955 and opened to traffic in 1964. It is a four-lane limited-access turnpike extending 86.4 miles in two sections. The northern section runs from Oklahoma City to US-277 north of Lawton. The south section stretches from US-277 south of Lawton to US-70 near the Texas State line. The H. E. Bailey Turnpike has interchanges at the Norman Spur, Chickasha, Cyril, Elgin, and Walters.

Oklahoma Turnpike Authority

Construction Fund

OTA Project HEB-MC-59 –Chickasha Toll Plaza

- **Project Type:** Relocation & Reconstruction of the Chickasha Toll Plaza
- **Project Overview**
 - Location: Near milepost 66
 - ADT: 12,000 vehicles per day with 13% Trucks
- **Total Cost of Construction:** \$14 million
- **Schedule** – Construction started August 22, 2016 and was opened in January 2018

Design and Construction Considerations:

As part of the preliminary engineering, the OTA tasked the engineer with finding a new location for the toll plaza. The Chickasha Toll Plaza could be located anywhere between the US-81 interchange in Chickasha and the Cyril/Fletcher Interchange without affecting the current tolling operations.

A location near milepost 66 was selected as the best option for the new toll plaza location. The existing terrain was one of the flattest options between US-62 and the Cyril/Fletcher exit. The project required borrow to meet the new typical section, but several sources nearby were located thus reducing the amount of hauling. The impacts to drainage were minimized due to the plaza being located near the crest of a curve. The new typical section allows drainage to run between the toll lanes and the PIKEPASS lane, minimizing the need for drainage structures. Expansion to the east was a viable option due to additional ROW along that side and the existing utilities being located on the west side.

Much like the considerations discussed above for the Coweta Toll Plaza, the Chickasha Toll Plaza is being built with PIKEPASS lanes in the middle and cash lanes to the outside. An aerial of the new Chickasha Toll Plaza is shown below.

Oklahoma Turnpike Authority Construction Fund



Exhibit 5 – Chickasha Toll Plaza Configuration

Oklahoma Turnpike Authority

Construction Fund

OTA Project HEB-MC-61 – Pavement Reconstruction

- **Project Type:** Reconstruction of existing pavement
- **Project Overview**
 - Location: Pavement from OKC terminus extending southwest approximately 6 miles
 - ADT: 15,000 vehicles per day with 10% Trucks
- **Total Cost of Construction:** \$20 million
- **Schedule** – Construction started July 25, 2016 and was opened to traffic on August 2, 2017

Design and Construction Considerations:

The H. E. Bailey Turnpike has been open to traffic since 1965 and has required very little major restoration efforts in that time. The roadway consists of a divided, open-section roadway with 2 lanes in each direction. The Bailey has a 15-foot-wide median with a longitudinal concrete barrier. The existing pavement consists of 9" of plain-jointed concrete pavement. The major distresses on the Bailey are faulting and cracking. The shoulders are typically 4" to 6" of asphalt with numerous failures. The current shoulders are not adequate to handle traffic during construction or maintenance operations.

The proposed new pavement typical section consists of 10" dowel-jointed concrete pavement over 4" of cement-treated base for the mainline lanes and the shoulders. These dowels will help alleviate faulting in the future by establishing adequate load transfer between adjacent pavement slabs. The full-depth pavement on the shoulders will allow for traffic to be located on the shoulder temporarily for maintenance and during emergency situations.

During construction, it was necessary to construct crossovers at each end of the project. Traffic was placed head to head with a temporary concrete barrier between the lanes. The speed was reduced to 65 mph in the work zone and the lanes were 11' wide to allow for most loads to continue to travel the turnpike. The eastbound exit ramp to US-62 southbound was closed for a short duration when the existing eastbound lanes were being reconstructed.

Oklahoma Turnpike Authority Construction Fund

New Turnpike Facilities

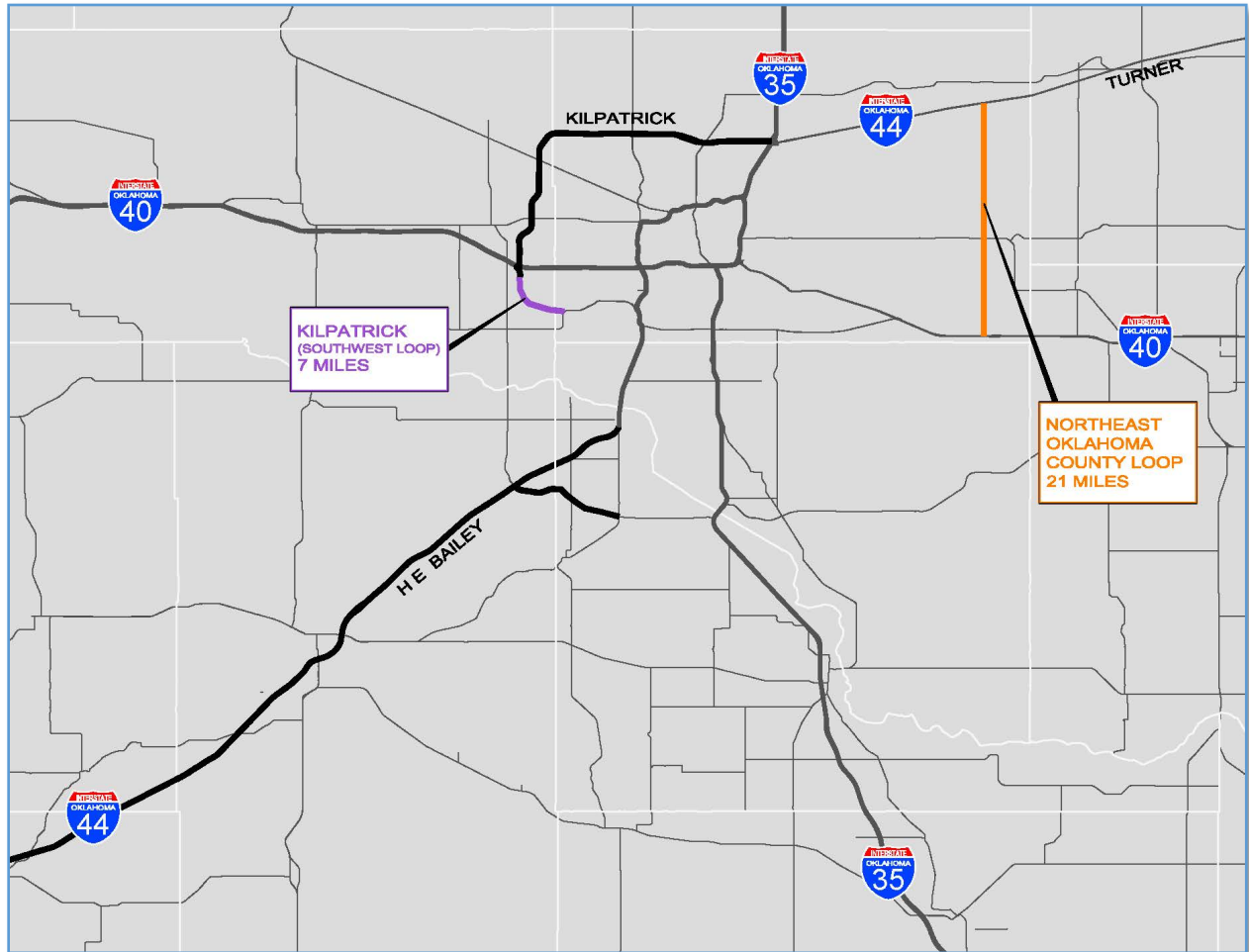


**Exhibit 6 – John Kilpatrick SW Loop & Eastern Oklahoma County Turnpike
Project Locations**

Oklahoma Turnpike Authority

Construction Fund

John Kilpatrick Turnpike SW Loop Turnpike

- **Project Type:** New construction
- **Project Overview**
 - Location: Connecting the John Kilpatrick Turnpike at I-40 extending southeasterly to State Highway 152/Airport Road
 - Length: Approximately 7 miles
- **Total Cost:** \$235.4 million
- **Schedule** – The project was opened to traffic in January 2020

Overview:

As shown in Exhibit 7, this project will be an extension of the John Kilpatrick Turnpike that will connect SW Oklahoma City and the metro area at-large with the urban core. It will increase access and offer another route for Will Rogers World Airport.

The facility will be a four-lane, limited access, urban highway located in Canadian County and Oklahoma County. The route connects to the existing John Kilpatrick Turnpike at I-40 then extends south to a point south of SW 44th Street then extends east where it connects with State Highway 152 near Council Road.

The new route will extend the circumferential route on the west side of the Oklahoma City metropolitan area. This route will help alleviate congestion at the I-40 & I-44 interchange. The facility has interchanges at I-40, a half interchange at SW 15th Street, a split diamond interchange at Sara Road and SW 29th Street and a full interchange at Morgan Road. When warranted by future traffic demands, the roadway is being designed to accommodate widening to the inside much like the existing Kilpatrick Turnpike.

The status of the John Kilpatrick Turnpike SW Loop is shown below in Exhibit 7.

Oklahoma Turnpike Authority Construction Fund

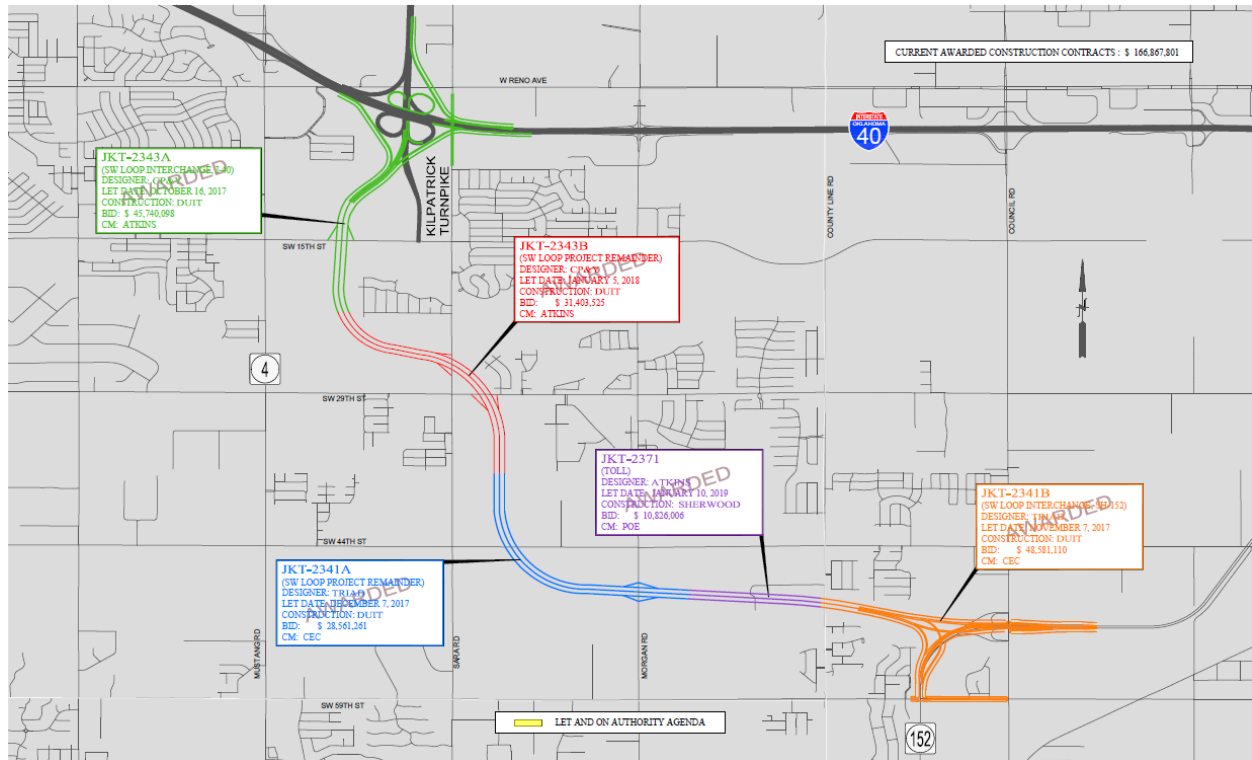


Exhibit 7 – John Kilpatrick Turnpike SW Loop Project Status

Oklahoma Turnpike Authority

Construction Fund

Kickapoo Turnpike

- **Project Type:** New construction
- **Project Overview**
 - Location: Eastern Oklahoma County connecting to I-40 on the south and the Turner Turnpike (I-44) on the north
 - Length: Approximately 19 miles
- **Estimated Cost:** \$453.5 million
- **Schedule:** – To be fully open by Spring 2021

Overview:

This project has been referred to as the Eastern Oklahoma County project in the past. In 2019, it was approved to be known as the Kickapoo Turnpike. As shown in Exhibit 8, this project will allow for a connection from Eastern Oklahoma County to vital intersections for travel. The facility will offer a safer and more efficient alternative connection between the Turner Turnpike (I-44) and Interstate 40. The route will provide a drive-time reduction to access Tulsa from the Oklahoma City Metro and assist in alleviating growing congestion in the Oklahoma City area along the Interstate 35 corridor.

The facility will be a four-lane, limited access, urban highway located in Eastern Oklahoma County. The route will connect to I-40 on the south then extends north to the Turner Turnpike (I-44) along the vicinity of Luther Road.

The new route will create a north-south freeway to east of the Oklahoma City Metro that will help alleviate congestion along I-35 from I-240 extending north to the I-40 Crosstown. The facility has interchanges at I-40, SE 29th Street, Reno Avenue, NE 23rd Street (US-62), Britton Road and the Turner Turnpike (I-44). This project will coincide with improvements that the Oklahoma Department of Transportation is making along I-40 to the west of the Eastern Oklahoma County Turnpike which will help alleviate traffic congestion along I-40 leading to the turnpike.

All construction packages for the Kickapoo Turnpike have been bid. The entire corridor is scheduled to be opened by the end of 2020.

The status of the Eastern Oklahoma County is shown below in Exhibit 8.

Oklahoma Turnpike Authority Construction Fund

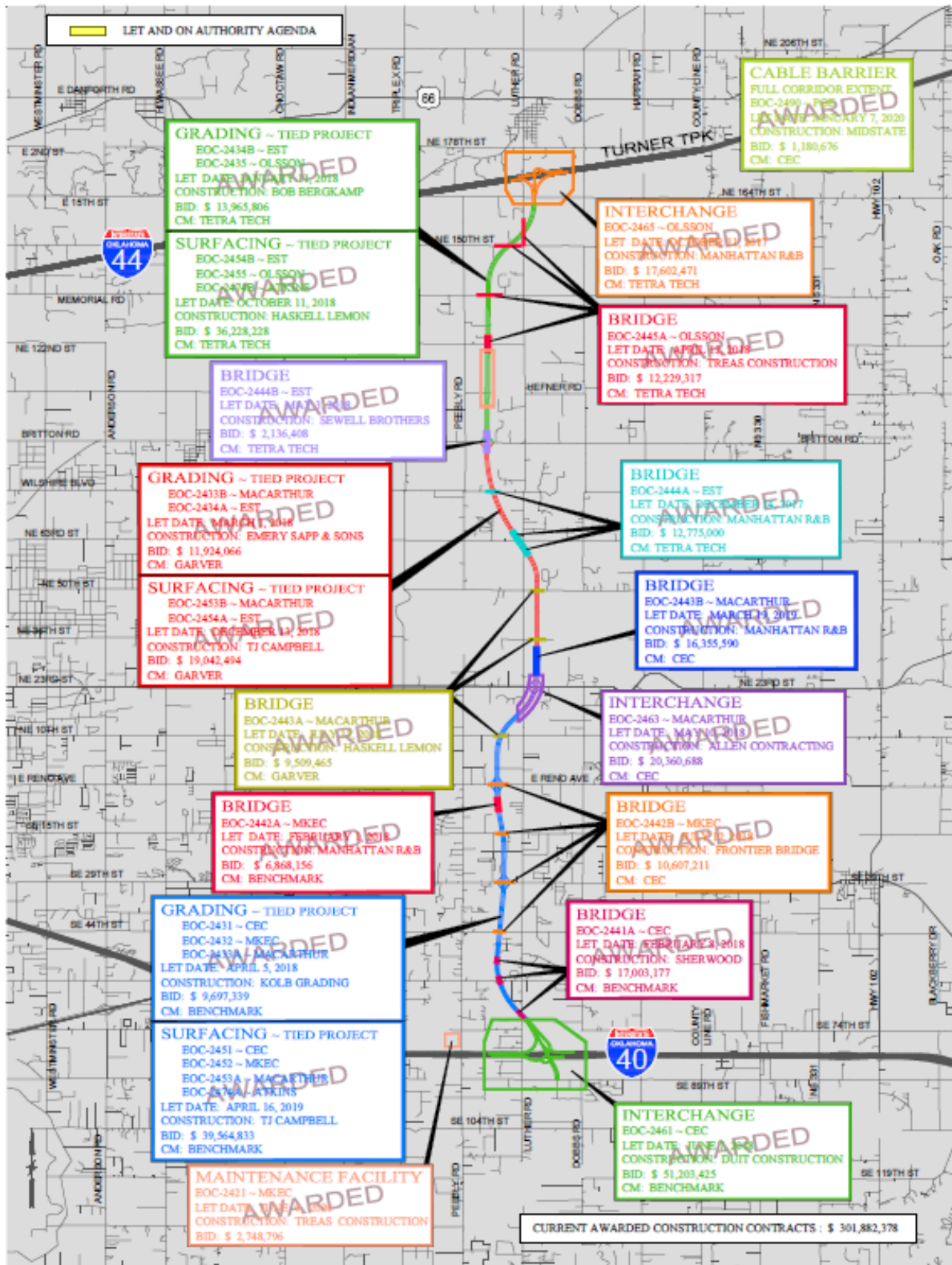


Exhibit 8 – Kickapoo Turnpike Project Status

OTA 2021 Adopted Budget

Oklahoma Turnpike Authority Construction Fund

John Kilpatrick Turnpike – North Canadian River and Overflow Bridges

- **Project Type:** Bridge Widening and Rehabilitation
- **Project Overview**
 - Location: John Kilpatrick Turnpike approximately 6 miles north of I-40
- **Total Cost:** \$64.4.5 million
- **Schedule:** The bridges are fully open to traffic and the final inspection was held in August 2020.

Overview:

As the Driving Forward program was approaching the end of the design and right-of-way acquisition phase and the construction bids continued to come in below estimates, it was decided to add these projects to the current program. The main spans over the North Canadian River are 3,100-foot-long twin bridges and the overflow bridges, which are immediately south of the main channel are 2,000-foot-long twin bridges.

The John Kilpatrick Turnpike has seen tremendous traffic growth since the extension of the turnpike was completed in 2001. As traffic continues to grow, the OTA will eventually be looking to expand capacity along this section of the JKT much like the section from Broadway Extension to MacArthur Avenue. With these long bridges already expanded to 6-lanes, it will alleviate some traffic control issues when the mainline is eventually expanded as well as addressing some ride issues with the bridges that have been evident since completion of the bridges in 2001.

Oklahoma Turnpike Authority Construction Fund

Driving Forward Program Cost Summary

The table below depicts the current costs for the Driving Forward Program as of September 2020.

As noted above, the projects on the H. E. Bailey and Muskogee Turnpikes are completed. 15 miles of the Turner Turnpike projects are in completed and the remaining section will start construction in Fall 2020.

The Kickapoo Turnpike is nearing completion and the SW John Kilpatrick Turnpike is open to traffic.

The current estimate is inclusive of all major aspects of the program. Olsson believes that the estimate contains conservative assumptions for all remaining work to be bid based mainly on the competitive construction bids evident to data. The OTA and its Driving Forward team will continue evaluating strategies to lower the overall program cost while producing a safe and efficient roadway that enhances transportation in Oklahoma over the upcoming months.

Driving Forward Program Estimate as of September 2020

	Engineering & Administration	Right-of-Way	Utility Relocations	Toll Facilities	Construction Inspection	Construction	Total
Driving Forward Program Management	\$ 34,681,510						\$ 34,681,510
H. E. Bailey Turnpike Improvements	\$ 3,282,023	\$ -	\$ -		\$ 650,185	\$ 33,250,286	\$ 37,182,494
Muskogee Turnpike Improvements	\$ 3,112,449	\$ -	\$ -		\$ 1,098,000	\$ 42,029,977	\$ 46,240,426
Turner Turnpike - Pavement Reconstruction	\$ 22,261,313	\$ 18,838,151	\$ 11,094,866		\$ 21,230,787	\$ 249,778,835	\$ 323,203,952
Kickapoo Turnpike	\$ 32,398,936	\$ 66,994,190	\$ 21,089,862	\$ 19,454,381	\$ 31,191,360	\$ 282,427,997	\$ 453,556,726
SW Kilpatrick Extension	\$ 16,380,428	\$ 29,301,249	\$ 5,315,406	\$ 10,817,591	\$ 17,571,520	\$ 156,050,210	\$ 235,436,404
JKT Bridges	\$ 2,211,248				\$ 4,735,760	\$ 57,448,658	\$ 64,395,666
Grand Totals	\$ 114,327,907	\$ 115,133,590	\$ 37,500,134		\$ 76,477,612	\$ 820,985,963	\$ 1,194,697,178
		Cost includes overall program management, design and construction oversight, OTA Consulting Engineer's oversight and audit of the program, toll plaza design, utility relocation and right-of-way program coordination and environmental reconnaissance					

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Oklahoma Turnpike System Reserve Maintenance Fund

The "Oklahoma Turnpike System Reserve Maintenance Fund" (sometimes called the "Reserve Maintenance Fund") was created pursuant to Section 507 of the 1989 Trust Agreement.

Section 510 of the 1989 Trust Agreement, "Use of Reserve Maintenance Fund" prescribes the use of the Reserve Maintenance monies. The monies held for the credit of the Reserve Maintenance Fund shall be disbursed by the Depository or, in the case of item (e), set aside in reserve, only for the purpose of paying the cost of:

- (a) resurfacing the Oklahoma Turnpike System or any part thereof,
- (b) unusual or extraordinary maintenance or repairs, maintenance or repairs not recurring annually, and renewals and replacements including major items of equipment,
- (c) repairs or replacements resulting from an emergency caused by some extraordinary occurrence so characterized by a certificate signed by Consulting Engineers and filed with the Trustee and accompanied by a certificate, signed by the Chief Executive Officer, stating that the monies in the Revenue Fund and insurance proceeds, if any, available thereof are insufficient to meet such emergency,
- (d) engineering expenses incurred under the provisions of this Section, and
- (e) premiums on purchased insurance carried, or payments to be set aside in reserve for self insurance maintained, under the provisions of the 1989 Trust Agreement.

As a part of the Oklahoma Turnpike Authority's Capital Plan, \$44,299,649 is expected to be spent from the Reserve Maintenance Fund for proposed Road and Bridge rehabilitation to the existing turnpike system in 2021. The total required deposit for 2021 of \$31,238,840 was prefunded on July 1, 2020.

Oklahoma Turnpike Authority

2021 Reserve Maintenance Detail

Engineering and Maintenance

Description	Turnpike	2021 Budget
Safety Toll Improvements	Various Locations	80,000
Concrete Panel Lifting & Replacing	Various Locations	2,000,000
Engineering Consultant	Various Locations	900,000
Maintenance Equipment	Various Locations	3,015,000
Surface Treatment & Re-striping	Various Locations	1,500,000
Bridge and Property Insurance	Various Locations	875,000
IVIS Concrete Repairs	Various Locations	400,000
Digital Message Boards	Various Locations	1,000,000
Cameras	Various Locations	1,000,000
AET Conversion	Chick, Kick, Bailey	6,170,000
Postive Barrier	Indian Nation	8,886,649
Bridge Rehabilitation Bridge 22.1 SH66	Turner	14,280,000
Interchange Studies	Various Locations	216,000
Pavement Rehabilitation & Stroud Yard (T-MC-Indian Nation		3,977,000
Total RESERVE MAINTENANCE FUND requests		<u>\$ 44,299,649</u>

**Oklahoma Turnpike Authority
2021 Operating and Maintenance Budget
Totals All Divisions**

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget Change
Authority	5,000	5,216	5,000	582	5,000	0.00%
Executive	3,968,681	3,269,051	4,264,785	3,165,005	3,931,999	(7.80%)
Maintenance	22,091,974	23,527,167	23,780,948	22,660,266	23,816,968	0.15%
Engineering	1,043,698	804,273	1,050,315	854,635	1,050,423	0.01%
Construction	288,882	290,930	295,148	284,442	309,135	4.74%
Toll	26,422,081	21,414,102	37,250,029	33,025,664	36,868,652	(1.02%)
Customer Service	18,181,217	18,364,465	12,257,377	11,166,388	12,404,744	1.20%
Finance & Revenue	684,214	655,643	733,413	768,745	769,937	4.98%
Controller	1,516,977	1,214,233	1,721,616	1,357,699	1,698,707	(1.33%)
ITD	5,648,269	5,326,073	6,782,864	5,472,611	7,360,219	8.51%
Administrative Services	1,452,452	1,247,724	1,482,779	1,468,208	1,469,329	(0.91%)
Highway Patrol	17,192,064	16,399,054	17,194,321	17,195,767	17,191,624	(0.02%)
Contingencies	2,487,260	0	2,704,190	0	2,705,662	0.05%
TOTAL EXPENSES	\$100,982,769	\$92,517,931	\$109,522,785	\$97,420,010	\$109,582,398	0.054%

POSITIONS CHARGED TO OPERATING

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget Change
Authority	0	0	0	0	0	0.00%
Executive	19	18	20	15	18	(10.00%)
Maintenance	192	179	213	199	212	(0.47%)
Engineering	9	6	9	7	9	0.00%
Construction	2	2	2	2	2	0.00%
Toll	268	265	282	264	280	(0.71%)
Customer Service	99	97	127	107	127	0.00%
Finance & Revenue	4	4	5	4	5	0.00%
Controller	13	11	15	12	12	(20.00%)
ITD	16	14	23	16	24	4.35%
Administrative Services	11	11	11	10	11	0.00%
Highway Patrol	0	0	0	0	0	0.00%
TOTAL POSITIONS	633	607	707	636	700	(0.99%)

Oklahoma Turnpike Authority

2021 Operating and Maintenance Budget

Totals All Divisions

Division	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget Change
TOTAL OF ALL DIVISIONS						
Personnel Services	42,540,344	38,564,288	47,168,099	42,353,477	46,184,077	-2.09%
Contractual Services	50,082,006	43,588,238	51,301,226	46,308,300	52,382,397	2.11%
Commodities Services	9,060,935	10,965,303	9,232,883	9,639,297	9,198,517	-0.37%
Capital Outlay		0	0	0	0	0.00%
Contingencies	2,487,260		2,704,190		2,705,662	0.05%
Charged to other Funds	(3,187,776)	(2,299,881)	(883,613)	(881,062)	(888,255)	0.53%
TOTAL	100,982,769	90,817,947	109,522,785	97,420,011	109,582,398	0.054%
AUTHORITY						
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	5,000	5,216	5,000	582	5,000	0.00%
Commodities Services	0	0	0	0	0	0.00%
Capital Outlay	0	0	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	5,000	5,216	5,000	582	5,000	0.00%
EXECUTIVE						
Personnel Services	2,191,589	1,910,012	2,235,145	1,814,504	1,940,659	-13.18%
Contractual Services	1,721,917	1,292,189	1,971,915	1,277,023	1,933,465	-1.95%
Commodities Services	55,175	66,850	57,725	73,477	57,875	0.26%
Capital Outlay	0	0	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	3,968,681	3,269,051	4,264,785	3,165,005	3,931,999	-7.80%
MAINTENANCE						
Personnel Services	13,206,128	13,004,452	14,795,724	14,312,307	14,791,530	-0.03%
Contractual Services	5,471,381	4,780,926	5,533,684	4,460,975	5,573,898	0.73%
Commodities Services	3,414,465	5,741,789	3,451,540	3,886,984	3,451,540	0.00%
Capital Outlay	0	0	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	22,091,974	23,527,167	23,780,948	22,660,266	23,816,968	0.15%
ENGINEERING						
Personnel Services	923,973	715,252	934,565	771,560	945,323	1.15%
Contractual Services	115,000	87,107	111,050	82,575	100,400	-9.59%
Commodities Services	4,725	1,913	4,700	500	4,700	0.00%
Capital Outlay	0	0	0	0	0	0.00%
Contingencies						
Charged to other Funds						
TOTAL	1,043,698	804,272	1,050,315	854,635	1,050,423	0.01%

Oklahoma Turnpike Authority

2021 Operating and Maintenance Budget

Totals All Divisions

Division	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget Change
CONSTRUCTION						
Personnel Services	573,518	564,696	589,248	588,626	603,292	2.38%
Contractual Services	8,200	17,398	11,250	2,340	11,250	0.00%
Commodities Services	52,400	35,502	58,500	56,900	58,500	0.00%
Capital Outlay	0	0	0	0	0	0.00%
Contingencies						
Charged to other Funds	(345,236)	(326,666)	(363,850)	(363,424)	(363,907)	0.00%
TOTAL	288,882	290,930	295,148	284,442	309,135	4.74%
TOLL OPERATIONS						
Personnel Services	15,107,643	13,453,498	16,018,150	14,106,688	14,825,060	-7.45%
Contractual Services	10,881,738	7,651,943	20,744,474	18,473,493	21,604,330	4.14%
Commodities Services	432,700	308,660	487,405	445,482	439,262	-9.88%
Capital Outlay	0	0	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	26,422,081	21,414,102	37,250,029	33,025,664	36,868,652	-1.02%
Customer Service						
Personnel Services	5,535,981	4,619,380	6,707,889	5,634,095	7,094,542	5.76%
Contractual Services	11,719,936	10,041,582	2,168,725	2,165,139	1,885,936	-13.04%
Commodities Services	3,303,770	3,703,504	3,380,763	3,367,154	3,424,266	1.29%
Capital Outlay	0	0	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds	(2,378,470)	(1,699,983)	0	0	0	0.00%
TOTAL	18,181,217	16,664,482	12,257,377	11,166,388	12,404,744	1.20%
FINANCE AND REVENUE						
Personnel Services	416,034	417,340	474,198	519,295	519,543	9.56%
Contractual Services	268,180	235,465	259,215	249,450	250,394	-3.40%
Commodities Services	0	2,838	0	0	0	0.00%
Capital Outlay	0	0	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	684,214	655,643	733,413	768,745	769,937	4.98%
CONTROLLER						
Personnel Services	1,440,618	1,184,475	1,657,528	1,362,952	1,638,482	-1.15%
Contractual Services	218,185	169,072	216,685	155,950	217,110	0.20%
Commodities Services	7,000	3,652	7,000	2,200	7,000	0.00%
Capital Outlay	0	0	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds	(148,826)	(142,965)	(159,597)	(163,403)	(163,885)	2.69%
TOTAL	1,516,977	1,214,234	1,721,616	1,357,699	1,698,707	-1.33%

Oklahoma Turnpike Authority

2021 Operating and Maintenance Budget

Totals All Divisions

Division	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget Change
ITD						
Personnel Services	2,147,588	1,791,324	2,733,503	2,209,236	2,790,348	2.08%
Contractual Services	3,557,800	3,451,019	4,157,102	3,323,835	4,687,785	12.77%
Commodities Services	258,125	213,997	252,425	293,775	242,549	-3.91%
Capital Outlay	0	0	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds	(315,244)	(130,267)	(360,166)	(354,235)	(360,463)	0.08%
TOTAL	5,648,269	5,326,073	6,782,864	5,472,611	7,360,219	8.51%
ADMINISTRATIVE SERVICES						
Personnel Services	997,272	903,858	1,022,149	1,034,213	1,035,299	1.29%
Contractual Services	316,880	244,140	322,080	315,445	315,480	-2.05%
Commodities Services	138,300	99,725	138,550	118,550	118,550	-14.44%
Capital Outlay	0	0	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	1,452,452	1,247,724	1,482,779	1,468,208	1,469,329	-0.91%
HIGHWAY PATROL						
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	15,797,789	15,612,181	15,800,046	15,801,492	15,797,349	-0.02%
Commodities Services	1,394,275	786,873	1,394,275	1,394,275	1,394,275	0.00%
Capital Outlay	0	0	0	0	0	0.00%
Contingencies						0.00%
Charged to other Funds						0.00%
TOTAL	17,192,064	16,399,054	17,194,321	17,195,767	17,191,624	-0.02%

Oklahoma Turnpike Authority

2021 Operating and Maintenance Budget Detail

Totals All Divisions

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
SUMMARY	Personnel Services		42,540,345	38,564,287	47,168,099	42,338,023	46,184,077	-2.09%
	Contractual Services		50,112,005	43,588,238	51,331,226	46,308,300	52,382,397	2.05%
	Commodities		9,060,935	10,965,304	9,232,883	9,639,297	9,198,517	-0.37%
	Contingencies		2,487,260	0	2,704,190	0	2,705,662	0.05%
	Charged to Other Funds		(3,187,776)	(2,299,881)	(883,613)	(881,062)	(888,255)	0.53%
	Total Expenses		\$ 101,012,769	\$ 90,817,947	\$ 109,552,785	\$ 97,404,558	\$ 109,582,398	0.027%
SUMMARY	Positions		644.0	618.0	715.0	644.0	709.0	-0.84%
	Positions charged to other funds		11.0	11.0	8.0	8.0	9.0	12.50%
	Total positions charged to Oper.		633.0	607.0	707.0	636.0	700.0	-0.99%
DETAIL	PERSONNEL SERVICES (100-199)							
	101	Regular Full-time Salaries	23,933,703	21,078,541	24,908,297	22,338,946	24,246,658	-2.66%
	105	Regular Overtime Salaries	446,502	396,380	469,004	440,853	448,331	-4.41%
	106	Holiday Overtime Salaries	244,295	220,413	206,824	174,156	173,537	-16.09%
	107	Shift Differential Salaries	293,040	245,557	252,120	211,200	211,200	-16.23%
	108	On-Call Salaries	113,220	117,628	136,920	136,200	136,200	-0.53%
	109	Longevity	603,180	558,603	631,124	550,296	598,646	-5.15%
	111	Certification Incentives	419,771	459,397	463,060	467,812	508,537	9.82%
	116	Hazardous Weather Pay	22,568	18,660	23,810	22,820	22,522	-5.41%
	119	Temporary Personnel Services	1,964,401	2,851,894	4,967,082	4,154,312	5,333,724	7.38%
	120	Defined Contribution Plan Match	0	300,576	0	0	0	0.00%
	121	FICA	1,896,634	1,800,764	2,015,301	1,823,012	1,975,732	-1.96%
	122	Retirement	4,021,133	3,409,640	4,234,118	3,875,547	4,169,222	-1.53%
	123	Health Benefits	7,771,039	6,697,851	8,039,398	7,312,369	7,517,158	-6.50%
	124	Workers Compensation	492,071	452,157	491,918	507,163	514,446	4.58%
	125	Unemployment	5,730	4,930	6,015	5,555	5,645	-6.15%
	126	Deferred Comp. Matching	185,658	83,339	193,474	179,438	183,266	-5.28%
	127	Payroll Processing Fee	35,100	36,709	36,390	44,740	45,540	25.14%
	128	Pathfinder Admin Fees	0	1,825	144	930	289	100.69%
	131	Merit System Charge	87,300	(212,330)	91,100	83,175	85,425	-6.23%
	141	Educational Benefits	5,000	37,930	2,000	9,500	8,000	300.00%
Total Personnel Services			42,540,345	38,564,287	47,168,099	42,338,023	46,184,077	-2.09%
DETAIL	CONTRACTUAL SERVICES (200-299)							
	201	Postage	2,545,859.00	1,691,393.74	2,610,750.00	2,605,368.00	3,515,692.00	34.66%
	202	Freight & Shipping	20,926.00	11,558.71	17,139.00	10,770.00	18,000.00	5.02%
	203	Telecommunications	1,589,900.00	1,247,353.51	1,435,900.00	1,096,127.00	1,393,601.00	-2.95%
	204	Printing	542,272.00	270,539.36	367,033.00	372,093.98	609,708.00	66.12%
	205	Advertising & Marketing	290,400.00	88,171.21	289,000.00	254,571.00	259,800.00	-10.10%
	206	Cellular Telecommunications	205,000.00	167,750.02	185,000.00	202,572.00	222,364.00	20.20%
	207	Radar Telecommunications	34,000.00	0.00	34,000.00	34,000.00	34,000.00	0.00%
	208	Cable Service	13,635.00	18,950.08	22,885.00	17,996.00	14,385.00	-37.14%
	210	Municipal Ambulance Service	750.00	1,549.36	1,500.00	1,616.00	1,500.00	0.00%
	211	Water & Sewer	86,082.00	36,530.23	90,594.00	87,614.00	81,868.00	-9.63%
	212	Natural & Propane Gas	272,836.00	147,816.58	277,562.00	200,084.00	275,742.00	-0.66%
	213	Electricity	1,665,863.00	1,134,201.68	1,868,053.00	1,329,923.00	1,470,203.00	-21.30%
	214	Solid Waste Disposal	458,467.00	163,022.75	469,739.00	185,594.00	464,389.00	-1.14%
	214-1	Litter Removal	86,910.00	82,800.00	86,910.00	120,000.00	140,124.00	61.23%
	216	Pest Control Services	13,789.00	16,499.40	15,389.00	12,539.00	12,349.00	-19.75%
	217	Alarm Monitoring Services-Security	39,036.00	35,175.20	41,986.00	31,930.40	34,132.00	-18.71%
	221	Training & Education	224,565.00	159,067.62	218,320.00	87,482.00	198,350.00	-9.15%
	221-1	Training & Educ. Mileage Reimb.	10,024.00	7,471.30	12,974.00	6,077.00	9,217.00	-28.96%
	221-2	Training & Education Travel Exp.	56,518.00	62,374.90	101,705.00	3,312.00	49,525.00	-51.31%
	222	Business Expense	80,019.00	40,003.63	34,360.00	32,576.91	39,957.00	16.29%
	222-1	Business/Travel Mileage Reimb.	29,532.00	27,287.14	30,690.00	23,255.00	24,549.00	-20.01%
	222-2	Business Travel Expense	61,620.00	33,919.29	62,750.00	24,457.00	44,550.00	-29.00%
	223	Prof. Organization Memberships	76,550.00	109,553.11	119,060.00	94,436.00	120,485.00	1.20%
	224	Publications & Subscriptions	11,425.00	4,475.46	10,045.00	8,188.00	18,539.00	84.56%

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
DETAIL	227	Software Renewal & Subscriptions	683,104.00	1,114,861.82	1,382,654.00	1,273,638.00	1,861,396.00	34.62%
	231	Equipment Rental	164,924.00	259,140.51	190,962.00	238,296.00	162,213.00	-15.05%
	232	Building & Real Estate Rental	298,817.00	201,396.54	350,567.00	280,297.00	342,139.00	-2.40%
	233	Building & Maintenance Services	44,238.00	64,585.73	63,738.00	47,008.50	39,738.00	-37.65%
	234	Sweeping Services	614,847.00	470,827.76	574,956.00	515,427.00	574,956.00	0.00%
	235	Mowing Services	2,106,698.00	1,690,178.15	2,209,543.00	1,977,365.00	2,209,543.00	0.00%
	236	Snow & Ice Removal Services	463,478.00	156,537.50	463,478.00	249,317.00	463,478.00	0.00%
	237	Signing Services	146,919.00	122,630.53	146,919.00	77,462.00	146,919.00	0.00%
	240	Government Permits & Licenses	4,817.00	14,449.93	4,817.00	5,554.00	4,617.00	-4.15%
	241	Property Taxes	6,000.00	21,412.88	6,000.00	6,000.00	6,000.00	0.00%
	242	Environmental Permit Expense	85,000.00	81,631.97	85,000.00	80,000.00	85,000.00	0.00%
	251	Legal Services	193,500.00	118,613.33	193,500.00	128,733.00	193,500.00	0.00%
	253	Armor Car Services	1,709,260.69	1,553,534.05	1,778,209.64	1,793,820.64	1,895,871.00	6.62%
	254	Medical Services	42,500.00	19,545.68	27,652.00	16,286.00	17,649.00	-36.17%
	255	Paying Agent Services	120,130.00	123,148.36	119,215.00	119,215.00	115,244.00	-3.33%
	256	Banking & Financial Services	1,103,668.00	194,300.52	5,571,072.00	343,805.00	554,517.00	-90.05%
	256-1	Credit Card Finance Charges	5,857,280.00	4,370,508.54	1,523,011.00	4,667,277.54	6,449,561.00	323.47%
	257	Trustee Services	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	0.00%
	258	Data Processing Services	3,500.00	48,932.58	2,500.00	72,900.00	1,000.00	-60.00%
	259	Data Processing Software License	155,000.00	120,438.08	75,000.00	39,360.00	50,000.00	-33.33%
	261	Auditing & Accounting Services	175,000.00	159,750.00	225,000.00	159,750.00	175,714.00	-21.90%
	261-912	Auditing Services for Internal Auditin	0.00	0.00	0.00	11,000.00	10,000.00	100.00%
	262	Public Safety Services	36,085.00	8,818.87	36,085.00	31,085.00	31,085.00	-13.86%
	262-001	Public Safety Services - Fire Calls	0.00	1,991.76	0.00	2,550.00	2,300.00	-100.00%
	263	Other Professional Services	975,320.00	978,416.65	1,244,181.00	645,746.00	1,360,720.00	9.37%
	265	Highway Patrol Personnel Costs	14,878,854.00	15,263,058.45	14,878,854.00	14,848,857.00	14,848,857.00	-0.20%
	265-217	Highway Patrol - Flight Hours	30,000.00	16,112.25	30,000.00	30,000.00	30,000.00	0.00%
	268	PIKEPASS Tag Agency Fees	239,618.00	250,790.00	263,580.00	217,565.00	263,580.00	0.00%
	270	Other Maintenance Services	877,503.00	256,311.83	777,503.00	729,973.75	267,696.00	-65.57%
	271-1	Striping Services	0.00	48,494.31	0.00	0.00	0.00	0.00%
	271-2	Concrete Panel Lifting	0.00	1,322,132.20	0.00	0.00	0.00	0.00%
	272	Equipment Repair Services	133,222.00	221,083.87	132,733.00	205,102.00	109,300.00	-17.65%
	273	Custodial Maintenance	77,810.00	109,945.86	78,314.00	83,831.00	69,314.00	-11.49%
	274	Landscaping Maintenance	27,600.00	21,600.00	27,600.00	27,600.00	467,600.00	1594.20%
DETAIL	275	Auto. Vehicle Id. Maint.	3,511,811.71	3,253,285.67	4,200,777.98	4,200,778.00	4,356,314.00	3.70%
	277	Auto. Vehicle Classification System	0.00	0.00	0.00	0.00	9,000.00	100.00%
	278	Camera Surveillance Syst. Maint.	86,589.00	0.00	12,000.00	0.00	112,828.00	840.23%
	279	Other Toll Collection Equipment	34,946.52	13,828.58	29,142.05	32,643.00	32,596.00	11.85%
	280	Automatic Coin Machine Maint.	1,247,968.36	1,090,999.61	1,674,853.86	1,674,854.00	1,741,092.00	3.95%
	284	Equipment Replacement	16,042.00	227,633.42	150,000.00	150,000.00	150,000.00	0.00%
	286	Laundry Services	3,494.00	22,518.09	3,494.00	19,732.00	2,050.00	-41.33%
	287	Other Contractual Services	3,211,027.00	985,662.33	1,600,977.37	1,211,073.00	1,607,766.00	0.42%
	287-217	Other Contractual - Security Services	330,000.00	338,089.56	375,000.00	375,000.00	375,000.00	0.00%
	288-6	HCTRA OOS Tag Processing Fee	0.00	39,074.36	53,432.00	47,110.00	53,132.00	-0.56%
	288-3	TXDOT OOS Tag Processing Fee	0.00	37,904.68	48,767.00	479,710.00	48,767.00	0.00%
	288-1	NTTA IOP Processing Expense	570,559.00	395,750.61	474,908.00	336,357.00	474,908.00	0.00%
	288-2	KTA IOP Processing Expense	312,127.00	262,286.76	343,340.00	256,896.00	343,340.00	0.00%
	289	Inmate Services Prisoner Portion	4,000.00	92,108.95	4,000.00	16,946.00	4,000.00	0.00%
	291	Tort Liability Insurance	44,000.00	18,537.22	44,000.00	44,000.00	44,000.00	0.00%
	292	Property Insurance	3,530.00	0.00	3,530.00	3,530.00	3,530.00	0.00%
	293	Auto Liability Insurance	82,700.00	57,314.16	82,700.00	82,700.00	40,000.00	-51.63%
	294	Other Insurance	24,000.00	25,293.14	24,000.00	24,000.00	24,000.00	0.00%
	296	Property Losses	0.00	(560,898.89)	0.00	(80,304.00)	0.00	0.00%
TOTAL CONTRACTUAL SERVICES			50,112,005	43,588,238	51,331,226	46,308,300	52,382,397	2.05%

