

Organization and Management of Correctional Industries	1
I. Organization	1
II. Oklahoma Correctional Industries Organizational Structure	1
A. Correctional Industry Administrator Responsibilities.....	2
B. Joint Responsibilities	2
III. Oklahoma Correctional Industries and Agri-Services Annual Report.....	3
A. Planning	3
B. Program Development.....	3
C. Fiscal Management	4
IV. Standards for Inmates Assigned to Correctional Industries Work Assignments	4
A. Safety and Health	4
B. Inmate Work Assignments.....	4
C. Inmate Work Day	5
D. Inmate Pay	5
V. References	5
VI. Action.....	5
Attachments	7

Section-08 Industries	OP-080101	Page: 1	Effective Date: 06/18/2024
Organization and Management	ACA Standards: 2-CO-5A-01, 5-ACI-7A-06, 5-ACI-7A-08, 5-ACI-7A-09, 5-ACI-7A-10, 5-ACI-7A-11, 5-ACI-7A-12		
Steven Harpe, Director Oklahoma Department of Corrections		Signature on File	

Organization and Management of Correctional Industries

There are two correctional industries programs within the Oklahoma Department of Corrections (ODOC). The Agri-Services program is responsible for the production of agriculture related operations. The administrator of Agri-Services manages the Agri-Services program. Oklahoma Correctional Industries (OCI) is responsible for the production of manufactured and service operations. The administrator of Oklahoma Correctional Industries manages the OCI program. Both programs are under the management of the Oklahoma Department of Corrections (ODOC). (5-ACI-7A-08)

I. Organization

The managers of the correctional industry programs maintain well-organized, professionally managed programs that are adequately staffed and provide quality products and services. Each industry operating unit will have a written quality control procedure that provides for raw material, in-process, and final product inspection. (5-ACI-7A-11) Inmates are assigned to jobs in these programs that are consistent with the needs of the operation and correspond with the inmate's security level and supervision requirements. Job assignments afford qualifying inmates the opportunity to engage in meaningful work that is consistent with their individual ability, medical status and/or any disability. (2-CO-5A-01) Job assignments also provide inmates with the opportunity to develop job skills and work ethics as a means of improving their employability upon release.

II. Oklahoma Correctional Industries Organizational Structure

The chief administrator of Agri-Services/OCI reports to the chief Administrative Officer and the administrators of Agri-Services and OCI report to the chief Administrator or the deputy chief administrator of Agri-Services/OCI. The chief administrator and deputy chief administrator are responsible for the administrative functions and the management of statewide operations within their respective programs. (5-ACI-7A-08)

A. Correctional Industry Administrator Responsibilities

The administrator(s) of Agri-Services and OCI will coordinate with the appropriate facility head for the assignment of inmates and facility staff necessary to support the production operation(s).

1. Staff assigned to Agri-Services will report directly to the administrator of Agri-Services or delegate. Staff assigned to the manufacturing, services and partnerships unit will report directly to the administrator of OCI or delegate.

The facility head will assist in the evaluation of the farm coordinator who is responsible for the management of the Agri-Services operation(s) at that facility in the areas of security, sanitation, safety and inmate related issues and will provide the administrator of Agri-Services with any pertinent information for the evaluation. The administrator of Agri-Services will evaluate the farm coordinator in all other assigned duties.

- a. The facility head will assist in the evaluation of the industries manager who is responsible for the management of the OCI operation(s) at that facility in the areas of security, sanitation, safety and inmate related issues and will provide the administrator of OCI with any pertinent information for the evaluation. The administrator of OCI will evaluate the coordinators who will evaluate the industries managers in all assigned duties.
2. All OCI industries coordinator/managers and Agri-Services farm coordinators/managers will be organizationally responsible to the facility head for security, sanitation, safety and inmate related issues for the purpose of maintaining the necessary control of the overall operation of the institution. OCI and Agri-Services staff, including services and partnerships staff, will functionally report to the respective industries coordinator/manager or farm coordinator/manager who is responsible for achieving the mission and established objectives of the correctional industries programs. (5-ACI-7A-08)

B. Joint Responsibilities

1. OCI field staff will be jointly managed by the facility head and the administrator of OCI in the areas of performance evaluation as it

Section-08 Industries	OP-080101	Page: 3	Effective Date: 06/18/2024
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relates to safety, security, sanitation and inmate worker issues and other areas where a mutual agreement is required prior to any action. If an agreement cannot be reached, the final decision for action will be the responsibility of the respective executive staff member.

2. Euthanizing livestock will require cooperation between the facility head and the Agri-Services supervisor as provided by the "Operational Agreement" ([Attachment A](#), attached). The "Operational Agreement" ([Attachment A](#), attached) will be reviewed by the Agri-Services farm coordinator and the facility head. Any change in administration, i.e., facility head or farm coordinator, will require a new agreement to be reviewed and signed. A copy of the agreement will be maintained by the facility head, Agri-Services farm coordinator, and in the facility's duty officer manual. The facility head or designee will advise duty officers, assistant facility heads and shift commanders/supervisors of this agreement.