		2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
DETAIL	COMMODITIES (300-399)						
	301 Office Supplies	114,472.00	62,744.18	116,162.00	76,371.00	96,089.00	-17.28%
	302 Data Processing Supplies	65,136.00	89,407.59	64,536.00	85,497.00	80,909.00	25.37%
	303 Noncapitalizable Data Proc. Equip.	135,000.00	104,437.05	115,000.00	188,147.00	123,000.00	6.96%
	305 Noncapitalizable Office Equip.	42,868.00	27,178.25	42,867.00	13,362.00	34,250.00	-20.10%
	306 Noncapitalizable Office Furniture	77,000.00	84,537.19	78,300.00	65,550.13	41,777.00	-46.64%
	307 Noncapitalizable Radio & Commun. Equip.	0.00	59,078.02	9,500.00	4,391.00	5,855.00	-38.37%
	308 Noncapitalizable Building Improvements	26,000.00	26,813.38	27,000.00	7,214.00	26,000.00	-3.70%
	309 Noncapitalizable Signs & Road Striping	67,797.00	324,841.32	67,797.00	68,748.00	67,799.00	0.00%
	311 Mobile Equip Supplies & Parts	269,250.00	668,941.79	280,523.00	435,430.00	274,523.00	-2.14%
	312 Fuel & Gasoline	2,519,345.00	1,525,755.28	2,526,092.00	2,153,911.00	2,476,092.00	-1.98%
	314 Machinery Supplies & Parts	283,250.00	402,566.00	285,500.00	376,597.00	290,362.00	1.70%
	315 Noncapitalizable Machinery	1,500.00	77,162.54	4,000.00	25,576.00	53,915.00	1247.88%
	316 Screws and Bolts	9,750.00	18,917.24	9,750.00	15,500.00	9,750.00	0.00%
	317 Roadway Lighting	93,525.00	186,093.27	130,600.00	189,559.00	130,600.00	0.00%
	318 Welding Supplies	9,500.00	13,221.78	9,500.00	8,224.00	9,500.00	0.00%
	319 Traffic Control & Safety Supplies	101,499.00	963,834.34	101,997.00	316,768.00	101,892.00	-0.10%
	320 Ice & Snow Control Supplies	628,000.00	1,243,686.04	628,000.00	922,289.00	628,000.00	0.00%
	321 Fertilizer & Nursery Supplies	5,450.00	2,213.96	6,000.00	3,541.00	5,808.00	-3.20%
	322 Trees & Plants	8,230.00	4,598.39	8,230.00	5,094.00	7,831.00	-4.85%
	323 Insecticides & Herbicides	92,400.00	103,901.97	92,400.00	73,835.00	92,900.00	0.54%
	324 Building Maintenance Supplies	51,792.00	158,277.91	53,071.00	67,329.00	51,071.00	-3.77%
	325 Signing Supplies	50,200.00	45,844.95	42,700.00	31,645.00	42,700.00	0.00%
	326 Painting Supplies	40,383.00	20,279.10	40,358.00	37,973.00	40,358.00	0.00%
	327 Asphalt & Concrete Supplies	314,000.00	241,337.81	314,000.00	213,415.00	314,000.00	0.00%
	328 Fencing Supplies	27,300.00	42,141.65	27,300.00	12,832.00	27,300.00	0.00%
	329 Other Road Maint. Supplies	63,000.00	72,287.34	63,000.00	99,975.00	63,000.00	0.00%
	330 Other Maintenance Supplies	26,500.00	16,391.39	26,500.00	20,909.00	26,500.00	0.00%
	331 Small Tools & Equipment	40,553.00	83,820.23	41,703.00	61,223.00	42,890.00	2.85%
	332 Uniforms	95,053.00	59,373.09	102,697.00	87,126.00	96,101.00	-6.42%
	333 Engineering Supplies	100.00	0.00	100.00	0.00	1,100.00	1000.00%
	334 Safety & Medical Supplies	59,228.00	92,950.23	61,028.00	107,158.74	77,586.00	27.13%
	335 Toll Booth Supplies	58,378.00	72,625.20	62,378.00	62,378.00	61,207.00	-1.88%
	336 Drainage & Culverts	45,200.00	101,936.24	45,200.00	62,608.00	45,200.00	0.00%
	337 ATM Tickets	18,000.00	5,294.90	18,000.00	18,000.00	18,000.00	0.00%
	338 Noncapitalizable Toll Coll. & Auditing Equip.	0.00	1,169.20	0.00	0.00	0.00	0.00%
	339 Pikepass Sticker Tags	3,108,702.00	3,563,036.33	3,156,484.00	3,300,000.00	3,200,000.00	1.38%
	341 Other Commodities & Supplies	204,891.32	152,844.34	239,145.00	170,768.47	201,680.00	-15.67%
	342 Coffee Expense (Reimbursement)	2,225.00	2,675.05	2,225.00	617.15	2,225.00	0.00%
	343 Employee Incentive Awards	82,663.00	19,253.36	98,698.00	26,738.00	91,627.00	-7.16%
	343-2 Employee Incentive Awards-Food, Catering	29,746.00	48,116.52	39,380.00	21,584.00	41,345.00	4.99%
	343-3 Employee Incentive Awards-Gift cards, Baskets, etc	121,977.00	97,219.00	113,495.00	97,864.00	105,264.00	-7.25%
	344 Bottled Drinking Water	18,204.00	22,813.53	19,799.00	22,297.00	18,027.00	-8.95%
	345 Cleaning & Janitorial Supplies	52,868.00	55,687.00	61,868.00	81,252.76	74,484.00	20.39%
TOTAL COMMODITIES		9,060,935	10,965,304	9,232,883	9,639,297	9,198,517	-0.37%
765 Office Equipment			0	0	0	0	0.00%
CONTINGENCIES		2,487,260		2,704,190		2,705,662	0.05%
TOTAL O & M EXPENSES		104,200,545	93,117,829	110,436,398	98,285,620	110,470,653	0.03%
Amount Charged to Other Funds		(3,187,776)	(2,299,881)	(883,613)	(881,062)	(888,255)	0.53%
TOTAL EXPENSES		\$ 101,012,769	\$ 90,817,947	\$ 109,552,785	\$ 97,404,558	\$ 109,582,398	0.027%

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AUTHORITY DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Authority Division

Division Goals

To provide executive leadership in policy establishment and administrative review.

Division Responsibilities

The Authority consists of the Governor (member ex-Officio) and six members serving without pay for eight-year terms from districts established in the State statute. They have full control over all turnpike operations; however the OTA must operate in strict compliance with the trust agreement which defines the operating procedures to be followed. The Authority is responsible for establishing all policies which are implemented by the Executive Director through the administrative staff.

Service Levels

Provides administrative review of operations and establishment of policies.

2021 Annual Budget - Major Budgetary Issues

There is no change in the budget for this division.

Oklahoma Turnpike Authority
Authority
All Branches

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	5,000	5,216	5,000	582	5,000	0.00%
Commodities Services	0	0	0	0	0	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	5,000	5,216	5,000	582	5,000	0.00%
Personnel Services (100 - 199)						
Total Personnel Services	-	-	-	-	-	0.00%
Contractual Services (200 - 299)						
222 000 Business Expense	5,000	238	5,000	582	5,000	0.00%
222 100 Business & Travel-Mileage Reimbursement	0	3,944	0	0	0	0.00%
222 200 Business Travel Expense	0	1,034	0	0	0	0.00%
Total Contractual Services	5,000	5,216	5,000	582	5,000	0.00%
Commodities Services (300 - 399)						
Total Commodities Services	-	-	-	-	-	0.00%
Total O & M Expenses	5,000	5,216	5,000	582	5,000	0.00%
Total Changed to Other Funds					0	
Total Expenses	5,000	5,216	5,000	582	5,000	0.00%

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EXECUTIVE DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Executive Division

Description of Division

Serves as a liaison between the legislature, the Authority and Administration and facilitates the development of priorities and goals for divisions and coordinates the accomplishment of those goals.

Division Responsibilities

The Executive Division consists of ten branches: Administration, Maintenance, Engineering & Construction, Toll & Customer Service Operations, Finance & Administration, Media & Community Relations, General Counsel, Asset Management, Concession Administration, Secretary of Transportation, Chief Security, and Internal Audit. Their responsibilities are as follows:

Administration: The Executive Director facilitates the development of policies which will provide assurances to bondholders, convenience to patrons, and efficiency of operations.

Maintenance, Engineering & Construction: The Assistant Executive Director of Maintenance, Engineering & Construction oversees the Construction, Engineering and Maintenance Divisions.

Toll and PIKEPASS Operations: The Assistant Executive Director of Toll and PIKEPASS Operations oversees the Toll Operations Division and PIKEPASS Operations Division.

Finance and Administration Branch: The Assistant Executive Director of Finance and Administration oversees the Finance Division, the Controller Division, the Administrative Services Division and the Information Technology Division.

Media & Community Relations: The Media and Community Relations Branch works in an effort to improve customer and public opinions about the Oklahoma Turnpike Authority. This branch is responsible for providing information to the general public and handles the growing public relations needs for the organization. The Director of Communications and Facilities works closely with the Oklahoma Department of Transportation's Public Affairs office along with making contact with the media and local press, the branch manager also serves as the Authority's liaison with the Oklahoma Highway Patrol.

Internal Audit: The Internal Audit Branch is responsible for conducting audit activities of the OTA. This includes both the internal audit and external audit functions. This function evaluates the effectiveness of the organization's system of internal controls and the efficiency of the organization's processes. Internal Audit develops an audit plan addressing the areas of risk and concern within the organization.

Asset Management: The Asset Management branch coordinates and assists all divisions in the purchasing process in order to remain compliant with applicable OTA

policies and state laws while keeping the process as efficient as possible. The branch oversees the maintenance of the OTA headquarters building. Additionally, this branch manages the work performed at OTA headquarters by outside contractors, including janitorial services, landscaping maintenance services, off-site storage, heating, air conditioning, electrical and plumbing repairs.

Concession Administration: This branch is responsible for administering the concession contracts with three vendors at various locations.

Chief Security Branch: This branch is charged with Cybersecurity and Incident Response, Internal Audit and Review for compliance and risk, Internal investigations for potential information and cyber security related events along with internal OTA information security, compliance and awareness training programs. This branch also does executive level reporting and collaboration on cyber risk, information security risk, program risk and current control effectiveness to reduce risk.

General Counsel: The General Counsel is responsible for acting as legal advisor to the Authority, the Managing Director and division administrators in relation to their duties. The General Counsel attends meetings of the Authority, reviews all agenda items for legality and form, reviews all contracts, and financing for all bond funded expenditures.

Secretary of Transportation: The Secretary of Transportation provides executive coordination in policy establishment and administrative review of the Oklahoma Department of Transportation, the Oklahoma Turnpike Authority, the Aeronautics Commission, and the Waterways Advisory Board. The Secretary is appointed by the Governor of the State of Oklahoma and serves as a cabinet member. The Secretary of Transportation serves as a liaison between the Governor and the appointed commissioners or members of each organization. This branch serves as a cost center for the Oklahoma Turnpike Authority's share of the related expenses.

2021 Annual Budget - Major Budgetary Issues

The Executive Division increased from \$4,264,785 in 2020 to \$3,931,999 in 2021, a significant decrease of 7.80%. This decrease is primarily due to Internal Audit personnel cost and a decrease in Auditing & Accounting Services in contractual services.

Oklahoma Turnpike Authority

Executive

All Branches

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	2,191,589	1,910,012	2,235,145	1,814,504	1,940,659	-13.18%
Contractual Services	1,721,917	1,292,189	1,971,915	1,277,023	1,933,465	-1.95%
Commodities Services	55,175	66,850	57,725	73,477	57,875	0.26%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	3,968,681	3,269,051	4,264,785	3,165,005	3,931,999	-7.80%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	1,506,415	1,314,329	1,540,540	1,257,190	1,334,940	-13.35%
109	000	Longevity	27,688	27,788	32,102	30,590	31,714	-1.21%
120	000	Defined Contribution Plan Match	0	13,569	0	0	0	0.00%
121	000	FICA	115,518	102,031	116,463	94,670	100,672	-13.56%
122	000	Retirement	253,457	206,611	251,729	204,729	213,078	-15.35%
123	000	Health Benefits	272,367	234,596	277,733	213,725	245,231	-11.70%
124	000	Workers Compensation	6,113	5,410	6,107	4,917	5,233	-14.31%
125	000	Unemployment	160	0	155	135	145	-6.45%
126	000	Deferred Compensation Matching	6,061	3,181	6,221	4,945	5,583	-10.26%
127	000	OSF Payroll Transaction Processing Fee	960	1,259	1,170	1,280	1,440	23.08%
128	000	Pathfinder Admin Fees	0	53	0	0	0	0.00%
131	000	Merit System Charge	2,850	1,186	2,925	2,325	2,625	-10.26%
		Total Personnel Services	2,191,589	1,910,012	2,235,145	1,814,504	1,940,659	-13.18%

Contractual Services (200 - 299)

201	000	Postage	225	0	125	0	100	-20.00%
204	000	Printing	200	167	100	117	100	0.00%
205	000	Advertising & Marketing	250,000	72,427	250,000	245,000	250,000	0.00%
211	000	Water & Sewer	11,000	(19,260)	12,000	12,000	12,000	0.00%
212	000	Natural & Propane Gas	5,700	3,587	5,700	5,700	5,700	0.00%
213	000	Electricity	130,000	108,620	130,000	89,500	130,000	0.00%
214	000	Solid Waste Disposal	4,250	2,459	4,250	4,250	4,250	0.00%
216	000	Pest Control Services	1,500	1,200	1,500	1,500	1,500	0.00%
217	000	Alarm Monitoring Services(	1,780	417	1,780	1,780	1,780	0.00%
221	000	Training & Education	21,100	9,987	29,300	12,400	28,050	-4.27%
221	100	Training & Education-Mileage Reimbursmnt	1,050	18	0	0	0	0.00%
221	200	Training & Education Travel Expense	18,127	11,131	17,125	0	8,000	-53.28%
222	000	Business Expense	5,050	13,048	4,600	1,163	4,400	-4.35%
222	100	Business & Travel-Mileage Reimbursement	200	401	200	89	0	-100.00%
222	200	Business Travel Expense	27,450	12,664	29,400	539	13,950	-52.55%
223	000	Professional Organization Memberships	24,150	58,856	66,700	42,401	66,250	-0.67%
224	000	Publications & Subscriptions	7,800	3,296	6,800	4,943	16,050	136.03%
227	000	Annual Software Renewal & Subscriptions	0	0	0	0	0	0.00%
231	000	Equipment Rental	0	0	0	840	0	0.00%
233	000	Building maintenance services	0	17,472	0	0	0	0.00%
236	000	Snow and ice removal services	2,500	1,985	2,500	2,500	2,500	0.00%
240	000	Government permits and Licenses	285	17	285	56	285	0.00%
241	000	Property Taxes	6,000	21,413	6,000	6,000	6,000	0.00%
251	000	Legal Services	163,500	101,712	163,500	98,733	163,500	0.00%
256	000	Banking & Financial Services	0	744	0	325	0	0.00%
256	100	Credit Card Service Fees	0	1,571	0	488	0	0.00%
259	000	Data Processing Software License	5,000	0	0	0	0	0.00%
261	000	Auditing & Accounting Services	175,000	159,750	225,000	159,750	140,000	-37.78%
261	912	Auditing Services for Internal Auditing	0	0	0	11,000	10,000	0.00%
263	000	Other Professional Services	225,000	201,288	475,000	25,000	529,000	11.37%
270	000	Other Maintenance	65,000	77,152	45,000	56,000	45,000	0.00%
273	000	Custodial Maintenance	32,500	32,646	32,500	32,500	32,500	0.00%
274	000	Landscaping Maintenance	27,600	21,600	27,600	27,600	27,600	0.00%
287	000	Other Contractual Services	177,950	37,731	57,950	57,850	57,950	0.00%
287	217	Other Contractual - Security Services	330,000	338,090	375,000	375,000	375,000	0.00%
292	000	Property Insurance	2,000	0	2,000	2,000	2,000	0.00%
		Total Contractual Services	1,721,917	1,292,189	1,971,915	1,277,023	1,933,465	-1.95%

Commodities Services (300 - 399)

301	000	Office Supplies	550	916	400	89	550	37.50%
303	000	Noncapitalizable Data Processing Equip.	0	398	0	0	0	0.00%
305	000	Noncapitalizable Office Equipment	6,500	19,320	6,500	3,500	6,500	0.00%
306	000	Noncapitalizable Office Furniture	13,700	16,380	14,000	39,306	14,000	0.00%
308	000	Noncapitalizable Building Improvements	10,000	0	10,000	10,000	10,000	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	1,730	0	0	0	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	0	200	0	0	0	0.00%
323	000	Insecticides & herbicides	0	22	0	0	0	0.00%
324	000	Building Maintenance Supplies	4,500	3,188	4,500	571	4,500	0.00%

Oklahoma Turnpike Authority

Executive

All Branches

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			2,191,589	1,910,012	2,235,145	1,814,504	1,940,659	-13.18%
Contractual Services			1,721,917	1,292,189	1,971,915	1,277,023	1,933,465	-1.95%
Commodities Services			55,175	66,850	57,725	73,477	57,875	0.26%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			3,968,681	3,269,051	4,264,785	3,165,005	3,931,999	-7.80%
325	000	Signing Supplies	0	0	0	20	0	0.00%
326	000	Painting Supplies	0	44	0	0	0	0.00%
331	000	Small Tools & Equipment	0	143	0	0	0	0.00%
332	000	Uniforms	0	259	500	0	500	0.00%
334	000	Safety & Medical Supplies	0	0	0	290	0	0.00%
341	000	Other Commodities & Supplies	10,100	10,375	9,500	18,688	9,500	0.00%
342	000	Coffee Expense (Reimbursement)	2,225	2,675	2,225	617	2,225	0.00%
343	000	Employee Recog/Safety Incentive Awards	50	969	50	0	50	0.00%
343	200	Employee Recog/Safety Incentive Awards	5,500	4,712	6,500	0	6,500	0.00%
343	300	Employee Recog/Safety Incentive Awards	2,000	3,716	3,500	0	3,500	0.00%
344	000	Bottled drinking water	50	0	50	0	50	0.00%
345	000	Cleaning and janitorial supplies	0	1,804	0	396	0	0.00%
Total Commodities Services			55,175	66,850	57,725	73,477	57,875	0.26%
Total O & M Expenses			3,968,681	3,269,051	4,264,785	3,165,005	3,931,999	-7.80%
Total Changed to Other Funds							0	
Total Expenses			3,968,681	3,269,051	4,264,785	3,165,005	3,931,999	-7.80%

Positions

As of 07/31/2020						
Accounting Technician	3.0	2.0	2.0	2.0	2.0	0.00%
Administrative Assistant	1.0	1.0	1.0	1.0	1.0	0.00%
Assistant Exec. Director	3.0	3.0	3.0	3.0	3.0	0.00%
Chief Internal Auditor	1.0	1.0	1.0	1.0	1.0	0.00%
Assistant Chief Internal Auditor	0.0	1.0	1.0	0.0	0.0	-100.00%
Chief Information Security Off	1.0	1.0	1.0	1.0	1.0	0.00%
Executive Director	1.0	0.0	0.0	0.0	0.0	0.00%
Executive Secretary	1.0	1.0	1.0	1.0	1.0	0.00%
Internal Auditor	3.0	3.0	3.0	2.0	3.0	0.00%
Project Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Security Analyst	1.0	1.0	1.0	0.0	1.0	0.00%
Security Engineer	1.0	0.0	1.0	0.0	0.0	-100.00%
Project Coordinator	1.0	0.0	1.0	0.0	1.0	0.00%
Director of Public Relations	1.0	1.0	1.0	1.0	1.0	0.00%
Marketing Specialist	1.0	1.0	1.0	1.0	1.0	0.00%
Secretary of Transportation	0.0	1.0	1.0	1.0	1.0	0.00%
Totals Positions	20.0	18.0	20.0	15.0	18.0	-10.00%

Oklahoma Turnpike Authority

Executive

Administration Branch

Fund: 01, Division: 09, Branch: 01

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			275,536	217,107	188,382	188,820	188,820	0.23%
Contractual Services			101,900	96,137	81,700	44,542	77,500	-5.14%
Commodities Services			9,500	10,506	12,000	1,133	12,000	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			386,936	323,750	282,082	234,495	278,320	-1.33%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	201,500	158,775	144,800	144,800	144,800	0.00%
109	000	Longevity	5,800	4,400	4,700	4,700	4,700	0.00%
121	000	FICA	13,992	11,221	7,842	7,842	7,842	-0.01%
122	000	Retirement	34,205	26,924	16,913	16,913	16,913	0.00%
123	000	Health Benefits	18,143	14,223	12,918	13,288	13,288	2.86%
124	000	Workers Compensation	818	754	400	400	400	0.00%
125	000	Unemployment	20	0	15	15	15	0.00%
126	000	Deferred Compensation Matching	638	541	479	479	479	-0.10%
127	000	OSF Payroll Transaction Processing Fee	120	145	90	160	160	77.78%
131	000	Merit System Charge	300	124	225	225	225	0.00%
Total Personnel Services			275,536	217,107	188,382	188,820	188,820	0.23%
Contractual Services (200 - 299)								
201	000	Postage	200	0	100	0	100	0.00%
204	000	Printing	200	47	100	49	100	0.00%
205	000	Advertising & Marketing	0	5,000	0	0	0	0.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	0	455	0	0	0	0.00%
221	100	Training & Education-Mileage Reimbursmnt	1,000	0	0	0	0	0.00%
221	200	Training & Education Travel Expense	3,000	600	3,000	0	1,500	-50.00%
222	000	Business Expense	200	3,507	200	215	1,500	650.00%
222	100	Business & Travel-Mileage Reimbursement	0	211	0	0	0	0.00%
222	200	Business Travel Expense	8,000	3,527	8,000	0	4,000	-50.00%
223	000	Professional Organization Memberships	23,000	26,120	65,000	40,813	65,000	0.00%
224	000	Publications & Subscriptions	5,000	3,286	4,000	2,893	4,000	0.00%
240	000	Government permits and Licenses	200	0	200	26	200	0.00%
251	000	Legal Services	1,000	0	1,000	0	1,000	0.00%
256	000	Banking & Financial Services	0	744	0	325	0	0.00%
256	100	Credit Card Service Fees	0	1,472	0	222	0	0.00%
263	000	Other Professional Services	60,000	51,168	0	0	0	0.00%
287	000	Other Contractual Services	100	0	100	0	100	0.00%
Total Contractual Services			101,900	96,137	81,700	44,542	77,500	-5.14%
Commodities Services (300 - 399)								
301	000	Office Supplies	400	654	400	89	400	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	240	0	0	0	0.00%
324	000	Building Maintenance Supplies	0	20	0	0	0	0.00%
341	000	Other Commodities & Supplies	1,500	1,133	1,500	1,044	1,500	0.00%
343	000	Employee Recog/Safety Incentive Awards	50	30	50	0	50	0.00%
343	200	Employee Recog/Safety Incentive Awards	5,500	4,712	6,500	0	6,500	0.00%
343	300	Employee Recog/Safety Incentive Awards	2,000	3,716	3,500	0	3,500	0.00%
344	000	Bottled drinking water	50	0	50	0	50	0.00%
345	000	Cleaning and janitorial supplies	0	0	0	0	0	0.00%
Total Commodities Services			9,500	10,506	12,000	1,133	12,000	0.00%
Total O & M Expenses			386,936	323,750	282,082	234,495	278,320	-1.33%
Total Changed to Other Funds							0	
Total Expenses			386,936	323,750	282,082	234,495	278,320	-1.33%

Positions

As of 7/31/2020						
Executive Secretary	1.0	1.0	1.0	1.0	1.0	0.00%
Director	1.0	1.0	0.0	0.0	0.0	0.00%
Secretary of Transportation	0.0	1.0	1.0	1.0	1.0	0.00%
	2.0	3.0	2.0	2.0	2.0	0.00%

Oklahoma Turnpike Authority

Executive

Finance & Admin Branch

Fund: 01, Division: 09, Branch: 08

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			249,183	249,948	251,442	251,719	252,200	0.30%
Contractual Services			8,575	5,932	8,575	1,149	4,500	-47.52%
Commodities Services			0	327	0	0	0	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			257,758	256,207	260,017	252,868	256,700	-1.28%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	172,490	173,415	174,340	174,340	174,340	0.00%
109	000	Longevity	8,000	8,000	8,000	8,000	8,400	5.00%
121	000	FICA	13,689	13,907	13,785	13,785	13,800	0.11%
122	000	Retirement	29,781	29,933	30,086	30,086	30,152	0.22%
123	000	Health Benefits	23,445	23,445	23,445	23,682	23,682	1.01%
124	000	Workers Compensation	700	645	708	708	708	0.00%
125	000	Unemployment	20	0	20	20	20	0.00%
126	000	Deferred Compensation Matching	638	333	638	638	638	0.00%
127	000	OSF Payroll Transaction Processing Fee	120	145	120	160	160	33.33%
131	000	Merit System Charge	300	124	300	300	300	0.00%
Total Personnel Services			249,183	249,948	251,442	251,719	252,200	0.30%
Contractual Services (200 - 299)								
204	000	Printing	0	0	0	68	0	0.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	1,050	0	1,050	0	500	-52.38%
221	200	Training & Education Travel Expense	4,225	0	4,225	0	2,000	-52.66%
222	000	Business Expense	300	3,107	300	478	500	66.67%
222	200	Business Travel Expense	3,000	2,467	3,000	24	1,500	-50.00%
223	000	Professional Organization Memberships	0	250	0	313	0	0.00%
224	000	Publications & Subscriptions	0	10	0	0	0	0.00%
240	000	Government permits and Licenses	0	0	0	0	0	0.00%
256	100	Credit Card Service Fees	0	99	0	266	0	0.00%
Total Contractual Services			8,575	5,932	8,575	1,149	4,500	-47.52%
Commodities Services (300 - 399)								
332	000	Uniforms	0	62	0	0	0	0.00%
341	000	Other Commodities & Supplies	0	265	0	0	0	0.00%
Total Commodities Services			-	327	-	-	-	0.00%
Total O & M Expenses			257,758	256,207	260,017	252,868	256,700	-1.28%
Total Changed to Other Funds							0	
Total Expenses			257,758	256,207	260,017	252,868	256,700	-1.28%

Positions

						As of 7/31/2020
Assistant Exec. Director	1.0	1.0	1.0	1.0	1.0	0.00%
Totals Positions	1.0	1.0	1.0	1.0	1.0	0.00%

Oklahoma Turnpike Authority
Executive
Toll & Customer Svc Operations Branch
Fund: 01, Division: 09, Branch: 06

			2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services			179,145	179,286	180,312	177,574	177,807	-1.39%
Contractual Services			12,057	7,058	12,005	321	7,455	-37.90%
Commodities Services			0	556	0	0	0	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			191,202	186,900	192,317	177,895	185,262	-3.67%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	125,750	126,050	126,350	126,350	126,350	0.00%
109	000	Longevity	2,800	2,800	3,200	3,200	3,400	6.25%
121	000	FICA	9,823	9,722	9,823	9,823	9,823	0.00%
122	000	Retirement	21,211	21,260	21,375	21,376	21,409	0.16%
123	000	Health Benefits	18,512	18,512	18,512	15,753	15,753	-14.90%
124	000	Workers Compensation	510	474	513	513	513	0.00%
125	000	Unemployment	10	0	10	10	10	0.00%
126	000	Deferred Compensation Matching	319	333	319	319	319	0.00%
127	000	OSF Payroll Transaction Processing Fee	60	73	60	80	80	33.33%
131	000	Merit System Charge	150	62	150	150	150	0.00%
Total Personnel Services			179,145	179,286	180,312	177,574	177,807	-1.39%
Contractual Services (200 - 299)								
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	1,250	1,530	1,250	0	1,250	0.00%
221	100	Training & Education-Mileage Reimbursmnt	50	18	0	0	0	0.00%
221	200	Training & Education Travel Expense	3,902	2,649	3,900	0	1,500	-61.54%
222	000	Business Expense	400	(27)	400	0	400	0.00%
222	100	Business & Travel-Mileage Reimbursement	200	45	200	18	0	-100.00%
222	200	Business Travel Expense	3,700	2,742	3,700	253	1,700	-54.05%
223	000	Professional Organization Memberships	0	101	0	50	50	0.00%
224	000	Publications & Subscriptions	0	0	0	0	0	0.00%
240	000	Government permits and Licenses	55	0	55	0	55	0.00%
251	000	Legal Services	2,500	0	2,500	0	2,500	0.00%
Total Contractual Services			12,057	7,058	12,005	321	7,455	-37.90%
Commodities Services (300 - 399)								
306	000	Noncapitalizable Office Furniture	0	306	0	0	0	0.00%
312	000	Fuel & Gasoline	0	0	0	0	0	0.00%
341	000	Other Commodities & Supplies	0	250	0	0	0	0.00%
Total Commodities Services			-	556	-	-	-	0.00%
Total O & M Expenses			191,202	186,900	192,317	177,895	185,262	-3.67%
Total Charged to Other Funds							0	
Total Expenses			191,202	186,900	192,317	177,895	185,262	-3.67%

Positions

	As of 7/31/2020					
Assistant Exec. Director	1.0	1.0	1.0	1.0	1.0	0.00%
Totals Positions	1.0	1.0	1.0	1.0	1.0	0.00%

Oklahoma Turnpike Authority

Executive

Maint, Engr & Construction Branch

Fund: 01, Division: 09, Branch: 10

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			179,166	179,041	180,147	180,167	180,167	0.01%
Contractual Services			6,675	7,563	6,675	828	2,950	-55.81%
Commodities Services			600	640	0	0	0	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			186,441	187,244	186,822	180,995	183,117	-1.98%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	125,750	126,050	126,350	126,350	126,350	0.00%
109	000	Longevity	1,500	1,500	1,688	1,688	1,688	0.00%
121	000	FICA	9,735	9,701	9,795	9,795	9,795	0.00%
122	000	Retirement	20,996	21,046	21,126	21,126	21,126	0.00%
123	000	Health Benefits	20,136	20,136	20,136	20,136	20,136	0.00%
124	000	Workers Compensation	510	474	513	513	513	0.00%
125	000	Unemployment	10	0	10	10	10	0.00%
126	000	Deferred Compensation Matching	319	0	319	319	319	0.00%
127	000	OSF Payroll Transaction Processing Fee	60	73	60	80	80	33.33%
131	000	Merit System Charge	150	62	150	150	150	0.00%
Total Personnel Services			179,166	179,041	180,147	180,167	180,167	0.01%
Contractual Services (200 - 299)								
201	000	Postage	25	0	25	0	0	-100.00%
204	000	Printing	0	60	0	0	0	0.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	1,400	1,055	1,400	0	700	-50.00%
221	200	Training & Education Travel Expense	0	3,113	0	0	0	0.00%
222	000	Business Expense	0	1,345	0	241	0	0.00%
222	200	Business Travel Expense	5,000	665	5,000	262	2,000	-60.00%
223	000	Professional Organization Memberships	250	1,325	250	325	250	0.00%
224	000	Publications & Subscriptions	0	0	0	0	0	0.00%
Total Contractual Services			6,675	7,563	6,675	828	2,950	-55.81%
Commodities Services (300 - 399)								
306	000	Noncapitalizable Office Furniture	0	640	0	0	0	0.00%
312	000	Fuel & Gasoline	0	0	0	0	0	0.00%
341	000	Other Commodities & Supplies	600	0	0	0	0	0.00%
Total Commodities Services			600	640	-	-	-	0.00%
Total O & M Expenses			186,441	187,244	186,822	180,995	183,117	-1.98%
Total Changed to Other Funds							0	
Total Expenses			186,441	187,244	186,822	180,995	183,117	-1.98%

Positions

As of 7/31/2020					
Assistant Exec. Director	1.0	1.0	1.0	1.0	0.00%
Totals Positions	1.0	1.0	1.0	1.0	0.00%

Oklahoma Turnpike Authority

Executive

General Counsel Branch

Fund: 01, Division: 09, Branch: 03

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	160,000	101,712	160,000	98,733	160,000	0.00%
Commodities Services	0	0	0	0	0	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	160,000	101,712	160,000	98,733	160,000	0.00%
Total Personnel Services	-	-	-	-	-	-
Contractual Services (200 - 299)						
251 000 Legal Services	160,000	101,712	160,000	98,733	160,000	0.00%
260 000 Legal Settlements	0	0	0	0	0	0.00%
Total Contractual Services	160,000	101,712	160,000	98,733	160,000	0.00%
Total Commodities Services	-	-	-	-	-	0.00%
Total O & M Expenses	160,000	101,712	160,000	98,733	160,000	0.00%
Total Changed to Other Funds					0	
Total Expenses	160,000	101,712	160,000	98,733	160,000	0.00%

Oklahoma Turnpike Authority

Executive

Asset Management Branch

Fund: 01, Division: 09, Branch: 09

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			80,314	80,632	81,620	81,640	81,640	0.02%
Contractual Services			578,010	575,132	603,710	604,010	603,710	0.00%
Commodities Services			37,225	32,409	37,225	68,809	37,225	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			695,549	688,173	722,555	754,460	722,575	0.00%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	51,400	51,800	52,200	52,200	52,200	0.00%
109	000	Longevity	0	0	250	250	250	0.00%
120	000	Defined Contribution Plan Match	0	3,108	0	0	0	0.00%
121	000	FICA	3,932	4,189	4,012	4,012	4,012	0.00%
122	000	Retirement	8,481	5,439	8,654	8,654	8,654	0.00%
123	000	Health Benefits	15,753	15,753	15,753	15,753	15,753	0.00%
124	000	Workers Compensation	209	193	212	212	212	0.00%
125	000	Unemployment	10	0	10	10	10	0.00%
126	000	Deferred Compensation Matching	319	0	319	319	319	0.00%
127	000	OSF Payroll Transaction Processing Fee	60	73	60	80	80	33.33%
128	000	Pathfinder Admin Fees	0	15	0	0	0	0.00%
131	000	Merit System Charge	150	62	150	150	150	0.00%
Total Personnel Services			80,314	80,632	81,620	81,640	81,640	0.02%
Contractual Services (200 - 299)								
204	000	Printing	0	0	0	0	0	0.00%
211	000	Water & Sewer	11,000	12,204	12,000	12,000	12,000	0.00%
212	000	Natural & Propane Gas	2,500	1,891	2,500	2,500	2,500	0.00%
213	000	Electricity	85,000	59,158	85,000	85,000	85,000	0.00%
214	000	Solid Waste Disposal	4,250	2,459	4,250	4,250	4,250	0.00%
216	000	Pest Control Services	1,500	1,200	1,500	1,500	1,500	0.00%
217	000	Alarm Monitoring Services	1,680	300	1,680	1,680	1,680	0.00%
221	000	Training & Education	1,000	0	1,000	1,000	1,000	0.00%
222	000	Business Expense	300	0	0	300	0	0.00%
222	100	Business & Travel-Mileage Reimbursement	0	0	0	0	0	0.00%
222	200	Business Travel Expense	0	0	0	0	0	0.00%
223	000	Professional Organization Memberships	0	30,000	0	0	0	0.00%
224	000	Publications & Subscriptions	300	0	300	300	300	0.00%
227	000	Annual Software Renewal & Subscriptions	0	0	0	0	0	0.00%
233	000	Building maintenance services	0	15,639	0	0	0	0.00%
236	000	Snow and ice removal services	2,500	1,985	2,500	2,500	2,500	0.00%
240	000	Government permits and Licenses	30	17	30	30	30	0.00%
256	000	Banking & Financial Services	0	0	0	0	0	0.00%
259	000	Data Processing Software License	0	0	0	0	0	0.00%
263	000	Other Professional Services	5,000	0	5,000	5,000	5,000	0.00%
270	000	Other Maintenance	65,000	34,243	45,000	45,000	45,000	0.00%
273	000	Custodial Maintenance	32,500	32,646	32,500	32,500	32,500	0.00%
274	000	Landscaping Maintenance	27,600	21,600	27,600	27,600	27,600	0.00%
287	000	Other Contractual Services	7,850	23,700	7,850	7,850	7,850	0.00%
287	217	Other Contractual - Security Services	330,000	338,090	375,000	375,000	375,000	0.00%
Total Contractual Services			578,010	575,132	603,710	604,010	603,710	0.00%
Commodities Services (300 - 399)								
301	000	Office Supplies	0	29	0	0	0	0.00%
303	000	Noncapitalizable Data Processing Equip.	0	398	0	0	0	0.00%
305	000	Noncapitalizable Office Equipment	0	2,050	0	0	0	0.00%
306	000	Noncapitalizable Office Furniture	12,500	14,247	12,500	39,306	12,500	0.00%
308	000	Noncapitalizable Building Improvements	10,000	0	10,000	10,000	10,000	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	413	0	0	0	0.00%
314	000	Machinery Supplies & Parts	0	0	0	0	0	0.00%
323	000	Insecticides & herbicides	0	22	0	0	0	0.00%
324	000	Building Maintenance Supplies	4,500	3,168	4,500	571	4,500	0.00%
325	000	Signing Supplies	0	0	0	20	0	0.00%
326	000	Painting Supplies	0	44	0	0	0	0.00%
331	000	Small Tools & Equipment	0	35	0	0	0	0.00%
334	000	Safety & Medical Supplies	0	0	0	290	0	0.00%
341	000	Other Commodities & Supplies	8,000	7,523	8,000	17,609	8,000	0.00%
342	000	Coffee Expense (Reimbursement)	2,225	2,675	2,225	617	2,225	0.00%
345	000	Cleaning and janitorial supplies	0	1,804	0	396	0	0.00%
Total Commodities Services			37,225	32,409	37,225	68,809	37,225	0.00%
Total O & M Expenses			695,549	688,173	722,555	754,460	722,575	0.00%
Total Changed to Other Funds							0	
Total Expenses			695,549	688,173	722,555	754,460	722,575	0.00%

Oklahoma Turnpike Authority

Executive

Asset Management Branch

Fund: 01, Division: 09, Branch: 09

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	80,314	80,632	81,620	81,640	81,640	0.02%
Contractual Services	578,010	575,132	603,710	604,010	603,710	0.00%
Commodities Services	37,225	32,409	37,225	68,809	37,225	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	695,549	688,173	722,555	754,460	722,575	0.00%

Positions

	As of 7/31/2020					
Project Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Totals Positions	1.0	1.0	1.0	1.0	1.0	0.00%

Oklahoma Turnpike Authority

Executive

Internal Audit Branch

Fund: 01, Division: 09, Branch: 12

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			573,595	549,186	588,290	406,669	474,313	-19.37%
Contractual Services			183,150	165,743	232,500	171,650	154,350	-33.61%
Commodities Services			1,350	617	1,500	0	1,650	10.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			758,095	715,546	822,290	578,319	630,313	-23.35%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	367,850	351,044	375,350	257,000	299,750	-20.14%
109	000	Longevity	8,338	9,838	10,314	8,376	8,900	-13.71%
120	000	Defined Contribution Plan Match	0	1,742	0	0	0	0.00%
121	000	FICA	28,779	27,367	29,505	20,302	23,611	-19.98%
122	000	Retirement	62,071	57,513	63,634	43,787	48,362	-24.00%
123	000	Health Benefits	101,291	97,789	104,190	73,366	89,119	-14.46%
124	000	Workers Compensation	1,493	1,275	1,524	1,043	1,217	-20.14%
125	000	Unemployment	70	0	70	50	60	-14.29%
126	000	Deferred Compensation Matching	2,233	1,667	2,233	1,595	1,914	-14.29%
127	000	OSF Payroll Transaction Processing Fee	420	509	420	400	480	14.29%
128	000	Pathfinder Admin Fees	0	10	0	0	0	0.00%
131	000	Merit System Charge	1,050	432	1,050	750	900	-14.29%
Total Personnel Services			573,595	549,186	588,290	406,669	474,313	-19.37%
Contractual Services (200 - 299)								
221	000	Training & Education	1,000	1,340	2,200	0	2,200	0.00%
221	200	Training & Education Travel Expense	6,000	2,510	2,000	0	1,000	-50.00%
222	000	Business Expense	0	144	200	(71)	0	-100.00%
222	100	Business & Travel-Mileage Reimbursement	0	71	0	71	0	0.00%
222	200	Business Travel Expense	250	1,043	2,200	0	250	-88.64%
223	000	Professional Organization Memberships	900	885	900	900	900	0.00%
261	000	Auditing & Accounting Services	175,000	159,750	225,000	159,750	140,000	-37.78%
261	912	Auditing Services for Internal Auditing	0	0	0	11,000	10,000	0.00%
278	000	Camera Surveillance System Maintenance	0	0	0	0	0	0.00%
Total Contractual Services			183,150	165,743	232,500	171,650	154,350	-33.61%
Commodities Services (300 - 399)								
301	000	Office Supplies	150	0	0	0	150	0.00%
306	000	Noncapitalizable Office Furniture	1,200	220	1,500	0	1,500	0.00%
331	000	Small Tools & Equipment	0	108	0	0	0	0.00%
341	000	Other Commodities & Supplies	0	290	0	0	0	0.00%
Total Commodities Services			1,350	617	1,500	-	1,650	10.00%
Total O & M Expenses			758,095	715,546	822,290	578,319	630,313	-23.35%
Total Charged to Other Funds							0	
Total Expenses			758,095	715,546	822,290	578,319	630,313	-23.35%

Positions

			As of 07/31/2020			
Accounting Technician	3.0	2.0	2.0	2.0	2.0	0.00%
Chief Internal Auditor	1.0	1.0	1.0	1.0	0.0	0.00%
Assistant Chief Internal Auditor	0.0	1.0	1.0	0.0	1.0	0.00%
Internal Auditor	3.0	3.0	3.0	2.0	3.0	0.00%
Totals Positions	7.0	7.0	7.0	5.0	6.0	-14.29%

Oklahoma Turnpike Authority

Executive

Chief Security Officer Branch

Fund: 01, Division: 09, Branch: 13

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			395,667	214,077	512,225	274,381	332,178	-35.15%
Contractual Services			292,000	83,232	477,500	10,000	539,000	12.88%
Commodities Services			1,500	1,396	2,000	0	2,000	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			689,167	298,705	991,725	284,381	873,178	-11.95%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	284,675	156,157	362,950	197,950	232,950	-35.82%
109	000	Longevity	0	0	2,450	2,450	2,450	0.00%
120	000	Defined Contribution Plan Match	0	4,323	0	0	0	0.00%
121	000	FICA	21,931	12,541	27,954	15,331	18,009	-35.58%
122	000	Retirement	47,301	21,443	60,291	33,066	36,741	-39.06%
123	000	Health Benefits	39,198	18,194	54,951	23,682	39,435	-28.24%
124	000	Workers Compensation	1,155	1,078	1,513	804	946	-37.48%
126	000	Deferred Compensation Matching	957	0	1,276	638	957	-25.00%
127	000	OSF Payroll Transaction Processing Fee	0	141	240	160	240	0.00%
128	000	Pathfinder Admin Fees	0	15	0	0	0	0.00%
131	000	Merit System Charge	450	185	600	300	450	-25.00%
Total Personnel Services			395,667	214,077	512,225	274,381	332,178	-35.15%
Contractual Services (200 - 299)								
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	14,000	4,595	21,000	10,000	21,000	0.00%
221	200	Training & Education Travel Expense	1,000	289	4,000	0	2,000	-50.00%
222	200	Business Travel Expense	2,000	179	2,000	0	2,000	0.00%
223	000	Professional Organization Memberships	0	125	500	0	0	-100.00%
224	000	Publications & Subscriptions	0	0	0	0	10,000	100.00%
259	000	Data Processing Software License	5,000	0	0	0	0	0.00%
263	000	Other Professional Services	150,000	78,044	450,000	0	504,000	12.00%
287	000	Other Contractual Services	120,000	0	0	0	0	0.00%
Total Contractual Services			292,000	83,232	477,500	10,000	539,000	12.88%
Commodities Services (300 - 399)								
301	000	Office Supplies	0	232	0	0	0	0.00%
305	000	Noncapitalizable Office Equipment	1,500	0	1,500	0	1,500	0.00%
306	000	Noncapitalizable Office Furniture	0	967	0	0	0	0.00%
332	000	Uniforms	0	197	500	0	500	0.00%
334	000	Safety & Medical Supplies	0	0	0	0	0	0.00%
345	000	Cleaning and janitorial supplies	0	0	0	0	0	0.00%
Total Commodities Services			1,500	1,396	2,000	-	2,000	0.00%
Total O & M Expenses			689,167	298,705	991,725	284,381	873,178	-11.95%
Total Changed to Other Funds							0	
Total Expenses			689,167	298,705	991,725	284,381	873,178	-11.95%

Positions

			As of 07/31/2020				
Chief Information Security Off			1.0	1.0	1.0	1.0	0.00%
Security Analyst			1.0	1.0	1.0	0.0	0.00%
Security Engineer			0.0	0.0	1.0	0.0	-100.00%
Project Coordinator			0.0	0.0	1.0	0.0	0.00%
Totals Positions			2.0	2.0	4.0	1.0	-25.00%

Oklahoma Turnpike Authority

Executive

Public Relations & Media Branch

Fund: 01, Division: 09, Branch: 18

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			258,983	240,734	252,727	253,534	253,534	0.32%
Contractual Services			273,250	147,640	282,950	268,990	277,700	-1.86%
Commodities Services			5,000	20,399	5,000	3,535	5,000	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			537,233	408,774	540,677	526,059	536,234	-0.82%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	177,000	171,038	178,200	178,200	178,200	0.00%
109	000	Longevity	1,250	1,250	1,500	1,926	1,926	28.40%
120	000	Defined Contribution Plan Match	0	4,396	0	0	0	0.00%
121	000	FICA	13,637	13,383	13,747	13,780	13,780	0.24%
122	000	Retirement	29,411	23,053	29,650	29,721	29,721	0.24%
123	000	Health Benefits	35,889	26,545	27,828	28,065	28,065	0.85%
124	000	Workers Compensation	718	516	724	724	724	0.00%
125	000	Unemployment	20	0	20	20	20	0.00%
126	000	Deferred Compensation Matching	638	306	638	638	638	0.00%
127	000	OSF Payroll Transaction Processing Fee	120	99	120	160	160	33.33%
128	000	Pathfinder Admin Fees	0	12	0	0	0	0.00%
131	000	Merit System Charge	300	136	300	300	300	0.00%
Total Personnel Services			258,983	240,734	252,727	253,534	253,534	0.32%
Contractual Services (200 - 299)								
204	000	Printing	0	60	0	0	0	0.00%
205	000	Advertising & Marketing	250,000	67,427	250,000	245,000	250,000	0.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	1,400	600	1,400	1,400	1,400	0.00%
221	200	Training & Education Travel Expense	0	1,970	0	0	0	0.00%
222	000	Business Expense	3,850	4,952	3,500	0	2,000	-42.86%
222	100	Business & Travel-Mileage Reimbursement	0	0	0	0	0	0.00%
222	200	Business Travel Expense	5,500	505	5,500	0	2,500	-54.55%
223	000	Professional Organization Memberships	0	50	50	0	50	0.00%
224	000	Publications & Subscriptions	2,500	0	2,500	1,750	1,750	-30.00%
227	000	Annual Software Renewal & Subscriptions	0	0	0	0	0	0.00%
231	000	Equipment Rental	0	0	0	840	0	0.00%
263	000	Other Professional Services	10,000	72,076	20,000	20,000	20,000	0.00%
Total Contractual Services			273,250	147,640	282,950	268,990	277,700	-1.86%
Commodities Services (300 - 399)								
305	000	Noncapitalizable Office Equipment	5,000	17,270	5,000	3,500	5,000	0.00%
306	000	Noncapitalizable Office Furniture	0	0	0	0	0	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	1,076	0	0	0	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	0	200	0	0	0	0.00%
341	000	Other Commodities & Supplies	0	914	0	35	0	0.00%
343	000	Employee Recog/Safety Incentive Awards	0	939	0	0	0	0.00%
343	300	Employee Recog/Safety Incentive Awards	0	0	0	0	0	0.00%
Total Commodities Services			5,000	20,399	5,000	3,535	5,000	0.00%
Total O & M Expenses			537,233	408,774	540,677	526,059	536,234	-0.82%
Total Changed to Other Funds							0	
Total Expenses			537,233	408,774	540,677	526,059	536,234	-0.82%

Positions

			As of 07/31/2020			
Director of Public Relations	1.0	1.0	1.0	1.0	1.0	0.00%
Marketing Specialist	1.0	1.0	1.0	1.0	1.0	0.00%
Totals Positions	2.0	2.0	2.0	2.0	2.0	0.00%

Oklahoma Turnpike Authority

Executive

Concession Administration Branch

Fund: 01, Division: 09, Branch: 27

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	106,300	99,997	106,300	76,800	106,300	0.00%
Commodities Services	0	0	0	0	0	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	106,300	99,997	106,300	76,800	106,300	0.00%
Total Personnel Services	-	-	-	-	-	-
Contractual Services (200 - 299)						
205 000 Advertising & Marketing	0	0	0	0	0	0.00%
211 000 Water & Sewer	0	(31,463)	0	0	0	0.00%
212 000 Natural & Propane Gas	3,200	1,696	3,200	3,200	3,200	0.00%
213 000 Electricity	45,000	49,462	45,000	4,500	45,000	0.00%
217 000 Alarm Monitoring Services{	100	117	100	100	100	0.00%
233 000 Building maintenance services	0	1,833	0	0	0	0.00%
237 000 Signing services	0	0	0	0	0	0.00%
241 000 Property Taxes	6,000	21,413	6,000	6,000	6,000	0.00%
270 000 Other Maintenance	0	42,909	0	11,000	0	0.00%
287 000 Other Contractual Services	50,000	14,031	50,000	50,000	50,000	0.00%
292 000 Property Insurance	2,000	0	2,000	2,000	2,000	0.00%
Total Contractual Services	106,300	99,997	106,300	76,800	106,300	0.00%
Total Commodities Services	-	-	-	-	-	0.00%
Total O & M Expenses	106,300	99,997	106,300	76,800	106,300	0.00%
Total Changed to Other Funds					0	
Total Expenses	106,300	99,997	106,300	76,800	106,300	0.00%

MAINTENANCE DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Maintenance Division

Description of Division

The Maintenance Division is responsible for maintaining the road surface, bridges, overpasses, building structures and right-of-way. In addition to these day-to-day items, maintenance employees respond as dispatched to emergency situations throughout the year. These emergencies include, but are not limited to, snow and ice removal, motorist accidents and assists, fires, chemical spills, occasional livestock on roadways, severe storms, etc.

Division Goals

To efficiently maintain the Oklahoma Turnpikes in order to offer motorists safe, enjoyable and direct routes as needed during their travels through Oklahoma. To ensure the established maintenance priorities and aesthetic guidelines of the Oklahoma Turnpike Authority are met. To perform in the safest, most economical way possible while addressing the maintenance needs of the infrastructure for future years and to ensure the preservation of the Authority's assets.

Service Level

The ten Oklahoma turnpikes have approximately 2,443 lane miles of road surface, 793 bridges and overpasses, 246 building structures and 33,094 acres of terrain to maintain. Daily maintenance is performed in each area to ensure aesthetically pleasing and structurally sound facilities along the turnpikes.

An advantage of the single Oklahoma Turnpike System is that the ten individual turnpikes can operate more effectively by better utilizing the heavy and specialized equipment needed to maintain the roadways and facilities. Also, specialized crews can address some of the more technical needs of the system resulting in greater efficiency and more effective handling of ongoing maintenance projects and emergency demands.

2021 Annual Budget – Major Budgetary Issues

During 2021, the Maintenance Division has projected to spend approximately \$22,660,266 for the ten turnpikes, which is less than the 2020 budgeted amount of \$23,780,948. This decrease is due to personnel turnover and mild winters. The Maintenance Division has proposed a Budget of \$23,816,968 in 2021. This is an increase of 0.15% over the 2020 Budgeted amount.

The Maintenance Division has proposed \$3,588,000 in Capital Vehicle and Equipment for 2020. Roughly half of the Capital Vehicle and Equipment purchases are replacement units. The balance of the units will be designated to the Kickapoo Turnpike, Kilpatrick Extension, and the Turner six-lane. The Maintenance Division implemented a preventative maintenance program in 2001 that has allowed us to extend the service life of our lightweight trucks beyond 150,000 miles. In addition, the Authority has constructed three additional equipment sheds to compliment the five built in 2012 and the five built in 2019 to aid in protecting the capital vehicle investment.

PRODUCTIVITY BREAKOUTS

During each year, both past and proposed, we have or plan to accomplish certain units of work per each category and sub item of the maintenance categories listed below. A breakdown of the items, completed units, and proposed units is as follows:

<u>Item</u>	2021 Proposed		2020 Completed/ <u>Anticipated Units</u>		2019 Completed <u>Units</u>	
	<u>Units</u>					
<u>Roadway Surface:</u>						
Joint Seal/Repair	2,000,000	LF	1,585,000	LF	1,815,000	LF
Emergency Patching	340,000	LB	585,400	LB	419,733	LB
Milling Grinding	1,250	SY	990	SY	800	SY
Patching Concrete	1,000	CY	1,020	SY	815	CY
<u>Bridges:</u>						
Bridge Joints	10,000	LF	8,610	LF	8,590	LF
Bridge Deck Repairs	1,000	SY	1,100	SY	416	SY
Substructure Repairs	500	Man Hrs	678	Man Hrs	374	Man Hrs
Superstructure Repairs	500	Man Hrs	880	Man Hrs	134	Man Hrs
<u>Safety:</u>						
Roadway Striping	900,000	LF	989,500	LF	1,100,000	LF
Sign Repair (small)	850	Each	838	Each	796	Each
Sign Repair (large)	8,500	SF	8,050	SF	7,693	SF
Guardrail Repair	8,000	LF	7,810	LF	6,927	LF
Crash Systems	85	Each	119	Each	170	Each
Fence Repairs	30,000	LF	28,500	LF	65,870	LF
<u>Drainage:</u>						
Erosion Repair	150,000	SY	148,500	SY	115,540	SY
Drainage Repair	4,000	Man Hrs	4,620	Man Hrs	4,252	SY
Brush Control	7,500	Man Hrs	8,071	Man Hrs	5,213	Man Hrs

Aesthetics:

Trash Removal	50,000	Man Hrs	49,180	Man Hrs	47,434	Man Hrs
Mowing	33,000	Acres	41,830	Acres	49,585	Acres
Seeding Grass/Wildflowers	50	Acres	15	Acres	42	Acres
Slab Sod	250	SF	220	SF	200	SF

Building/Utilities:

General Repairs	5,000	Man Hrs	6,000	Man Hrs	6,479	Man Hrs
Electrical	3,000	Man Hrs	2,810	Man Hrs	2,118	Man Hrs
Plumbing	1,000	Man Hrs	762	Man Hrs	754	Man Hrs

Emergencies:

Snow/Ice Control	100,000	LM	77,510	LM	70,991	LM
Accident/Traffic Control	1,200	Man Hrs	786	Man Hrs	613	Man Hrs

Maintenance programs that are being proposed for improvement in the 2020 work program include the following:

Bridges:

The FHWA has increased concerns in reference to all bridge repair programs. In an effort to stay consistent with the bridge needs, we are proposing to continue the increased efforts in the area of bridge maintenance/repair. In 2004, the Maintenance Division implemented a scheduled bridge maintenance program utilizing Hansen, OTA's Maintenance Tracking System, to address the bridge maintenance needs of our System. Maintenance Crews will focus on addressing minor substructure repairs, joint repairs, deck repairs, deck sealing, bridge cleaning, and spall repairs. We anticipate positive results from these efforts.

The Maintenance Division assisted the Consulting Engineer in completing the assurance inspections of the bridges by providing a snooper truck, traffic control, and man-power to assist with the inspections.

Safety:

The Maintenance Division will continue the efforts made thus far in the safety aspects of bridge and road maintenance. Without this proactive approach to safety, the Authority would suffer from high insurance claims and declining public support that has been gained from the current outstanding safety efforts. We will continue to maintain the equipment currently in place, as well as improve and expand the safety items, markers, and painting. An aggressive roadway striping program was implemented in 2005. Maintenance crews target areas in accordance with scheduled Capital Projects. We also plan to enhance the safety and efficiency of the turnpike crews performing the work along the turnpikes through the Equipment Operator Training Program. In addition, the Equipment Operator Training program offers a snowplow-training program for all new employees.

Cable Barrier:

Cable Barrier Systems are designed to assist in preventing head-on collisions by capturing and redirecting errant vehicles that would otherwise traverse the median of a roadway. The specially designed posts with strategically positioned cables increase the system's ability to restrain vehicles. Cable barriers are ideal for retro-fit application or existing median areas. Median cross-over crashes tend to be severe, and median encroachments are likely to increase with higher traffic volumes. Most states utilizing cable median barriers have reported a decrease

in cross-over median crash fatalities of 90% or more. Cable barrier systems are a cost effective solution and accepted by the FHA.

To date, the OTA has installed 143.50 miles throughout the turnpike system, which has resulted in the cable barriers absorbing 1,594 hits while saving countless lives and preventing excessive damage to turnpike assets or patrons.

Drainage:

The OTA crews will continue cleaning and repairing drain structures along the turnpikes. This work is needed to assure adequate drain channels along the roadways. Studies have shown that poor drainage decreases the useful life of the roadways. Where needed and cost effective, specialized equipment will be used to enhance these efforts. Drainage repairs will be concentrated in areas of need as identified in the Consulting Engineers Annual Inspection Reports.

Aesthetics:

In 1997, a program implemented to mow only the clear zone (the median and approximately 30 feet from the shoulder) and the interchanges. The clear zone will be mowed on a regular basis and the fence-to-fence mowing would be done once just prior to the fall frost. Modifications to the existing mowing contracts will allow us the option to add a fence-to-fence mowing cycle prior to July 4. This added cycle allows us to better control noxious weeds, reduce fire danger, and improve the overall aesthetics of our roadways.

Oklahoma Turnpike Authority

Maintenance

All Branches

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	13,206,128	13,004,452	14,795,724	14,312,307	14,791,530	-0.03%
Contractual Services	5,471,381	4,780,926	5,533,684	4,460,975	5,573,898	0.73%
Commodities Services	3,414,465	5,741,789	3,451,540	3,886,984	3,451,540	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	22,091,974	23,527,167	23,780,948	22,660,266	23,816,968	0.15%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	7,169,038	7,196,389	8,199,162	7,893,790	8,219,280	0.25%
105	000	Regular Overtime Salaries	165,500	218,173	176,000	176,000	176,000	0.00%
106	000	Holiday Overtime Salaries	10,585	0	0	0	0	0.00%
108	000	On-call Salaries	106,920	112,813	132,660	132,660	132,660	0.00%
109	000	Longevity	221,868	215,547	248,246	215,182	233,908	-5.78%
111	000	Certification Incentives	419,771	459,397	463,060	467,812	508,537	9.82%
120	000	Defined Contribution Plan Match	0	72,769	0	0	0	0.00%
121	000	FICA	623,973	640,891	691,799	666,271	695,713	0.57%
122	000	Retirement	1,328,193	1,231,700	1,460,431	1,415,169	1,478,685	1.25%
123	000	Health Benefits	2,677,700	2,457,853	2,927,862	2,813,215	2,813,215	-3.92%
124	000	Workers Compensation	379,631	345,640	381,697	413,700	415,024	8.73%
125	000	Unemployment	1,910	0	2,130	2,120	2,120	-0.47%
126	000	Deferred Compensation Matching	60,929	28,553	67,947	67,628	67,628	-0.47%
127	000	OSF Payroll Transaction Processing Fee	11,460	11,295	12,780	16,960	16,960	32.71%
128	000	Pathfinder Admin Fees	0	523	0	0	0	0.00%
131	000	Merit System Charge	28,650	12,508	31,950	31,800	31,800	-0.47%
141	000	Educational Benefits	0	403	0	0	0	0.00%
		Total Personnel Services	13,206,128	13,004,452	14,795,724	14,312,307	14,791,530	-0.03%

Contractual Services (200 - 299)

201	000	Postage	3,050	2,147	2,150	1,795	2,150	0.00%
202	000	Freight & Shipping	500	302	500	270	500	0.00%
204	000	Printing	3,600	620	3,600	942	2,600	-27.78%
205	000	Advertising & Marketing	9,600	11,572	9,600	9,571	9,600	0.00%
208	000	Cable Service	5,750	13,209	6,000	10,850	6,000	0.00%
210	000	Municipal Ambulance Service	0	554	0	116	0	0.00%
211	000	Water & Sewer	40,400	45,314	40,400	44,023	40,400	0.00%
212	000	Natural & Propane Gas	201,550	115,252	201,550	129,253	201,550	0.00%
213	000	Electricity	400,075	293,044	400,075	325,627	400,075	0.00%
214	000	Solid Waste Disposal	437,800	150,068	437,800	169,210	437,800	0.00%
214	100	Litter Removal	86,910	82,800	86,910	120,000	140,124	61.23%
216	000	Pest Control Services	0	4,992	0	2,045	0	0.00%
217	000	Alarm Monitoring Services	8,000	13,761	8,000	9,135	8,000	0.00%
221	000	Training & Education	16,850	44,528	16,850	14,108	16,850	0.00%
221	200	Training & Education Travel Expense	0	14,854	0	812	0	0.00%
222	000	Business Expense	8,075	11,122	8,075	8,599	8,075	0.00%
222	200	Business Travel Expense	0	363	0	0	0	0.00%
223	000	Professional Organization Memberships	0	3,364	0	0	0	0.00%
224	000	Publications & Subscriptions	150	196	150	0	150	0.00%
231	000	Equipment Rental	0	130,636	0	88,382	0	0.00%
232	000	Building & Real Estate Rental	0	4,270	0	0	0	0.00%
233	000	Building maintenance services	34,728	45,283	34,728	45,921	34,728	0.00%
234	000	Sweeping services	614,848	470,828	574,956	515,427	574,956	0.00%
235	000	Mowing services	2,106,698	1,690,178	2,209,543	1,977,365	2,209,543	0.00%
236	000	Snow and ice removal services	460,978	154,553	460,978	246,817	460,978	0.00%
237	000	Signing services	146,919	122,631	146,919	76,287	146,919	0.00%
240	000	Government permits and Licenses	1,500	13,220	1,500	3,500	1,500	0.00%
254	000	Medical Services	9,400	12,684	9,400	8,837	9,400	0.00%
256	000	Banking & Financial Services	0	73	0	30	0	0.00%
262	001	Public Safety Services - Fire Calls	0	0	0	250	0	0.00%
262	000	Public Safety Services	0	5,244	0	0	0	0.00%
262	101	Public Safety Services Construction	0	642	0	0	0	0.00%
263	000	Other Professional Services	2,550	0	2,550	250	2,550	0.00%
270	000	Other Maintenance	16,250	14,957	16,250	12,445	16,250	0.00%
271	000	Road Maintenance	333,000	(100,982)	333,000	162,974	333,000	0.00%
271	100	Striping services	0	48,494	0	0	0	0.00%
271	200	Concrete panel lifting	0	1,322,132	0	0	0	0.00%
272	000	Equipment Repairs	106,500	196,122	106,500	179,087	106,500	0.00%
273	000	Custodial Maintenance	0	18,430	0	14,075	0	0.00%
278	000	Camera Surveillance System Maintenance	12,000	0	12,000	0	0	-100.00%
286	000	Laundry Services	1,200	21,395	1,200	17,583	1,200	0.00%
287	000	Other Contractual Services	398,500	269,312	398,500	328,747	398,500	0.00%
289	000	Inmate services prisoner portion	4,000	92,109	4,000	16,946	4,000	0.00%
296	000	Property Losses	0	(559,348)	0	(80,304)	0	0.00%
		Total Contractual Services	5,471,381	4,780,926	5,533,684	4,460,975	5,573,898	0.73%

Oklahoma Turnpike Authority
Maintenance
All Branches

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Commodities Services (300 - 399)								
301	000	Office Supplies	12,250	14,022	12,250	11,062	12,250	0.00%
302	000	Data Processing Supplies	0	3,764	0	2,907	0	0.00%
303	000	Noncapitalizable Data Processing Equip.	0	130	0	74	0	0.00%
305	000	Noncapitalizable Office Equipment	0	4,196	0	62	0	0.00%
306	000	Noncapitalizable Office Furniture	1,500	19,832	1,500	1,760	1,500	0.00%
307	000	Noncapitalizable Radio & Comm. Equip.	0	59,078	0	391	0	0.00%
308	000	Noncapitalizable Building Improvements	2,000	5,634	2,000	(2,786)	2,000	0.00%
309	000	Noncapitalizable Signs & Road Striping	42,800	320,138	42,800	43,749	42,800	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	257,000	507,301	257,000	412,051	257,000	0.00%
312	000	Fuel & Gasoline	1,145,000	859,127	1,145,000	780,100	1,145,000	0.00%
314	000	Machinery Supplies & Parts	283,000	401,198	283,000	376,542	283,000	0.00%
315	000	Noncapitalizable Machinery	1,500	76,702	1,500	23,506	1,500	0.00%
316	000	Screws and Bolts	9,750	18,802	9,750	15,500	9,750	0.00%
317	000	Roadway Lighting Maint. Supplies	93,525	185,665	130,600	189,559	130,600	0.00%
318	000	Welding Supplies	9,500	13,222	9,500	8,224	9,500	0.00%
319	000	Traffic Control and Safety Supplies	97,000	962,314	97,000	311,771	97,000	0.00%
320	000	Ice and Snow Control Supplies	628,000	1,243,686	628,000	922,289	628,000	0.00%
321	000	Fertilizer & Nursery Supplies	4,250	2,026	4,250	1,791	4,250	0.00%
322	000	Trees & Plants	4,830	2,903	4,830	2,094	4,830	0.00%
323	000	Insecticides & herbicides	92,400	103,467	92,400	73,335	92,400	0.00%
324	000	Building Maintenance Supplies	42,700	152,398	42,700	62,056	42,700	0.00%
325	000	Signing Supplies	40,700	45,845	40,700	31,625	40,700	0.00%
326	000	Painting Supplies	40,200	20,205	40,200	37,973	40,200	0.00%
327	000	Asphalt & Concrete Supplies	314,000	241,338	314,000	213,415	314,000	0.00%
328	000	Fencing Supplies	27,300	42,142	27,300	12,832	27,300	0.00%
329	000	Other Road Maintenance Supplies	63,000	72,287	63,000	99,975	63,000	0.00%
330	000	Other Maintenance Supplies	26,500	16,391	26,500	20,909	26,500	0.00%
331	000	Small Tools & Equipment	37,300	79,764	37,300	56,407	37,300	0.00%
332	000	Uniforms	750	9,099	750	1,375	750	0.00%
334	000	Safety & Medical Supplies	26,500	83,449	26,500	53,835	26,500	0.00%
335	000	Toll Booth Supplies	0	80	0	0	0	0.00%
336	000	Drainage and Culverts	45,200	101,936	45,200	62,608	45,200	0.00%
338	000	Noncapitalizable Toll Coll. & Aud. Equip	0	1,169	0	0	0	0.00%
341	000	Other Commodities & Supplies	40,500	35,572	40,500	30,002	40,500	0.00%
343	000	Employee Recog/Safety Incentive Awards	10,510	(615)	10,510	1,600	10,510	0.00%
343	200	Employee Recog/Safety Incentive Awards	0	4,606	0	1,000	0	0.00%
343	300	Employee Recog/Safety Incentive Awards	0	26	0	0	0	0.00%
344	000	Bottled drinking water	0	6,105	0	4,930	0	0.00%
345	000	Cleaning and janitorial supplies	15,000	26,785	15,000	22,461	15,000	0.00%
Total Commodities Services			3,414,465	5,741,789	3,451,540	3,886,984	3,451,540	0.00%
Total O & M Expenses			22,091,974	23,527,167	23,780,948	22,660,266	23,816,968	0.15%
Total Changed to Other Funds							0	
Total Expenses			22,091,974	23,527,167	23,780,948	22,660,266	23,816,968	0.15%

Positions	Adopted Budget 2019	Actual 2019	Adopted Budget 2020	Actual 2020	Adopted Budget 2021	
Maintenance Director	1	1	1	1	1	0.00%
Administrative Assistant	15	15	15	15	14	-6.67%
Assistant Director	2	2	2	2	2	0.00%
Automotive Mechanic	7	7	7	7	7	0.00%
Construction/Maintenance Techn	1	1	1	1	1	0.00%
Electrician	2	2	2	2	2	0.00%
Mechanical Systems Technician	3	3	3	3	3	0.00%
Project Manager	1	1	1	1	1	0.00%
Transportation Equipment Operator	131	119	152	137	151	-0.66%
Transportation Manager	4	4	4	4	4	0.00%
Transportation Superintendent	25	25	25	26	26	4.00%
Total Positions	192	180	213	199	212	-0.47%

Oklahoma Turnpike Authority

Maintenance

Administration Branch

Fund: 01, Division: 05, Branch: 01

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	583,957	581,171	671,009	602,687	620,983	-7.46%
Contractual Services	6,900	25,272	6,000	8,960	6,000	0.00%
Commodities Services	33,500	124,007	33,500	26,800	33,500	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	624,357	730,451	710,509	638,447	660,483	-7.04%
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	391,150	391,697	445,050	405,050	419,290	-5.79%
109 000 Longevity	10,100	11,350	15,988	13,850	14,300	-10.56%
121 000 FICA	30,695	30,922	35,269	32,045	33,170	-5.95%
122 000 Retirement	66,206	66,503	76,071	69,119	71,542	-5.95%
123 000 Health Benefits	81,524	77,845	93,599	78,112	78,112	-16.55%
124 000 Workers Compensation	1,587	1,254	1,798	1,716	1,774	-1.33%
125 000 Unemployment	50	0	60	50	50	-16.67%
126 000 Deferred Compensation Matching	1,595	1,000	1,914	1,595	1,595	-16.67%
127 000 OSF Payroll Transaction Processing Fee	300	264	360	400	400	11.11%
131 000 Merit System Charge	750	336	900	750	750	-16.67%
Total Personnel Services	583,957	581,171	671,009	602,687	620,983	-7.46%
Contractual Services (200 - 299)						
201 000 Postage	1,000	0	100	50	100	0.00%
204 000 Printing	0	0	0	0	0	0.00%
205 000 Advertising & Marketing	1,000	266	1,000	500	1,000	0.00%
206 000 Cellular Telecommunications	0	0	0	0	0	0.00%
221 000 Training & Education	750	9,292	750	800	750	0.00%
221 200 Training & Education Travel Expense	0	3,424	0	0	0	0.00%
222 000 Business Expense	1,500	2,224	1,500	1,710	1,500	0.00%
222 100 Business & Travel-Mileage Reimbursement	0	0	0	0	0	0.00%
222 200 Business Travel Expense	0	342	0	0	0	0.00%
223 000 Professional Organization Memberships	0	202	0	0	0	0.00%
224 000 Publications & Subscriptions	150	0	150	0	150	0.00%
240 000 Government permits and Licenses	1,000	2,039	1,000	650	1,000	0.00%
263 000 Other Professional Services	500	0	500	250	500	0.00%
272 000 Equipment Repairs	1,000	7,459	1,000	5,000	1,000	0.00%
287 000 Other Contractual Services	0	25	0	0	0	0.00%
Total Contractual Services	6,900	25,272	6,000	8,960	6,000	0.00%
Commodities Services (300 - 399)						
301 000 Office Supplies	500	352	500	370	500	0.00%
305 000 Noncapitalizable Office Equipment	0	0	0	0	0	0.00%
306 000 Noncapitalizable Office Furniture	1,500	2,038	1,500	1,410	1,500	0.00%
307 000 Noncapitalizable Radio & Comm. Equip.	0	56,109	0	0	0	0.00%
311 000 Mobile Equipment and Vehicles Supplies &	2,500	13,116	2,500	4,120	2,500	0.00%
312 000 Fuel & Gasoline	25,000	15,883	25,000	17,500	25,000	0.00%
319 000 Traffic Control and Safety Supplies	0	22,250	0	0	0	0.00%
322 000 Trees & Plants	0	300	0	0	0	0.00%
330 000 Other Maintenance Supplies	0	0	0	0	0	0.00%
331 000 Small Tools & Equipment	0	630	0	400	0	0.00%
332 000 Uniforms	500	8,549	500	1,200	500	0.00%
334 000 Safety & Medical Supplies	500	480	500	450	500	0.00%
341 000 Other Commodities & Supplies	500	4,301	500	250	500	0.00%
343 000 Employee Recog/Safety Incentive Awards	2,500	0	2,500	1,100	2,500	0.00%
Total Commodities Services	33,500	124,007	33,500	26,800	33,500	0.00%
Total O & M Expenses	624,357	730,451	710,509	638,447	660,483	-7.04%
Total Changed to Other Funds					0	
Total Expenses	624,357	730,451	710,509	638,447	660,483	-7.04%

Positions	Adopted Budget 2019	Actual 2019	Adopted Budget 2020	Actual 2020	Adopted Budget 2021	
Maintenance Director	1	1	1	1	1	0.00%
Administrative Assistant	1	1	1	1	0	-100.00%
Assistant Director	2	2	2	2	2	0.00%
Project Manager	0	1	1	1	1	0.00%
Transportation Manager	1	1	1	1	1	0.00%
Total Positions	5	6	6	6	5	-16.67%

Oklahoma Turnpike Authority
Maintenance
Vehicle Maintenance Branch
Fund: 01, Division: 05, Branch: 25

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	67,986	74,024	79,804	79,575	79,824	0.03%
Contractual Services	5,500	5,554	5,500	5,554	5,500	0.00%
Commodities Services	48,750	35,588	48,750	38,275	48,750	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	122,236	115,166	134,054	123,404	134,074	0.01%
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	38,712	43,691	48,000	48,000	48,000	0.00%
109 000 Longevity	2,800	2,800	3,000	2,800	3,000	0.00%
121 000 FICA	3,176	3,505	3,902	3,886	3,902	0.00%
122 000 Retirement	6,849	7,671	8,415	8,382	8,415	0.00%
123 000 Health Benefits	15,753	15,753	15,753	15,753	15,753	0.00%
124 000 Workers Compensation	157	146	195	195	195	0.00%
125 000 Unemployment	10	0	10	10	10	0.00%
126 000 Deferred Compensation Matching	319	333	319	319	319	0.00%
127 000 OSF Payroll Transaction Processing Fee	60	60	60	80	80	33.33%
131 000 Merit System Charge	150	65	150	150	150	0.00%
Total Personnel Services	67,986	74,024	79,804	79,575	79,824	0.03%
Contractual Services (200 - 299)						
206 000 Cellular Telecommunications	0	0	0	0	0	0.00%
240 000 Government permits and Licenses	500	554	500	554	500	0.00%
272 000 Equipment Repairs	5,000	4,875	5,000	5,000	5,000	0.00%
287 000 Other Contractual Services	0	125	0	0	0	0.00%
Total Contractual Services	5,500	5,554	5,500	5,554	5,500	0.00%
Commodities Services (300 - 399)						
311 000 Mobile Equipment and Vehicles Supplies &	8,000	12,653	8,000	10,000	8,000	0.00%
312 000 Fuel & Gasoline	40,000	22,936	40,000	27,650	40,000	0.00%
314 000 Machinery Supplies & Parts	0	0	0	0	0	0.00%
331 000 Small Tools & Equipment	500	0	500	450	500	0.00%
332 000 Uniforms	250	0	250	175	250	0.00%
341 000 Other Commodities & Supplies	0	0	0	0	0	0.00%
345 000 Cleaning and janitorial supplies	0	0	0	0	0	0.00%
Total Commodities Services	48,750	35,588	48,750	38,275	48,750	0.00%
Total O & M Expenses	122,236	115,166	134,054	123,404	134,074	0.01%
Total Changed to Other Funds					0	
Total Expenses	122,236	115,166	134,054	123,404	134,074	0.01%
Positions	Adopted Budget 2019	Actual 2019	Adopted Budget 2020	Actual 2020	Adopted Budget 2021	
Construction/Maintenance Techn	1	1	1	1	1	0.00%
Total Positions	1	1	1	1	1	0.00%

Oklahoma Turnpike Authority
Maintenance
Maintenance Branch
Fund: 01, Division: 05, Branch: 51

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Adopted Budget	19 vs 20 Budget Change
Personnel Services	12,554,185	12,348,854	14,044,911	13,630,046	14,090,722	0.33%
Contractual Services	5,458,981	4,750,100	5,522,184	4,446,461	5,562,398	0.73%
Commodities	3,332,215	5,582,193	3,369,290	3,821,909	3,369,290	0.00%
Charged to Other Funds						0.00%
Total Expenses	21,345,381	22,681,148	22,936,385	21,898,416	23,022,410	0.38%
PERSONNEL SERVICES (100-199)						
101 Regular Full-time Salaries	6,739,176	6,761,002	7,706,112	7,440,740	7,751,990	0.60%
105 Regular Overtime Salaries	165,500	218,173	176,000	176,000	176,000	0.00%
106 Holiday Overtime Salaries	10,585	0	0	0	0	0.00%
108 On-Call Salaries	106,920	112,813	132,660	132,660	132,660	0.00%
109 Longevity	208,968	201,397	229,258	198,532	216,608	(5.52%)
111 Certification Incentives	419,771	459,397	463,060	467,812	508,537	9.82%
120 Defined Contribution Plan Match	0	72,769	0	0	0	0.00%
121 FICA	590,102	606,464	652,628	630,340	658,641	0.92%
122 Retirement	1,255,138	1,157,526	1,375,945	1,337,669	1,398,727	1.66%
123 Health Benefits	2,580,423	2,364,255	2,818,510	2,719,350	2,719,350	(3.52%)
124 Workers Compensation	377,887	344,240	379,704	411,789	413,055	8.78%
125 Unemployment	1,850	-	2,060	2,060	2,060	0.00%
126 Deferred Comp. Matching	59,015	27,219	65,714	65,714	65,714	0.00%
127 Payroll Processing Fee	11,100	10,971	12,360	16,480	16,480	33.33%
128 Pathfinder Admin Fees	0	523	0	0	0	0.00%
131 Merit System Charge	27,750	12,106	30,900	30,900	30,900	0.00%
Total Personnel Services	12,554,185	12,348,854	14,044,911	13,630,046	14,090,722	0.33%
CONTRACTUAL SERVICES (200-299)						
201 Postage	2,050	2,147	2,050	1,745	2,050	0.00%
202 Freight & Shipping	500	302	500	270	500	0.00%
204 Printing	3,600	620	3,600	942	2,600	(27.78%)
205 Advertising & Marketing	8,600	11,307	8,600	9,071	8,600	0.00%
206 Cellular Telecommunications	0	0	0	0	0	0.00%
208 Cable Service	5,750	13,209	6,000	10,850	6,000	0.00%
210 Municipal Ambulance Service	0	554	0	116	0	0.00%
211 Water & Sewer	40,400	45,314	40,400	44,023	40,400	0.00%
212 Natural & Propane Gas	201,550	115,252	201,550	129,253	201,550	0.00%
213 Electricity	400,075	293,044	400,075	325,627	400,075	0.00%
214 Solid Waste Disposal	437,800	150,068	437,800	169,210	437,800	0.00%
214 Litter Removal	86,910	82,800	86,910	120,000	140,124	61.23%

Oklahoma Turnpike Authority
Maintenance
Maintenance Branch
Fund: 01, Division: 05, Branch: 51

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Adopted Budget	19 vs 20 Budget Change
216 Pest Control Services	0	4,992	0	2,045	0	0.00%
217 Alarm Monitoring Services-Security	8,000	13,761	8,000	9,135	8,000	0.00%
221 Training & Education	16,100	35,236	16,100	13,308	16,100	0.00%
221 Training & Education Travel Exp.	0	11,430	0	812	0	0.00%
222 Business Expense	6,575	8,898	6,575	6,889	6,575	0.00%
222 Business Travel Expense	0	21	0	0	0	0.00%
223 Prof. Organization Memberships	0	3,162	0	0	0	0.00%
227 Subscriptions	0	196	0	0	0	0.00%
231 Equipment Rental	0	130,636	0	88,382	0	0.00%
232 Building & Real Estate Rental	0	4,270	0	0	0	0.00%
233 Building & Maintenance Services	34,728	45,283	34,728	45,921	34,728	0.00%
234 Sweeping Services	614,848	470,828	574,956	515,427	574,956	0.00%
235 Mowing Services	2,106,698	1,690,178	2,209,543	1,977,365	2,209,543	0.00%
236 Snow & Ice Removal Services	460,978	154,553	460,978	246,817	460,978	0.00%
237 Signing Services	146,919	122,631	146,919	76,287	146,919	0.00%
240 Government Permits & Licenses	0	10,628	0	2,296	0	0.00%
254 Medical Services	9,400	12,684	9,400	8,837	9,400	0.00%
256 Banking & Financial Services	0	73	0	30	0	0.00%
262 Public Safety Services	0	5,244	0	0	0	0.00%
262 Public Safety Services - Fire Calls	0	0	0	250	0	0.00%
262 Public Safety Service Construction	0	642	0	0	0	0.00%
263 Other Professional Services	2,050	0	2,050	0	2,050	0.00%
270 Other Maintenance Services	16,250	14,957	16,250	12,445	16,250	0.00%
271 Road Maintenance Services	333,000	(100,982)	333,000	162,974	333,000	0.00%
271 Concrete Panel Lifting	0	1,322,132	0	0	0	0.00%
271 Striping services	0	48,494	0	0	0	0.00%
272 Equipment Repair Services	100,500	183,788	100,500	169,087	100,500	0.00%
273 Custodial Maintenance	0	18,430	0	14,075	0	0.00%
278 Camera Surveillance Syst. Maint.	12,000	0	12,000	0	0	(100.00%)
286 Laundry Services	1,200	21,395	1,200	17,583	1,200	0.00%
287 Other Contractual Services	398,500	269,162	398,500	328,747	398,500	0.00%
289 Inmate Services Prisoner Portion	4,000	92,109	4,000	16,946	4,000	0.00%
289 Inmate Services Guard Portion	0	0	0	0	0	0.00%
296 Property Losses	0	(559,348)	0	(80,304)	0	0.00%
Total Contractual Services	5,458,981	4,750,100	5,522,184	4,446,461	5,562,398	0.73%

Oklahoma Turnpike Authority
Maintenance
Maintenance Branch
Fund: 01, Division: 05, Branch: 51

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Adopted Budget	19 vs 20 Budget Change
COMMODITIES (300-399)						
301 Office Supplies	11,750	13,670	11,750	10,692	11,750	0.00%
302 Data Processing Supplies	0	3,764	0	2,907	0	0.00%
303 Noncapitalizable Data Proc. Equip.	0	130	0	74	0	0.00%
305 Noncapitalizable Office Equip.	0	4,196	0	62	0	0.00%
306 Noncapitalizable Office Furniture	0	17,794	0	350	0	0.00%
Noncapitalizable Radio & Commun.						
307 Equip.	0	2,969	0	391	0	0.00%
Noncapitalizable Building						
308 Improvements	2,000	5,634	2,000	(2,786)	2,000	0.00%
Noncapitalizable Signs & Road						
309 Striping	42,800	320,138	42,800	43,749	42,800	0.00%
311 Mobile Equip Supplies & Parts	246,500	481,532	246,500	397,931	246,500	0.00%
312 Fuel & Gasoline	1,080,000	820,309	1,080,000	734,950	1,080,000	0.00%
314 Machinery Supplies & Parts	283,000	401,198	283,000	376,542	283,000	0.00%
315 Noncapitalizable Machinery	1,500	76,702	1,500	23,506	1,500	0.00%
316 Screws and Bolts	9,750	18,802	9,750	15,500	9,750	0.00%
317 Roadway Lighting	93,525	185,665	130,600	189,559	130,600	0.00%
318 Welding Supplies	9,500	13,222	9,500	8,224	9,500	0.00%
319 Traffic Control & Safety Supplies	97,000	940,064	97,000	311,771	97,000	0.00%
320 Ice & Snow Control Supplies	628,000	1,243,686	628,000	922,289	628,000	0.00%
321 Fertilizer & Nursery Supplies	4,250	2,026	4,250	1,791	4,250	0.00%
322 Trees & Plants	4,830	2,603	4,830	2,094	4,830	0.00%
323 Insecticides & Herbicides	92,400	103,467	92,400	73,335	92,400	0.00%
324 Building Maintenance Supplies	42,700	152,398	42,700	62,056	42,700	0.00%
325 Signing Supplies	40,700	45,845	40,700	31,625	40,700	0.00%
326 Painting Supplies	40,200	20,205	40,200	37,973	40,200	0.00%
327 Asphalt & Concrete Supplies	314,000	241,338	314,000	213,415	314,000	0.00%
328 Fencing Supplies	27,300	42,142	27,300	12,832	27,300	0.00%
329 Other Road Maint. Supplies	63,000	72,287	63,000	99,975	63,000	0.00%
330 Other Maintenance Supplies	26,500	16,391	26,500	20,909	26,500	0.00%
331 Small Tools & Equipment	36,800	79,134	36,800	55,557	36,800	0.00%
332 Uniforms	0	550	0	0	0	0.00%
334 Safety & Medical Supplies	26,000	82,969	26,000	53,385	26,000	0.00%
335 Toll Booth Supplies	0	80	0	0	0	0.00%