III. Oklahoma Correctional Industries and Agri-Services Annual Report

A. Planning

The chief administrator of Agri-Services/OCI will submit an annual business plan for their respective industries program to the chief Administrative Officer. This report will be submitted approximately 60 days prior to the end of the current fiscal year. The report will include the following:

1. Development of production goals for the next fiscal year;
2. An operational budget and any capital outlay budget requests necessary to ensure the adequate funding for required resources and program expansion; and
3. Prioritization of program needs with respect to the available funds, production capacity and the requirements of ODOC.

B. Program Development (5-ACI-7A-11)

Correctional Industries programs will be financially self-supporting. The programs will provide employment and job skills training to inmates and contribute to the overall objectives of ODOC as follows: (5-ACI-7A-11)

1. Provide for the efficient production of agricultural and manufactured products, partnerships and services through the most appropriate and cost effective utilization of land, facilities, staff and inmate labor.
2. Products will be functional in design, utilize the appropriate materials for the intended purpose and will be produced in a manner that exhibits quality workmanship. Customer complaints will be resolved in an expeditious manner.

Section-08 Industries	OP-080101	Page: 4	Effective Date: 06/18/2024
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3. Each program will identify potential new markets for goods and services. Promotional literature will be developed and distributed for the purpose of increasing sales volume in identified areas.

C. Fiscal Management (5-ACI-7A-12)

The Agri-Services and OCI programs will maintain the following financial records: (5-ACI-7A-12)

1. Accounting procedures will be established; records will be maintained and financial reports will be prepared that accurately reflect the fiscal status of each program. Financial reports will be routinely monitored and analyzed to ensure that the fiscal integrity and operational effectiveness of each program is maintained.
2. The following financial reports will be prepared by the Agri-Services/OCI Business Services unit and forwarded to the chief administrator of Agri-Services/OCI, chief Administrative Officer and the chief Financial Officer no later than the last day of the following month:
 - a. Agri-Services and OCI Income Statement;
 - b. Agri-Services and OCI Balance Sheet;
 - c. Agri-Services and OCI Statement of Cash Flows;
3. Financial records will be maintained on an enterprise basis and will be maintained in accordance with the requirements of the Oklahoma Management Enterprise Services (OMES).
4. The Agri-Services and OCI programs will operate from, and have administrative responsibility for, a centralized revolving fund. The revolving fund will be controlled and monitored in accordance with accounting procedures for the State of Oklahoma. (5-ACI-7A-12)

IV. Standards for Inmates Assigned to Correctional Industries Work Assignments

A. Safety and Health

Agri-Services and OCI operations will meet or exceed all applicable federal, state, and local health and safety standards. Compliance with required standards will be documented and records will be maintained as required. Inspections will be conducted annually by federal, state and local health and safety officials in accordance with [OP-130106](#) entitled "Environmental Health, Safety and Sanitation Inspections" and weekly and monthly inspections in accordance with [OP-130107](#) entitled "Standards for Inspections."

B. Inmate Work Assignments

Section-08 Industries	OP-080101	Page: 5	Effective Date: 06/18/2024
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1. Agri-Services farm coordinators and OCI coordinators will select inmate workers from a pool of potential applicants identified by the appropriate institutional committee or staff as outlined in [OP-030103](#) entitled “Inmate Job and Program Assignments” and [OP-060107](#) entitled “Systems of Incarceration.” (5-ACI-7A-09)
2. Responsibility for termination of inmate workers based on performance rests with the correctional industries management staff and is subject to applicable standards and procedures. Termination for reasons not related to job performance will be initiated by the appropriate institutional committee or staff. (5-ACI-7A-09)
3. The number of inmates assigned to any correctional industries operation will meet the realistic workload needs of the operation and must be sufficient to meet the mission of correctional industries without unreasonable delays or loss of production. (5-ACI-7A-10)

C. Inmate Work Day

The inmate workday will approximate a typical workday in the private sector within the constraints imposed by required security activities. (5-ACI-7A-06)

D. Inmate Pay

Correctional industries will administer an inmate pay program that promotes and rewards productivity. This plan will be in accordance with [OP-080501](#) entitled “Oklahoma Correctional Industries Pay Plan” and [OP-080502](#) entitled “Agri-Services Pay Plan.”

V. References

Policy Statement P-080100 entitled “Mission and Management of Correctional Industries”

OP-030103 entitled “Inmate Job and Program Assignments”

OP-060107 entitled “Systems of Incarceration”

OP-080501 entitled “Oklahoma Correctional Industries Pay Plan”

OP-080502 entitled “Agri-Services Pay Plan”

OP-130106 entitled “Environmental Health, Safety and Sanitation Inspections”

OP-130107 entitled “Standards for Inspections”

57 O.S. § 510

VI. Action

Section-08 Industries	OP-080101	Page: 6	Effective Date: 06/18/2024
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The chief administrator of Agri-Services/OCI is responsible for compliance with this procedure and for the annual review and revisions.

Any exceptions to this procedure will require prior written approval from the agency director.

This procedure is effective as indicated.

Replaced: OP-080101 entitled "Organization and Management of Correctional Industries" dated January 14, 2022

Distribution: Policy and Operations Manual
Agency Website

Section-08 Industries	OP-080101	Page: 7	Effective Date: 06/18/2024
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<u>Attachments</u>	<u>Title</u>	<u>Location</u>
Attachment A	“Operational Agreement Facility and Agri-Services”	Attached