Oklahoma Turnpike Authority
Maintenance
Maintenance Branch
Fund: 01, Division: 05, Branch: 51

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Adopted Budget	19 vs 20 Budget Change
336 Drainage & Culverts	45,200	101,936	45,200	62,608	45,200	0.00%
338 Noncapitalize Toll Coll. & Audit	0	1,169	0	0	0	0.00%
341 Other Commodities & Supplies	40,000	31,271	40,000	29,752	40,000	0.00%
343 Employee Incentive Awards	8,010	(615)	8,010	500	8,010	0.00%
Employee Incentive Awards-Food,						
343 Catering	0	4,606	0	1,000	0	0.00%
Employee Incentive Awards-Gift						
343 cards, Baskets, etc.	0	26	0	0	0	0.00%
344 Bottled Drinking Water	0	6,105	0	4,930	0	0.00%
345 Cleaning & Janitorial Supplies	15,000	26,785	15,000	22,461	15,000	0.00%
Total Commodities	3,332,215	5,582,193	3,369,290	3,821,909	3,369,290	0.00%
TOTAL O & M EXPENSES	21,345,381	22,681,148	22,936,385	21,898,416	23,022,410	0.38%

Positions	Adopted Budget 2019	Actual 2019	Adopted Budget 2020	Actual 2020	Adopted Budget 2021	
Administrative Assistant	14	14	14	14	14	0.00%
Automotive Mechanic	7	7	7	8	7	0.00%
Electrician	2	2	2	2	2	0.00%
Mechanical Systems Technician	3	3	3	3	3	0.00%
Transportation Equipment Operator	131	119	152	137	151	-0.66%
Transportation Manager	3	3	3	3	3	0.00%
Transportation Superintendent	25	25	26	25	26	0.00%
Total Positions	185	173	207	192	206	-0.48%

Oklahoma Turnpike Authority												
Maintenance												
Maintenance Branch												
Fund: 01, Division: 05, Branch: 51												
		Turner & Kickapoo	Will Rogers	H.E. Bailey	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw	Totals
		2,518,815	2,182,706	1,875,801	1,318,059	1,736,578	1,156,811	1,172,078	1,202,908	576,214	350,752	14,090,722
Contractual Services		748,551	872,650	688,138	544,321	584,544	419,284	533,732	899,099	148,087	123,992	5,562,398
Commodities		516,850	556,430	439,110	380,650	321,300	331,600	257,000	238,150	198,400	129,800	3,369,290
Charged to Other Funds												
Total Expenses		3,784,216	3,611,786	3,003,049	2,243,030	2,642,422	1,907,695	1,962,810	2,340,157	922,701	604,544	23,022,410
PERSONNEL SERVICES (100-199)												
101	Regular Full-time Salaries	1,355,701	1,163,791	1,044,103	741,317	940,127	648,009	649,226	693,758	326,187	189,771	7,751,990
105	Regular Overtime Salaries	40,000	40,000	15,000	12,000	12,000	19,000	13,000	10,000	7,500	7,500	176,000
108	On-Call Salaries	23,760	19,140	17,820	11,880	15,840	11,220	11,880	12,540	5,280	3,300	132,660
109	Longevity	33,818	38,842	29,870	26,454	29,052	12,870	12,926	13,138	12,950	6,688	216,608
111	Certification Incentives	84,441	84,441	68,856	50,843	63,649	45,887	34,443	32,037	27,914	16,027	508,537
121	FICA	114,574	99,928	88,789	63,533	80,221	54,925	54,196	57,485	28,483	16,507	658,641
122	Retirement	243,203	212,367	188,567	135,071	170,417	116,616	114,938	121,924	60,563	35,060	1,398,727
123	Health Benefits	538,180	442,176	348,605	226,309	358,587	202,447	241,963	214,043	84,576	62,464	2,719,350
124	Workers Compensation	64,454	65,251	58,539	40,031	52,711	36,334	29,444	37,362	18,289	10,640	413,055
125	Unemployment	370	300	280	190	250	170	180	190	80	50	2,060
126	Deferred Comp. Matching	11,803	9,570	8,932	6,061	7,975	5,423	5,742	6,061	2,552	1,595	65,714
127	Payroll Processing Fee	2,960	2,400	2,240	1,520	2,000	1,360	1,440	1,520	640	400	16,480
131	Merit System Charge	5,550	4,500	4,200	2,850	3,750	2,550	2,700	2,850	1,200	750	30,900
Total Personnel Services		2,518,815	2,182,706	1,875,801	1,318,059	1,736,578	1,156,811	1,172,078	1,202,908	576,214	350,752	14,090,722
CONTRACTUAL SERVICES (200-299)												
201	Postage	125	200	200	300	250	300	150	125	200	200	2,050
202	Freight & Shipping	0	0	200	0	100	100	0	100	0	0	500
204	Printing	100	1,500	200	50	300	200	0	250	0	0	2,600
205	Advertising & Marketing	2,000	0	1,000	500	2,000	500	500	1,100	1,000	0	8,600
208	Cable Service	750	750	750	750	750	750	750	0	0	750	6,000
211	Water & Sewer	7,000	7,500	4,500	2,500	2,500	1,400	8,000	5,000	1,000	1,000	40,400
212	Natural & Propane Gas	20,000	28,950	23,950	33,950	15,950	17,950	9,950	24,950	12,950	12,950	201,550
213	Electricity	85,000	22,225	32,225	36,225	18,225	28,225	75,000	75,000	13,725	14,225	400,075
214	Solid Waste Disposal	96,000	98,000	70,000	55,000	55,000	12,500	4,000	40,000	5,500	1,800	437,800
214	Litter Removal	0	0	0	0	0	0	0	140,124	0	0	140,124
	Alarm Monitoring Services-Security	2,000	0	2,000	2,000	0	2,000	0	0	0	0	8,000
221	Training & Education	2,500	2,000	2,000	1,200	1,950	1,250	1,500	2,000	1,200	500	16,100
222	Business Expense	500	500	0	1,200	1,000	800	500	1,200	875	0	6,575
	Building & Maintenance											
233	Services	1,500	2,500	2,227	2,174	2,000	1,970	8,763	11,667	1,071	856	34,728
234	Sweeping Services	92,900	124,092	104,527	47,976	3,200	50,017	60,000	75,500	0	16,744	574,956
235	Mowing Services	246,145	291,955	314,500	157,189	410,829	207,184	222,840	300,000	35,209	23,692	2,209,543
236	Snow & Ice Removal Services	39,081	43,765	35,942	35,517	35,666	34,270	76,985	93,508	38,778	27,466	460,978
237	Signing Services	5,000	14,988	9,517	9,290	9,324	8,418	32,294	49,850	4,579	3,659	146,919
254	Medical Services	1,400	1,500	1,500	1,000	1,000	750	500	500	1,000	250	9,400
263	Other Professional Services	50	0	500	0	500	300	0	500	0	200	2,050
270	Other Maintenance Services	1,500	1,025	2,400	2,500	2,000	400	4,000	925	1,000	500	16,250
271	Road Maintenance Services	46,000	40,000	35,000	105,000	0	35,000	12,000	50,000	10,000	0	333,000
272	Equipment Repair Services	20,000	15,000	10,000	10,000	10,000	7,000	7,500	6,800	10,000	4,200	100,500
	Camera Surveillance Syst.											
278	Maint.	0	0	0	0	0	0	0	0	0	0	0
286	Laundry Services	0	1,200	0	0	0	0	0	0	0	0	1,200
287	Other Contractual Services	75,000	175,000	35,000	40,000	12,000	8,000	8,500	20,000	10,000	15,000	398,500
	Inmate Services Prisoner Portion											
289	Portion	4,000	0	0	0	0	0	0	0	0	0	4,000
Total Contractual Services		748,551	872,650	688,138	544,321	584,544	419,284	533,732	899,099	148,087	123,992	5,562,398

Oklahoma Turnpike Authority											
Maintenance											
Maintenance Branch											
Fund: 01, Division: 05, Branch: 51											
	Turner & Kickapoo	Will Rogers	H.E. Bailey	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw	Totals
COMMODITIES (300-399)											0
301 Office Supplies	800	2,000	2,400	1,500	1,000	1,200	250	1,500	500	600	11,750
Noncapitalizable Building Improvements	2,000	0	0	0	0	0	0	0	0	0	2,000
308 Noncapitalizable Signs & Road Striping	2,000	7,000	2,000	1,800	0	2,000	25,000	0	3,000	0	42,800
311 Mobile Equip Supplies & Parts	30,000	35,000	28,000	40,000	27,500	24,000	20,000	19,500	14,000	8,500	246,500
312 Fuel & Gasoline	200,000	205,000	145,000	115,000	95,000	94,000	60,000	60,000	78,000	28,000	1,080,000
314 Machinery Supplies & Parts	27,500	40,000	25,000	45,000	27,500	30,000	25,000	22,000	20,000	21,000	283,000
315 Noncapitalizable Machinery	0	0	500	0	0	0	1,000	0	0	0	1,500
316 Screws and Bolts	1,250	2,000	1,500	1,200	100	1,400	1,000	500	500	300	9,750
317 Roadway Lighting	25,000	5,000	9,250	16,200	8,200	11,600	25,000	25,000	4,100	1,250	130,600
318 Welding Supplies	2,000	1,000	500	1,000	500	2,200	300	1,000	500	500	9,500
Traffic Control & Safety Supplies	15,000	20,000	8,500	8,000	8,500	9,500	15,000	8,000	2,500	2,000	97,000
320 Ice & Snow Control Supplies	110,000	110,000	90,000	50,000	58,000	50,000	50,000	50,000	40,000	20,000	628,000
321 Fertilizer & Nursery Supplies	150	100	100	500	500	100	2,000	500	0	300	4,250
322 Trees & Plants	1,000	30	0	0	500	500	1,000	500	800	500	4,830
323 Insecticides & Herbicides	12,000	17,500	14,000	10,000	7,000	10,000	4,000	6,000	7,500	4,400	92,400
324 Building Maintenance Supplies	5,000	10,000	2,000	7,500	5,000	1,500	2,000	5,500	2,500	1,700	42,700
325 Signing Supplies	2,500	10,000	5,000	3,000	5,000	3,000	2,000	5,700	2,500	2,000	40,700
326 Painting Supplies	3,000	8,000	2,000	3,000	14,000	4,000	1,200	1,000	2,000	2,000	40,200
327 Asphalt & Concrete Supplies	30,000	42,000	72,000	40,000	40,000	60,000	4,000	5,000	2,000	19,000	314,000
328 Fencing Supplies	5,000	7,500	800	1,500	1,000	2,000	2,000	2,000	2,500	3,000	27,300
329 Other Road Maint. Supplies	16,000	5,500	15,000	4,000	5,000	5,000	1,000	5,500	1,000	5,000	63,000
330 Other Maintenance Supplies	4,000	3,500	500	2,000	3,500	2,000	2,000	5,000	2,500	1,500	26,500
331 Small Tools & Equipment	4,000	3,800	3,500	5,000	5,000	4,000	3,000	3,500	3,000	2,000	36,800
334 Safety & Medical Supplies	2,500	3,000	3,500	4,000	3,000	4,000	1,500	2,000	2,000	500	26,000
336 Drainage & Culverts	10,000	12,000	2,000	10,000	1,000	3,000	1,500	2,200	1,000	2,500	45,200
341 Other Commodities & Supplies	3,000	5,000	3,000	7,500	3,000	4,000	5,000	4,000	4,000	1,500	40,000
343 Employee Incentive Awards	1,650	0	1,560	1,450	0	1,100	750	750	500	250	8,010
345 Cleaning & Janitorial Supplies	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	15,000
Total Commodities	516,850	556,430	439,110	380,650	321,300	331,600	257,000	238,150	198,400	129,800	3,369,290
TOTAL O & M EXPENSES	3,784,216	3,611,786	3,003,049	2,243,030	2,642,422	1,907,695	1,962,810	2,340,157	922,701	604,544	23,022,410

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ENGINEERING DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Engineering Division

Description of Division

The Engineering Division is responsible for the prioritization and design of Capital Plan projects as well as providing technical and administrative support for the Driving Forward Program. The division establishes priorities for roadway, bridge, toll, service facilities and maintenance facility projects. The design process includes the selection of a design consultant, preliminary and final engineering plan reviews, conducting the bidding process, finalizing as-built plans and maintaining all project records.

Division Goals

Provide high quality transportation infrastructure for our customers by ensuring fiscal responsible and competent design with an emphasis on Safety.

Service Levels

The Engineering Division will continue to provide a high level of service in 2021 with continuing implementation and oversight of the 5-year Capital Plan. In addition, the Division will continue to provide support for the Driving Forward Program; which includes oversight of the overall program manager contract, consultant design and right-of-way contracts administration, design process review, extensive utility relocation review and approval processes, administering the electronic bidding process, and total program cost reporting. The Engineering Division in cooperation with the General Consulting Engineer, Maintenance, Construction, Toll and Executive Divisions, is also responsible for planning and prioritizing long-range capital projects, both new and rehabilitative.

The engineering staff is continually discovering improved solutions to every challenge in large part because of their diligence in the design effort as well as a thorough inspection program. The teamwork between the Engineering, Construction, and Maintenance divisions during the planning and design effort for capital projects will lead to an efficient, effective, and constructible set of construction plans.

The Division administers projects designed to increase service levels of critical locations throughout the turnpike system. This is done in close contact with outside consultants in every phase of design, utility relocations, right of way acquisition, including involvement with landowners, city, county, state officials and partnering with other organizations. The Division is also involved in all issues related to landowner relations and handles questions and concerns related to construction projects and the potential effects on the landowners as well as the adjacent municipalities.

2021 Annual Budget - Major Budgetary Issues

The budget proposed by Engineering Division has a decrease of 9.59% for Contractual Services, no change for Commodities and a total overall increase of 0.01% primarily due to personnel cost.

Oklahoma Turnpike Authority
Engineering
All Branches

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	923,973	715,252	934,565	771,560	945,323	1.15%
Contractual Services	115,000	87,107	111,050	82,575	100,400	-9.59%
Commodities Services	4,725	1,913	4,700	500	4,700	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	1,043,698	804,273	1,050,315	854,635	1,050,423	0.01%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	607,145	474,227	626,250	506,250	626,250	0.00%
109	000	Longevity	8,952	6,552	7,388	10,226	10,526	42.47%
121	000	FICA	47,131	36,373	48,474	39,511	48,714	0.50%
122	000	Retirement	101,656	78,964	97,350	85,219	97,868	0.53%
123	000	Health Benefits	152,054	113,872	147,710	116,886	148,392	0.46%
124	000	Workers Compensation	2,464	2,434	2,542	2,055	2,542	0.00%
125	000	Unemployment	50	0	90	70	90	0.00%
126	000	Deferred Compensation Matching	2,871	1,833	2,871	2,233	2,871	0.00%
127	000	OSF Payroll Transaction Processing Fee	300	401	540	560	720	33.33%
141	000	Educational Benefits	0	0	0	7,500	6,000	0.00%
131	000	Merit System Charge	1,350	597	1,350	1,050	1,350	0.00%
		Total Personnel Services	923,973	715,252	934,565	771,560	945,323	1.15%

Contractual Services (200 - 299)

201	000	Postage	100	0	50	0	50	0.00%
204	000	Printing	700	60	400	0	100	-75.00%
205	000	Advertising & Marketing	2,000	0	600	0	200	-66.67%
221	000	Training & Education	10,000	2,625	8,000	500	2,000	-75.00%
221	200	Training & Education Travel Expense	500	2,109	2,000	0	1,000	-50.00%
222	000	Business Expense	1,700	168	1,700	100	500	-70.59%
222	100	Business & Travel-Mileage Reimbursement	0	148	600	400	1,400	133.33%
222	200	Business Travel Expense	3,000	214	3,000	0	2,250	-25.00%
223	000	Professional Organization Memberships	1,000	152	1,000	200	1,000	0.00%
224	000	Publications & Subscriptions	500	0	300	1,375	300	0.00%
227	000	Annual Software Renewal & Subscriptions	2,500	0	2,500	0	2,500	0.00%
240	000	Government permits and Licenses	1,000	0	1,000	0	800	-20.00%
242	000	Environmental Permit	85,000	81,632	85,000	80,000	85,000	0.00%
258	000	Data Processing Services	3,500	0	2,500	0	1,000	-60.00%
263	000	Other Professional Services	1,000	0	500	0	500	0.00%
271	000	Road Maintenance	500	0	200	0	100	-50.00%
272	000	Equipment Repairs	500	0	200	0	200	0.00%
287	000	Other Contractual Services	1,500	0	1,500	0	1,500	0.00%
		Total Contractual Services	115,000	87,107	111,050	82,575	100,400	-9.59%

Commodities Services (300 - 399)

301	000	Office Supplies	500	0	500	100	500	0.00%
302	000	Data Processing Supplies	200	0	100	0	100	0.00%
305	000	Noncapitalizable Office Equipment	500	0	500	0	500	0.00%
306	000	Noncapitalizable Office Furniture	1,500	0	1,500	0	1,500	0.00%
326	000	Painting Supplies	25	0	0	0	0	0.00%
331	000	Small Tools & Equipment	100	0	100	0	100	0.00%
332	000	Uniforms	600	433	600	400	600	0.00%
333	000	Engineering Supplies	100	0	100	0	100	0.00%
334	000	Safety & Medical Supplies	200	0	100	0	100	0.00%
341	000	Other Commodities & Supplies	1,000	1,409	1,000	0	1,000	0.00%
343	200	Employee Recog/Safety Incentive Awards	0	48	100	0	100	0.00%
343	300	Employee Recog/Safety Incentive Awards	0	23	100	0	100	0.00%
		Total Commodities Services	4,725	1,913	4,700	500	4,700	0.00%

Total O & M Expenses

1,043,698	804,273	1,050,315	854,635	1,050,423	0.01%
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Total Charged to Other Funds

0

Total Expenses

1,043,698	804,273	1,050,315	854,635	1,050,423	0.01%
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Positions

7/31/2020						
Administrative Assistant	1.0	1.0	1.0	1.0	1.0	0.00%
Engineering Director	1.0	1.0	1.0	1.0	1.0	0.00%
Assistant Director of Engineering	1.0	1.0	1.0	1.0	1.0	0.00%
Cadd Tech I	1.0	1.0	1.0	1.0	1.0	0.00%
Project Manager	4.0	3.0	4.0	3.0	4.0	0.00%
Engineer Intern	1.0	0.0	1.0	0.0	1.0	0.00%
Total Positions	9.0	7.0	9.0	7.0	9.0	0.00%

Oklahoma Turnpike Authority
Engineering
Engineering Administration Branch
Fund: 01, Division: 13, Branch: 01

			2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services			450,232	451,975	455,686	452,372	452,620	-0.67%
Contractual Services			5,200	1,307	5,600	700	4,600	-17.86%
Commodities Services			1,100	1,811	1,100	400	1,100	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			456,532	455,093	462,386	453,472	458,320	-0.88%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	297,900	299,838	301,400	301,400	301,400	0.00%
109	000	Longevity	3,802	3,802	4,426	4,864	5,064	14.41%
121	000	FICA	23,080	22,943	23,397	23,430	23,445	0.21%
122	000	Retirement	49,781	50,101	50,461	50,534	50,567	0.21%
123	000	Health Benefits	72,584	72,621	72,623	68,685	68,685	-5.42%
124	000	Workers Compensation	1,209	1,208	1,223	1,223	1,223	0.00%
125	000	Unemployment	0	0	40	40	40	0.00%
126	000	Deferred Compensation Matching	1,276	1,000	1,276	1,276	1,276	0.00%
127	000	OSF Payroll Transaction Processing Fee	0	200	240	320	320	33.33%
131	000	Merit System Charge	600	261	600	600	600	0.00%
Total Personnel Services			450,232	451,975	455,686	452,372	452,620	-0.67%
Contractual Services (200 - 299)								
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	2,000	910	2,000	500	2,000	0.00%
221	200	Training & Education Travel Expense	0	0	0	0	0	0.00%
222	000	Business Expense	1,200	168	1,200	0	0	-100.00%
222	100	Business & Travel-Mileage Reimbursement	0	50	400	200	600	50.00%
222	200	Business Travel Expense	1,500	179	1,500	0	1,500	0.00%
223	000	Professional Organization Memberships	500	0	500	0	500	0.00%
Total Contractual Services			5,200	1,307	5,600	700	4,600	-17.86%
Commodities Services (300 - 399)								
301	000	Office Supplies	0	0	0	0	0	0.00%
332	000	Uniforms	600	433	600	400	600	0.00%
341	000	Other Commodities & Supplies	500	1,378	500	0	500	0.00%
Total Commodities Services			1,100	1,811	1,100	400	1,100	0.00%
Total O & M Expenses			456,532	455,093	462,386	453,472	458,320	-0.88%
Total Changed to Other Funds							0	
Total Expenses			456,532	455,093	462,386	453,472	458,320	-0.88%

Positions

			7/31/2020			
Administrative Assistant	1.0	1.0	1.0	1.0	1.0	0.00%
Engineering Director	1.0	1.0	1.0	1.0	1.0	0.00%
Assistant Director of Engineering	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	3.0	3.0	3.0	3.0	3.0	0.00%

Oklahoma Turnpike Authority
Engineering
Engineering Project Management Branch
Fund: 01, Division: 13, Branch: 16

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			473,741	263,277	478,879	319,188	492,703	2.89%
Contractual Services			109,800	85,801	105,450	81,875	95,800	-9.15%
Commodities Services			3,625	102	3,600	100	3,600	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			587,166	349,180	587,929	401,163	592,103	0.71%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	309,245	174,389	324,850	204,850	324,850	0.00%
109	000	Longevity	5,150	2,750	2,962	5,362	5,462	84.40%
121	000	FICA	24,051	13,430	25,077	16,081	25,269	0.77%
122	000	Retirement	51,875	28,863	46,889	34,685	47,301	0.88%
123	000	Health Benefits	79,470	41,251	75,087	48,201	79,707	6.15%
124	000	Workers Compensation	1,255	1,226	1,319	832	1,319	0.00%
125	000	Unemployment	50	0	50	30	50	0.00%
126	000	Deferred Compensation Matching	1,595	832	1,595	957	1,595	0.00%
127	000	OSF Payroll Transaction Processing Fee	300	200	300	240	400	33.33%
131	000	Merit System Charge	750	336	750	450	750	0.00%
141	000	Educational Benefits	0	0	0	7,500	6,000	0.00%
Total Personnel Services			473,741	263,277	478,879	319,188	492,703	2.89%
Contractual Services (200 - 299)								
201	000	Postage	100	0	50	0	50	0.00%
204	000	Printing	700	60	400	0	100	-75.00%
205	000	Advertising & Marketing	2,000	0	600	0	200	-66.67%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	8,000	1,715	6,000	0	0	-100.00%
221	200	Training & Education Travel Expense	500	2,109	2,000	0	1,000	-50.00%
222	000	Business Expense	500	0	500	100	500	0.00%
222	100	Business & Travel-Mileage Reimbursement	0	98	200	200	800	300.00%
222	200	Business Travel Expense	1,500	35	1,500	0	750	-50.00%
223	000	Professional Organization Memberships	500	152	500	200	500	0.00%
224	000	Publications & Subscriptions	500	0	300	1,375	300	0.00%
227	000	Annual Software Renewal & Subscriptions	2,500	0	2,500	0	2,500	0.00%
240	000	Government permits and Licenses	1,000	0	1,000	0	800	-20.00%
242	000	Environmental Permit	85,000	81,632	85,000	80,000	85,000	0.00%
258	000	Data Processing Services	3,500	0	2,500	0	1,000	-60.00%
263	000	Other Professional Services	1,000	0	500	0	500	0.00%
270	000	Other Maintenance	0	0	0	0	0	0.00%
271	000	Road Maintenance	500	0	200	0	100	-50.00%
272	000	Equipment Repairs	500	0	200	0	200	0.00%
287	000	Other Contractual Services	1,500	0	1,500	0	1,500	0.00%
Total Contractual Services			109,800	85,801	105,450	81,875	95,800	-9.15%
Commodities Services (300 - 399)								
301	000	Office Supplies	500	0	500	100	500	0.00%
302	000	Data Processing Supplies	200	0	100	0	100	0.00%
305	000	Noncapitalizable Office Equipment	500	0	500	0	500	0.00%
306	000	Noncapitalizable Office Furniture	1,500	0	1,500	0	1,500	0.00%
326	000	Painting Supplies	25	0	0	0	0	0.00%
331	000	Small Tools & Equipment	100	0	100	0	100	0.00%
333	000	Engineering Supplies	100	0	100	0	100	0.00%
334	000	Safety & Medical Supplies	200	0	100	0	100	0.00%
341	000	Other Commodities & Supplies	500	31	500	0	500	0.00%
343	200	Employee Recog/Safety Incentive Awards	0	48	100	0	100	0.00%
343	300	Employee Recog/Safety Incentive Awards	0	23	100	0	100	0.00%
Total Commodities Services			3,625	102	3,600	100	3,600	0.00%
Total O & M Expenses			587,166	349,180	587,929	401,163	592,103	0.71%
Total Changed to Other Funds			0					
Total Expenses			587,166	349,180	587,929	401,163	592,103	0.71%

Positions

				7/31/2020		
Project Manager	4.0	3.0	4.0	3.0	4.0	0.00%
Cadd Tech I	1.0	1.0	1.0	1.0	1.0	0.00%
Engineer Intern	1.0	0.0	1.0	0.0	1.0	0.00%
Total Positions	6.0	4.0	6.0	4.0	6.0	0.00%

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CONSTRUCTION DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Construction Division

Description of Division

The Construction Division is responsible for the coordination of OTA construction projects in the Capital Plan and those that are a part of the Driving Forward program. This is accomplished by coordinating activities with other divisions within OTA including Engineering, Maintenance, Finance and Toll, among others. Construction Division also works closely with the Driving Forward Program Management Consultant and the OTA General Consultant.

Members of Construction Division are tasked with reviewing construction plans and attending plan review meetings, assisting with the scheduling of bid lettings, selecting and scheduling Construction Management consultants and consultant inspection services, as well as processing construction estimates, change orders and supplemental agreements. Construction Division is also heavily involved in the right-of-way acquisition and utility relocation activities prior to the start of construction.

Construction Division is also instrumental in the acquisition of properties needed for future construction projects. Through careful negotiation and well thought-out planning, the condemnation rate has been kept minimal and the process has moved steadily forward allowing for utility relocations and construction activities to start as scheduled. Surplus property is quickly identified and disposed of according to OTA policy and State law, allowing these properties to return to the tax rolls as soon as practical.

Division Goals

Provide high quality transportation infrastructure for our customers with efficient, economical construction with an emphasis on safety.

Service Level

The Construction Division will continue to provide a high level of service in 2021, as Driving Forward begins to wind down and the focus returns to Capital Program projects, with thorough construction management, an emphasis on efficient construction schedules and economical solutions based on sound engineering judgement. The staff will work closely with Engineering, Maintenance, and Toll Divisions during planning and construction so that all the projects are consistent and use more modern technologies in their construction.

Within the Construction Division there are five employee positions. These positions will provide oversight with two Construction Inspectors, one Field Construction Manager, one Construction Office Manager, and the Construction Division Director for Driving Forward and Capital Plan projects. The expenses associated with staff positions are funded from the Capital Plan and

assigned to the projects the staff oversees. These expenses amount to approximately \$673,042 for 2021; this includes salaries, anticipated training, equipment, and other costs associated with these positions. The staff in Construction Division provides a variety of knowledge to support design of future projects for the Capital Plan and future bond programs. The Division works closely with consultants during utility relocations and right of way acquisition as well as other entities and partners prior-to and during construction.

2021 Annual Budget – Major Budgetary Issues

The overall 2021 budget request for Construction Division represents a 4.74% increase compared to 2020, this increase is attributed to personnel cost.

Oklahoma Turnpike Authority

Construction

All Branches

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	573,518	564,696	589,248	588,626	603,292	2.38%
Contractual Services	8,200	17,398	11,250	2,340	11,250	0.00%
Commodities Services	52,400	35,502	58,500	56,900	58,500	0.00%
Charged to Other Funds	(345,236)	(326,666)	(363,850)	(363,424)	(363,907)	0.02%
Total Expenses	288,882	290,929	295,148	284,442	309,135	4.74%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	385,550	379,789	396,950	396,950	407,950	2.77%
109	000	Longevity	11,124	11,124	12,100	11,324	12,100	0.00%
121	000	FICA	30,346	34,429	31,473	31,232	32,134	2.10%
122	000	Retirement	65,451	64,501	67,493	67,365	69,308	2.69%
123	000	Health Benefits	76,927	70,878	76,927	77,430	77,430	0.65%
124	000	Workers Compensation	1,565	2,308	1,630	1,610	1,655	1.53%
125	000	Unemployment	30	50	30	30	30	0.00%
126	000	Deferred Compensation Matching	1,595	667	1,595	1,595	1,595	0.00%
127	000	OSF Payroll Transaction Processing Fee	180	426	300	340	340	13.33%
131	000	Merit System Charge	750	523	750	750	750	0.00%
		Total Personnel Services	573,518	564,696	589,248	588,626	603,292	2.38%

Contractual Services (200 - 299)

204	000	Printing	0	0	50	68	50	0.00%
221	000	Training & Education	1,250	2,055	3,750	750	3,750	0.00%
221	200	Training & Education Travel Expense	1,000	3,732	4,000	0	4,000	0.00%
222	000	Business Expense	2,000	222	1,000	74	1,000	0.00%
222	100	Business & Travel-Mileage Reimbursement	0	35	0	0	0	0.00%
222	200	Business Travel Expense	3,350	359	1,500	500	1,500	0.00%
240	000	Government permits and Licenses	500	24	500	598	500	0.00%
254	000	Medical Services	0	169	350	350	350	0.00%
272	000	Equipment Repairs	100	10,802	100	0	100	0.00%
		Total Contractual Services	8,200	17,398	11,250	2,340	11,250	0.00%

Commodities Services (300 - 399)

301	000	Office Supplies	500	0	500	500	500	0.00%
302	000	Data Processing Supplies	500	0	0	0	0	0.00%
306	000	Noncapitalizable Office Furniture	0	640	0	0	0	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	500	13,912	6,000	5,400	6,000	0.00%
312	000	Fuel & Gasoline	50,000	20,420	50,000	50,000	50,000	0.00%
331	000	Small Tools & Equipment	500	252	1,000	1,000	1,000	0.00%
332	000	Uniforms	300	0	500	0	500	0.00%
334	000	Safety & Medical Supplies	100	0	0	0	0	0.00%
341	000	Other Commodities & Supplies	0	278	500	0	500	0.00%
		Total Commodities Services	52,400	35,502	58,500	56,900	58,500	0.00%
		Total O & M Expenses	634,118	617,596	658,998	647,866	673,042	2.13%
		Total Charged to Other Funds	(345,236)	(326,666)	(363,850)	(363,424)	(363,907)	
		Total Expenses	288,882	290,929	295,148	284,442	309,135	4.74%

Positions	Adopted Budget 2018	Actual 2018	Adopted Budget 2019	Actual 2019	Adopted Budget 2020	
				7/31/2020		
Construction Division Director	1.0	1.0	1.0	1.0	1.0	0.00%
Transportation Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Project Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Transportation Specialist	2.0	1.0	2.0	2.0	2.0	0.00%
Total Positions	5.0	4.0	5.0	5.0	5.0	0.00%
Charged to Other Funds						
Project Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Transportation Specialist	2.0	1.0	2.0	2.0	2.0	0.00%
	3.0	2.0	3.0	3.0	3.0	0.00%
Total Positions	2.0	2.0	2.0	2.0	2.0	0.00%

Oklahoma Turnpike Authority

Construction

Construction Office Branch

Fund: 01, Division: 14, Branch: 01

			2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services			281,882	282,960	283,998	283,802	297,985	4.93%
Contractual Services			6,600	6,172	9,150	240	9,150	0.00%
Commodities Services			400	1,777	2,000	400	2,000	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			288,882	290,909	295,148	284,442	309,135	4.74%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	197,150	197,750	198,350	198,350	209,350	5.55%
109	000	Longevity	3,862	3,862	4,250	3,862	4,250	0.00%
121	000	FICA	15,378	15,367	15,499	15,469	16,340	5.43%
122	000	Retirement	33,167	33,266	33,429	33,365	35,244	5.43%
123	000	Health Benefits	30,587	30,586	30,587	30,853	30,853	0.87%
124	000	Workers Compensation	800	1,556	825	805	850	3.03%
126	000	Deferred Compensation Matching	638	0	638	638	638	0.00%
127	000	OSF Payroll Transaction Processing Fee	0	246	120	160	160	33.33%
131	000	Merit System Charge	300	327	300	300	300	0.00%
Total Personnel Services			281,882	282,960	283,998	283,802	297,985	4.93%
Contractual Services (200 - 299)								
204	000	Printing	0	0	50	68	50	0.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	500	1,655	3,000	0	3,000	0.00%
221	200	Training & Education Travel Expense	1,000	3,732	4,000	0	4,000	0.00%
222	000	Business Expense	2,000	222	1,000	74	1,000	0.00%
222	100	Business & Travel-Mileage Reimbursement	0	35	0	0	0	0.00%
222	200	Business Travel Expense	3,000	359	1,000	0	1,000	0.00%
240	000	Government permits and Licenses	0	0	0	98	0	0.00%
272	000	Equipment Repairs	100	169	100	0	100	0.00%
Total Contractual Services			6,600	6,172	9,150	240	9,150	0.00%
Commodities Services (300 - 399)								
306	000	Noncapitalizable Office Furniture	0	640	0	0	0	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	0	607	1,000	400	1,000	0.00%
331	000	Small Tools & Equipment	0	252	0	0	0	0.00%
332	000	Uniforms	300	0	500	0	500	0.00%
334	000	Safety & Medical Supplies	100	0	0	0	0	0.00%
341	000	Other Commodities & Supplies	0	278	500	0	500	0.00%
Total Commodities Services			400	1,777	2,000	400	2,000	0.00%
Total O & M Expenses			288,882	290,909	295,148	284,442	309,135	4.74%
Total Charged to Other Funds							0	
Total Expenses			288,882	290,909	295,148	284,442	309,135	4.74%

Positions	Adopted Budget 2018	Actual 2018	Adopted Budget 2019	Actual 2019	Adopted Budget 2020	
				7/31/2020		
Construction Division Director	1.0	1.0	1.0	1.0	1.0	0.00%
Transportation Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	2.0	2.0	2.0	2.0	2.0	0.00%

Oklahoma Turnpike Authority

Construction

Construction Field Branch

Fund: 01, Division: 14, Branch: 16

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	291,636	281,716	305,250	304,824	305,307	0.02%
Contractual Services	1,600	11,226	2,100	2,100	2,100	0.00%
Commodities Services	52,000	33,725	56,500	56,500	56,500	0.00%
Charged to Other Funds	(345,236)	(326,666)	(363,850)	(363,424)	(363,907)	0.02%
Total Expenses	0	0	0	0	0	
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	188,400	182,039	198,600	198,600	198,600	0.00%
109 000 Longevity	7,262	7,262	7,850	7,462	7,850	0.00%
121 000 FICA	14,968	19,062	15,974	15,763	15,794	-1.13%
122 000 Retirement	32,284	31,235	34,064	34,000	34,064	0.00%
123 000 Health Benefits	46,340	40,292	46,340	46,577	46,577	0.51%
124 000 Workers Compensation	765	752	805	805	805	0.00%
125 000 Unemployment	30	30	30	30	30	0.00%
126 000 Deferred Compensation Matching	957	667	957	957	957	0.00%
127 000 OSF Payroll Transaction Processing Fee	180	180	180	180	180	0.00%
131 000 Merit System Charge	450	196	450	450	450	0.00%
Total Personnel Services	291,636	281,716	305,250	304,824	305,307	0.02%
Contractual Services (200 - 299)						
204 000 Printing	0	0	0	0	0	0.00%
206 000 Cellular Telecommunications	0	0	0	0	0	0.00%
221 000 Training & Education	750	400	750	750	750	0.00%
222 200 Business Travel Expense	350	0	500	500	500	0.00%
240 000 Government permits and Licenses	500	24	500	500	500	0.00%
254 000 Medical Services	0	169	350	350	350	0.00%
272 000 Equipment Repairs	0	10,633	0	0	0	0.00%
Total Contractual Services	1,600	11,226	2,100	2,100	2,100	0.00%
Commodities Services (300 - 399)						
301 000 Office Supplies	500	0	500	500	500	0.00%
302 000 Data Processing Supplies	500	0	500	0	0	-100.00%
311 000 Mobile Equipment and Vehicles Supplies &	500	13,305	5,000	5,000	5,000	0.00%
312 000 Fuel & Gasoline	50,000	20,420	50,000	50,000	50,000	0.00%
331 000 Small Tools & Equipment	500	0	500	1,000	1,000	100.00%
Total Commodities Services	52,000	33,725	56,500	56,500	56,500	0.00%
Total O & M Expenses	345,236	326,666	363,850	363,424	363,907	0.02%
Total Changed to Other Funds	(345,236)	(326,666)	(363,850)	(363,424)	(363,907)	
Total Expenses	0	0	0	0	0	0.00%

Positions	Adopted Budget 2018	Actual 2018	Adopted Budget 2019	Actual 2019	Adopted Budget 2020	
Project Manager	1	1	1	1	1	0.00%
Transportation Specialist	2	1	2	2	2	0.00%
Total Positions	3.0	2.0	3.0	3.0	3.0	0.00%
Charged to Other Funds						
Project Manager	1	1	1	1	1	0.00%
Transportation Specialist	2	1	2	2	2	0.00%
Total Positions Charged to Other Funds	3.0	2.0	3.0	3.0	3.0	0.00%
Total Positions	0.0	0.0	0.0	0.0	0.0	0.00%

TOLL OPERATIONS DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Toll Operations Division

Division Mission Statement

Toll Division Mission Statement: We are committed to collecting tolls expeditiously and accurately, while happily serving our customers beyond their highest expectations.

Division Vision Statement

Toll Division Vision Statement: To be known as providing excellence in customer service and meeting our fiscal responsibilities with the highest integrity.

It is the mission of the Toll Operations Division to collect tolls in the most cost effective manner and achieve the highest level of voluntary compliance with the state of Oklahoma's bond trust agreement.

Division Responsibilities

The Toll Operations Division is committed to providing the best service possible to the customers of the Oklahoma turnpike system. This division is committed to enhanced customer service through training, and operational enhancements to the Cash, *PIKEPASS* and PlatePay systems thereby ensuring that customer expectations continue to be exceptional. To achieve this, the toll operations team strives to provide efficient collection of tolls, continued assistance to the traveling public, and the dedicated service of the toll collectors while continually searching for more efficient alternatives in managing toll collection operations.

The division is responsible for overseeing the operations and maintenance of the OTA's toll collection system that includes cash collections, automatic vehicle identification (AVI) collections, PlatePay collections and back office processing, and toll system integration and maintenance. The Toll Operations Division is organized into four branches:

Administration: This branch plans, manages and provides oversight to the Toll Division. Included in this branch are:

- Director of the Toll Division,
- Assistant Director-Cash,
- Assistant Director-Electronic Toll,
- Assistant Director-All Electronic Toll Back Office, and
- One (1) Administrative Assistant.

Attended Lanes: This branch is responsible for the attended lane collection of tolls on eight of the eleven turnpikes. The Toll Collectors have extensive contact with the traveling public on the State's turnpikes and as ambassadors for the State; they are committed to providing courteous service as well as helpful information to those traveling through Oklahoma. Included in this branch are:

- Four (4) Toll Operations Managers,
- eight (8) Toll Collector Supervisors;
- three (3) Toll Collector Leads/Trainers;
- two hundred forty-seven (247) Toll Collectors;
- two (2) Administrative Assistants; and
- one (1) Material Management Specialist.

Automatic Vehicle Identification (AVI) Operations: This branch is responsible for the toll equipment implementation and lane operations and maintenance of the toll equipment in five hundred sixty-six (566) tolling lanes on eleven turnpikes throughout the state. Responsibilities include: contract management; project management; data analysis; hardware testing; onsite inspections/audits; and software testing. Included in this branch are:

- one (1) Project Manager;
- two (2) Systems Integration Specialist; and
- three (3) Data Analysts.

All Electronic Tolling (AET) Back Office: This branch is responsible for the scheduling, planning and carrying out of activities by the Authority's AET Contractors for PlatePay. Responsibilities include: negotiate contracts and contract extensions with vendors; ensure back office contractors are in compliance with agreements; implement and review reports, documentation, Key Performance Indicators (KPIs) and other information to evaluate AET operations; evaluate business rules, processes, technologies, and other AET information; and evaluate costs, availability, alternatives, and other factors related to AET. Included in this branch are:

- one (1) Quality Assurance Manager and
- three (3) Business Analyst.

Division Service Levels

The eleven turnpikes throughout the state have 566 tolling lanes. These lanes have multiple types of tolling equipment for toll collection: 78 – Manual Toll Collection; 155 Automated Coin Machines; 16 Automated Payment Machines; 207 image capture cameras; and 459 Electronic Toll systems. In the previous year, the Toll Operations Division processed 186.2 million transactions, an increase of 1.38% from the previous year. Of those transactions, 146.9 million were electronic transactions an increase of 3.89% and 39.2 million were cash transactions, a decrease of 7.55%.

2021 Annual Budget - Major Budgetary Items and Initiatives

The Toll Operations Division budget decreased from \$37,250,029 in 2020 to \$36,868,652 for 2021, a decrease of 1.02%. The decrease is due to conversion through attrition of permanent attended lane personnel to temporary personnel.

Major budgetary items and initiatives for the Toll Division are as below.

- Maintain business continuity through a Pandemic by placing safety first with the continued practices of social distancing through flexible workplace, staggered shifts, additional cleaning, protective personal equipment, and increased focus on proper hygiene.
- Prepare for future conversion to AET through: the upgrade of *PIKEPASS* lane toll equipment; implementation of a Quality Assurance and Revenue Assurance Plan; transition of Collectors to non-cash capacities and conversion to temporary personnel through attrition.
- Maintenance of security of toll lane and plaza servers to ensure proactive monitoring and monthly updating/patching of software systems for security risks with operating systems to prevent system vulnerability.
- Upgrade vehicle classification for future expansion to AET.
- Implement a solution for a more accurate license plate identification to allow auto pass of the image review of license plates.
- Maintain toll equipment uptime and lane availability to ensure proactive maintenance of tolling equipment, safe open lane availability for traffic flow, and preventative maintenance with monitoring systems for early failure detection.
- Upgrade lane controller blades from 6" to 4" due to end of life of Intel CPU; allowing for long-term supportability of hardware equipment and increased reliability with reduction in downtime.
- Install and implement AET tolling on the Gilcrease Turnpike.
- Replace unrepairable inventory of vaults and hoppers for coin machines and automatic payment machines.
- Upgrade lane controller cabinets to provide notification of unauthorized access to lane controllers and OTA network.
- Upgrade the Toll Management Console for future expansion of functionality and capabilities for AET system monitoring.

Oklahoma Turnpike Authority

Toll Operations

All Branches

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	15,107,643	13,453,498	16,018,150	14,106,688	14,825,060	-7.45%
Contractual Services	10,881,738	7,651,943	20,744,474	18,473,493	21,604,330	4.14%
Commodities Services	432,700	308,660	487,405	445,482	439,262	-9.88%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	26,422,081	21,414,102	37,250,029	33,025,664	36,868,652	-1.02%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	8,324,802	6,280,687	6,922,675	5,809,250	5,980,110	-13.62%
105	000	Regular Overtime Salaries	236,632	152,867	249,646	239,905	236,152	-5.41%
106	000	Holiday Overtime Salaries	233,710	218,352	206,824	173,537	173,537	-16.09%
107	000	Shift Differential Salaries	287,760	237,383	240,240	200,640	200,640	-16.48%
108	000	On-call Salaries	4,320	3,660	3,600	2,880	2,880	-20.00%
109	000	Longevity	227,830	199,875	215,072	172,656	187,698	-12.73%
116	000	Hazardous Weather Pay	22,568	18,660	23,810	22,820	22,522	-5.41%
119	000	Temporary Personnel Services	703,042	2,094,962	3,722,058	3,722,058	4,188,060	12.52%
120	000	Defined Contribution Plan Match	0	91,667	0	0	0	0.00%
121	000	FICA	616,537	559,205	564,704	486,661	500,888	-11.30%
122	000	Retirement	1,274,707	1,024,193	1,177,729	1,016,102	1,040,033	-11.69%
123	000	Health Benefits	2,969,272	2,434,291	2,510,630	2,106,048	2,137,554	-14.86%
124	000	Workers Compensation	78,181	75,512	70,667	58,603	58,820	-16.76%
125	000	Unemployment	2,380	3,128	2,050	1,690	1,690	-17.56%
126	000	Deferred Compensation Matching	75,922	28,162	65,395	54,868	55,506	-15.12%
127	000	OSF Payroll Transaction Processing Fee	14,280	14,849	12,300	13,520	13,520	9.92%
128	000	Pathfinder Admin Fees	0	674	0	100	100	0.00%
131	000	Merit System Charge	35,700	15,372	30,750	25,350	25,350	-17.56%
		Total Personnel Services	15,107,643	13,453,498	16,018,150	14,106,688	14,825,060	-7.45%

Contractual Services (200 - 299)

201	000	Postage	400	353	2,298,265	2,575,073	3,440,392	49.70%
204	000	Printing	16,849	180	252,336	321,117	536,108	112.46%
205	000	Advertising & Marketing	28,800	733	28,800	0	0	-100.00%
210	000	Municipal Ambulance Service	750	995	1,500	1,500	1,500	0.00%
211	000	Water & Sewer	25,749	6,808	29,261	20,035	20,035	-31.53%
212	000	Natural & Propane Gas	54,062	24,761	58,504	55,884	55,884	-4.48%
213	000	Electricity	1,068,797	681,415	1,268,797	870,947	870,947	-31.36%
214	000	Solid Waste Disposal	1,000	0	10,350	0	1,000	-90.34%
216	000	Pest Control Services	7,250	5,610	8,850	5,410	5,410	-38.87%
217	000	Alarm Monitoring Services(	15,001	7,163	16,966	9,112	9,112	-46.29%
221	000	Training & Education	62,050	7,284	25,401	21,976	21,976	-13.48%
221	100	Training & Education-Mileage Reimbursmnt	8,924	4,175	8,924	5,217	5,217	-41.54%
221	200	Training & Education Travel Expense	10,556	2,598	10,556	500	500	-95.26%
222	000	Business Expense	6,224	7,562	6,899	5,112	5,112	-25.90%
222	100	Business & Travel-Mileage Reimbursement	29,093	21,295	28,890	22,149	22,149	-23.33%
222	200	Business Travel Expense	14,550	3,922	16,450	16,450	16,450	0.00%
223	000	Professional Organization Memberships	3,600	4,130	3,900	3,900	3,975	1.92%
224	000	Publications & Subscriptions	520	0	520	520	520	0.00%
231	000	Equipment Rental	21,150	18,438	46,149	22,400	22,400	-51.46%
232	000	Building & Real Estate Rental	50,000	25,024	50,000	18,000	18,000	-64.00%
233	000	Building maintenance services	0	0	24,000	0	0	-100.00%
240	000	Government permits and Licenses	200	150	200	200	200	0.00%
253	000	Armor Car Services	1,662,088	1,503,366	1,729,087	1,778,210	1,846,748	6.80%
254	000	Medical Services	31,800	6,693	16,602	6,599	6,599	-60.25%
256	000	Banking & Financial Services	676,082	7	5,411,072	218,200	394,517	-92.71%
256	100	Credit Card Service Fees	1,523,011	19,807	1,523,011	4,666,790	6,449,561	323.47%
263	000	Other Professional Services	14,279	0	16,279	0	0	-100.00%
270	000	Other Maintenance	41,348	12,119	41,348	12,001	18,516	-55.22%
272	000	Equipment Repairs	500	2,040	500	500	500	0.00%
275	000	Automatic Vehicle Identification System	3,511,812	3,253,286	4,200,778	4,200,778	4,356,314	3.70%
276	000	Automated Toll Collection System Maintena	580,040	684,168	962,116	962,116	696,438	-27.61%
278	000	Camera Surveillance System Maintenance	74,589	0	0	0	0	0.00%
279	000	Other Toll Collection Equipment Maintena	34,945	13,829	29,142	32,643	32,596	11.85%
280	000	Automatic Coin Machine Maintenance	1,247,968	1,091,000	1,674,854	1,674,854	1,698,392	1.41%
284	000	Equipment Replacement FSR	16,042	227,633	150,000	150,000	150,000	0.00%
286	000	Laundry Services	2,294	160	2,294	2,149	850	-62.95%
287	000	Other Contractual Services	39,415	16,790	791,873	793,152	896,412	13.20%
296	000	Property Losses	0	(1,551)	0	0	0	0.00%
		Total Contractual Services	10,881,738	7,651,943	20,744,474	18,473,493	21,604,330	4.14%

Commodities Services (300 - 399)

301	000	Office Supplies	24,482	11,632	26,022	15,499	17,499	-32.75%
302	000	Data Processing Supplies	0	2,552	0	501	501	0.00%
303	000	Noncapitalizable Data Processing Equip.	0	1,059	0	0	0	0.00%
305	000	Noncapitalizable Office Equipment	3,368	3,663	7,367	800	3,750	-49.10%
306	000	Noncapitalizable Office Furniture	41,500	36,852	40,000	16,500	10,000	-75.00%
307	000	Noncapitalizable Radio & Comm. Equip.	0	0	9,500	4,000	4,000	-57.89%
309	000	Noncapitalizable Signs & Road Striping	24,997	1,558	24,997	24,999	24,999	0.01%
311	000	Mobile Equipment and Vehicles Supplies &	11,300	11,136	16,300	16,300	16,300	0.00%
312	000	Fuel & Gasoline	29,810	25,463	33,250	29,810	33,250	0.00%
317	000	Roadway Lighting Maint. Supplies	0	428	0	0	0	0.00%
319	000	Traffic Control and Safety Supplies	4,499	1,520	4,997	4,997	4,892	-2.10%
321	000	Fertilizer & Nursery Supplies	1,200	188	1,750	1,750	1,558	-10.97%
322	000	Trees & Plants	3,400	1,695	3,400	3,000	3,001	-11.74%
323	000	Insecticides & herbicides	0	410	0	500	500	0.00%
324	000	Building Maintenance Supplies	3,000	1,117	4,000	4,000	2,000	-50.00%
325	000	Signing Supplies	7,500	0	0	0	0	0.00%
331	000	Small Tools & Equipment	1,503	169	1,653	2,500	2,500	51.24%
332	000	Uniforms	28,053	24,328	33,097	25,001	25,001	-24.46%
334	000	Safety & Medical Supplies	18,192	2,523	20,192	36,384	36,250	79.53%
335	000	Toll Booth Supplies	58,378	72,545	62,378	62,378	61,207	-1.88%
337	000	ATM Tickets	18,000	5,295	18,000	18,000	18,000	0.00%
338	000	Noncapitalizable Toll Coll. & Aud. Equip	0	0	0	0	0	0.00%
341	000	Other Commodities & Supplies	68,076	40,973	79,066	63,166	58,657	-25.81%
343	000	Employee Recog/Safety Incentive Awards	18,103	15,940	17,898	20,738	20,738	15.87%
343	200	Employee Recog/Safety Incentive Awards	4,998	5,051	9,820	9,370	9,370	-4.58%
343	300	Employee Recog/Safety Incentive Awards	15,800	4,817	16,582	16,364	16,364	-1.31%
344	000	Bottled drinking water	13,134	12,755	14,729	13,957	13,957	-5.24%
345	000	Cleaning and janitorial supplies	33,407	24,990	42,407	54,968	54,968	29.62%
Total Commodities Services			432,700	308,660	487,405	445,482	439,262	-9.88%
Total O & M Expenses			26,422,081	21,414,102	37,250,029	33,025,664	36,868,652	-1.02%
Total Changed to Other Funds							0	
Total Expenses			26,422,081	21,414,102	37,250,029	33,025,664	36,868,652	-1.02%

Positions	Adopted Budget 2019	Actual 2019	Adopted Budget 2020	Actual 2020	Adopted Budget 2021	20 vs 21 Budget
Administrative Assistant	5	1	4	4	4	0.00%
Data Analyst	2	2	3	3	3	0.00%
Project Manager	3	3	1	1	1	0.00%
Toll Collector	231	175	165	141	141	-14.55%
Toll Collector Lead/Trainer	9	4	9	3	3	-66.67%
Toll Collector Supervisor	8	7	8	8	8	0.00%
Toll Director	1	1	1	1	1	0.00%
Asisstant Toll Director	2	2	3	3	3	0.00%
Toll Operations Manager	4	3	5	4	4	-20.00%
Systems Integration Specialist	2	1	2	2	2	0.00%
CPA	1	0	0	0	0	0.00%
Business Analyst	0	0	4	3	3	-25.00%
Quality Assurance Manager	0	0	0	1	1	0.00%
Temporary Toll Collectors	0	66	77	90	106	37.66%
Total Positions	268	265	282	264	280	-0.71%

Oklahoma Turnpike Authority

Toll Operations

Administration Branch

Fund: 01, Division: 06, Branch: 36

		2019	2019	2020	2020	2021	20 vs 21
		Adopted	Actual	Adopted	Anticipated	Budget	
		Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services		1,827,690	1,612,045	2,164,104	1,587,315	1,654,705	-23.54%
Contractual Services		53,700	40,025	87,870	89,149	57,945	-34.06%
Commodities Services		75,350	82,402	82,850	69,350	59,850	-27.76%
Charged to Other Funds		0	0	0	0	0	0.00%
Total Expenses		1,956,740	1,734,473	2,334,824	1,745,814	1,772,500	-24.08%
Personnel Services (100 - 199)							
101 000 Regular Full-time Salaries		1,222,060	1,081,981	1,455,136	1,067,700	1,119,930	-23.04%
105 000 Regular Overtime Salaries		0	0	0	0	0	0.00%
107 000 Shift Differential Salaries		0	0	0	0	0	0.00%
108 000 On-call Salaries		4,320	3,660	3,600	2,880	2,880	-20.00%
109 000 Longevity		21,354	19,321	19,180	18,306	20,182	5.22%
116 000 Hazardous Weather Pay		0	290	0	0	0	0.00%
120 000 Defined Contribution Plan Match		0	18,449	0	0	0	0.00%
121 000 FICA		95,453	86,172	113,944	83,298	87,438	-23.26%
122 000 Retirement		201,158	160,759	245,463	179,191	188,118	-23.36%
123 000 Health Benefits		267,603	229,229	308,775	222,005	222,005	-28.10%
124 000 Workers Compensation		4,962	7,495	5,959	4,332	4,549	-23.66%
125 000 Unemployment		200	0	230	170	170	-26.09%
126 000 Deferred Compensation Matching		6,380	2,163	6,987	5,423	5,423	-22.38%
127 000 OSF Payroll Transaction Processing Fee		1,200	1,125	1,380	1,360	1,360	-1.45%
128 000 Pathfinder Admin Fees		0	74	0	100	100	0.00%
131 000 Merit System Charge		3,000	1,326	3,450	2,550	2,550	-26.09%
Total Personnel Services		1,827,690	1,612,045	2,164,104	1,587,315	1,654,705	-23.54%
Contractual Services (200 - 299)							
201 000 Postage		400	0	400	400	400	0.00%
204 000 Printing		500	180	500	500	500	0.00%
206 000 Cellular Telecommunications		0	0	0	0	0	0.00%
211 000 Water & Sewer		200	201	200	200	200	0.00%
221 000 Training & Education		8,050	7,087	9,550	9,550	9,550	0.00%
221 100 Training & Education-Mileage Reimbursmnt		1,100	0	1,100	1,100	1,100	0.00%
221 200 Training & Education Travel Expense		500	2,598	500	500	500	0.00%
222 000 Business Expense		2,025	4,647	2,700	2,700	2,700	0.00%
222 100 Business & Travel-Mileage Reimbursement		350	215	250	250	250	0.00%
222 200 Business Travel Expense		14,550	3,922	16,450	16,450	16,450	0.00%
223 000 Professional Organization Memberships		3,600	4,130	3,900	3,900	3,975	1.92%
224 000 Publications & Subscriptions		520	0	520	520	520	0.00%
231 000 Equipment Rental		20,400	9,426	20,400	20,400	20,400	0.00%
240 000 Government permits and Licenses		200	150	200	200	200	0.00%
254 000 Medical Services		600	0	600	600	600	0.00%
256 000 Banking & Financial Services		0	0	30,000	30,000	0	-100.00%
263 000 Other Professional Services		0	0	0	0	0	0.00%
270 000 Other Maintenance		0	3,680	0	0	0	0.00%
272 000 Equipment Repairs		500	2,040	500	500	500	0.00%
287 000 Other Contractual Services		205	1,750	100	1,379	100	0.00%
Total Contractual Services		53,700	40,025	87,870	89,149	57,945	-34.06%
Commodities Services (300 - 399)							
301 000 Office Supplies		9,000	732	9,000	3,000	5,000	-44.44%
305 000 Noncapitalizable Office Equipment		800	2,436	800	800	800	0.00%
306 000 Noncapitalizable Office Furniture		16,500	33,686	24,000	16,500	5,000	-79.17%
311 000 Mobile Equipment and Vehicles Supplies &		11,300	11,136	11,300	11,300	11,300	0.00%
312 000 Fuel & Gasoline		28,250	25,463	28,250	28,250	28,250	0.00%
314 000 Machinery Supplies & Parts		0	0	0	0	0	0.00%
331 000 Small Tools & Equipment		0	28	0	0	0	0.00%
338 000 Noncapitalizable Toll Coll. & Aud. Equip		0	0	0	0	0	0.00%
341 000 Other Commodities & Supplies		1,500	7,635	1,500	1,500	1,500	0.00%
343 000 Employee Recog/Safety Incentive Awards		25	0	25	25	25	0.00%
343 200 Employee Recog/Safety Incentive Awards		1,475	1,277	1,475	1,475	1,475	0.00%
343 300 Employee Recog/Safety Incentive Awards		6,500	9	6,500	6,500	6,500	0.00%
345 000 Cleaning and janitorial supplies		0	0	0	0	0	0.00%
Total Commodities Services		75,350	82,402	82,850	69,350	59,850	-27.76%
Total O & M Expenses		1,956,740	1,734,473	2,334,824	1,745,814	1,772,500	-24.08%
Total Changed to Other Funds						0	
Total Expenses		1,956,740	1,734,473	2,334,824	1,745,814	1,772,500	-24.08%
Positions		Adopted Budget	Actual	Adopted Budget	Actual	Adopted Budget	20 vs 21
		2019	2019	2020	2020	2021	Budget
Administrative Assistant		5	1	4	4	4	0.00%
Data Analyst		2	2	3	3	3	0.00%
Project Manager		3	3	1	1	1	0.00%
Toll Director		1	1	1	1	1	0.00%
Asisstant Toll Director		2	2	3	3	3	0.00%
Toll Operations Manager		4	3	5	4	4	-20.00%
Systems Integration Specialist		2	1	2	2	2	0.00%
CPA		1	0	0	0	0	0.00%
Total Positions		20	13	19	18	18	-5.26%

Oklahoma Turnpike Authority

Toll Operations

Back Office Branch

Fund: 01, Division: 06, Branch: 40

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	0	0	125,000	332,660	505,339	304.27%
Contractual Services	0	0	7,990,905	8,403,466	10,752,768	34.56%
Commodities Services	0	0	0	0	0	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	-	-	8,115,905	8,736,126	11,258,107	38.72%
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	0	0	90,000	231,350	349,980	288.87%
121 000 FICA	0	0	6,000	17,908	26,984	349.73%
122 000 Retirement	0	0	12,650	38,627	51,456	306.77%
123 000 Health Benefits	0	0	16,000	43,818	75,324	370.78%
126 000 Deferred Compensation Matching	0	0	350	957	1,595	355.71%
Total Personnel Services	-	-	125,000	332,660	505,339	304.27%
Contractual Services (200 - 299)						
201 000 Postage	0	0	2,297,865	2,574,173	3,439,492	49.68%
204 000 Printing	0	0	235,487	320,617	535,608	127.45%
231 000 Equipment Rental	0	0	0	2,000	2,000	0.00%
253 000 Armor Car Services	0	0	0	49,123	52,070	0.00%
256 000 Banking & Financial Services	0	0	4,704,990	188,200	234,660	-95.01%
256 100 Credit Card Service Fees	0	0	0	4,516,790	5,631,836	0.00%
287 000 Other Contractual Services	0	0	752,563	752,563	857,102	13.89%
Total Contractual Services	-	-	7,990,905	8,403,466	10,752,768	34.56%
Total Commodities Services	-	-	-	-	-	0.00%
Total O & M Expenses	-	-	8,115,905	8,736,126	11,258,107	38.72%
Total Changed to Other Funds					0	
Total Expenses	-	-	8,115,905	8,736,126	11,258,107	38.72%

Positions	Adopted Budget 2019	Actual 2019	Adopted Budget 2020	Actual 2020	Adopted Budget 2021	
Asisstant Toll Director	0	0	1	1	1	0.00%
Business Analyst	0	0	3	3	3	0.00%
Quality Assurance Manager	0	0	1	1	1	0.00%
Total Positions	0	0	5	5	5	0.00%

Oklahoma Turnpike Authority Toll Operations Attended Lanes Branch Fund: 01, Division: 06, Branch: 31						
	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Adopted Budget	20 vs 21 Budget % of Change
Personnel Services	13,279,953	11,841,453	13,729,046	12,186,714	12,665,015	(7.75%)
Contractual Services	6,023,371	3,031,440	6,610,924	3,926,103	4,559,815	(31.03%)
Commodities	330,931	218,829	377,146	348,723	356,512	(5.47%)
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	19,634,255	15,091,722	20,717,116	16,461,540	17,581,342	(15.14%)
Total Positions						0.00%
<u>PERSONNEL SERVICES (100-199)</u>						
101 Regular Full-time Salaries	\$7,102,742	\$5,198,706	\$5,377,539	\$4,510,200	\$4,510,200	(16.13%)
105 Regular Overtime Salaries	236,632	152,867	249,646	239,905	236,152	(5.41%)
106 Holiday Overtime Salaries	233,710	218,352	206,824	173,537	173,537	(16.09%)
107 Shift Differential Salaries	287,760	237,383	240,240	200,640	200,640	(16.48%)
109 Longevity	206,476	180,554	195,892	154,350	167,516	(14.49%)
116 Hazardous Weather Pay	22,568	18,369	23,810	22,820	22,522	(5.41%)
119 Temporary Personnel Servic	703,042	2,094,962	3,722,058	3,722,058	4,188,060	12.52%
120 Defined Contribution Plan M	0	73,217	0	0	0	0.00%
121 FICA	521,084	473,033	444,760	385,455	386,466	(13.11%)
122 Retirement	1,073,549	863,434	919,616	798,285	800,458	(12.96%)
123 Health Benefits	2,701,669	2,205,061	2,185,855	1,840,225	1,840,225	(15.81%)
124 Workers Compensation	73,219	68,016	64,708	54,271	54,271	(16.13%)
125 Unemployment	2,180	3,128	1,820	1,520	1,520	(16.48%)
126 Deferred Comp. Matching	69,542	25,999	58,058	48,488	48,488	(16.48%)
127 Payroll Processing Fee	13,080	13,724	10,920	12,160	12,160	11.36%
128 Pathfinder Admin Fees	0	599	0	0	0	0.00%
131 Merit System Charge	32,700	14,047	27,300	22,800	22,800	(16.48%)
Total Personnel Services	13,279,953	11,841,453	13,729,046	12,186,714	12,665,015	(7.75%)
<u>CONTRACTUAL SERVICES (200-299)</u>						
201 Postage	0	353	0	500	500	100.00%
203 Telecommunications	0	0	0	0	0	0.00%
204 Printing	16,349	0	16,349	0	0	(100.00%)
205 Advertising & Marketing	28,800	733	28,800	0	0	(100.00%)
206 Cellular Telecommunication	0	0	0	0	0	0.00%
210 Municipal Ambulance Servic	750	995	1,500	1,500	1,500	0.00%
211 Water & Sewer	25,549	6,608	29,061	19,835	19,835	(31.75%)
212 Natural & Propane Gas	54,062	24,761	58,504	55,884	55,884	(4.48%)
213 Electricity	1,068,797	681,415	1,268,797	870,947	870,947	(31.36%)
214 Solid Waste Disposal	1,000	0	10,350	0	1,000	(90.34%)
216 Pest Control Services	7,250	5,610	8,850	5,410	5,410	(38.87%)
217 Alarm Monitoring Services- Security	15,001	7,163	16,966	9,112	9,112	(46.29%)
221 Training & Education	54,000	197	15,851	12,426	12,426	(21.61%)
221-1 Training & Educ. Mileage Re	7,824	4,175	7,824	4,117	4,117	(47.38%)
221-2 Training & Education Travel	10,056	0	10,056	0	0	(100.00%)
222 Business Expense	4,199	2,915	4,199	2,412	2,412	(42.56%)
222-1 Business/Travel Mileage Rei	28,743	21,080	28,640	21,899	21,899	(23.54%)
222-2 Business Travel Expense	0	0	0	0	0	0.00%
227 Software Renewal & Subscriptions	0	0	0	0	0	0.00%
231 Equipment Rental	750	9,013	25,749	0	0	(100.00%)
232 Building & Real Estate Renta	50,000	25,024	50,000	18,000	18,000	(64.00%)
233 Building & Maintenance Ser	0	0	24,000	0	0	(100.00%)

Oklahoma Turnpike Authority Toll Operations Attended Lanes Branch Fund: 01, Division: 06, Branch: 31						
	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Adopted Budget	20 vs 21 Budget % of Change
253 Armor Car Services	1,662,088	1,503,366	1,729,087	1,729,087	1,794,678	3.79%
254 Medical Services	31,200	6,693	16,002	5,999	5,999	(62.51%)
256 Banking & Financial Services	676,082	7	676,082	0	159,857	(76.36%)
256-1 Credit Card Finance Charges	1,523,011	19,807	1,523,011	150,000	817,725	(46.31%)
263 Other Professional Services	14,279	0	16,279	0	0	(100.00%)
270 Other Maintenance Services	41,348	8,440	41,348	12,001	18,516	(55.22%)
272 Equipment Repair Services	0	0	0	0	0	0.00%
275 Auto. Vehicle Identification	0	3,163	0	0	0	0.00%
276 Auto. Toll Collection Syst. M	580,040	684,168	962,116	962,116	696,438	(27.61%)
278 Camera Surveillance Syst. M	74,589	0	0	0	0	0.00%
279 Other Toll Collection Equipm	6,100	2,106	0	3,500	3,500	100.00%
286 Laundry Services	2,294	160	2,294	2,149	850	(62.95%)
287 Other Contractual Services	39,210	15,040	39,210	39,210	39,210	0.00%
296 Property Losses	0	(1,551)	0	0	0	0.00%
TOTAL CONTRACTUAL SERVICE	6,023,371	3,031,440	6,610,924	3,926,103	4,559,815	(31.03%)
COMMODITIES (300-399)						
301 Office Supplies	15,482	10,901	17,022	12,499	12,499	(26.57%)
302 Data Processing Supplies	0	2,552	0	501	501	100.00%
303 Noncapitalizable Data Proce	0	1,059	0	0	0	0.00%
305 Noncapitalizable Office Equi	2,568	1,226	6,567	0	2,950	(55.08%)
306 Noncapitalizable Office Furn	25,000	3,166	16,000	0	5,000	(68.75%)
307 Noncapitalizable Radio & Commun. Equip.	0	0	9,500	4,000	4,000	(57.89%)
309 Noncapitalizable Signs & Road Striping	24,997	1,558	24,997	24,999	24,999	0.01%
311 Mobile Equip Supplies & Par	0	0	5,000	5,000	5,000	0.00%
312 Fuel & Gasoline	1,560	0	5,000	1,560	5,000	0.00%
317 Roadway Lighting Maint. Su	0	428	0	0	0	
319 Traffic Control & Safety Supl	4,499	1,520	4,997	4,997	4,892	(2.10%)
321 Fertilizer & Nursery Supplies	1,200	188	1,750	1,750	1,558	(10.97%)
322 Trees & Plants	3,400	1,695	3,400	3,000	3,001	(11.74%)
323 Insecticides & herbicides	0	410	0	500	500	
324 Building Maintenance Suppl	3,000	1,117	4,000	4,000	2,000	(50.00%)
325 Signing Supplies	7,500	0	0	0	0	0.00%
331 Small Tools & Equipment	1,503	141	1,653	2,500	2,500	51.24%
332 Uniforms	28,053	24,328	33,097	25,001	25,001	(24.46%)
334 Safety & Medical Supplies	18,192	2,523	20,192	36,384	36,250	79.53%
335 Toll Booth Supplies	58,378	69,135	62,378	62,378	61,207	(1.88%)
337 ATM Tickets	0	3,313	0	0	0	0.00%
341 Other Commodities & Suppl	58,157	31,302	68,157	52,257	52,257	(23.33%)
343 Employee Incentive Awards	18,078	15,940	19,288	20,713	20,713	7.39%
343-2 Employee Incentive Awards-Food, Catering	3,523	3,774	6,930	7,895	7,895	13.92%
343-3 Employee Incentive Awards-Gift cards, Baskets, etc	9,300	4,808	10,082	9,864	9,864	(2.16%)
344 Bottled Drinking Water	13,134	12,755	14,729	13,957	13,957	(5.24%)
345 Cleaning & Janitorial Supplie	33,407	24,990	42,407	54,968	54,968	29.62%
TOTAL COMMODITIES	330,931	218,829	377,146	348,723	356,512	(5.47%)
TOTAL O & M EXPENSES	19,634,255	15,091,722	20,717,116	16,461,540	17,581,342	(15.14%)
POSITIONS						
				As of 7/31/2020		
Toll Collector	231.0	175.0	165.0	141.0	141.0	(14.55%)
Toll Collector Lead/Trainer	9.0	4.0	9.0	3.0	3.0	(66.67%)
Toll Collector Supervisor	8.0	7.0	8.0	8.0	8.0	0.00%
Temporary Toll Collectors	0.0	66.0	77.0	90.0	106.0	37.66%
Total Positions	248.0	252.0	259.0	242.0	258.0	(0.39%)

Oklahoma Turnpike Authority

Toll Operations

Attended Lanes Branch

Fund: 01, Division: 06, Branch: 31

	Turner	Will Rogers	HEB	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw	TOTALS
Personnel Services	3,167,454	3,215,536	1,606,933	1,462,931	1,594,533	1,193,086	0	49,469	375,073	0	12,665,015
Contractual Services	1,178,097	1,026,513	523,796	416,515	435,224	209,695	257,140	303,597	174,178	34,560	4,559,315
Commodities	110,712	100,040	38,432	26,762	37,177	26,275	1,062	2,500	13,552	0	356,512
Charged to Other Funds	0	0	0	0	0	0	0	0	0	0	0
Total Expenses	4,456,263	4,342,089	2,169,161	1,906,208	2,066,934	1,429,056	258,202	355,566	562,803	34,560	17,580,842
Total Positions	59.0	71.0	32.0	29.0	34.0	22.0	0.0	3.0	8.0	0.0	258.0
PERSONNEL SERVICES (100-199)											
101 Regular Full-time Salaries	\$1,062,162	\$1,262,349	\$566,639	\$504,118	\$571,760	\$371,644	\$0	\$28,588	\$142,940	\$0	4,510,200
105 Regular Overtime Salaries	53,014	68,436	30,844	31,808	23,133	21,206	0	0	7,711	0	236,152
106 Holiday Overtime Salaries	40,868	48,570	21,802	19,397	22,000	14,300	0	1,100	5,500	0	173,537
107 Shift Differential Salaries	46,200	55,440	25,080	22,440	26,400	17,160	0	1,320	6,600	0	200,640
109 Longevity	38,428	47,474	20,582	18,180	21,220	15,930	0	1,900	3,802	0	167,516
116 Hazardous Weather Pay	5,056	6,527	2,942	3,034	2,206	2,022	0	0	735	0	22,522
119 Temporary Personnel Serv	1,224,810	790,200	513,630	513,630	513,630	513,630	0	0	118,530	0	4,188,060
121 FICA	90,855	108,158	48,508	43,154	49,066	32,057	0	2,517	12,151	0	386,466
122 Retirement	188,341	224,135	100,489	89,380	101,472	66,309	0	5,212	25,120	0	800,458
123 Health Benefits	385,374	565,579	258,978	202,221	245,586	127,089	0	7,929	47,469	0	1,840,225
124 Workers Compensation	12,781	15,190	6,818	6,066	6,880	4,472	0	344	1,720	0	54,271
125 Unemployment	350	420	190	170	200	130	0	10	50	0	1,520
126 Deferred Comp. Matching	11,165	13,398	6,061	5,423	6,380	4,147	0	319	1,595	0	48,488
127 Payroll Processing Fee	2,800	3,360	1,520	1,360	1,600	1,040	0	80	400	0	12,160
131 Merit System Charge	5,250	6,300	2,850	2,550	3,000	1,950	0	150	750	0	22,800
Total Personnel Services	3,167,454	3,215,536	1,606,933	1,462,931	1,594,533	1,193,086	0	49,469	375,073	0	12,665,015
CONTRACTUAL SERVICES (200-299)											
204 Postage	250	250	0	0	0	0	0	0	0	0	500
204 Printing	0	0	0	0	0	0	0	0	0	0	0
205 Advertising & Marketing	0	0	0	0	0	0	0	0	0	0	0
210 Municipal Ambulance Serv	500	0	0	0	0	500	0	500	0	0	1,500
211 Water & Sewer	4,085	5,496	2,377	1,708	2,451	1,634	817	599	668	0	19,835
212 Natural & Propane Gas	12,037	11,859	6,847	5,512	7,130	3,675	6,319	1,169	1,336	0	55,884
213 Electricity	174,971	235,415	101,801	73,170	104,982	69,988	42,491	27,497	28,632	12,000	870,947
214 Solid Waste Disposal	500	500	0	0	0	0	0	0	0	0	1,000
216 Pest Control Services	1,149	1,546	668	480	689	460	230	0	188	0	5,410
217 Alarm Monitoring Services- Security	2,322	2,603	1,126	809	1,161	774	0	0	317	0	9,112
221 Training & Education	4,750	3,455	1,535	1,103	1,055	0	0	0	528	0	12,426
221-1 Training & Educ. Mileage Re	1,111	750	632	451	541	361	0	0	271	0	4,117
221-2 Training & Education Travel	0	0	0	0	0	0	0	0	0	0	0
222 Business Expense	512	689	298	214	307	205	0	0	187	0	2,412
222-1 Business/Travel Mileage Rei	5,580	6,257	2,706	1,945	2,790	1,860	0	0	761	0	21,899
231 Equipment Rental	0	0	0	0	0	0	0	0	0	0	0
232 Building & Real Estate Renta	0	0	0	0	9,000	9,000	0	0	0	0	18,000
253 Armor Car Services	331,357	175,616	238,619	184,406	177,254	78,560	206,082	273,111	107,113	22,560	1,794,678
254 Medical Services	1,529	1,714	741	533	764	510	0	0	208	0	5,999
256 Banking & Financial Services	0	0	71,476	88,381	0	0	0	0	0	0	159,857
256-1 Credit Card Finance Charges	396,828	371,119	0	0	49,778	0	0	0	0	0	817,725
263 Other Professional Services											0
270 Other Maintenance Services	6,058	4,829	1,683	1,290	1,683	1,683	0	0	1,290	0	18,516
276 Auto. Toll Collection Syst. M	219,764	192,394	89,459	53,675	71,567	37,771	0	0	31,808	0	696,438
278 Camera Surveillance Syst. M	0	0	0	0	0	0	0	0	0	0	0
279 Other Toll Collection Equipn	0	3,500	0	0	0	0	0	0	0	0	3,500
286 Laundry Services	217	243	105	75	108	72	0	0	30	0	850
287 Other Contractual Services	14,827	8,528	3,723	2,763	3,964	2,642	1,201	721	841	0	39,210
TOTAL CONTRACTUAL SERVICES	1,178,097	1,026,513	523,796	416,515	435,224	209,695	257,140	303,597	174,178	34,560	4,559,315
COMMODITIES (300-399)											
301 Office Supplies	3,601	3,602	1,483	1,059	1,271	847	0	0	636	0	12,499
302 Data Processing Supplies	127	143	62	44	64	42			19		501
305 Noncapitalizable Office Equi	750	750	300	300	300	300			250	0	2,950
306 Noncapitalizable Office Furn	2,500	2,500	0	0	0	0	0	0	0	0	5,000
307 Noncapitalizable Radio & Co	849	1,143	494	355	890	269					4,000
309 Noncapitalizable Signs & Road Striping	7,203	7,203	2,966	2,119	2,542	1,695	0	0	1,271	0	24,999
311 Mobile Equipment & Vehicles	0	2,500						2,500			5,000
312 Fuel & Gasoline	0	5,000	0	0	0	0	0	0	0	0	5,000
319 Traffic Control & Safety Supl	1,605	1,248	545	404	580	387	0	0	123	0	4,892

Oklahoma Turnpike Authority

Toll Operations

Attended Lanes Branch

Fund: 01, Division: 06, Branch: 31

												TOTALS
	Turner	Will Rogers	HEB	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw		
321	Fertilizer & Nursery Supplies	755	300	0	250	145	108	0	0	0	0	1,558
322	Trees & Plants	765	857	371	266	382	255	0	0	105	0	3,001
323	Insecticides & herbicides	200	200		50	50						500
324	Building Maintenance Suppl	1,000	1,000	0	0	0	0	0	0	0	0	2,000
325	Signing Supplies	0	0	0	0	0	0	0	0	0	0	0
331	Small Tools & Equipment	637	714	309	222	319	212	0	0	87	0	2,500
332	Uniforms	5,309	7,143	3,089	2,220	3,185	2,124	1,062	0	869	0	25,001
334	Safety & Medical Supplies	11,432	9,486	4,066	2,774	4,066	3,280	0	0	1,146	0	36,250
335	Toll Booth Supplies	18,475	16,112	7,005	5,137	7,706	5,137	0	0	1,635	0	61,207
337	ATM Tickets	0	0	0	0	0	0	0	0	0	0	0
341	Other Commodities & Suppl	16,182	14,143	5,484	3,828	6,242	3,828	0	0	2,550	0	52,257
343	Employee Incentive Awards	6,279	4,216	3,678	1,851	1,959	1,770	0	0	960	0	20,713
343-2	Employee Incentive Awards- Food, Catering	2,852	1,498	1,295	575	750	550	0	0	375	0	7,895
343-3	Employee Incentive Awards- Gift cards, Baskets,etc	3,071	2,579	1,126	836	1,199	799	0	0	254	0	9,864
344	Bottled Drinking Water	6,620	2,703	1,159	772	1,159	772			772	0	13,957
345	Cleaning & Janitorial Supplie	20,500	15,000	5,000	3,700	4,368	3,900	0	0	2,500	0	54,968
TOTAL COMMODITIES		110,712	100,040	38,432	26,762	37,177	26,275	1,062	2,500	13,552	0	356,512
TOTAL O & M EXPENSES		4,456,513	4,342,339	2,169,161	1,906,208	2,066,934	1,429,056	258,202	355,566	562,803	34,560	17,581,342
											TOTALS	
	Turner	Will Rogers	HEB	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw		
POSITIONS												
	Toll Collector	31.0	38.0	17.0	16.0	20.0	13.0	0.0	1.0	5.0	0.0	141
	Toll Collector Lead/Trainee	1.0	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3
	Toll Collector Supervisor	3.0	3.0	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	8
	Temporary Toll Collectors	24.0	29.0	13.0	12.0	14.0	9.0	0.0	2.0	3.0	0.0	106
Total Positions		59.0	71.0	32.0	29.0	34.0	22.0	0.0	3.0	8.0	0.0	258.0

Fund: 01, Division: 06, Branch 32

OTA 2021 Adopted Budget
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Oklahoma Turnpike Authority

Toll Division

ACM Operations Branch by Turnpike

Fund: 01, Division: 06, Branch 34

	Turner	Will Rogers	HEB	Muskogee	Indian Nation	Cimarron	JKT	Creek	Cherokee	Chickasaw	TOTALS
Personnel Services	0	0	0	0	0	0	0	0	0	0	0
Contractual Services	188,369	83,650	161,026	89,459	95,423	75,543	432,605	468,943	79,519	23,855	1,698,392
Commodities	0	0	0	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0	0	0	0
Charged to Other Funds	0	0	0	0	0	0	0	0	0	0	0
Total Expenses	0	0	0	0	0	0	0	0	0	0	1,698,392
Total Positions											
NO POSITIONS FOR THIS BRANCH											
CONTRACTUAL SERVICES (200-299)											
280 Automatic Coin Machine Maint	188,369	83,650	161,026	89,459	95,423	75,543	432,605	468,943	79,519	23,855	1,698,392
TOTAL CONTRACTUAL SERVICES	188,369	83,650	161,026	89,459	95,423	75,543	432,605	468,943	79,519	23,855	1,698,392
COMMODITIES (300-399)											
341 Other Commodities & Supples	1400	500	500	500	500	500		500	500	0	4,900
TOTAL CONTRACTUAL SERVICES	1,400	500	500	500	500	500	0	500	500	0	4,900
TOTAL O & M EXPENSES	189,769	84,150	161,526	89,959	95,923	76,043	432,605	469,443	80,019	23,855	1,703,292

Oklahoma Turnpike Authority**Toll Operations****Auto Ticket Issuing Machines Branch**

Fund: 01, Division: 06, Branch: 35

			TOTALS
	Turner	Will Rogers	
Personnel Services	0	0	0
Contractual Services	7,796	11,200	18,996
Commodities	6,000	12,000	18,000
Capital Outlay	0	0	0
Charged to Other Funds	0	0	0
Total Expenses	13,796	23,200	36,996
CONTRACTUAL SERVICES (200-299)			
279 Other Toll Collection Equipment	7,796	11,200	18,996
TOTAL CONTRACTUAL SERVICES	7,796	11,200	18,996
COMMODITIES (300-399)			
337 ATM Tickets	6,000	12,000	18,000
TOTAL COMMODITIES	6,000	12,000	18,000
TOTAL O & M EXPENSES	13,796	23,200	36,996
TOTAL EXPENSES	13,796	23,200	36,996

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CUSTOMER SERVICE DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Customer Service Division

Division Mission Statement and Commitment

The benefits of having a PIKEPASS go beyond the basic driving experience. Our Call Center staff is knowledgeable, friendly, and trained to support you in remarkably helpful ways – in your journey through our beautiful State of Oklahoma, your commute home, the safety of your loved ones, and saving you time on your travel to and from... Delivering a bar-setting customer experience is our goal and expectation.

Division Responsibilities and Goals

The Customer Service Division is responsible to direct and manage all activities associated with the operation of our full-service customer service locations; the main customer service center in Oklahoma City, a second walk-in store location at the Oklahoma City Tourism Information Center, expanded customer service locations in Tulsa and at the Walters service plaza on the H.E. Bailey Turnpike.

Customer operations include both phone and walk-in services related to PIKEPASS account creation and maintenance, payments, PIKEPASS transponder distribution, technical support, toll violation processing and resolution, interoperability and PlatePay All-Electronic Tolling. Customer Service also manages a group of Limited Service Partners that include various tag agencies and commercial entities who form an expanded network of PIKEPASS transponder distribution options for customers.

For 2020, the Customer Service Division continues to make strides in the areas of the customer experience and customer satisfaction. We have designed our coaching and feedback to help educate and professional enable our staff to provide the type of customer service our customers continue to expect. We are able to measure that success by continually averaging a 4.95 customer satisfaction rating out of 5.

The Customer Service Division continues to be innovative in both thought and processes. We set high standards for ourselves when it comes to maintaining our service level and Quality Assurance. All done with the customer experience in mind. We continue to coach, develop and train our staff on industry trends to eliminate barriers and create staff empowerment to ensure our goal of First Call Resolution.

As we move into the future of tolling, our staff of universal agents remain nimble and prepared to accept all trainings and initiatives placed in front of them to successfully tackle all challenges. Our SME's continually work cross functionally to provide input on system enhancements, roll outs

and technology selections to ensure representation of the Division as well as providing suggestions from our customers perspective.

2021 Annual Operational Budget – Major Budgetary Issues

The PIKEPASS Division's 2021 Requested Budget of \$12,404,744 increased approximately 1.20% from the 2020 Adopted Budget \$12,257,377 due to some personnel increased costs and an increase in number of anticipated tags to be purchased.

Oklahoma Turnpike Authority
Customer Service Operations
All Branches

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			5,535,981	4,619,380	6,707,889	5,634,095	7,094,542	5.76%
Contractual Services			11,719,936	10,041,582	2,168,725	2,165,139	1,885,936	-13.04%
Commodities Services			3,303,770	3,703,504	3,380,763	3,367,154	3,424,266	1.29%
Charged to Other Funds			(2,378,470)	(1,699,983)	0	0	0	0.00%
Total Expenses			18,181,217	16,664,482	12,257,377	11,166,388	12,404,744	1.20%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	2,647,257	2,420,838	3,289,286	3,075,289	3,663,542	11.38%
105	000	Regular Overtime Salaries	12,670	6,010	14,358	2,500	7,179	-50.00%
106	000	Holiday Overtime Salaries	0	2,062	0	619	0	0.00%
107	000	Shift Differential Salaries	5,280	8,174	11,880	10,560	10,560	-11.11%
108	000	On-call Salaries	1,980	1,155	660	660	660	0.00%
109	000	Longevity	58,224	49,397	57,236	51,650	59,918	4.69%
119	000	Temporary Personnel Services	1,223,359	754,324	1,245,024	432,254	1,145,664	-7.98%
120	000	Defined Contribution Plan Match	207,541	72,665	0	0	0	0.00%
121	000	FICA	446,404	191,129	256,965	240,060	285,691	11.18%
122	000	Retirement	884,423	327,525	531,169	515,945	614,371	15.66%
123	000	Health Benefits	10,754	769,527	1,236,220	1,237,860	1,237,860	0.13%
124	000	Workers Compensation	710	9,441	13,347	12,475	14,874	11.44%
125	000	Unemployment	22,649	1,752	960	970	970	1.04%
126	000	Deferred Compensation Matching	4,080	8,067	30,624	30,943	30,943	1.04%
127	000	OSF Payroll Transaction Processing Fee	0	4,194	5,760	7,760	7,760	34.72%
128	000	Pathfinder Admin Fees	0	485	0	0	0	0.00%
130	000	Payroll Reclass for GASB 51	0	(11,993)	0	0	0	0.00%
131	000	Merit System Charge	10,650	4,630	14,400	14,550	14,550	1.04%
		Total Personnel Services	5,535,981	4,619,380	6,707,889	5,634,095	7,094,542	5.76%
Contractual Services (200 - 299)								
201	000	Postage	2,514,084	1,671,184	282,160	500	45,000	-84.05%
202	000	Freight & Shipping	12,926	5,436	9,139	3,000	10,000	9.42%
203	000	Telecommunications	900	853	900	0	0	-100.00%
204	000	Printing	501,673	249,612	88,297	30,000	50,000	-43.37%
205	000	Advertising & Marketing	0	1,902	0	0	0	0.00%
211	000	Water & Sewer	0	2,852	6,633	5,115	7,133	7.54%
212	000	Natural & Propane Gas	6,633	3,172	6,010	3,447	6,810	13.31%
213	000	Electricity	5,724	35,585	49,766	24,434	49,766	0.00%
214	000	Solid Waste Disposal	47,577	10,495	17,339	12,134	21,339	23.07%
216	000	Pest Control Services	15,417	3,216	3,839	2,384	4,239	10.42%
217	000	Alarm Monitoring Services(	3,839	13,053	14,505	11,168	14,505	0.00%
221	000	Training & Education	13,520	14,154	17,749	1,500	17,749	0.00%
221	100	Training & Education-Mileage Reimbursmnt	4,000	3,264	4,000	860	4,000	0.00%
221	200	Training & Education Travel Expense	0	6,984	18,519	0	7,000	-62.20%
222	000	Business Expense	3,000	3,151	3,241	522	2,000	-38.29%
222	100	Business & Travel-Mileage Reimbursement	28,900	1,465	1,000	617	1,000	0.00%
222	200	Business Travel Expense	239	3,213	2,500	3,353	2,500	0.00%
223	000	Professional Organization Memberships	1,370	0	0	0	0	0.00%
231	000	Equipment Rental	170	16,166	21,813	8,674	21,813	0.00%
232	000	Building & Real Estate Rental	0	164,571	165,167	156,904	165,167	0.00%
233	000	Building maintenance services	0	1,831	5,010	1,088	5,010	0.00%
237	000	Signing services	20,774	0	0	1,175	0	0.00%
240	000	Government permits and Licenses	163,167	17	132	0	132	0.00%
253	000	Armor Car Services	5,010	50,168	49,123	15,611	49,123	0.00%
254	000	Medical Services	132	0	800	0	800	0.00%
256	000	Banking & Financial Services	47,173	119,311	0	250	0	0.00%
256	100	Credit Card Service Fees	800	4,349,131	0	0	0	0.00%
268	000	PIKEPASS Tag Agency Fees	262,586	250,790	263,580	217,565	263,580	0.00%
270	000	Other Maintenance	4,334,269	10,098	14,905	10,072	14,905	0.00%
272	000	Equipment Repairs	239,618	112	933	2,015	1,000	7.18%
273	000	Custodial Maintenance	14,905	49,870	36,814	28,256	36,814	0.00%
281	200	Write Off Bad Debts PlatePay	622	1,698,019	0	495,781	0	0.00%
287	000	Other Contractual Services	36,310	566,891	164,404	8,641	164,404	0.00%
288	001	NTTA OOS Tag Processing Fee	0	395,751	474,908	336,357	474,908	0.00%
288	002	KTA OOS Tag Processing Fee	2,551,912	262,287	343,340	256,896	343,340	0.00%
288	003	TXDOT OOS Tag Processing Fee	570,559	37,905	48,767	479,710	48,767	0.00%
288	006	HCTRA OOS Tag Processing Fee	312,127	39,074	53,432	47,110	53,132	-0.56%
		Total Contractual Services	11,719,936	10,041,582	2,168,725	2,165,139	1,885,936	-13.04%

Oklahoma Turnpike Authority
Customer Service Operations
All Branches

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	5,535,981	4,619,380	6,707,889	5,634,095	7,094,542	5.76%
Contractual Services	11,719,936	10,041,582	2,168,725	2,165,139	1,885,936	-13.04%
Commodities Services	3,303,770	3,703,504	3,380,763	3,367,154	3,424,266	1.29%
Charged to Other Funds	(2,378,470)	(1,699,983)	0	0	0	0.00%
Total Expenses	18,181,217	16,664,482	12,257,377	11,166,388	12,404,744	1.20%

Commodities Services (300 - 399)

301	000	Office Supplies	24,740	9,244	24,740	7,600	24,740	0.00%
302	000	Data Processing Supplies	4,436	2,975	4,436	1,565	4,436	0.00%
305	000	Noncapitalizable Office Equipment	6,000	0	12,000	0	12,000	0.00%
306	000	Noncapitalizable Office Furniture	9,800	1,392	9,800	3,432	9,800	0.00%
308	000	Noncapitalizable Building Improvements	14,000	19,856	14,000	0	14,000	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	1,415	0	0	0	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	450	1,036	1,223	1,679	1,223	0.00%
312	000	Fuel & Gasoline	3,535	6,509	6,842	3,001	6,842	0.00%
314	000	Machinery Supplies & Parts	0	6	0	55	0	0.00%
316	000	Screws and Bolts	0	116	0	0	0	0.00%
323	000	Insecticides & herbicides	0	4	0	0	0	0.00%
324	000	Building Maintenance Supplies	1,592	1,575	1,871	100	1,871	0.00%
325	000	Signing Supplies	2,000	0	2,000	0	2,000	0.00%
326	000	Painting Supplies	158	29	158	0	158	0.00%
331	000	Small Tools & Equipment	150	298	150	155	150	0.00%
332	000	Uniforms	5,000	4,369	6,900	0	6,900	0.00%
334	000	Safety & Medical Supplies	5,986	6,347	5,986	8,400	5,986	0.00%
339	000	Issuance of PPS Sticker Tags White	3,108,702	0	3,156,484	3,300,000	3,200,000	1.38%
339	130	Issue StickerTags MiniWhite \$7.87 by PP	0	0	0	0	0	0.00%
339	135	Issue StickerTags MicroMiniWhite \$7.87 PPS	0	2,960,159	0	0	0	0.00%
339	136	Issue StickerTags MicroMiniWhite \$6.606PPS	0	386,828	0	0	0	0.00%
339	510	Issue Sticker Tags hard case \$26 by PPS	0	0	0	0	0	0.00%
339	525	Issue StickerTags mini hardcase \$15	0	114,585	0	0	0	0.00%
339	526	Issue StickerTags mini hardcase \$12.93	0	81,343	0	0	0	0.00%
339	710	Issue Sticker Tags LPT \$37.5 by PPS	0	15,825	0	0	0	0.00%
339	721	Issue Sticker Tags LPT \$24.84 PPS	0	4,297	0	0	0	0.00%
341	000	Other Commodities & Supplies	29,640	31,958	36,004	25,300	45,000	24.99%
343	000	Employee Recog/Safety Incentive Awards	54,000	1,385	68,825	4,400	59,829	-13.07%
343	200	Employee Recog/Safety Incentive Awards	14,248	33,622	19,875	6,500	19,875	0.00%
343	300	Employee Recog/Safety Incentive Awards	14,177	15,541	4,313	1,500	4,300	-0.30%
344	000	Bottled drinking water	1,020	773	1,020	410	1,020	0.00%
345	000	Cleaning and janitorial supplies	4,136	2,018	4,136	3,057	4,136	0.00%
		Total Commodities Services	3,303,770	3,703,504	3,380,763	3,367,154	3,424,266	1.29%
		Total O & M Expenses	20,559,687	18,364,465	12,257,377	11,166,388	12,404,744	1.20%
		Total Charged to Other Funds	-2378470	-1699983			0	
		Total Expenses	18,181,217	16,664,482	12,257,377	11,166,388	12,404,744	1.20%

Positions	Adopted Budget 2019	Actual 2019	Adopted Budget 2020	Actual 2020	Adopted Budget 2021	
Administrative Assistant	0	0	1	1	1	0.00%
Administrative Technician	1	1	1	1	1	0.00%
CCIA Manager	1	1	1	1	1	0.00%
CSR Manager	7	7	7	7	7	0.00%
Customer Service Representative	54	56	79	79	79	0.00%
Customer Service Director	1	1	1	1	1	0.00%
Customer Service Assist Director	2	2	3	3	3	0.00%
Process Integration Spec I	2	2	0	0	0	0.00%
Project Manager	2	2	3	2	2	-33.33%
Project Manager (Workforce Manager)	1	1	1	1	1	0.00%
Telephony	0	0	0	0	1	0.00%
CSR Temporary Positions	31	27	30	11	30	0.00%
Total Positions	102	100	127	107	127	0.00%
Positions charged to other Funds						
Customer Service Representative	3	3	0	0	0	
Total Operations Positions	99	97	127	107	127	0.00%

Oklahoma Turnpike Authority

Customer Service Operations

Administration Services Branch

Fund: 01, Division: 07, Branch: 01

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			508,038	865,422	6,707,889	5,634,095	7,094,542	5.76%
Contractual Services			8,090,896	7,399,326	1,886,245	1,470,089	1,598,656	-15.25%
Commodities Services			170,112	132,903	224,279	67,154	224,266	-0.01%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			8,769,046	8,397,650	8,818,413	7,171,338	8,917,464	1.12%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	337,150	435,048	3,289,286	3,075,289	3,663,542	11.38%
105	000	Regular Overtime Salaries	1,500	1,728	14,358	2,500	7,179	-50.00%
106	000	Holiday Overtime Salaries	0	0	0	619	0	0.00%
107	000	Shift Differential Salaries	0	0	11,880	10,560	10,560	-11.11%
108	000	On-call Salaries	0	0	660	660	660	0.00%
109	000	Longevity	4,138	7,200	57,236	51,650	59,918	4.69%
119	000	Temporary Personnel Services	0	212,760	1,245,024	432,254	1,145,664	-7.98%
120	000	Defined Contribution Plan Match	0	19,721	0	0	0	0.00%
121	000	FICA	26,109	33,091	256,965	240,060	285,691	11.18%
122	000	Retirement	56,313	53,039	531,169	515,945	614,371	15.66%
123	000	Health Benefits	78,765	102,290	1,236,220	1,237,860	1,237,860	0.13%
124	000	Workers Compensation	1,368	1,117	13,347	12,475	14,874	11.44%
125	000	Unemployment	50	0	960	970	970	1.04%
126	000	Deferred Compensation Matching	1,595	836	30,624	30,943	30,943	1.04%
127	000	OSF Payroll Transaction Processing Fee	300	264	5,760	7,760	7,760	34.72%
128	000	Pathfinder Admin Fees	0	61	0	0	0	0.00%
130	000	Payroll Reclass for GASB 51	0	(2,068)	0	0	0	0.00%
131	000	Merit System Charge	750	336	14,400	14,550	14,550	1.04%
Total Personnel Services			508,038	865,422	6,707,889	5,634,095	7,094,542	5.76%
Contractual Services (200 - 299)								
201	000	Postage	2,049,826	1,666,996	282,160	500	45,000	-84.05%
202	000	Freight & Shipping	8,916	5,227	9,139	3,000	10,000	9.42%
204	000	Printing	390,019	248,914	88,297	30,000	50,000	-43.37%
205	000	Advertising & Marketing	0	1,902	0	0	0	0.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
211	000	Water & Sewer	3,739	2,580	6,633	3,000	6,633	0.00%
212	000	Natural & Propane Gas	3,000	1,447	6,010	2,647	6,010	0.00%
213	000	Electricity	24,537	22,053	41,766	20,934	41,766	0.00%
214	000	Solid Waste Disposal	6,387	9,439	17,339	8,503	17,339	0.00%
216	000	Pest Control Services	1,993	1,711	3,839	1,994	3,839	0.00%
217	000	Alarm Monitoring Services(	7,218	8,357	14,505	10,851	14,505	0.00%
221	000	Training & Education	2,000	7,306	17,749	1,500	17,749	0.00%
221	100	Training & Education-Mileage Reimbursmnt	0	364	4,000	860	4,000	0.00%
221	200	Training & Education Travel Expense	3,000	4,527	18,519	0	7,000	-62.20%
222	000	Business Expense	1,900	3,024	3,241	500	2,000	-38.29%
222	100	Business & Travel-Mileage Reimbursement	239	747	1,000	617	1,000	0.00%
222	200	Business Travel Expense	1,370	3,213	2,500	3,353	2,500	0.00%
224	000	Publications & Subscriptions	0	0	0	0	0	0.00%
227	000	Annual Software Renewal & Subscriptions	0	0	0	0	0	0.00%
231	000	Equipment Rental	0	8,795	21,813	8,674	21,813	0.00%
232	000	Building & Real Estate Rental	152,367	152,629	165,167	156,904	165,167	0.00%
233	000	Building maintenance services	3,736	1,514	5,010	1,000	5,010	0.00%
237	000	Signing services	0	0	0	1,175	0	0.00%
240	000	Government permits and Licenses	92	17	132	0	132	0.00%
253	000	Armor Car Services	0	50,168	49,123	15,611	49,123	0.00%
254	000	Medical Services	400	0	800	0	800	0.00%
256	000	Banking & Financial Services	184,691	116,453	0	250	0	0.00%
256	100	Credit Card Service Fees	4,287,275	4,298,630	0	0	0	0.00%
263	000	Other Professional Services	0	0	0	0	0	0.00%
268	000	PIKEPASS Tag Agency Fees	0	0	0	42,565	0	0.00%
270	000	Other Maintenance	8,124	9,162	14,905	10,000	14,905	0.00%
272	000	Equipment Repairs	622	112	933	2,015	1,000	7.18%
273	000	Custodial Maintenance	18,119	21,283	26,814	23,563	26,814	0.00%
278	000	Camera Surveillance System Maintenance	0	0	0	0	0	0.00%
287	000	Other Contractual Services	48,640	17,740	164,404	0	164,404	0.00%
288	001	NTTA OOS Tag Processing Fee	570,559	395,751	474,908	336,357	474,908	0.00%
288	002	KTA OOS Tag Processing Fee	312,127	262,287	343,340	256,896	343,340	0.00%
288	003	TXDOT OOS Tag Processing Fee	0	37,905	48,767	479,710	48,767	0.00%
288	006	HCTRA OOS Tag Processing Fee	0	39,074	53,432	47,110	53,132	-0.56%
Total Contractual Services			8,090,896	7,399,326	1,886,245	1,470,089	1,598,656	-15.25%

Oklahoma Turnpike Authority

Customer Service Operations

Administration Services Branch

Fund: 01, Division: 07, Branch: 01

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	508,038	865,422	6,707,889	5,634,095	7,094,542	5.76%
Contractual Services	8,090,896	7,399,326	1,886,245	1,470,089	1,598,656	-15.25%
Commodities Services	170,112	132,903	224,279	67,154	224,266	-0.01%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	8,769,046	8,397,650	8,818,413	7,171,338	8,917,464	1.12%

Commodities Services (300 - 399)

301	000	Office Supplies	18,960	8,737	24,740	7,600	24,740	0.00%
302	000	Data Processing Supplies	2,639	2,975	4,436	1,565	4,436	0.00%
305	000	Noncapitalizable Office Equipment	4,000	0	12,000	0	12,000	0.00%
306	000	Noncapitalizable Office Furniture	9,800	1,392	9,800	3,432	9,800	0.00%
308	000	Noncapitalizable Building Improvements	14,000	19,856	14,000	0	14,000	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	1,415	0	0	0	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	450	1,036	1,223	1,679	1,223	0.00%
312	000	Fuel & Gasoline	3,535	6,509	6,842	3,001	6,842	0.00%
314	000	Machinery Supplies & Parts	0	6	0	55	0	0.00%
316	000	Screws and Bolts	0	116	0	0	0	0.00%
323	000	Insecticides & herbicides	0	4	0	0	0	0.00%
324	000	Building Maintenance Supplies	1,209	1,505	1,871	100	1,871	0.00%
325	000	Signing Supplies	2,000	0	2,000	0	2,000	0.00%
326	000	Painting Supplies	158	29	158	0	158	0.00%
331	000	Small Tools & Equipment	150	34	150	155	150	0.00%
332	000	Uniforms	250	1,090	6,900	0	6,900	0.00%
334	000	Safety & Medical Supplies	4,100	5,447	5,986	8,400	5,986	0.00%
341	000	Other Commodities & Supplies	24,068	31,062	36,004	25,300	45,000	24.99%
343	000	Employee Recog/Safety Incentive Awards	54,000	1,385	68,825	4,400	59,829	-13.07%
343	200	Employee Recog/Safety Incentive Awards	14,248	33,049	19,875	6,500	19,875	0.00%
343	300	Employee Recog/Safety Incentive Awards	14,177	15,541	4,313	1,500	4,300	-0.30%
344	000	Bottled drinking water	0	252	1,020	410	1,020	0.00%
345	000	Cleaning and janitorial supplies	2,368	1,464	4,136	3,057	4,136	0.00%
Total Commodities Services			170,112	132,903	224,279	67,154	224,266	-0.01%
Total O & M Expenses			8,769,046	8,397,650	8,818,413	7,171,338	8,917,464	1.12%
Total Charged to Other Funds							0	
Total Expenses			8,769,046	8,397,650	8,818,413	7,171,338	8,917,464	1.12%

Positions	Adopted Budget 2019	Actual 2019	Adopted Budget 2020	Actual 2020	Adopted Budget 2021	
Administrative Assistant	0	0	1	1	1	0.00%
Administrative Technician	1	1	1	1	1	0.00%
CCIA Manager	1	1	1	1	1	0.00%
CSR Manager	7	7	7	7	7	0.00%
Customer Service Representative	54	56	79	79	79	0.00%
Customer Service Director	1	1	1	1	1	0.00%
Customer Service Assist Director	2	2	3	3	3	0.00%
Process Integration Spec I	2	2	0	0	0	0.00%
Project Manager	2	2	3	2	2	-33.33%
Project Manager (Workforce Manager)	1	1	1	1	1	0.00%
Telephony	0	0	0	0	1	0.00%
CSR Temporary Positions	31	27	30	11	30	0.00%
Total Positions	102	100	127	107	127	0.00%
Positions charged to other Funds						
Customer Service Representative	3	3	0	0	0	0.00%
Total Operations Positions	99	97	127	107	127	0.00%

Oklahoma Turnpike Authority

Customer Service Operations

Change Management Branch

Fund: 01, Division: 07, Branch: 05

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			556,602	414,485	0	0	0	0.00%
Contractual Services			6,180	0	0	0	0	0.00%
Commodities Services			3,108,702	3,563,036	3,156,484	3,300,000	3,200,000	1.38%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			3,671,484	3,977,521	3,156,484	3,300,000	3,200,000	1.38%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	309,250	258,694	0	0	0	0.00%
105	000	Regular Overtime Salaries	1,000	0	0	0	0	0.00%
108	000	On-call Salaries	660	495	0	0	0	0.00%
109	000	Longevity	11,362	8,400	0	0	0	0.00%
119	000	Temporary Personnel Services	78,927	21,644	0	0	0	0.00%
120	000	Defined Contribution Plan Match	0	730	0	0	0	0.00%
121	000	FICA	24,577	20,864	0	0	0	0.00%
122	000	Retirement	52,901	42,747	0	0	0	0.00%
123	000	Health Benefits	72,356	66,292	0	0	0	0.00%
124	000	Workers Compensation	1,257	1,111	0	0	0	0.00%
125	000	Unemployment	80	0	0	0	0	0.00%
126	000	Deferred Compensation Matching	2,552	1,525	0	0	0	0.00%
127	000	OSF Payroll Transaction Processing Fee	480	580	0	0	0	0.00%
128	000	Pathfinder Admin Fees	0	7	0	0	0	0.00%
130	000	Payroll Reclass for GASB 51	0	(9,126)	0	0	0	0.00%
131	000	Merit System Charge	1,200	523	0	0	0	0.00%
Total Personnel Services			556,602	414,485	-	-	-	-
Contractual Services (200 - 299)								
202	000	Freight & Shipping	4,010	0	0	0	0	0.00%
221	000	Training & Education	2,000	0	0	0	0	0.00%
223	000	Professional Organization Memberships	170	0	0	0	0	0.00%
Total Contractual Services			6,180	-	-	-	-	0.00%
Commodities Services (300 - 399)								
339	000	Issuance of PPS Sticker Tags White	3,108,702	0	3,156,484	3,300,000	3,200,000	1.38%
339	130	Issue StickerTags MiniWhite \$7.87 by PP	0	0	0	0	0	0.00%
339	135	Issue StickerTags MicroMiniWhite \$7.87 PPS	0	2,960,159	0	0	0	0.00%
339	136	Issue StickerTags MicroMiniWhite \$6.606PPS	0	386,828	0	0	0	0.00%
339	510	Issue Sticker Tags hard case \$26 by PPS	0	0	0	0	0	0.00%
339	525	Issue StickerTags mini hardcase \$15	0	114,585	0	0	0	0.00%
339	526	Issue StickerTags mini hardcase \$12.93	0	81,343	0	0	0	0.00%
339	710	Issue Sticker Tags LPT \$37.5 by PPS	0	15,825	0	0	0	0.00%
339	721	Issue Sticker Tags LPT \$24.84 PPS	0	4,297	0	0	0	0.00%
Total Commodities Services			3,108,702	3,563,036	3,156,484	3,300,000	3,200,000	1.38%
Total O & M Expenses			3,671,484	3,977,521	3,156,484	3,300,000	3,200,000	1.38%
Total Changed to Other Funds							0	
Total Expenses			3,671,484	3,977,521	3,156,484	3,300,000	3,200,000	1.38%

Oklahoma Turnpike Authority

Customer Service Operations

Toll Enforcement Branch

Fund: 01, Division: 07, Branch: 15

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			802,894	562,874	0	0	0	0.00%
Contractual Services			891,629	496,659	0	0	0	0.00%
Commodities Services			0	0	0	0	0	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			1,694,523	1,059,533	-	-	-	
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	372,000	320,363	0	0	0	0.00%
105	000	Regular Overtime Salaries	1,000	0	0	0	0	0.00%
107	000	Shift Differential Salaries	0	1,794	0	0	0	0.00%
109	000	Longevity	6,000	4,171	0	0	0	0.00%
119	000	Temporary Personnel Services	197,316	58,657	0	0	0	0.00%
120	000	Defined Contribution Plan Match	0	13,649	0	0	0	0.00%
121	000	FICA	28,921	25,034	0	0	0	0.00%
122	000	Retirement	62,370	37,920	0	0	0	0.00%
123	000	Health Benefits	127,307	98,728	0	0	0	0.00%
124	000	Workers Compensation	1,512	1,240	0	0	0	0.00%
125	000	Unemployment	120	0	0	0	0	0.00%
126	000	Deferred Compensation Matching	3,828	560	0	0	0	0.00%
127	000	OSF Payroll Transaction Processing Fee	720	648	0	0	0	0.00%
128	000	Pathfinder Admin Fees	0	107	0	0	0	0.00%
130	000	Payroll Reclass for GASB 51	0	(799)	0	0	0	0.00%
131	000	Merit System Charge	1,800	803	0	0	0	0.00%
Total Personnel Services			802,894	562,874	-	-	-	-
Contractual Services (200 - 299)								
201	000	Postage	17,968	2,007	0	0	0	0.00%
204	000	Printing	755	697	0	0	0	0.00%
231	000	Equipment Rental	2,769	1,273	0	0	0	0.00%
256	000	Banking & Financial Services	2,060	2,858	0	0	0	0.00%
256	100	Credit Card Service Fees	46,994	50,501	0	0	0	0.00%
287	000	Other Contractual Services	821,083	439,323	0	0	0	0.00%
Total Contractual Services			891,629	496,659	-	-	-	0.00%
Total Commodities Services			-	-	-	-	-	0.00%
Total O & M Expenses			1,694,523	1,059,533	-	-	-	0.00%
Total Changed to Other Funds							0	
Total Expenses			1,694,523	1,059,533	-	-	-	0.00%

Oklahoma Turnpike Authority

Customer Service Operations

Phone Services Branch

Fund: 01, Division: 07, Branch: 32

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			2,239,170	1,274,839	0	0	0	0.00%
Contractual Services			3,330	1,195	0	0	0	0.00%
Commodities Services			0	0	0	0	0	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			2,242,500	1,276,034	-	-	-	
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	833,911	509,066	0	0	0	0.00%
105	000	Regular Overtime Salaries	1,000	631	0	0	0	0.00%
109	000	Longevity	11,700	9,462	0	0	0	0.00%
119	000	Temporary Personnel Services	828,727	428,887	0	0	0	0.00%
120	000	Defined Contribution Plan Match	0	13,049	0	0	0	0.00%
121	000	FICA	64,697	39,951	0	0	0	0.00%
122	000	Retirement	139,526	69,946	0	0	0	0.00%
123	000	Health Benefits	343,285	195,085	0	0	0	0.00%
124	000	Workers Compensation	3,388	3,306	0	0	0	0.00%
125	000	Unemployment	240	0	0	0	0	0.00%
126	000	Deferred Compensation Matching	7,656	2,171	0	0	0	0.00%
127	000	OSF Payroll Transaction Processing Fee	1,440	1,671	0	0	0	0.00%
128	000	Pathfinder Admin Fees	0	112	0	0	0	0.00%
131	000	Merit System Charge	3,600	1,503	0	0	0	0.00%
Total Personnel Services			2,239,170	1,274,839	-	-	-	-
Contractual Services (200 - 299)								
231	000	Equipment Rental	3,330	1,195	0	0	0	0.00%
Total Contractual Services			3,330	1,195	-	-	-	0.00%
Total Commodities Services			-	-	-	-	-	0.00%
Total O & M Expenses			2,242,500	1,276,034	-	-	-	0.00%
Total Changed to Other Funds							0	
Total Expenses			2,242,500	1,276,034	-	-	-	0.00%

Oklahoma Turnpike Authority

Customer Service Operations

STAR Services Branch

Fund: 01, Division: 07, Branch: 33

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			962,118	1,253,023	0	0	0	0.00%
Contractual Services			414,188	335,537	282,480	190,628	287,280	1.70%
Commodities Services			24,756	7,565	0	0	0	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			1,401,062	1,596,125	282,480	190,628	287,280	1.70%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	527,986	752,143	0	0	0	0.00%
105	000	Regular Overtime Salaries	7,600	3,628	0	0	0	0.00%
106	000	Holiday Overtime Salaries	0	2,062	0	0	0	0.00%
107	000	Shift Differential Salaries	5,280	6,380	0	0	0	0.00%
108	000	On-call Salaries	1,320	660	0	0	0	0.00%
109	000	Longevity	12,512	13,652	0	0	0	0.00%
119	000	Temporary Personnel Services	78,926	14,212	0	0	0	0.00%
120	000	Defined Contribution Plan Match	0	25,516	0	0	0	0.00%
121	000	FICA	41,856	60,503	0	0	0	0.00%
122	000	Retirement	89,182	98,787	0	0	0	0.00%
123	000	Health Benefits	187,226	268,303	0	0	0	0.00%
124	000	Workers Compensation	2,145	1,703	0	0	0	0.00%
125	000	Unemployment	150	1,752	0	0	0	0.00%
126	000	Deferred Compensation Matching	4,785	1,723	0	0	0	0.00%
127	000	OSF Payroll Transaction Processing Fee	900	793	0	0	0	0.00%
128	000	Pathfinder Admin Fees	0	198	0	0	0	0.00%
131	000	Merit System Charge	2,250	1,008	0	0	0	0.00%
Total Personnel Services			962,118	1,253,023	-	-	-	-
Contractual Services (200 - 299)								
201	000	Postage	2,000	1,032	0	0	0	0.00%
203	000	Telecommunications	900	853	900	0	0	-100.00%
211	000	Water & Sewer	2,894	272	0	2,115	500	0.00%
212	000	Natural & Propane Gas	2,724	1,725	0	800	800	0.00%
213	000	Electricity	23,040	13,533	8,000	3,500	8,000	0.00%
214	000	Solid Waste Disposal	9,030	1,056	0	3,631	4,000	0.00%
216	000	Pest Control Services	1,846	1,505	0	390	400	0.00%
217	000	Alarm Monitoring Services(	6,302	4,696	0	317	0	0.00%
221	000	Training & Education	0	6,848	0	0	0	0.00%
221	100	Training & Education-Mileage Reimbursmnt	0	2,900	0	0	0	0.00%
221	200	Training & Education Travel Expense	0	2,457	0	0	0	0.00%
222	000	Business Expense	26,500	127	0	22	0	0.00%
222	100	Business & Travel-Mileage Reimbursement	0	718	0	0	0	0.00%
231	000	Equipment Rental	14,675	4,903	0	0	0	0.00%
232	000	Building & Real Estate Rental	10,800	11,942	0	0	0	0.00%
233	000	Building maintenance services	1,274	318	0	88	0	0.00%
240	000	Government permits and Licenses	40	0	0	0	0	0.00%
253	000	Armor Car Services	47,173	0	0	0	0	0.00%
254	000	Medical Services	400	0	0	0	0	0.00%
268	000	PIKEPASS Tag Agency Fees	239,618	250,790	263,580	175,000	263,580	0.00%
270	000	Other Maintenance	6,781	936	0	72	0	0.00%
273	000	Custodial Maintenance	18,191	28,587	10,000	4,693	10,000	0.00%
287	000	Other Contractual Services	0	340	0	0	0	0.00%
Total Contractual Services			414,188	335,537	282,480	190,628	287,280	1.70%
Commodities Services (300 - 399)								
301	000	Office Supplies	5,780	507	0	0	0	0.00%
302	000	Data Processing Supplies	1,797	0	0	0	0	0.00%
305	000	Noncapitalizable Office Equipment	2,000	0	0	0	0	0.00%
324	000	Building Maintenance Supplies	383	71	0	0	0	0.00%
331	000	Small Tools & Equipment	0	264	0	0	0	0.00%
332	000	Uniforms	4,550	3,279	0	0	0	0.00%
334	000	Safety & Medical Supplies	1,886	900	0	0	0	0.00%
341	000	Other Commodities & Supplies	5,572	896	0	0	0	0.00%
343	200	Employee Recog/Safety Incentive Awards	0	572	0	0	0	0.00%
344	000	Bottled drinking water	1,020	521	0	0	0	0.00%
345	000	Cleaning and janitorial supplies	1,768	553	0	0	0	0.00%
Total Commodities Services			24,756	7,565	-	-	-	0.00%
Total O & M Expenses			1,401,062	1,596,125	282,480	190,628	287,280	1.70%
Total Changed to Other Funds							0	
Total Expenses			1,401,062	1,596,125	282,480	190,628	287,280	1.70%

Oklahoma Turnpike Authority

Customer Service Operations

Refurbishment Branch

Fund: 01, Division: 07, Branch: 34

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	266,902	247,922	0	0	0	0.00%
Contractual Services	135,500	109,696	0	8,641	0	0.00%
Commodities Services	200	0	0	0	0	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	402,602	357,619	-	8,641	-	
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	143,003	145,524	0	0	0	0.00%
105 000 Regular Overtime Salaries	250	23	0	0	0	0.00%
109 000 Longevity	6,512	6,512	0	0	0	0.00%
119 000 Temporary Personnel Services	39,463	18,165	0	0	0	0.00%
121 000 FICA	11,439	11,515	0	0	0	0.00%
122 000 Retirement	24,670	25,086	0	0	0	0.00%
123 000 Health Benefits	38,828	38,828	0	0	0	0.00%
124 000 Workers Compensation	581	517	0	0	0	0.00%
125 000 Unemployment	40	0	0	0	0	0.00%
126 000 Deferred Compensation Matching	1,276	1,252	0	0	0	0.00%
127 000 OSF Payroll Transaction Processing Fee	240	239	0	0	0	0.00%
131 000 Merit System Charge	600	261	0	0	0	0.00%
Total Personnel Services	266,902	247,922	-	-	-	-
Contractual Services (200 - 299)						
202 000 Freight & Shipping	0	208	0	0	0	0.00%
222 000 Business Expense	500	0	0	0	0	0.00%
287 000 Other Contractual Services	135,000	109,488	0	8,641	0	0.00%
Total Contractual Services	135,500	109,696	-	8,641	-	0.00%
Commodities Services (300 - 399)						
332 000 Uniforms	200	0	0	0	0	0.00%
Total Commodities Services	200	-	-	-	-	0.00%
Total O & M Expenses	402,602	357,619	-	8,641	-	0.00%
Total Changed to Other Funds					0	
Total Expenses	402,602	357,619	-	8,641	-	0.00%

Oklahoma Turnpike Authority

Customer Service Operations

LPT Branch

Fund: 01, Division: 07, Branch: 35

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	0	814	0	0	0	0.00%
Contractual Services	0	1,699,169	0	495,781	0	0.00%
Commodities Services	0	0	0	0	0	0.00%
Charged to Other Funds	(2,378,470)	(1,699,983)	0	0	0	0.00%
Total Expenses	(2,378,470)	(0)	-	495,781	-	
Personnel Services (100 - 199)						
121 000 FICA	0	170	0	0	0	0.00%
124 000 Workers Compensation	0	447	0	0	0	0.00%
131 000 Merit System Charge	0	196	0	0	0	0.00%
Total Personnel Services	-	814	-	-	-	-
Contractual Services (200 - 299)						
201 000 Postage	0	1,150	0	0	0	0.00%
281 200 Write Off Bad Debts PlatePay	0	1,698,019	0	495,781	0	0.00%
Total Contractual Services	-	1,699,169	-	495,781	-	0.00%
Total Commodities Services	-	-	-	-	-	0.00%
Total O & M Expenses	-	1,699,983	-	495,781	-	0.00%
Total Changed to Other Funds	-2378470	-1699983			0	
Total Expenses	(2,378,470)	(0)	-	495,781	-	0.00%

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FINANCE AND REVENUE DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Finance and Revenue Division

Description of Division

To provide the Authority, Executive Director, management, and others with accurate financial projections related to both revenues and expenses, which enable them to make effective financial and operating decisions. To perform financial planning and financial management functions for the OTA in the most efficient manner possible. To maximize all sources of OTA revenues and control expenses of the OTA. To administer the repayment of debt which was incurred through the issuance of revenue bonds.

Division Responsibilities

The Finance and Revenue Division consists of two branches, the Budgeting and Financial Analysis Branch and the Debt Administration Branch. Branch responsibilities are discussed below.

The Budgeting and Financial Analysis Branch is responsible for preparing an annual Operating and Maintenance, Reserve Maintenance, General Fund and Construction Fund Budget; periodic review of actual expenses versus budgeted expenditures; estimating potential revenues; analyzing revenue trends and making recommendations for improvements; financial planning; financial management; cash flow projections; investment administration; establishment of toll rates; overseeing the consulting traffic engineers' preparation of traffic and revenue estimates for existing and new projects; and preparation of various reports containing financial information and management used by the Authority and the Director for making policy and operating decisions of the Authority.

The Debt Administration Branch is responsible for payments of principal, interest and premiums from tolls and other revenues generated from ownership or operation of the Oklahoma Turnpike System.

2021 Annual Budget - Major Budgetary Issues

The total budget for the Finance and Revenue Division increased by 4.98 increasing its total budget from \$733,413 in 2020 to \$769,937 in 2021. This was largely due to an increase in one staffing position to supplement the growing demands of the Finance Division.

Oklahoma Turnpike Authority
Finance and Revenue
All Branches

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	416,034	417,340	474,198	519,295	519,543	9.56%
Contractual Services	268,180	235,465	259,215	249,450	250,394	-3.40%
Commodities Services	0	2,838	0	0	0	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	684,214	655,643	733,413	768,745	769,937	4.98%

Personnel Services (100 - 199)

101	000	Regular Full-time Salaries	292,500	293,221	323,300	357,800	357,800	10.67%
109	000	Longevity	5,026	5,876	6,488	6,488	6,688	3.08%
121	000	FICA	22,760	23,122	25,229	27,869	27,884	10.52%
122	000	Retirement	49,092	49,351	53,185	60,108	60,141	13.08%
123	000	Health Benefits	43,313	43,025	61,864	62,783	62,783	1.49%
124	000	Workers Compensation	1,187	966	1,312	1,452	1,452	10.67%
125	000	Unemployment	40	0	50	50	50	0.00%
126	000	Deferred Compensation Matching	1,276	1,279	1,595	1,595	1,595	0.00%
127	000	OSF Payroll Transaction Processing Fee	240	239	300	400	400	33.33%
131	000	Merit System Charge	600	261	875	750	750	-14.29%
		Total Personnel Services	416,034	417,340	474,198	519,295	519,543	9.56%

Contractual Services (200 - 299)

204	000	Printing	10,000	9,261	11,500	10,000	10,000	-13.04%
221	000	Training & Education	6,600	863	6,600	0	3,000	-54.55%
221	200	Training & Education Travel Expense	2,000	2,007	2,000	0	1,000	-50.00%
222	000	Business Expense	1,500	316	1,500	0	750	-50.00%
222	200	Business Travel Expense	2,100	5,311	2,100	1,615	800	-61.90%
223	000	Professional Organization Memberships	850	626	700	720	700	0.00%
255	000	Paying Agent Services	120,130	123,148	119,215	119,215	115,244	-3.33%
257	000	Trustee Services	45,000	45,000	45,000	45,000	45,000	0.00%
263	000	Other Professional Services	80,000	48,933	70,600	72,900	73,900	4.67%
		Total Contractual Services	268,180	235,465	259,215	249,450	250,394	-3.40%

Commodities Services (300 - 399)

306	000	Noncapitalizable Office Furniture	0	2,249	0	0	0	0.00%
332	000	Uniforms	0	190	0	0	0	0.00%
341	000	Other Commodities & Supplies	0	400	0	0	0	0.00%
		Total Commodities Services	-	2,838	-	-	-	0.00%
		Total O & M Expenses	684,214	655,643	733,413	768,745	769,937	4.98%
		Total Changed to Other Funds					0	
		Total Expenses	684,214	655,643	733,413	768,745	769,937	4.98%

Positions

	as of 7/31/2020					
AET Revenue Analyst	1.0	1.0	1.0	0.0	1.0	0.00%
Analyst	1.0	1.0	1.0	1.0	1.0	0.00%
Budget Analyst	0.5	0.0	0.0	0.0	0.0	0.00%
Budget Program Director	0.0	0.0	1.0	1.0	1.0	0.00%
Director of Finance	1.0	1.0	1.0	1.0	1.0	0.00%
Energy Manager	0.5	0.0	0.0	0.0	0.0	0.00%
Project Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	5.0	4.0	5.0	4.0	5.0	0%

Oklahoma Turnpike Authority

Finance and Revenue

Finance and Revenue Branch

Fund: 01, Division: 10, Branch: 04

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			416,034	417,340	474,198	519,295	519,543	9.56%
Contractual Services			103,050	66,714	94,400	85,135	90,050	-4.61%
Commodities Services			0	2,838	0	0	0	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			519,084	486,892	568,598	604,430	609,593	7.21%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	292,500	293,221	323,300	357,800	357,800	10.67%
109	000	Longevity	5,026	5,876	6,488	6,488	6,688	3.08%
121	000	FICA	22,760	23,122	25,229	27,869	27,884	10.52%
122	000	Retirement	49,092	49,351	53,185	60,108	60,141	13.08%
123	000	Health Benefits	43,313	43,025	61,864	62,783	62,783	1.49%
124	000	Workers Compensation	1,187	966	1,312	1,452	1,452	10.67%
125	000	Unemployment	40	0	50	50	50	0.00%
126	000	Deferred Compensation Matching	1,276	1,279	1,595	1,595	1,595	0.00%
127	000	OSF Payroll Transaction Processing Fee	240	239	300	400	400	33.33%
131	000	Merit System Charge	600	261	875	750	750	-14.29%
Total Personnel Services			416,034	417,340	474,198	519,295	519,543	9.56%
Contractual Services (200 - 299)								
204	000	Printing	10,000	9,261	11,500	10,000	10,000	-13.04%
221	000	Training & Education	6,600	863	6,600	0	3,000	-54.55%
221	200	Training & Education Travel Expense	2,000	2,007	2,000	0	1,000	-50.00%
222	000	Business Expense	1,500	316	1,500	0	750	-50.00%
222	100	Business & Travel-Mileage Reimbursement	0	0	0	0	0	0.00%
222	200	Business Travel Expense	2,100	5,311	2,100	1,615	800	-61.90%
223	000	Professional Organization Memberships	850	626	700	720	700	0.00%
263	000	Other Professional Services	80,000	48,330	70,000	72,800	73,800	5.43%
Total Contractual Services			103,050	66,714	94,400	85,135	90,050	-4.61%
Commodities Services (300 - 399)								
301	000	Office Supplies	0	0	0	0	0	0.00%
306	000	Noncapitalizable Office Furniture	0	2,249	0	0	0	0.00%
332	000	Uniforms	0	190	0	0	0	0.00%
341	000	Other Commodities & Supplies	0	400	0	0	0	0.00%
Total Commodities Services			-	2,838	-	-	-	0.00%
Total O & M Expenses			519,084	486,892	568,598	604,430	609,593	7.21%
Total Changed to Other Funds							0	
Total Expenses			519,084	486,892	568,598	604,430	609,593	7.21%

Oklahoma Turnpike Authority

Finance and Revenue

Debt Administration Branch

Fund: 01, Division: 10, Branch: 92

Personnel Services
Contractual Services
Commodities Services
Charged to Other Funds

Total Expenses

2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
0	0	0	0	0	0.00%
165,130	168,751	164,815	164,315	160,344	-2.71%
0	0	0	0	0	0.00%
0	0	0	0	0	0.00%
165,130	168,751	164,815	164,315	160,344	-2.71%

Total Personnel Services

-	-	-	-	-	-
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Contractual Services (200 - 299)

255 000 Paying Agent Services
257 000 Trustee Services
263 000 Other Professional Services

Total Contractual Services

120,130	123,148	119,215	119,215	115,244	-3.33%
45,000	45,000	45,000	45,000	45,000	0.00%
0	603	600	100	100	-83.33%
165,130	168,751	164,815	164,315	160,344	-2.71%

Total Commodities Services

-	-	-	-	-	0.00%
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Total O & M Expenses

165,130	168,751	164,815	164,315	160,344	-2.71%
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Total Changed to Other Funds

0					
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Total Expenses

165,130	168,751	164,815	164,315	160,344	-2.71%
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CONTROLLER DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Controller Division

Description of Division

Responsible for maintaining appropriate financial record keeping for the Authority, processing all of the Authority's financial payments, publishing all required financial reports, and assuring compliance with the financial requirements of the OTA's Trust Indenture.

Division Objectives

The Controller Division is organized into two branches to achieve the following goals:

Administration: This branch provides supervision and oversight to the Controller Division. Included in this branch are OTA's Controller and Assistant Controller. Responsibilities of this branch of the Controller Division include: providing advice to the Director on fiscal policies and issues; overseeing all work within the division, as well as the preparation of interim and annual financial reports; assuring that the financial requirements of OTA's Trust Indenture are met; and carrying out all other general administrative functions for the division.

Accounting: This branch is responsible for maintaining appropriate financial record keeping for the Authority. There are thirteen employees in this branch. The responsibilities of the employees in this branch include: preparing monthly, quarterly and annual financial reports; coordinating the annual audit of the Authority's financial records and preparing audit schedules for the external auditors; recording all revenue transactions, including those collected by the *PIKEPASS*, *PlatePay*, and *Interoperability Systems*; processing all payables and receivables; developing policy and procedures related to all areas of responsibility; processing the organization's payroll; accounting for all OTA fixed assets by maintaining a database of all fixed assets owned by OTA, coordinating physical inventories of fixed assets and calculating depreciation expense on all fixed assets.

The Controller Division has accomplished the following during 2020:

- Presented audited December 31, 2019 financial statements, prepared in accordance with Generally Accepted Accounting Principles in the United States (GAAP).

- Developed the 2020 Comprehensive Annual Financial Report (CAFR), with graphic design assistance from the Information Technology Division. This report was completed and distributed in compliance with Trust-required deadlines.
- Received the Certificate of Achievement for Excellence in Financial Reporting for OTA's 2018 CAFR from the Government Finance Officers Association of the United States and Canada (GFOA). The OTA has achieved this prestigious award annually since 1990. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR that satisfies both GAAP and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. The 2019 CAFR has been submitted to the GFOA for consideration of this award.
- Implemented GASB Statement 89, Accounting for Interest Cost Incurred before the End of a Construction Period. This Statement establishes accounting requirements for interest cost incurred before the end of a construction period.
- Collaborated with the OTA All-Electronic Tolling (AET) Team to finalize requirements for the expansion of AET processing to the Kilpatrick Turnpike in 2021 and continue planning for further expansion of AET across the System.
- Modified numerous paper-centric workflows to operate virtually.

The following are on-going efforts for the Controller Division through 2020 and 2021:

- Implement GASB Statement 87, Leases. This Statement improves accounting and financial reporting for leases by governments.
- Collaborate with the OTA AET Team to continually evaluate the effectiveness of the current business rules and processes and adjust as necessary.
- Collaborate with the OTA Interoperability Team to enhance and strengthen current business rules and technical processes to facilitate the achievement of national interoperability.
- Collaborate with the OTA Information Technology team to develop automated workflows to support the adjustments made to operate virtually, automate certain manual reconciliations, and continue report enhancement.

Controller
All Branches

Commodities Services (300 - 399)								
301	000	Office Supplies	6,200	2,201	6,200	1,400	6,200	0.00%
306	000	Noncapitalizable Office Furniture	0	691	0	0	0	0.00%
341	000	Other Commodities & Supplies	800	578	800	800	800	0.00%
343	300	Employee Recog/Safety Incentive Awards	0	182	0	0	0	0.00%
Total Commodities Services			7,000	3,652	7,000	2,200	7,000	0.00%
Total O & M Expenses			1,665,803	1,357,198	1,881,213	1,521,102	1,862,592	-0.99%
Total Changed to Other Funds			(148,826)	(142,965)	(159,597)	(163,403)	(163,885)	
Total Expenses			1,516,977	1,214,233	1,721,616	1,357,699	1,698,707	-1.33%

				As of 7/31/2020		
Accountant	7.0	7.0	7.0	7.0	7.0	0.00%
Accounting Technician	1.0	1.0	1.0	1.0	1.0	0.00%
Assistant Controller	1.0	1.0	1.0	1.0	1.0	0.00%
Certified Public Accountant	1.0	1.0	1.0	1.0	1.0	0.00%
Controller	1.0	1.0	1.0	1.0	1.0	0.00%
General Ledger Manager	2.0	1.0	2.0	2.0	2.0	0.00%
Accounts Payable	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	14.0	13.0	14.0	14.0	14.0	0.00%
Charged to Other Funds						
Accounting Technician	2.0	2.0	2.0	2.0	2.0	0.00%
Financial Manager	1.0	0.0	1.0	0.0	1.0	0.00%
Total Charged to Other Funds	3.0	2.0	3.0	2.0	3.0	0.00%
Total Positions	11.0	11.0	11.0	12.0	11.0	0.00%

Oklahoma Turnpike Authority

Controller

Administration Branch

Fund: 01, Division: 04, Branch: 01

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			293,863	234,282	298,850	291,416	299,124	0.09%
Contractual Services			21,005	16,150	22,325	13,400	22,450	0.56%
Commodities Services			500	1,122	500	500	500	0.00%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			315,368	251,555	321,675	305,316	322,074	0.12%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	200,450	197,750	204,350	198,350	204,350	0.00%
109	000	Longevity	3,500	3,500	3,700	3,700	3,888	5.08%
121	000	FICA	15,602	14,937	15,916	15,457	15,931	0.09%
122	000	Retirement	33,652	33,206	34,328	33,338	34,359	0.09%
123	000	Health Benefits	38,648	38,647	38,648	38,648	38,648	0.00%
124	000	Workers Compensation	813	750	830	805	830	0.00%
125	000	Unemployment	20	0	20	20	20	0.00%
126	000	Deferred Compensation Matching	638	667	638	638	638	0.00%
127	000	OSF Payroll Transaction Processing Fee	240	171	120	160	160	33.33%
130	000	Payroll Reclass for GASB 51	0	(55,477)	0	0	0	0.00%
131	000	Merit System Charge	300	131	300	300	300	0.00%
Total Personnel Services			293,863	234,282	298,850	291,416	299,124	0.09%
Contractual Services (200 - 299)								
204	000	Printing	9,000	10,765	10,500	9,850	10,500	0.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	3,100	2,190	4,355	2,500	3,260	-25.14%
221	200	Training & Education Travel Expense	6,600	1,662	5,145	0	7,240	40.72%
222	000	Business Expense	500	66	500	600	900	80.00%
222	100	Business & Travel-Mileage Reimbursement	0	0	0	0	0	0.00%
222	200	Business Travel Expense	500	696	500	0	100	-80.00%
223	000	Professional Organization Memberships	450	201	450	450	450	0.00%
224	000	Publications & Subscriptions	855	570	875	0	0	-100.00%
Total Contractual Services			21,005	16,150	22,325	13,400	22,450	0.56%
Commodities Services (300 - 399)								
301	000	Office Supplies	200	0	200	200	200	0.00%
306	000	Noncapitalizable Office Furniture	0	691	0	0	0	0.00%
341	000	Other Commodities & Supplies	300	250	300	300	300	0.00%
343	300	Employee Recog/Safety Incentive Awards	0	182	0	0	0	0.00%
Total Commodities Services			500	1,122	500	500	500	0.00%
Total O & M Expenses			315,368	251,555	321,675	305,316	322,074	0.12%
Total Charged to Other Funds							0	
Total Expenses			315,368	251,555	321,675	305,316	322,074	0.12%

Positions

			As of 7/31/2020			
Assistant Controller	1.0	1.0	1.0	1.0	1.0	0.00%
Controller	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	2.0	2.0	2.0	2.0	2.0	0.00%

Oklahoma Turnpike Authority

Controller

Accounting Branch

Fund: 01, Division: 04, Branch: 07

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	1,146,755	950,192	1,358,678	1,071,535	1,339,357	-1.42%
Contractual Services	197,180	152,922	194,360	142,550	194,660	0.15%
Commodities Services	6,500	2,530	6,500	1,700	6,500	0.00%
Charged to Other Funds	(148,826)	(142,965)	(159,597)	(163,403)	(163,885)	2.69%
Total Expenses	1,201,609	962,679	1,399,941	1,052,382	1,376,632	-1.66%
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	751,500	624,300	900,900	706,900	900,900	0.00%
105 000 Regular Overtime Salaries	8,400	1,491	0	0	0	0.00%
109 000 Longevity	11,388	12,014	13,228	14,290	15,066	13.89%
120 000 Defined Contribution Plan Match	0	37,799	0	0	0	0.00%
121 000 FICA	58,363	49,224	69,932	55,172	70,071	0.20%
122 000 Retirement	125,877	90,094	150,831	118,996	143,622	-4.78%
123 000 Health Benefits	180,392	148,384	211,898	165,958	197,464	-6.81%
124 000 Workers Compensation	3,048	2,579	3,660	2,872	3,660	0.00%
125 000 Unemployment	130	0	150	130	150	0.00%
126 000 Deferred Compensation Matching	4,147	5,009	4,785	4,147	4,785	0.00%
127 000 OSF Payroll Transaction Processing Fee	1,560	1,700	900	1,040	1,200	33.33%
128 000 Pathfinder Admin Fees	0	46	144	80	189	31.25%
130 000 Payroll Reclass for GASB 51	0	(23,316)	0	0	0	0.00%
131 000 Merit System Charge	1,950	868	2,250	1,950	2,250	0.00%
Total Personnel Services	1,146,755	950,192	1,358,678	1,071,535	1,339,357	-1.42%
Contractual Services (200 - 299)						
221 000 Training & Education	4,915	3,634	5,915	4,000	6,215	5.07%
221 100 Training & Education-Mileage Reimbursmnt	0	14	0	0	0	0.00%
221 200 Training & Education Travel Expense	5,235	1,071	6,285	0	6,285	0.00%
222 000 Business Expense	100	0	100	4,000	400	300.00%
222 200 Business Travel Expense	300	683	300	0	0	-100.00%
223 000 Professional Organization Memberships	1,880	761	2,010	1,200	2,010	0.00%
224 000 Publications & Subscriptions	850	0	850	850	850	0.00%
232 000 Building & Real Estate Rental	2,400	0	2,400	0	2,400	0.00%
256 000 Banking & Financial Services	165,000	74,123	160,000	125,000	160,000	0.00%
263 000 Other Professional Services	15,000	72,385	15,000	6,000	15,000	0.00%
287 000 Other Contractual Services	1,500	250	1,500	1,500	1,500	0.00%
Total Contractual Services	197,180	152,922	194,360	142,550	194,660	0.15%
Commodities Services (300 - 399)						
301 000 Office Supplies	6,000	2,201	6,000	1,200	6,000	0.00%
341 000 Other Commodities & Supplies	500	329	500	500	500	0.00%
Total Commodities Services	6,500	2,530	6,500	1,700	6,500	0.00%
Total O & M Expenses	1,350,435	1,105,644	1,559,538	1,215,785	1,540,517	-1.22%
Total Charged to Other Funds	(148,826)	(142,965)	(159,597)	(163,403)	(163,885)	
Total Expenses	1,201,609	962,679	1,399,941	1,052,382	1,376,632	-1.66%

Positions

	As of 7/31/2020					
Accountant	7.0	7.0	7.0	7.0	7.0	0.00%
Accounting Technician	1.0	1.0	1.0	1.0	1.0	0.00%
Assistant Controller						0.00%
Certified Public Accountant	1.0	1.0	1.0	1.0	1.0	0.00%
Controller						0.00%
General Ledger Manager	2.0	1.0	2.0	2.0	2.0	0.00%
Accounts Payable	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	12.0	11.0	12.0	12.0	12.0	0.00%
Accounting Technician	1.0	2.0	2.0	2.0	2.0	0.00%
Financial Manager	1.0	0.0	1.0	0.0	1.0	0.00%
	2.0	2.0	3.0	2.0	3.0	0.00%
Total Positions	10.0	9.0	9.0	10.0	9.0	0.00%

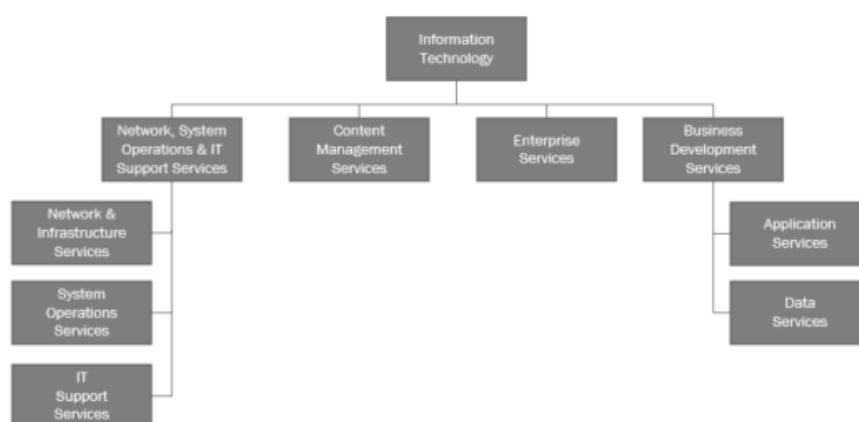
INFORMATION TECHNOLOGY DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Information Technology Division

Division Goals & Responsibilities

The Information Technology (IT) Division consists of three branches (Information Management Services, Fiber & Telecommunication Services, and Content Management Services) and the following departments: Network, System Operations & IT Support Services, Content Management Services, Enterprise Services, and Business Development Services.



IT Leadership is committed to retaining and growing exceptional personnel throughout the division. We strive to provide every individual with a positive and challenging work environment while providing them with training opportunities to continuously enhance their skill sets. We continually seek to strengthen our existing culture which is oriented around serving others as we continue to improve the delivery of our services to both our internal and external customers.

Technology, risk management, operational efficiency, data analysis and data presentation are all critical components of every facet of the Oklahoma Turnpike Authority's (OTA) operations. All users of information technology and information technology services at the OTA are regarded as our customers. The mission of the IT Division is to deliver enterprise level services with a focus on promoting a culture of innovation, transformation and self-service for our customers ensuring they have access to the tools and data they need to support their initiatives.

Division Strategic Initiatives

The specific initiatives for the IT Division are prioritized based on the priorities of the OTA's overall main strategic objectives and the value they bring to the OTA, Oklahoma Transportation and the State of Oklahoma. We partner with our customers by leveraging cross functional teams to assess and assist with their initiatives through an agile approach which enables continuous improvement. Our top five strategic objectives are:

1. All-Electronic Tolling (AET):

- Support the Authority in the strategic implementation and conversion of AET across all turnpikes.
- Extend the OTA's fiber network to support both AET and Interoperability related objectives.
- Enhance, maintain, and support the PlatePay systems and all related back office processes to streamline and create efficiencies for the organization.

2. National Interoperability (NIOP):

- Advance NIOP as the other regions enter the program.
- On board new partners within the existing Central Region, which the OTA is a partner of.
- Extend the OTA's fiber network to support both AET and Interoperability related objectives.

3. Risk Management:

- Continue to strengthen the OTA's network and infrastructure by creating redundancy and securing optimal performance for both our internal and external customers assuring we maintain focus on long-term goals and objectives.
- Proactively maintain lifecycles of the Authority's software and hardware solutions, safeguarding these systems from unresolvable vulnerabilities and potential security threats.
- Securely and accurately collect, maintain, and exchange information while protecting privacy to maintain the public's trust.
- Maintain Payment Card Industry (PCI) compliance as per the most recent version of the PCI DSS.

4. Shared Services:

- Collaborate and partner with all members under the Oklahoma Transportation umbrella to streamline processes and create efficiencies for the benefit of the Authority and its bondholders, Oklahoma Transportation, and the traveling public.
- Collaborate and partner with state agencies to streamline processes and create efficiencies for the benefit of the Authority and its bondholders, Oklahoma Transportation, and the traveling public.

5. Technology Advancements:

- Deliver innovation to the Authority by working with the business to identify needs and perform discovery and selection on the optimal solution with a focus on self-service, automation and efficiency.
- Spearhead process automation and integration by implementing solutions to transform and streamline business processes throughout the organization.
- Evaluate emerging technologies and systems to enhance technology services for both our internal and external customers.

Oklahoma Turnpike Authority
Information Technology
All Branches

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			2,147,588	1,791,324	2,733,503	2,209,236	2,790,348	2.08%
Contractual Services			3,557,800	3,451,019	4,157,102	3,323,835	4,687,785	12.77%
Commodities Services			258,125	213,997	252,425	293,775	242,549	-3.91%
Charged to Other Funds			(315,244)	(130,267)	(360,166)	(354,235)	(360,463)	0.08%
Total Expenses			5,648,269	5,326,073	6,782,864	5,472,611	7,360,219	8.51%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	1,394,299	1,286,745	1,816,887	1,442,727	1,857,087	2.21%
105	000	Regular Overtime Salaries	20,000	13,984	25,000	18,448	25,000	0.00%
109	000	Longevity	12,652	12,652	19,264	18,764	20,840	8.18%
119	000	Temporary Personnel Services	38,000	2,608	0	0	0	0.00%
120	000	Defined Contribution Plan Match	0	9,743	0	0	0	0.00%
121	000	FICA	107,634	101,417	140,468	111,805	143,662	2.27%
122	000	Retirement	232,147	203,873	293,664	241,146	300,483	2.32%
123	000	Health Benefits	326,956	270,835	416,862	357,633	420,645	0.91%
124	000	Workers Compensation	5,659	4,740	7,374	5,856	7,538	2.22%
125	000	Unemployment	190	0	230	230	270	17.39%
126	000	Deferred Compensation Matching	6,061	3,588	8,294	7,337	8,613	3.85%
127	000	OSF Payroll Transaction Processing Fee	1,140	1,520	1,560	1,840	2,160	38.46%
128	000	Pathfinder Admin Fees	0	31	0	0	0	0.00%
130	000	Payroll Reclass for GASB 51	0	(121,545)	0	0	0	0.00%
131	000	Merit System Charge	2,850	1,135	3,900	3,450	4,050	3.85%
Total Personnel Services			2,147,588	1,791,324	2,733,503	2,209,236	2,790,348	2.08%
Contractual Services (200 - 299)								
202	000	Freight & Shipping	0	103	0	0	0	0.00%
203	000	Telecommunications	1,589,000	1,316,794	1,435,000	1,096,127	1,393,601	-2.88%
203	001	Telecomm Vendor Credit	0	(70,293)	0	0	0	0.00%
204	000	Printing	250	0	250	0	250	0.00%
206	000	Cellular Telecommunications	105,000	89,469	85,000	102,572	122,364	43.96%
208	000	Cable Service	6,000	4,468	15,000	5,261	6,500	-56.67%
221	000	Training & Education	67,500	67,814	70,000	1,748	67,500	-3.57%
221	200	Training & Education Travel Expense	8,000	15,051	25,000	0	12,500	-50.00%
222	000	Business Expense	15,150	5,231	4,000	6,005	6,000	50.00%
222	200	Business Travel Expense	7,500	4,305	5,000	0	5,000	0.00%
223	000	Professional Organization Memberships	800	308	500	0	500	0.00%
224	000	Publications & Subscriptions	150	169	100	0	169	69.00%
227	000	Annual Software Renewal & Subscriptions	550,450	1,082,682	1,250,000	1,143,484	1,728,742	38.30%
232	000	Building & Real Estate Rental	83,250	7,531	133,000	105,393	156,572	17.72%
233	000	Building maintenance services	4,500	0	0	0	0	0.00%
259	000	Data Processing Software License	150,000	102,511	75,000	39,360	50,000	-33.33%
261	000	Auditing & Accounting Services	0	0	0	0	35,714	0.00%
263	000	Other Professional Services	628,750	698,474	653,252	603,496	728,770	11.56%
270	000	Other Maintenance	300,000	43,142	220,000	199,456	173,025	-21.35%
272	000	Equipment Repairs	1,500	0	1,000	0	500	-50.00%
278	000	Camera Surveillance System Maintenance	0	0	0	0	112,828	0.00%
287	000	Other Contractual Services	40,000	83,261	185,000	20,933	87,250	-52.84%
Total Contractual Services			3,557,800	3,451,019	4,157,102	3,323,835	4,687,785	12.77%
Commodities Services (300 - 399)								
301	000	Office Supplies	250	630	550	121	550	0.00%
302	000	Data Processing Supplies	60,000	79,569	60,000	80,524	69,672	16.12%
303	000	Noncapitalizable Data Processing Equip.	135,000	102,849	115,000	188,073	122,500	6.52%
305	000	Noncapitalizable Office Equipment	15,000	0	5,000	0	2,500	-50.00%
306	000	Noncapitalizable Office Furniture	5,000	4,209	7,500	2,552	2,977	-60.31%
307	000	Noncapitalizable Radio & Comm. Equip.	0	0	0	0	1,855	0.00%
308	000	Noncapitalizable Building Improvements	0	1,324	1,000	0	0	-100.00%
311	000	Mobile Equipment and Vehicles Supplies &	0	45	0	0	0	0.00%
312	000	Fuel & Gasoline	0	824	0	0	0	0.00%
314	000	Machinery Supplies & Parts	250	1,362	2,500	0	1,362	-45.52%
315	000	Noncapitalizable Machinery	0	461	2,500	2,070	2,415	-3.40%
324	000	Building Maintenance Supplies	0	0	0	602	0	0.00%
331	000	Small Tools & Equipment	500	2,695	750	911	2,590	245.33%
332	000	Uniforms	0	1,063	0	0	2,000	0.00%
341	000	Other Commodities & Supplies	35,000	18,750	52,000	14,037	27,448	-47.22%
343	000	Employee Recog/Safety Incentive Awards	0	39	0	0	0	0.00%
343	200	Employee Recog/Safety Incentive Awards	5,000	78	4,500	4,714	5,500	22.22%
343	300	Employee Recog/Safety Incentive Awards	2,000	8	1,000	0	1,000	0.00%
345	000	Cleaning and janitorial supplies	125	90	125	171	180	44.00%
Total Commodities Services			258,125	213,997	252,425	293,775	242,549	-3.91%

Oklahoma Turnpike Authority
Information Technology
All Branches

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	2,147,588	1,791,324	2,733,503	2,209,236	2,790,348	2.08%
Contractual Services	3,557,800	3,451,019	4,157,102	3,323,835	4,687,785	12.77%
Commodities Services	258,125	213,997	252,425	293,775	242,549	-3.91%
Charged to Other Funds	(315,244)	(130,267)	(360,166)	(354,235)	(360,463)	0.08%
Total Expenses	5,648,269	5,326,073	6,782,864	5,472,611	7,360,219	8.51%
Total O & M Expenses	5,963,513	5,456,340	7,143,030	5,826,846	7,720,682	8.09%
Total Changed to Other Funds	(315,244)	(130,267)	(360,166)	(354,235)	(360,463)	
Total Expenses	5,648,269	5,326,073	6,782,864	5,472,611	7,360,219	8.51%

Positions

	As of 07/31/2020					
1 Application Services Manager	1.0	1.0	1.0	1.0	1.0	0.00%
1 Business Development Manager	1.0	1.0	1.0	1.0	1.0	0.00%
1 CIO & IT Division Director	1.0	1.0	1.0	1.0	1.0	0.00%
1 Content & Asset Management	1.0	1.0	1.0	1.0	1.0	0.00%
1 Content Management Specialist	1.0	1.0	1.0	1.0	1.0	0.00%
1 Content Management Team Lead	1.0	1.0	1.0	1.0	1.0	0.00%
1 Data Service Manager	1.0	1.0	1.0	1.0	1.0	0.00%
1 Data Service Supervisor	1.0	1.0	1.0	1.0	1.0	0.00%
1 Domain Administrator	1.0	1.0	1.0	1.0	1.0	0.00%
1 IT Assistant Director	1.0	1.0	1.0	1.0	1.0	0.00%
1 IT Coordinator	1.0	1.0	1.0	1.0	1.0	0.00%
3 IT Support	0.0	0.0	3.0	3.0	3.0	0.00%
1 Lead SQL Data Analyst	1.0	1.0	1.0	1.0	1.0	0.00%
1 Network & Systems Operations Manager	1.0	1.0	1.0	1.0	1.0	0.00%
1 Network Administrator	1.0	0.0	1.0	0.0	0.0	(100.00%)
1 SQL Developer	1.0	1.0	1.0	1.0	1.0	0.00%
1 Systems Administrator	1.0	1.0	1.0	1.0	1.0	0.00%
1 Systems Support	1.0	1.0	1.0	1.0	1.0	0.00%
1 Information Technology Analyst I	1.0	0.0	1.0	0.0	1.0	0.00%
1 Information Technology Analyst II - Supervisor	1.0	0.0	1.0	0.0	1.0	0.00%
1 Process Integration Specialist II - Lead	0.0	0.0	1.0	0.0	1.0	0.00%
1 Process Integration Specialist I - Supervisor	0.0	0.0	1.0	0.0	1.0	0.00%
1 Process Integration Specialist II - Supervisor	0.0	0.0	0.0	0.0	1.0	100.00%
1 System Integration Specialist I	0.0	1.0	0.0	0.0	1.0	100.00%
2 System Integration Specialist II - Supervisor	0.0	0.0	2.0	0.0	2.0	0.00%
Total Positions	19.0	17.0	26.0	19.0	27.0	3.85%
<u>Positions charged to other Funds</u>						
Charged to other Fund						
Data Service Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Data Service Supervisor	1.0	1.0	1.0	1.0	1.0	0.00%
SQL Developer	0.0	1.0	1.0	1.0	1.0	0.00%
Total Operations Positions	17.0	14.0	23.0	16.0	24.0	4.35%

Oklahoma Turnpike Authority
Information Technology
Information Management & Service Branch
Fund: 01, Division: 11, Branch: 13

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			1,570,269	1,437,444	2,133,578	1,984,882	2,557,021	19.85%
Contractual Services			1,771,400	2,032,970	2,425,338	2,114,700	3,102,570	27.92%
Commodities Services			258,125	209,030	237,425	282,914	217,121	-8.55%
Charged to Other Funds			(315,244)	(130,267)	(360,166)	(354,235)	(360,463)	0.08%
Total Expenses			3,284,550	3,549,177	4,436,175	4,028,261	5,516,249	24.35%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	1,054,575	1,068,312	1,426,763	1,314,713	1,726,363	21.00%
105	000	Regular Overtime Salaries	17,500	12,075	15,000	13,562	15,000	0.00%
109	000	Longevity	7,788	8,414	13,488	15,588	17,276	28.08%
119	000	Temporary Personnel Services	0	0	0	0	0	0.00%
120	000	Defined Contribution Plan Match	0	9,743	0	0	0	0.00%
121	000	FICA	81,272	84,105	110,182	101,770	133,389	21.06%
122	000	Retirement	175,289	167,132	228,341	219,500	278,325	21.89%
123	000	Health Benefits	222,537	200,681	323,263	303,232	366,244	13.30%
124	000	Workers Compensation	4,281	4,089	5,791	5,337	7,008	21.02%
125	000	Unemployment	150	0	170	200	240	41.18%
126	000	Deferred Compensation Matching	4,147	2,254	6,380	6,380	7,656	20.00%
127	000	OSF Payroll Transaction Processing Fee	780	1,165	1,200	1,600	1,920	60.00%
128	000	Pathfinder Admin Fees	0	31	0	0	0	0.00%
130	000	Payroll Reclss for GASB 51	0	(121,545)	0	0	0	0.00%
131	000	Merit System Charge	1,950	988	3,000	3,000	3,600	20.00%
Total Personnel Services			1,570,269	1,437,444	2,133,578	1,984,882	2,557,021	19.85%
Contractual Services (200 - 299)								
202	000	Freight & Shipping	0	103	0	0	0	0.00%
204	000	Printing	250	0	250	0	250	0.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	65,000	66,077	65,000	1,748	65,000	0.00%
221	200	Training & Education Travel Expense	8,000	15,051	25,000	0	12,500	-50.00%
222	000	Business Expense	15,000	5,231	3,500	6,005	5,500	57.14%
222	200	Business Travel Expense	7,500	4,305	5,000	0	5,000	0.00%
223	000	Professional Organization Memberships	800	308	500	0	500	0.00%
224	000	Publications & Subscriptions	150	169	100	0	169	69.00%
227	000	Annual Software Renewal & Subscriptions	550,450	1,082,682	1,250,000	1,143,484	1,728,742	38.30%
232	000	Building & Real Estate Rental	3,250	1,206	133,000	103,275	154,072	15.84%
233	000	Building maintenance services	4,500	0	0	0	0	0.00%
256	000	Banking & Financial Services	0	0	0	0	0	0.00%
259	000	Data Processing Software License	150,000	102,511	75,000	39,360	50,000	-33.33%
261	000	Auditing & Accounting Services	0	0	0	0	35,714	100.00%
263	000	Other Professional Services	625,000	651,441	581,988	602,797	728,770	25.22%
270	000	Other Maintenance	300,000	43,142	220,000	199,456	173,025	-21.35%
272	000	Equipment Repairs	1,500	0	1,000	0	500	-50.00%
278	000	Camera Surveillance System Maintenance	0	0	0	0	112,828	100.00%
287	000	Other Contractual Services	40,000	60,746	65,000	18,575	30,000	-53.85%
Total Contractual Services			1,771,400	2,032,970	2,425,338	2,114,700	3,102,570	27.92%
Commodities Services (300 - 399)								
301	000	Office Supplies	250	630	550	121	550	0.00%
302	000	Data Processing Supplies	60,000	75,191	50,000	73,411	51,526	3.05%
303	000	Noncapitalizable Data Processing Equip.	135,000	102,317	115,000	188,073	122,500	6.52%
305	000	Noncapitalizable Office Equipment	15,000	0	5,000	0	2,500	-50.00%
306	000	Noncapitalizable Office Furniture	5,000	4,209	7,500	2,552	2,977	-60.31%
307	000	Noncapitalizable Radio & Comm. Equip.	0	0	0	0	1,855	100.00%
308	000	Noncapitalizable Building Improvements	0	1,324	1,000	0	0	-100.00%
311	000	Mobile Equipment and Vehicles Supplies &	0	45	0	0	0	0.00%
312	000	Fuel & Gasoline	0	824	0	0	0	0.00%
314	000	Machinery Supplies & Parts	250	1,362	2,500	0	1,362	-45.52%
315	000	Noncapitalizable Machinery	0	461	2,500	2,070	2,415	-3.40%
324	000	Building Maintenance Supplies	0	0	0	602	0	0.00%
331	000	Small Tools & Equipment	500	2,695	750	619	1,840	145.33%
332	000	Uniforms	0	1,063	0	0	2,000	0.00%
341	000	Other Commodities & Supplies	35,000	18,694	47,000	10,581	20,916	-55.50%
343	000	Employee Recog/Safety Incentive Awards	0	39	0	0	0	0.00%
343	200	Employee Recog/Safety Incentive Awards	5,000	78	4,500	4,714	5,500	22.22%
343	300	Employee Recog/Safety Incentive Awards	2,000	8	1,000	0	1,000	0.00%
345	000	Cleaning and janitorial supplies	125	90	125	171	180	44.00%
Total Commodities Services			258,125	209,030	237,425	282,914	217,121	-8.55%
Total O & M Expenses			3,599,794	3,679,444	4,796,341	4,382,496	5,876,712	22.52%
Total Charged to Other Funds			(315,244)	(130,267)	(360,166)	(354,235)	(360,463)	
Total Expenses			3,284,550	3,549,177	4,436,175	4,028,261	5,516,249	24.35%

Oklahoma Turnpike Authority
Information Technology
Information Management & Service Branch
Fund: 01, Division: 11, Branch: 13

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	1,570,269	1,437,444	2,133,578	1,984,882	2,557,021	19.85%
Contractual Services	1,771,400	2,032,970	2,425,338	2,114,700	3,102,570	27.92%
Commodities Services	258,125	209,030	237,425	282,914	217,121	-8.55%
Charged to Other Funds	(315,244)	(130,267)	(360,166)	(354,235)	(360,463)	0.08%
Total Expenses	3,284,550	3,549,177	4,436,175	4,028,261	5,516,249	24.35%

Positions

	As of 07/31/2020					
Administrative Technician	0.0	0.0	0.0	0.0	0.0	0.00%
Application Services Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Business Development Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Content Management Team Lead	1.0	1.0	1.0	1.0	1.0	0.00%
Data Service Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Data Service Supervisor	1.0	1.0	1.0	1.0	1.0	0.00%
Domain Administrator	1.0	1.0	1.0	1.0	1.0	0.00%
IT Assistant Director	1.0	1.0	1.0	1.0	1.0	0.00%
IT Coordinator	1.0	1.0	1.0	1.0	1.0	0.00%
IT Support	0.0	0.0	3.0	3.0	3.0	0.00%
Lead SQL Data Analyst	1.0	1.0	1.0	1.0	1.0	0.00%
Network & Systems Operations Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Network Administrator	1.0	0.0	1.0	0.0	0.0	(100.00%)
SQL Developer	1.0	1.0	1.0	1.0	1.0	0.00%
Systems Administrator	1.0	1.0	1.0	1.0	1.0	0.00%
Systems Support	1.0	1.0	1.0	1.0	1.0	0.00%
Information Technology Analyst I	1.0	0.0	1.0	0.0	1.0	0.00%
Information Technology Analyst II - Supervisor	1.0	0.0	1.0	0.0	1.0	0.00%
Process Integration Specialist II - Lead	0.0	0.0	1.0	0.0	1.0	0.00%
Process Integration Specialist I - Supervisor	0.0	0.0	1.0	0.0	1.0	0.00%
Process Integration Specialist II - Supervisor	0.0	0.0	0.0	0.0	1.0	100.00%
System Integration Specialist I	0.0	1.0	0.0	0.0	1.0	100.00%
System Integration Specialist II - Supervisor	0.0	0.0	2.0	0.0	2.0	0.00%
Total Positions	16.0	14.0	23.0	16.0	24.0	4.35%
<u>Positions charged to other Funds</u>						
Charged to other Fund						
Data Service Manager	1.0	1.0	1.0	1.0	1.0	0.00%
Data Service Supervisor	1.0	1.0	1.0	1.0	1.0	0.00%
SQL Developer	0.0	1.0	1.0	1.0	1.0	0.00%
Total Operations Positions	14.0	11.0	20.0	13.0	21.0	5.00%

Oklahoma Turnpike Authority
Information Technology
Fiber & Telecommunications Service Branch
Fund: 01, Division: 11, Branch: 14

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	1,780,000	1,367,093	1,645,000	1,205,818	1,574,715	-4.27%
Commodities Services	0	4,967	15,000	10,861	25,428	69.52%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	1,780,000	1,372,060	1,660,000	1,216,679	1,600,143	-3.61%
Total Personnel Services	-	-	-	-	-	-
Contractual Services (200 - 299)						
203 000 Telecommunications	1,589,000	1,316,794	1,435,000	1,096,127	1,393,601	-2.88%
203 001 Telecomm Vendor Credit	0	(70,293)	0	0	0	0.00%
206 000 Cellular Telecommunications	105,000	89,469	85,000	102,572	122,364	43.96%
208 000 Cable Service	6,000	4,468	15,000	5,261	6,500	-56.67%
232 000 Building & Real Estate Rental	80,000	5,120	0	0	0	0.00%
287 000 Other Contractual Services	0	21,535	110,000	1,858	52,250	-52.50%
Total Contractual Services	1,780,000	1,367,093	1,645,000	1,205,818	1,574,715	-4.27%
Commodities Services (300 - 399)						
302 000 Data Processing Supplies	0	4,378	10,000	7,113	18,146	81.46%
303 000 Noncapitalizable Data Processing Equip.	0	532	0	0	0	0.00%
307 000 Noncapitalizable Radio & Comm. Equip.	0	0	0	0	0	0.00%
331 000 Small Tools & Equipment	0	0	0	292	750	0.00%
341 000 Other Commodities & Supplies	0	56	5,000	3,456	6,532	30.64%
Total Commodities Services	-	4,967	15,000	10,861	25,428	69.52%
Total O & M Expenses	1,780,000	1,372,060	1,660,000	1,216,679	1,600,143	-3.61%
Total Changed to Other Funds					0	
Total Expenses	1,780,000	1,372,060	1,660,000	1,216,679	1,600,143	-3.61%

Oklahoma Turnpike Authority
Information Technology
Content Management Service Branch
Fund: 01, Division: 11, Branch: 17

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	262,075	221,724	239,759	224,354	233,327	-2.68%
Contractual Services	6,400	50,956	86,764	3,317	10,500	-87.90%
Commodities Services	0	0	0	0	0	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	268,475	272,679	326,523	227,671	243,827	-25.33%
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	127,724	126,133	136,324	128,014	130,724	-4.11%
105 000 Regular Overtime Salaries	2,500	1,909	10,000	4,886	10,000	0.00%
109 000 Longevity	2,988	2,988	3,176	3,176	3,564	12.22%
119 000 Temporary Personnel Services	38,000	2,608	0	0	0	0.00%
121 000 FICA	10,000	10,228	10,671	10,035	10,273	-3.73%
122 000 Retirement	21,568	21,305	23,017	21,646	22,158	-3.73%
123 000 Health Benefits	57,160	54,400	54,401	54,401	54,401	0.00%
124 000 Workers Compensation	518	651	553	519	530	-4.16%
125 000 Unemployment	30	0	30	30	30	0.00%
126 000 Deferred Compensation Matching	957	1,000	957	957	957	0.00%
127 000 OSF Payroll Transaction Processing Fee	180	355	180	240	240	33.33%
130 000 Payroll Reclass for GASB 51	0	0	0	0	0	0.00%
131 000 Merit System Charge	450	148	450	450	450	0.00%
Total Personnel Services	262,075	221,724	239,759	224,354	233,327	-2.68%
Contractual Services (200 - 299)						
221 000 Training & Education	2,500	1,737	5,000	0	2,500	-50.00%
222 000 Business Expense	150	0	500	0	500	0.00%
232 000 Building & Real Estate Rental	0	1,206	0	2,118	2,500	0.00%
263 000 Other Professional Services	3,750	47,032	71,264	699	0	-100.00%
287 000 Other Contractual Services	0	980	10,000	500	5,000	-50.00%
Total Contractual Services	6,400	50,956	86,764	3,317	10,500	-87.90%
Commodities Services (300 - 399)						
303 000 Noncapitalizable Data Processing Equip.	0	0	0	0	0	0.00%
341 000 Other Commodities & Supplies	0	0	0	0	0	0.00%
Total Commodities Services	-	-	-	-	-	0.00%
Total O & M Expenses	268,475	272,679	326,523	227,671	243,827	-25.33%
Total Changed to Other Funds					0	
Total Expenses	268,475	272,679	326,523	227,671	243,827	-25.33%

Positions

	As of 07/31/2020					
Content & Asset Management	1.0	1.0	1.0	1.0	1.0	0.00%
Content Management Specialist	1.0	1.0	1.0	1.0	1.0	0.00%
Content Management Team Lead	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	3.0	3.0	3.0	3.0	3.0	0.00%

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ADMINISTRATIVE SERVICES DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Administrative Services Division

Division Goals

The Administrative Services Division consists of the following branches: Human Resources, Safety/Training, Printing Services, and General Organizational Support. The goal of the division is to effectively manage all areas of responsibility and ensure a professional business approach that will provide a convenient service to other divisions within the OTA as well as external customers of the organization.

Division Role Responsibilities

The Human Resources Branch is responsible to the organization for employee recruitment, classification, compensation, and employee benefits. These services are supported through the development, implementation and maintenance of personnel policies, procedures and programs. The branch ensures that the organization complies with adopted Personnel policies and procedures, applicable federal, state and local statutes and state Merit System Rules. In addition, the Human Resources Branch is responsible for providing relevant benefit information to employees and counseling employees on available employee benefits including administering the Employee Assistance Program. The IT platform used for Human Resources is Oracle PeopleSoft and for benefits, HR utilizes the Benefits Administration System administered by OMES.

The Safety Branch is responsible for the development of programs to ensure the health and safety of all employees. The Safety Branch ensures that the agency complies with all federal and state safety and health regulations. OTA employee safety has been and remains a critical component of our mission. The OTA has benefitted in having a more readily available work force due to improvements in management and employee performance, the introduction of new equipment, and a greater emphasis on the value of safe work practices. The Workers' Compensation program is also administered through this branch.

The Training Branch develops and facilitates workshops that provide required leadership training and other types of training to all OTA employees. The Training Branch develops and distributes monthly training bulletins for IT on system security topics as well as distributes a quarterly safety bulletin to all employees throughout the year. In addition, this Branch provides the entire hiring and training process for the Customer Service Division from recruitment, hiring, administrative processing, training and then final placement on the floor. OTA tracks training effectiveness by the number of employees trained, departmental performance and learner satisfaction.

The Printing Services Branch is responsible for providing accurate, timely, and cost effective processing of printing and duplicating. This Branch is also responsible for headquarters mail and delivery services.

The General Organizational Support Branch is responsible for providing contractual services and commodities for the organization as a whole. This branch is responsible for assuring that adequate insurance is carried on all OTA property, assessing all organizational risk, purchasing services, commodities, and capital equipment and developing product standards and specifications related to these products. In the area of risk management, this Branch ensures the OTA has adequate and economical insurance coverage. This Branch has been actively involved in the demolition of parcels purchased for the Driving Forward Program.

Administrative Services is required to meet various deadlines for payroll time submittal, benefits administration, operations reporting, workers' compensation program management and disability claim monthly reporting. These various measures help the OTA determine how effectively we are meeting our business objectives and managing our various areas of responsibility.

2021 Annual Budget – Major Budgetary Issues

The budget proposed by Administrative Services Division has an increase of 1.29% for Personnel Services, a decrease of 2.05% for Contractual Services, and a decrease of 14.44% for Commodities, with an overall decrease of 0.91% in total expenses. The decrease in budget is primarily attributed to adjustments made to Commodities Services to more closely reflect actual expenses.

Oklahoma Turnpike Authority
Administrative Services
All Branches

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	997,272	903,858	1,022,149	1,015,060	1,015,060	-0.69%
Contractual Services	316,880	244,140	322,080	315,445	315,480	-2.05%
Commodities Services	138,300	99,725	138,550	118,550	118,550	-14.44%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	1,452,452	1,247,724	1,482,779	1,449,055	1,449,090	-2.27%
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	654,746	610,266	687,997	694,450	694,450	0.94%
105 000 Regular Overtime Salaries	3,300	3,855	4,000	4,000	4,000	0.00%
109 000 Longevity	14,928	14,278	16,300	0	0	-100.00%
120 000 Defined Contribution Plan Match	0	2,365	0	0	0	0.00%
121 000 FICA	51,229	48,008	53,878	53,123	53,123	-1.40%
122 000 Retirement	110,497	99,622	116,209	114,584	114,584	-1.40%
123 000 Health Benefits	148,987	115,944	133,044	137,936	137,936	3.68%
124 000 Workers Compensation	2,656	2,378	2,792	2,818	2,818	0.93%
125 000 Unemployment	110	0	110	110	110	0.00%
126 000 Deferred Compensation Matching	3,509	2,334	3,509	3,509	3,509	0.00%
127 000 OSF Payroll Transaction Processing Fee	660	656	660	880	880	33.33%
128 000 Pathfinder Admin Fees	0	13	0	0	0	0.00%
131 000 Merit System Charge	1,650	719	1,650	1,650	1,650	0.00%
141 000 Educational Benefits	5,000	3,420	2,000	2,000	2,000	0.00%
Total Personnel Services	997,272	903,858	1,022,149	1,015,060	1,015,060	-0.69%
Contractual Services (200 - 299)						
201 000 Postage	25,000	15,469	25,000	25,000	25,000	0.00%
202 000 Freight & Shipping	7,500	5,718	7,500	7,500	7,500	0.00%
204 000 Printing	0	(125)	0	0	0	0.00%
205 000 Advertising & Marketing	0	1,537	0	0	0	0.00%
206 000 Cellular Telecommunications	0	0	0	0	0	0.00%
208 000 Cable Service	0	70	0	0	0	0.00%
221 000 Training & Education	5,200	2,280	8,400	6,000	6,000	-28.57%
221 100 Training & Education-Mileage Reimbursmnt	50	0	50	0	0	-100.00%
221 200 Training & Education Travel Expense	1,500	1,176	3,000	2,000	2,000	-33.33%
222 000 Business Expense	100	(1,120)	100	100	100	0.00%
222 200 Business Travel Expense	1,500	1,155	2,000	2,000	2,000	0.00%
223 000 Professional Organization Memberships	43,650	40,860	43,650	45,565	45,600	4.47%
224 000 Publications & Subscriptions	600	245	600	500	500	-16.67%
227 000 Annual Software Renewal & Subscriptions	0	0	0	0	0	0.00%
231 000 Equipment Rental	84,000	65,836	84,000	79,000	79,000	-5.95%
251 000 Legal Services	30,000	16,901	30,000	30,000	30,000	0.00%
254 000 Medical Services	0	0	0	0	0	0.00%
256 100 Credit Card Service Fees	0	0	0	0	0	0.00%
263 000 Other Professional Services	7,500	6,271	7,500	7,500	7,500	0.00%
272 000 Equipment Repairs	500	0	500	500	500	0.00%
287 000 Other Contractual Services	250	28	250	250	250	0.00%
291 000 Tort Liability Insurance	44,000	18,537	44,000	44,000	44,000	0.00%
292 000 Property Insurance	1,530	0	1,530	1,530	1,530	0.00%
293 000 Auto Liability Insurance	40,000	44,009	40,000	40,000	40,000	0.00%
294 000 Other Insurance	24,000	25,293	24,000	24,000	24,000	0.00%
Total Contractual Services	316,880	244,140	322,080	315,445	315,480	-2.05%
Commodities Services (300 - 399)						
301 000 Office Supplies	25,000	16,245	25,000	20,000	20,000	-20.00%
305 000 Noncapitalizable Office Equipment	6,000	0	6,000	3,500	3,500	-41.67%
306 000 Noncapitalizable Office Furniture	4,000	0	4,000	2,000	2,000	-50.00%
309 000 Noncapitalizable Signs & Road Striping	0	0	0	0	0	0.00%
323 000 Insecticides & herbicides	0	0	0	0	0	0.00%
324 000 Building Maintenance Supplies	0	0	0	0	0	0.00%
326 000 Painting Supplies	0	0	0	0	0	0.00%
327 000 Asphalt & Concrete Supplies	0	0	0	0	0	0.00%
331 000 Small Tools & Equipment	500	499	750	250	250	-66.67%
332 000 Uniforms	350	0	350	350	350	0.00%
334 000 Safety & Medical Supplies	1,250	631	1,250	1,250	1,250	0.00%
341 000 Other Commodities & Supplies	9,000	4,925	9,000	8,000	8,000	-11.11%
343 000 Employee Recog/Safety Incentive Awards	0	1,536	0	0	0	0.00%
343 300 Employee Recog/Safety Incentive Awards	88,000	72,905	88,000	80,000	80,000	-9.09%
344 000 Bottled drinking water	4,000	2,986	4,000	3,000	3,000	-25.00%
345 000 Cleaning and janitorial supplies	200	0	200	200	200	0.00%
Total Commodities Services	138,300	99,725	138,550	118,550	118,550	-14.44%
Total O & M Expenses	1,452,452	1,247,724	1,482,779	1,449,055	1,449,090	-2.27%
Total Charged to Other Funds					0	
Total Expenses	1,452,452	1,247,724	1,482,779	1,449,055	1,449,090	-2.27%

Oklahoma Turnpike Authority
Administrative Services
All Branches

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Positions						
				As of 7/31/2020		
Adm. Serv. Branch Director	1.0	1.0	1.0	1.0	1.0	0.00%
Contracting & Acquisition Adm.	1.0	1.0	1.0	1.0	1.0	0.00%
Human Resources Mgmt Spec	2.0	2.0	2.0	2.0	2.0	0.00%
HR Program Manager	0.0	0.0	0.0	0.0	0.0	0.00%
Offset Press Operator	1.0	1.0	1.0	1.0	1.0	0.00%
Project Manager	2.0	2.0	2.0	2.0	2.0	0.00%
Training Specialist	2.0	2.0	2.0	2.0	1.0	-50.00%
Transportation Specialist	1.0	1.0	1.0	1.0	2.0	100.00%
Receptionist	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	11.0	11.0	11.0	11.0	11.0	0.00%

Oklahoma Turnpike Authority

Administrative Services

Personnel Branch

Fund: 01, Division: 12, Branch: 20

			2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services			373,043	375,374	379,137	367,439	367,439	-3.09%
Contractual Services			38,450	24,156	38,450	37,050	37,050	-3.64%
Commodities Services			3,500	4,000	3,500	4,000	4,000	14.29%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			414,993	403,529	421,087	408,489	408,489	-2.99%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	250,950	252,700	254,450	254,450	254,450	0.00%
105	000	Regular Overtime Salaries	3,300	3,855	4,000	4,000	4,000	0.00%
109	000	Longevity	9,426	9,426	10,226	0	0	-100.00%
121	000	FICA	19,918	20,393	20,248	19,465	19,465	-3.87%
122	000	Retirement	42,962	43,251	43,672	41,984	41,984	-3.86%
123	000	Health Benefits	43,313	43,351	43,352	44,271	44,271	2.12%
124	000	Workers Compensation	1,018	898	1,033	1,033	1,033	0.00%
125	000	Unemployment	40	0	40	40	40	0.00%
126	000	Deferred Compensation Matching	1,276	1,000	1,276	1,276	1,276	0.00%
127	000	OSF Payroll Transaction Processing Fee	240	239	240	320	320	33.33%
131	000	Merit System Charge	600	261	600	600	600	0.00%
Total Personnel Services			373,043	375,374	379,137	367,439	367,439	-3.09%
Contractual Services (200 - 299)								
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	1,200	445	1,200	0	0	-100.00%
221	100	Training & Education-Mileage Reimbursmnt	50	0	50	0	0	-100.00%
221	200	Training & Education Travel Expense	1,000	0	1,000	0	0	-100.00%
222	000	Business Expense	0	(93)	0	0	0	0.00%
222	200	Business Travel Expense	0	93	0	0	0	0.00%
223	000	Professional Organization Memberships	350	294	350	300	300	-14.29%
224	000	Publications & Subscriptions	600	245	600	500	500	-16.67%
251	000	Legal Services	30,000	16,901	30,000	30,000	30,000	0.00%
254	000	Medical Services	0	0	0	0	0	0.00%
263	000	Other Professional Services	5,000	6,271	5,000	6,000	6,000	20.00%
287	000	Other Contractual Services	250	0	250	250	250	0.00%
Total Contractual Services			38,450	24,156	38,450	37,050	37,050	-3.64%
Commodities Services (300 - 399)								
341	000	Other Commodities & Supplies	3,500	4,000	3,500	4,000	4,000	14.29%
Total Commodities Services			3,500	4,000	3,500	4,000	4,000	14.29%
Total O & M Expenses			414,993	403,529	421,087	408,489	408,489	-2.99%
Total Charged to Other Funds							0	
Total Expenses			414,993	403,529	421,087	408,489	408,489	-2.99%

Positions

				As of 7/31/2020		
Adm. Serv. Branch Director	1.0	1.0	1.0	1.0	1.0	0.00%
Human Resources Mgmt Spec	2.0	2.0	2.0	2.0	2.0	0.00%
HR Program Manager	0.0	0.0	0.0	0.0	0.0	0.00%
Receptionist	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	4.0	4.0	4.0	4.0	4.0	0.00%

Oklahoma Turnpike Authority

Administrative Services

Safety/Training Branch

Fund: 01, Division: 12, Branch: 22

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			454,613	359,041	470,361	476,595	476,595	1.33%
Contractual Services			13,900	8,098	17,900	16,900	16,900	-5.59%
Commodities Services			91,500	75,071	91,500	83,000	83,000	-9.29%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			560,013	442,210	579,761	576,495	576,495	-0.56%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	298,546	245,536	319,947	326,400	326,400	2.02%
109	000	Longevity	4,250	3,600	4,374	0	0	-100.00%
120	000	Defined Contribution Plan Match	0	2,365	0	0	0	0.00%
121	000	FICA	23,164	19,419	24,810	24,968	24,968	0.64%
122	000	Retirement	49,962	37,680	53,513	53,856	53,856	0.64%
123	000	Health Benefits	69,785	44,625	61,724	65,252	65,252	5.72%
124	000	Workers Compensation	1,211	1,090	1,298	1,324	1,324	2.00%
125	000	Unemployment	50	0	50	50	50	0.00%
126	000	Deferred Compensation Matching	1,595	667	1,595	1,595	1,595	0.00%
127	000	OSF Payroll Transaction Processing Fee	300	298	300	400	400	33.33%
128	000	Pathfinder Admin Fees	0	13	0	0	0	0.00%
131	000	Merit System Charge	750	327	750	750	750	0.00%
141	000	Educational Benefits	5,000	3,420	2,000	2,000	2,000	0.00%
Total Personnel Services			454,613	359,041	470,361	476,595	476,595	1.33%
Contractual Services (200 - 299)								
204	000	Printing	0	0	0	0	0	0.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	3,000	1,835	5,000	5,000	5,000	0.00%
221	100	Training & Education-Mileage Reimbursmnt	0	0	0	0	0	0.00%
221	200	Training & Education Travel Expense	500	1,176	2,000	2,000	2,000	0.00%
222	000	Business Expense	100	(1,027)	100	100	100	0.00%
222	200	Business Travel Expense	1,500	1,062	2,000	2,000	2,000	0.00%
223	000	Professional Organization Memberships	1,300	0	1,300	1,300	1,300	0.00%
227	000	Annual Software Renewal & Subscriptions	0	0	0	0	0	0.00%
231	000	Equipment Rental	5,000	5,052	5,000	5,000	5,000	0.00%
263	000	Other Professional Services	2,500	0	2,500	1,500	1,500	-40.00%
Total Contractual Services			13,900	8,098	17,900	16,900	16,900	-5.59%
Commodities Services (300 - 399)								
301	000	Office Supplies	0	0	0	0	0	0.00%
306	000	Noncapitalizable Office Furniture	0	0	0	0	0	0.00%
309	000	Noncapitalizable Signs & Road Striping	0	0	0	0	0	0.00%
326	000	Painting Supplies	0	0	0	0	0	0.00%
331	000	Small Tools & Equipment	0	0	0	0	0	0.00%
334	000	Safety & Medical Supplies	1,000	631	1,000	1,000	1,000	0.00%
341	000	Other Commodities & Supplies	2,500	0	2,500	2,000	2,000	-20.00%
343	000	Employee Recog/Safety Incentive Awards	0	1,536	0	0	0	0.00%
343	300	Employee Recog/Safety Incentive Awards	88,000	72,905	88,000	80,000	80,000	-9.09%
Total Commodities Services			91,500	75,071	91,500	83,000	83,000	-9.29%
Total O & M Expenses			560,013	442,210	579,761	576,495	576,495	-0.56%
Total Changed to Other Funds							0	
Total Expenses			560,013	442,210	579,761	576,495	576,495	-0.56%

Positions

As of 7/31/2020						
Project Manager	2.0	2.0	2.0	2.0	2.0	0.00%
Training Specialist	2.0	2.0	2.0	2.0	1.0	-50.00%
Transportation Specialist	1.0	1.0	1.0	1.0	2.0	100.00%
Total Positions	5.00	5.00	5.00	5.00	5.00	0.00%

Oklahoma Turnpike Authority

Administrative Services

Printing Services Branch

Fund: 01, Division: 12, Branch: 23

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	62,532	63,051	64,678	63,643	63,643	-1.60%
Contractual Services	24,500	20,761	24,500	24,500	24,500	0.00%
Commodities Services	2,600	961	2,850	1,850	1,850	-35.09%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	89,632	84,773	92,028	89,993	89,993	-2.21%
Personnel Services (100 - 199)						
101 000 Regular Full-time Salaries	36,500	37,250	38,000	38,000	38,000	0.00%
109 000 Longevity	626	626	850	0	0	-100.00%
121 000 FICA	2,840	2,582	2,972	2,907	2,907	-2.19%
122 000 Retirement	6,126	6,250	6,410	6,270	6,270	-2.18%
123 000 Health Benefits	15,753	15,753	15,753	15,753	15,753	0.00%
124 000 Workers Compensation	148	132	154	154	154	0.00%
125 000 Unemployment	10	0	10	10	10	0.00%
126 000 Deferred Compensation Matching	319	333	319	319	319	0.00%
127 000 OSF Payroll Transaction Processing Fee	60	60	60	80	80	33.33%
131 000 Merit System Charge	150	65	150	150	150	0.00%
Total Personnel Services	62,532	63,051	64,678	63,643	63,643	-1.60%
Contractual Services (200 - 299)						
201 000 Postage	0	0	0	0	0	0.00%
202 000 Freight & Shipping	0	0	0	0	0	0.00%
206 000 Cellular Telecommunications	0	0	0	0	0	0.00%
231 000 Equipment Rental	24,000	20,733	24,000	24,000	24,000	0.00%
272 000 Equipment Repairs	500	0	500	500	500	0.00%
287 000 Other Contractual Services	0	28	0	0	0	0.00%
Total Contractual Services	24,500	20,761	24,500	24,500	24,500	0.00%
Commodities Services (300 - 399)						
301 000 Office Supplies	0	0	0	0	0	0.00%
305 000 Noncapitalizable Office Equipment	1,000	0	1,000	500	500	-50.00%
331 000 Small Tools & Equipment	250	499	500	0	0	-100.00%
332 000 Uniforms	350	0	350	350	350	0.00%
341 000 Other Commodities & Supplies	1,000	462	1,000	1,000	1,000	0.00%
Total Commodities Services	2,600	961	2,850	1,850	1,850	-35.09%
Total O & M Expenses	89,632	84,773	92,028	89,993	89,993	-2.21%
Total Changed to Other Funds					0	
Total Expenses	89,632	84,773	92,028	89,993	89,993	-2.21%

Positions

	As of 7/31/2020					
Offset Press Operator	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	1.0	1.0	1.0	1.0	1.0	0.00%

Oklahoma Turnpike Authority
Administrative Services
General Organizational Support Branch
Fund: 01, Division: 12, Branch: 26

			2019	2019	2020	2020	2021	20 vs 21
			Adopted	Actual	Adopted	Anticipated	Budget	Budget
			Budget	Expenses	Budget	Expenses	Request	% of Change
Personnel Services			107,084	106,392	107,973	107,383	107,383	-0.55%
Contractual Services			240,030	189,519	241,230	236,995	237,030	-1.74%
Commodities Services			40,700	19,693	40,700	29,700	29,700	-27.03%
Charged to Other Funds			0	0	0	0	0	0.00%
Total Expenses			387,814	315,604	389,903	374,078	374,113	-4.05%
Personnel Services (100 - 199)								
101	000	Regular Full-time Salaries	68,750	74,779	75,600	75,600	75,600	0.00%
109	000	Longevity	626	626	850	0	0	-100.00%
121	000	FICA	5,307	5,613	5,848	5,783	5,783	-1.11%
122	000	Retirement	11,447	12,442	12,614	12,474	12,474	-1.11%
123	000	Health Benefits	20,136	12,215	12,215	12,660	12,660	3.64%
124	000	Workers Compensation	279	259	307	307	307	0.00%
125	000	Unemployment	10	0	10	10	10	0.00%
126	000	Deferred Compensation Matching	319	333	319	319	319	0.00%
127	000	OSF Payroll Transaction Processing Fee	60	60	60	80	80	33.33%
131	000	Merit System Charge	150	65	150	150	150	0.00%
Total Personnel Services			107,084	106,392	107,973	107,383	107,383	-0.55%
Contractual Services (200 - 299)								
201	000	Postage	25,000	15,469	25,000	25,000	25,000	0.00%
202	000	Freight & Shipping	7,500	5,718	7,500	7,500	7,500	0.00%
204	000	Printing	0	(125)	0	0	0	0.00%
206	000	Cellular Telecommunications	0	0	0	0	0	0.00%
221	000	Training & Education	1,000	0	2,200	1,000	1,000	-54.55%
223	000	Professional Organization Memberships	42,000	40,566	42,000	43,965	44,000	4.76%
231	000	Equipment Rental	55,000	40,050	55,000	50,000	50,000	-9.09%
256	100	Credit Card Service Fees	0	0	0	0	0	0.00%
287	000	Other Contractual Services	0	0	0	0	0	0.00%
291	000	Tort Liability Insurance	44,000	18,537	44,000	44,000	44,000	0.00%
292	000	Property Insurance	1,530	0	1,530	1,530	1,530	0.00%
293	000	Auto Liability Insurance	40,000	44,009	40,000	40,000	40,000	0.00%
294	000	Other Insurance	24,000	25,293	24,000	24,000	24,000	0.00%
Total Contractual Services			240,030	189,519	241,230	236,995	237,030	-1.74%
Commodities Services (300 - 399)								
301	000	Office Supplies	25,000	16,245	25,000	20,000	20,000	-20.00%
305	000	Noncapitalizable Office Equipment	5,000	0	5,000	3,000	3,000	-40.00%
306	000	Noncapitalizable Office Furniture	4,000	0	4,000	2,000	2,000	-50.00%
323	000	Insecticides & herbicides	0	0	0	0	0	0.00%
324	000	Building Maintenance Supplies	0	0	0	0	0	0.00%
327	000	Asphalt & Concrete Supplies	0	0	0	0	0	0.00%
331	000	Small Tools & Equipment	250	0	250	250	250	0.00%
334	000	Safety & Medical Supplies	250	0	250	250	250	0.00%
341	000	Other Commodities & Supplies	2,000	463	2,000	1,000	1,000	-50.00%
344	000	Bottled drinking water	4,000	2,986	4,000	3,000	3,000	-25.00%
345	000	Cleaning and janitorial supplies	200	0	200	200	200	0.00%
Total Commodities Services			40,700	19,693	40,700	29,700	29,700	-27.03%
Total O & M Expenses			387,814	315,604	389,903	374,078	374,113	-4.05%
Total Changed to Other Funds							0	
Total Expenses			387,814	315,604	389,903	374,078	374,113	-4.05%

Positions

As of 7/31/2020								
Contracting & Acquisition Adm.	1.0	1.0	1.0	1.0	1.0	1.0	1.0	0.00%
Total Positions	1.0	1.0	1.0	1.0	1.0	1.0	1.0	0.00%

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HIGHWAY PATROL DIVISION

O K L A H O M A T U R N P I K E A U T H O R I T Y

Highway Patrol Division

Division Goals

To ensure that Oklahoma's turnpikes are as safe as possible for patrons of the OTA. To ensure the preservation of peace by safeguarding lives and property of motorists driving on Oklahoma Turnpikes against the effects of criminal activity and violations of traffic laws.

Division Responsibilities

The Oklahoma Highway Patrol is responsible for enforcing traffic laws of the State of Oklahoma, apprehending criminals and assisting in the preparation of cases for prosecution. Specific activities include: patrolling and policing the turnpikes, enforcing laws, regulating and directing the movement of traffic, assisting the citizens and motoring public, and cooperating with other law enforcement officers and public officials in enforcing the laws of the State on the Oklahoma Turnpike System.

The Oklahoma Turnpike Authority contracts with the Department of Public Safety to provide this service for our patrons. All turnpike Highway Patrol related costs are reimbursed to the Department of Public Safety.

The administrator, a liaison position for the Department of Public Safety, for this division reports to the Assistant Executive Director of Finance and Administration in accordance with the Division Organization Chart. The administrator is also assigned budgetary control over the turnpike related Highway Patrol costs.

Service Levels

Although the State's budget woes have made it more difficult to fully staff the Turnpike System, the OTA's troopers have continued to strive for consistent levels of service with the continued utilization of the Special Emphasis Program, SMART trailers, Aircraft Enforcement Program, Size and Weights Program, and the use of lasers for speed enforcement. Due to their success, all of these programs will be continued in 2021.

- The Special Emphasis Program concentrates on violations, which cause accidents. The Special Emphasis shifts are scheduled to coincide with the times and locations of the highest accident numbers.

- The Speed Measuring Radar Trailers (SMART) are being used to alert drivers of their speed and to compile speed and traffic data for speed enforcement.
- Light Emitting Speed Measurement Devices (Lasers) are being used for speed enforcement to counteract radar detectors and to pinpoint specific violator vehicles. There are currently ten of these devices in use on the turnpike system. These Lasers give the road troopers the ability to pinpoint speeding vehicles that use trucks as decoys.
- Size and Weights enforcement on the turnpike system is enhanced with five (5) size and weight troopers assigned exclusively to the turnpikes. These troopers are fully certified to perform inspections and to weigh trucks on the turnpikes.

Safety for our customers is the most important service the OTA has to offer. The following graphs on the history of some of the measures used by the Oklahoma Highway Patrol to insure the safety of our patrons.

2021 Annual Budget - Major Budgetary Issues

Expense paid for this service are considered a contractual service and therefore budgeted and accounted for accordingly. Consequently, the number of employees carried by the Oklahoma Highway Patrol are not included in the calculation of employees of the Oklahoma Turnpike Authority. We believe this method of accounting for these expenses is a more true representation of the service.

The 2021 OHP Budget decrease marginally from \$17,194,321 in 2020 to \$17,191,624. The decrease occurred in public safety for anticipated fire calls in contractual services.

Oklahoma Turnpike Authority

Highway Patrol

All Branches

	2019 Adopted Budget	2019 Actual Expenses	2020 Adopted Budget	2020 Anticipated Expenses	2021 Budget Request	20 vs 21 Budget % of Change
Personnel Services	0	0	0	0	0	0.00%
Contractual Services	15,797,789	15,612,181	15,800,046	15,801,492	15,797,349	-0.02%
Commodities Services	1,394,275	786,873	1,394,275	1,394,275	1,394,275	0.00%
Charged to Other Funds	0	0	0	0	0	0.00%
Total Expenses	17,192,064	16,399,054	17,194,321	17,195,767	17,191,624	-0.02%

Personnel Services (100 - 199)

Total Personnel Services

-	-	-	-	-	0.00%
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Contractual Services (200 - 299)

201	000	Postage	3,000	2,240	3,000	3,000	3,000	0.00%
206	000	Cellular Telecommunications	100,000	78,281	100,000	100,000	100,000	0.00%
207	000	Radar Telecommunications	34,000	0	34,000	34,000	34,000	0.00%
208	000	Cable Service	1,885	1,203	1,885	1,885	1,885	0.00%
211	000	Water & Sewer	2,300	815	2,300	6,441	2,300	0.00%
212	000	Natural & Propane Gas	5,800	1,044	5,798	5,800	5,798	0.00%
213	000	Electricity	19,415	15,538	19,415	19,415	19,415	0.00%
216	000	Pest Control Services	1,200	1,482	1,200	1,200	1,200	0.00%
217	000	Alarm Monitoring Services{	735	782	735	735	735	0.00%
221	000	Training & Education	22,000	1,652	22,000	22,000	22,000	0.00%
222	000	Business Expense	5,720	0	5,720	5,720	5,720	0.00%
223	000	Professional Organization Memberships	0	295	0	0	0	0.00%
227	000	Annual Software Renewal & Subscriptions	130,154	32,180	130,154	130,154	130,154	0.00%
231	000	Equipment Rental	39,000	28,064	39,000	39,000	39,000	0.00%
240	000	Government permits and Licenses	1,200	1,023	1,200	1,200	1,200	0.00%
254	000	Medical Services	500	0	500	500	500	0.00%
256	000	Banking & Financial Services	0	42	0	0	0	0.00%
259	000	Data Processing Software License	0	17,927	0	0	0	0.00%
262	000	Public Safety Services	31,085	3,575	31,085	31,085	31,085	0.00%
262	001	Public Safety Services - Fire Calls	5,000	1,350	5,000	2,300	2,300	-54.00%
263	000	Other Professional Services	1,241	0	3,500	3,500	3,500	0.00%
265	000	Highway Patrol Personnel costs	14,848,854	1,059,100	14,848,854	14,848,857	14,848,857	0.00%
265	201	Highway Patrol - Regular Payroll	0	12,798,533	0	0	0	0.00%
265	205	Highway Patrol - Overtime	0	506,635	0	0	0	0.00%
265	207	Highway Patrol - Shift Differential	0	86,568	0	0	0	0.00%
265	209	Highway Patrol - Longevity	0	279,040	0	0	0	0.00%
265	215	Highway Patrol - Cleaning & Pressing	0	236,379	0	0	0	0.00%
265	217	Highway Patrol - Flight Hours	30,000	16,112	30,000	30,000	30,000	0.00%
265	221	Highway Patrol - FICA Savings	0	4,514	0	0	0	0.00%
265	224	Highway Patrol - Workers Comp	0	280,063	0	0	0	0.00%
265	231	Highway Patrol - OPM Personnel Board	0	12,226	0	0	0	0.00%
270	000	Other Maintenance	440,000	0	440,000	440,000	440,000	0.00%
270	287	Other Maintenance-Vehicles	0	98,844	0	0	0	0.00%
272	000	Equipment Repairs	23,000	12,007	23,000	23,000	23,000	0.00%
273	000	Custodial Maintenance	9,000	9,000	9,000	9,000	9,000	0.00%
286	000	Laundry Services	0	963	0	0	0	0.00%
287	000	Other Contractual Services	0	11,400	0	0	0	0.00%
293	000	Auto Liability Insurance	42,700	0	42,700	42,700	42,700	0.00%
293	287	Liability Insurance - Vehicles	0	13,305	0	0	0	0.00%
		Total Contractual Services	15,797,789	15,612,181	15,800,046	15,801,492	15,797,349	-0.02%

Commodities Services (300 - 399)

301	000	Office Supplies	20,000	7,854	20,000	20,000	20,000	0.00%
302	000	Data Processing Supplies	0	548	0	0	0	0.00%
305	000	Noncapitalizable Office Equipment	5,500	0	5,500	5,500	5,500	0.00%
306	000	Noncapitalizable Office Furniture	0	2,293	0	0	0	0.00%
311	000	Mobile Equipment and Vehicles Supplies &	0	135,312	0	0	0	0.00%
312	000	Fuel & Gasoline	1,291,000	613,412	1,291,000	1,291,000	1,291,000	0.00%
332	000	Uniforms	60,000	19,633	60,000	60,000	60,000	0.00%
334	000	Safety & Medical Supplies	7,000	0	7,000	7,000	7,000	0.00%
341	000	Other Commodities & Supplies	10,775	7,626	10,775	10,775	10,775	0.00%
344	000	Bottled drinking water	0	195	0	0	0	0.00%
		Total Commodities Services	1,394,275	786,873	1,394,275	1,394,275	1,394,275	0.00%
		Total O & M Expenses	17,192,064	16,399,054	17,194,321	17,195,767	17,191,624	-0.02%
		Total Changed to Other Funds					0	
		Total Expenses	17,192,064	16,399,054	17,194,321	17,195,767	17,191,624	-0.02%

BUDGETARY POLICIES

Introduction

Budgetary decisions are based on several factors which influence the decisions contained within this document. These factors include parameters set within the Trust Agreement, the Official Statement, and the policies and practices set by the organization. All of these factors, combined together shape the direction of the organization and therefore the budgetary document. This section is intended to provide some of the guidelines which contribute to this process.

Trust Agreement Requirements

The Oklahoma Turnpike Authority Budget is prepared according to the following schedule which is mandated by the 1989 Trust Agreement.

The Authority covenants that on or before the 10th day of October in each fiscal year it will prepare a preliminary budget of Current Expenses and of monthly deposits to the credit of the Reserve Maintenance Fund for the ensuing fiscal year and the amounts and purposes for which monies held for the credit of the Reserve Maintenance Fund will be disbursed. On or before the 20th day of October in such fiscal year, copies of each such preliminary budget shall be filed with the Trustee and each Depository and mailed by the Authority to the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose. The Authority further covenants that it will comply with any reasonable request of the Trustee, each Depository or the Consulting Engineers as to the classifications in which such budget shall be prepared, particularly with respect to the divisions into which such budget shall be divided.

If the Trustee or the owners of five percent (5%) in aggregate principal amount of the bonds then outstanding shall so request the Authority in writing on or before the 1st day of November in any fiscal year, the Authority shall hold a public hearing on or before the 20th day of November in such a fiscal year at which the Trustee or any bondholder may appear in person or by agent or attorney and present any objections he may have to the final adoption of such budget. Notice of the time and place of such hearing shall be mailed by the Authority at least ten (10) days prior to the date fixed by the Authority for the hearing to the Trustee, the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose.

The Authority further covenants that on or before the 1st day of December in such fiscal year it will finally adopt the budget of Current Expenses and of monthly deposits to the credit of the Reserve Maintenance Fund for the ensuing fiscal year and the amounts and purposes for which monies held for the credit of the Reserve Maintenance Fund will be disbursed (herein sometimes called the "Annual Budget") and that the total appropriations in any division thereof will not exceed the total appropriations in the corresponding division in the preliminary budget.

On or before the 10th day of December in such fiscal year, copies of the Annual Budget shall be filed with the Trustee and each Depository and mailed by the Authority to the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose.

If for any reason the Authority shall not have adopted the Annual Budget before the first day of any fiscal year, the preliminary budget for such fiscal year, if approved by the Consulting Engineers, or if there is none so approved, the budget for the preceding fiscal year shall, until the adoption of the Annual Budget, be deemed to be in force and shall be treated as the Annual Budget under the provisions of this Article.

BUDGETARY POLICIES (Continued)

Trust Agreement Requirements (Continued)

The Authority may at any time adopt an amended or supplemental Annual Budget for the remainder of the then current fiscal year, but no such amended or supplemental Annual Budget shall be effective until it shall be approved by the Consulting Engineers, and when so approved, the Annual Budget so amended or supplemented shall be treated as the Annual Budget under the provisions of this Article. At least thirty (30) days prior to the adoption of any amended or supplemental Annual Budget, the Authority shall cause a notice of the proposed adoption of such amended or supplemental Annual Budget to be filed with the Trustee and each Depository and to be mailed to the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose. Such notice shall briefly set forth the nature of the proposed, amended or supplemental Annual Budget and shall state the copies thereof are on file at the principal office of the Trustee for inspection by all bondholders. Copies of any such amended or supplemental Annual Budget shall be filed with the Trustee and each Depository and mailed by the Authority to the Consulting Engineers, the Traffic Engineers and all bondholders who shall have filed their names and addresses with the Secretary and Treasurer of the Authority for such purpose.

The Authority further covenants that the Current Expenses incurred in any fiscal year will not exceed the reasonable and necessary amount therefore, and that it will not expend any amount or incur any obligations for maintenance, repair and operation of the Oklahoma Turnpike Authority System in excess of the amounts provided for Current Expenses in the Annual Budget, except amounts that may be paid from the Reserve Maintenance Fund. Nothing in this Section contained shall limit the amount the Authority may expend for Current Expenses in any fiscal year provided any amounts expended therefore in excess of the amounts provided for Current Expenses in the Annual Budget shall be received by the Authority from some source other than the revenues of the Oklahoma Turnpike System, and the Authority shall not make any reimbursement therefore from such revenues.

Accounting Basis

The 1989 Oklahoma Turnpike Authority Trust Agreement requires OTA accounts and records to be reported in accordance with generally accepted accounting principals (GAAP) for governmental entities. The Oklahoma Turnpike Authority is considered an instrumentality of the State of Oklahoma and is accounted for as an enterprise fund in accordance with GAAP. The Authority has adopted the accrual basis of accounting in conformity with GAAP. Revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Budgets are adopted and maintained on a modified accrual (non-GAAP) basis of accounting whereas purchase orders are recognized as expenditures when issued and depreciation is not budgeted as an expenditure. All unexpended budget amounts lapse at calendar year end. Project-length financial plans are established for construction projects. Outstanding purchase orders are recognized as expenditures for budgetary control purposes. Depreciation is not recognized as an expenditure, but capital outlays are recognized as expenditures for budgetary control purposes. These expenditures are reclassified for the purpose of preparing financial reports on GAAP basis.

BUDGETARY POLICIES (Continued)

Budgetary Control

Budgets are controlled at the division level and the object of the budgetary controls is to ensure compliance with the provisions of the Trust Agreement. The Director may approve changes within the budget at any level, but an increase in the total budget must be approved by the Authority and comply with the Enabling Act and the Trust Agreement. Monthly reports of actual expenses versus budgeted expenses are provided to the Authority members and management.

Each division appoints a budget administrator who is responsible for budget analysis and the explanation for budget to actual variances. In addition the Finance and Revenue Division performs concurrent budget to actual analysis to ensure appropriate adherence to the adopted budget. These analyses are used to evaluate possible expenditure trends which may require current year or future budgetary adjustments. They are also used by the Authority, Director and staff as a management decision making tool.

Other Budgetary Policies

- The Oklahoma Turnpike Authority's Financial Chart of Accounts is the basis for the budgetary expenditure categories used throughout the budget document.
- Within the Oklahoma Turnpike Authority's Financial Chart of Accounts the capitalization policies for various asset groups are stated. These asset groups currently include: land; roads and bridges and improvements; office furniture and equipment; data processing equipment; communication equipment; vehicles; machinery; new construction. Specific parameters and exceptions of asset capitalization treatment are defined within the Financial Chart of Accounts.
- Calculation of number of employees is based upon full time equivalent positions using a 40 hour work week. The number of full time equivalent (FTE) positions is displayed throughout the budget document and detailed within each department and division. Those departments and/or divisions which do not employ any FTE's do not display a position summary.
- Allocation of budgeted funds and number of employees to the turnpikes as the accounting cost centers is determined by the revenues generated by each turnpike.
- Expenses which are a function of a specific division which may benefit the entire organization are budgeted within that division. For example, data processing supplies and computers are used by the entire organization but are budgeted and charged to the Information and Communication Services Division.
- All charges to a division must be approved by the appropriate division head, or their designee, prior to payment for the expense.
- All expenses of the Reserve Maintenance Fund and the General Fund must have approval from the fund administrator prior to any charges being made to the fund. The fund administrator for the Reserve Maintenance Fund and General Fund is the Director of Finance and Revenue.

- Uses of contingency funds must be approved by the Director of Finance and Revenue prior to any payment of the expense. The use of contingency funds are only approved if the expense could not have been anticipated at the time the budget was prepared and if the expense is essential to the operations of the division.
- Funds are encumbered for the commitments of contracts related to the major construction projects of the Capital Plan.

2021 BUDGET CALENDAR

July 20, 2020	Budget packets distributed to divisions for use in their budget preparation.
September 9, 2020	Divisions submit budget requests to Finance Division.
October 21, 2020	Director submits draft budget to Authority for review.
October 27, 2020	Review of budget with Budget and Audit Committee and acceptance of preliminary budget by Authority. File copies of preliminary budget with Trustee, Depository, Consulting Engineers, Traffic Engineers, and all bondholders who have filed their names for such purpose.
December 8, 2020	Adoption of 2021 Annual Budget by the Authority.
December 10, 2020	File copies of adopted budget with Trustee, Depository, Consulting Engineers, Traffic Engineers and all bondholders who have filed their names for such purpose.

Glossary of Terms

All-Electronic Tolling (AET) – Technology which enables cashless toll collection, either through transponders and/or license plate readers, eliminating the necessity of stopping the vehicle to pay the toll. AET is sometimes referred to as “cashless” tolling.

Assets - Properties or economic resources owned by the Authority.

Attendants (Toll) - Personnel that collect tolls on the Oklahoma Turnpike System.

Authority - The Oklahoma Turnpike Authority, an instrumentality of the State of Oklahoma.

Automated Coin Machine (ACM) – Unattended machines used for toll payment by coinage.

Automatic Toll Collections (ATC) System - A computerized base system, which an attendant uses to account for vehicles and toll fares and report results.

Automatic Vehicle Identification (AVI) System - An advanced toll collections system. This system, called *PIKEPASS*, collects tolls electronically enabling vehicles to travel on Oklahoma Turnpikes without stopping.

Barrier System Turnpikes - A configuration of toll gates whereby a patron pays the fare each time they go through a toll plaza. Toll Collection with a barrier system is not based on miles traveled, but rather tolls are charged for traveling through a certain point on the turnpike.

Bonds - A written promise to pay a specified sum of money, at a specified date in the future, together with periodic interest payments also at specified dates. These are referred to as the senior bonds and the subordinate bonds issued under the 1989 Trust Agreement.

Branch - Identifies the second level in the formal Oklahoma Turnpike Authority organization in which a specific activity is carried out; several branches may comprise a single division.

Budget - See General Fund Budget, Construction Budget, Reserve Maintenance Budget or Operating and Maintenance Budget.

Capital Project Enhancements - Capital projects that result in the acquisition of or addition to the Authority's general fixed assets.

Classification - A basis for distinguishing types of vehicles in order to assess the proper fare.

Closed System Turnpikes - A configuration of toll gates whereby a patron pays the toll as they leave the turnpike based on the point of entry and exit to the Oklahoma Turnpike System.

Commodities - Expenses that are incurred for supplies and expendable items.

Component Unit Financial Report (CUFR) - The official annual report of a governmental entity, which is a unit of the state.

Construction Budget - The construction budget is the primary means by which any New Turnpike Project, other Turnpike Project or Improvement costs are funded.

Glossary of Terms (Continued)

Concessions - Restaurants, service stations, and wrecker services that are authorized by the Oklahoma Turnpike Authority to conduct business on the Oklahoma Turnpike System.

Contingencies - Estimated amounts set aside for expenses that are uncertain.

Contractual Services - Those services that are provided to the Authority from outside firms or companies.

Division - Identifies the highest level in the formal Oklahoma Turnpike Authority internal organization in which a specific activity is carried out.

Electronic Systems Network - A means by which to connect personal computers together through a common file server.

Encumbrance - The "ear-marking" of funds to be set aside for commitments related to unperformed contracts for goods or services.

Enterprise Fund - An accounting fund in which the services provided are financed and operated similarly to that of a private business enterprise. The Authority intends that costs, expenses and depreciation, are to be financed or recovered primarily through tolls.

Expenses - Outflows or other uses of assets or incurrence of liabilities (or combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations.

Fare - See Toll.

GAAP - Generally Accepted Accounting Principles.

Goal - The aim or standard of a program that is meant to be achieved.

General Fund - The fund in which expenses that are not accounted for in any other special fund are accounted for.

General Fund Budget - The general fund budget is the primary means by which projects that do not fall within the boundaries of other funds are funded.

Interoperability – A cooperative arrangement established between public and/or commercial entities (Authorities, parking lot operators, etc.) wherein tags issued by one entity will be accepted at facilities belonging to all other entities without degradation in service performance.

Investments - Securities that are held for the production of revenues in the form of interest or dividends.

Nationwide Electronic Tolling Interoperability (NIOP) - Is the establishment of a system in which customers have the choice of opting into and are able to pay tolls on any participating toll facility in the country using a single account.

Glossary of Terms (Continued)

Open Road Tolling (ORT) - An electronic Toll Collection System without toll plazas, where drivers will get charged the toll without having to stop, slow down, or stay in a given lane.

Operating and Maintenance Budget - The annual operating and maintenance budget is the primary means by which the general operating costs of the organization are funded.

Glossary of Terms (Continued)

Platepay - All-electronic tolling replaces the cash collection method at the toll plaza and uses an invoice mailed to the customer for payment.

PIKEPASS - An electronic device about the size of a credit card attached inside the windshield of a vehicle. When the vehicle travels through the designated *PIKEPASS* lane, the identification number is read, and the patron's toll is automatically deducted from their prepaid *PIKEPASS* account.

Personnel Services - Costs associated with the employment of permanent and temporary personnel of the Oklahoma Turnpike Authority.

Reserve Maintenance Budget - The reserve maintenance budget is the primary means by which monies shall be applied or held in reserve to pay the cost of resurfacing or rebuilding the Oklahoma Turnpike System, extraordinary maintenance or repairs, engineering expenses and insurance premiums, or self-insurance reserves.

Revenue - Funds that the Oklahoma Turnpike Authority receives as income. This includes such items as tolls paid by turnpike patrons, concessions revenues, and interest income.

Revenue Fund - A fund that accounts for all tolls and other revenues derived from the operation or ownership of the Oklahoma Turnpike System.

Risk Management - The ways and means used to avoid loss or to reduce its consequences in the event of a catastrophic occurrence.

Trust Agreement (Indenture) - An agreement dated the 1st day of February 1989, between the Authority and its bondholders to account for funds, and its reporting thereof, and conduct business in a specified manner.

Trustee - A fiduciary, which holds the bond proceeds on behalf of the bondholders for the Authority.

Turnpike - A highway or a superhighway where a toll is charged for its use. Toll revenues are used to pay all operating and maintenance costs for the turnpikes and to pay off the bonds issued to finance their construction.

Turnpikes, Existing - Refers to Turnpikes sections that are currently fully operational and not the new sections extending the turnpike. Turnpikes with existing sections and new extensions are the H.E. Bailey, Kilpatrick and Creek. Other existing turnpikes without new extensions are the Turner, Will Rogers, Indian Nation, Muskogee, Cherokee, Chickasaw and Cimarron Turnpikes.

Glossary of Terms (Continued)

Turnpikes, New Extensions - Refers to Turnpikes which started new extensions in 1999. These include the Kilpatrick, Creek, and H. E. Bailey Turnpikes.

Turnpike System - Refers to Turnpikes Existing and New.

Toll - A fee charged for passage along a turnpike.

VES System – Video Enforcement System

VPC – Violation Processing Center